

# Colgate-Palmolive India | HOLD

Broadly inline; Some stability seen in toothpaste market-share

Colgate's operating performance was expectedly muted in 1QFY18 with volumes down 5% YoY (vs expectation of -4%). Net sales realisation growth, though, was much lower than what we expected (details below) which resulted in a c.3% revenue decline (vs forecast of 3% growth). The company surprisingly effected a 7.9% cut in A&P spends which helped drive a 5% operating profit growth. The key positive highlight, though, was the stability in toothpaste market share (on sequential comparison) at 54.3% after witnessing continuous decline since mid-2015. On the negative side, toothbrush seems to have lost share after consecutive quarters of gain for a significant stretch of time. Colgate seems to have increased focus on its Palmolive personal-care business which witnessed some launches in the male-grooming space during the quarter. We like Colgate's business model but at 43-44x NTM earnings, upside on the stock appears limited, given subdued business momentum.

- **3<sup>rd</sup> consecutive quarter of sharp decline in volumes, led this time by trade destocking on GST transition:** Colgate's 1QFY18 sales declined 2.8% to INR11.1bn but EBITDA and adjusted net profit still grew 5% and 2.3% to INR2.2bn and INR1.3bn respectively on the back of significant expansion in operating margin (150bps) – some investors believe this is an area that needs careful monitoring to see whether Colgate's famed obsession with volumes and market-shares has given way to margin/profitability focus instead. Volumes fell 5% YoY during the quarter – a weaker performance compared to HUL, GCPL (both reported flattish volume) but better than 7-9% decline reported by Marico, Bajaj Corp. 1QFY18 was the third consecutive quarter of volume decline – attributable this time round to trade destocking pre-GST implementation. Despite volume performance being broadly on expected lines, value-sales declined vs our expectation of a growth therein due to higher promotions and trade incentives given in the month of May to incentivise the channel – this negated the effect of a significant part of the price-hikes taken in recent months. Colgate has since passed on the benefits of GST (lower tax-incidence, input-tax credits) through 8-9% retail-price reduction in key toothpaste and toothbrush SKUs.
- **Pace of GPM expansion moderated due to higher trade incentives and promotions:** Colgate's GPM expanded 45bps – much lower than our expectation and a rather sharp moderation vs 129bps expansion seen during Jan-Mar'17. Growth in net sales realisation decelerated significantly (2-2.5% vs 5-6% in the preceding quarter) despite further price hikes - management attributed this to increased spends on trade incentives, promotions to deal with disruptions caused in the trade in anticipation of the transition to GST (Jul 1<sup>st</sup>). EBITDA margin, though, witnessed a sharp 148bps expansion which was helped by 8% lower ad-spends – a surprise given the high competitive intensity in the space.
- **Toothpaste market share stable on sequential comparison, as per our workings:** Colgate's toothpaste volume market share for 1QFY18 stood at 54.3% - 80bps lower vs 55.1% share clocked in FY17. As per our calculations, Colgate's toothpaste market share has sustained at similar levels for the past two quarters - quite a relief given that it has otherwise been losing share for the past 1.5-2 years now. The toothbrush business, on the other hand, has reported some erosion in market share to 45% for 1QFY18 vs 47.4% in FY17. The company has launched two new variants in toothbrush segment - one being targeted at the bottom-of-the-pyramid which appears to be a response to this loss.



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## Recommendation and Price Target

|                            |        |
|----------------------------|--------|
| Current Reco.              | HOLD   |
| Previous Reco.             | HOLD   |
| Current Price Target (12M) | 1,135  |
| Upside/(Downside)          | +4.8%  |
| Previous Price Target      | 940    |
| Change                     | +20.7% |

## Key Data – CLGT IN

|                          |                 |
|--------------------------|-----------------|
| Current Market Price     | Rs1,083         |
| Market cap (bn)          | Rs294.6/US\$4.6 |
| Free Float               | 43%             |
| Shares in issue (mn)     | 272.0           |
| Diluted share (mn)       | 272.0           |
| 3-mon avg daily val (mn) | Rs414.8/US\$0.4 |
| 52-week range            | 1,139/861       |
| Sensex/Nifty             | 32,477/10,082   |
| Rs/US\$                  | 63.7            |

## Price Performance

| %         | 1M   | 6M   | 12M  |
|-----------|------|------|------|
| Absolute  | -4.4 | 20.0 | 15.7 |
| Relative* | -7.4 | 5.1  | -0.6 |

\* To the BSE Sensex

## Financial Summary

| Y/E March            | FY16A* | FY17A  | FY18E  | FY19E  | FY20E  |
|----------------------|--------|--------|--------|--------|--------|
| Net Sales            | 43,190 | 44,898 | 49,648 | 55,585 | 62,761 |
| Sales growth (%)     | 9.2*   | 4.0    | 10.6   | 12.0   | 12.9   |
| EBITDA               | 9,385  | 9,449  | 10,693 | 12,225 | 14,091 |
| EBITDA (%)           | 21.7   | 21.0   | 21.5   | 22.0   | 22.5   |
| Adjusted net profit  | 5,708  | 5,613  | 6,402  | 7,405  | 8,662  |
| EPS (INR)            | 21.0   | 20.6   | 23.5   | 27.2   | 31.8   |
| EPS growth (%)       | 2.1    | -1.7   | 14.1   | 15.7   | 17.0   |
| ROIC (%)             | 97.0   | 66.3   | 63.1   | 72.1   | 89.6   |
| ROE (%)              | 63.4   | 48.7   | 45.0   | 45.3   | 49.2   |
| PE (x)               | 51.6   | 52.5   | 46.0   | 39.8   | 34.0   |
| Price/Book Value (x) | 28.6   | 23.1   | 18.7   | 17.3   | 16.2   |
| EV/EBITDA (x)        | 31.0   | 30.8   | 27.0   | 23.5   | 20.2   |
| Dividend Yield (%)   | 0.9    | 0.9    | 1.4    | 1.9    | 2.2    |

Source: Company data, JM Financial. Note: Valuations as of 03/Aug/2017. \*Note: FY16 growth impacted by Ind-AS transition.

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at the end of this

Please see Appendix I at the end of this report for Important Disclosures and

## Exhibit 1. 1QFY18 result snapshot

|                            | (Rs mn)       |               |              |               |              |
|----------------------------|---------------|---------------|--------------|---------------|--------------|
|                            | 1QFY18        | 1QFY17        | YoY chg      | 1QFY18E       | % var        |
| <b>Sales incl excise</b>   | <b>11,099</b> | <b>11,415</b> | <b>-2.8%</b> | <b>11,726</b> | <b>-5.3%</b> |
| Other Operating Income     | 87            | 76            | 15.0%        | 85            | 2.6%         |
| Total Revenue              | 11,186        | 11,491        | -2.7%        | 11,810        | -5.3%        |
| <b>Gross Profit</b>        | <b>6,110</b>  | <b>6,234</b>  | <b>-2.0%</b> | <b>6,550</b>  | <b>-6.7%</b> |
| Gross Profit Margin %      | 55.1%         | 54.6%         | 45 bps       | 55.9%         | -81 bps      |
| Staff Cost                 | 727           | 739           | -1.6%        | 797           | -8.8%        |
| A&P                        | 1,434         | 1,556         | -7.9%        | 1,636         | -12.4%       |
| Other Expenses             | 1,818         | 1,901         | -4.4%        | 1,923         | -5.4%        |
| <b>EBITDA</b>              | <b>2,218</b>  | <b>2,113</b>  | <b>5.0%</b>  | <b>2,279</b>  | <b>-2.6%</b> |
| EBITDA margin %            | 20.0%         | 18.5%         | 148 bps      | 19.4%         | 55 bps       |
| Depreciation               | 373           | 316           | 17.9%        | 346           | 7.8%         |
| <b>EBIT</b>                | <b>1,845</b>  | <b>1,796</b>  | <b>2.7%</b>  | <b>1,933</b>  | <b>-4.5%</b> |
| EBIT margin %              | 16.6%         | 15.7%         | 89 bps       | 16.5%         | 14 bps       |
| Net Financial Other Income | 125           | 101           | 23.5%        | 76            | 63.3%        |
| <b>PBT</b>                 | <b>1,970</b>  | <b>1,897</b>  | <b>3.8%</b>  | <b>2,009</b>  | <b>-1.9%</b> |
| Tax                        | 606           | 640           | -5.3%        | 683           | -11%         |
| <b>Net Profit</b>          | <b>1,364</b>  | <b>1,257</b>  | <b>8.5%</b>  | <b>1,326</b>  | <b>2.9%</b>  |
| <b>Adjusted Net Profit</b> | <b>1,286</b>  | <b>1,257</b>  | <b>2.3%</b>  | <b>1,326</b>  | <b>-3.0%</b> |

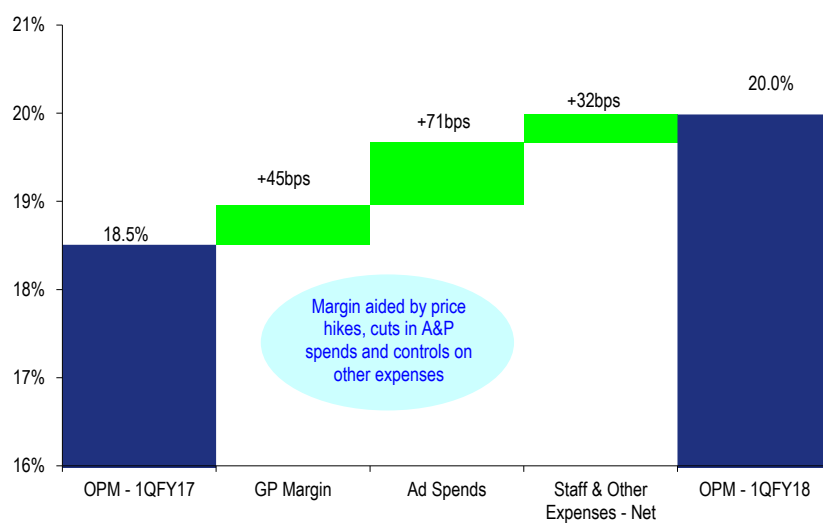
Source: Company, JM Financial

## Exhibit 2. Costs breakdown

| % of sales         | 1QFY18 | 1QFY17 | 1QFY18E |
|--------------------|--------|--------|---------|
| Cost of Goods Sold | 44.9%  | 45.4%  | 44.1%   |
| Staff Cost         | 6.6%   | 6.5%   | 6.8%    |
| Advertisement      | 12.9%  | 13.6%  | 14.0%   |
| Other Expenses     | 16.4%  | 16.7%  | 16.4%   |

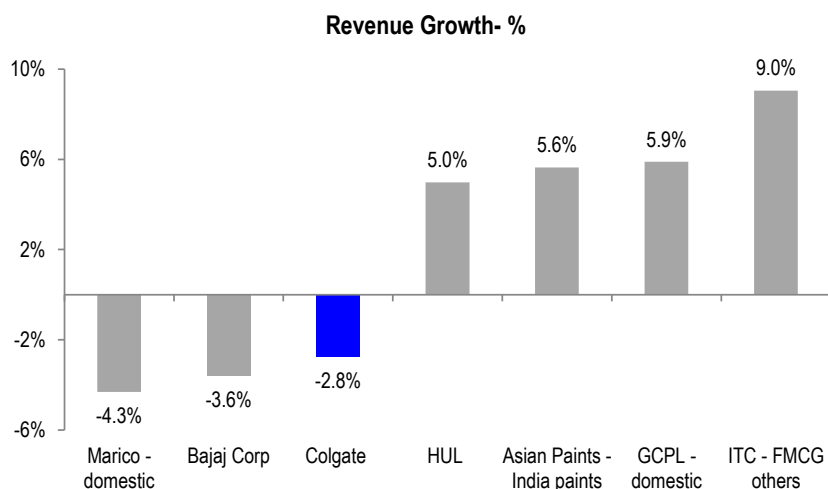
Source: Company, JM Financial

## Exhibit 3. Operating margin movement – 1QFY18



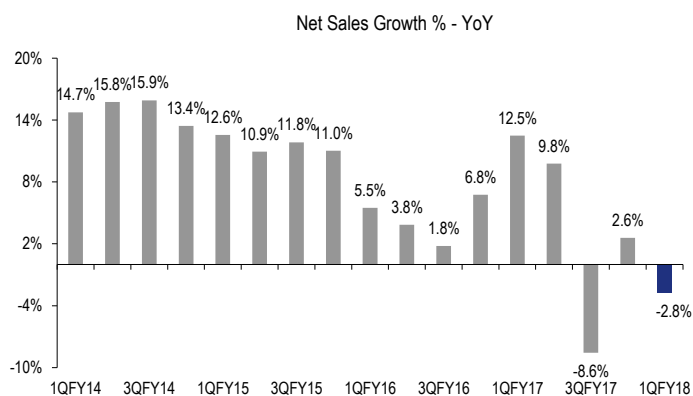
Source: Company, JM Financial

## Exhibit 4. Sales growth trend relative to peers



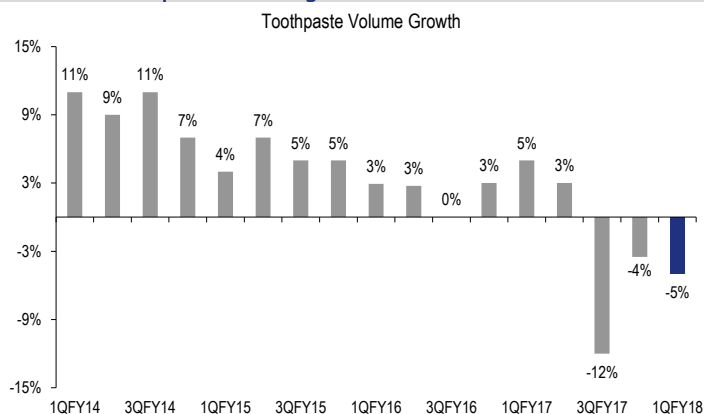
Source: Company, JM Financial

## Exhibit 5. Quarterly sales growth trend



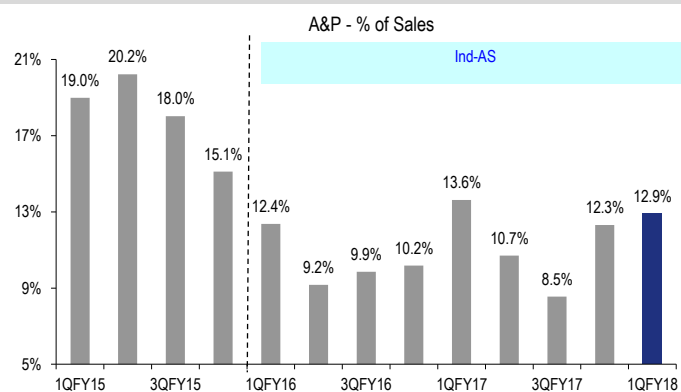
Source: Company, JM Financial

## Exhibit 6. Toothpaste volume growth trend



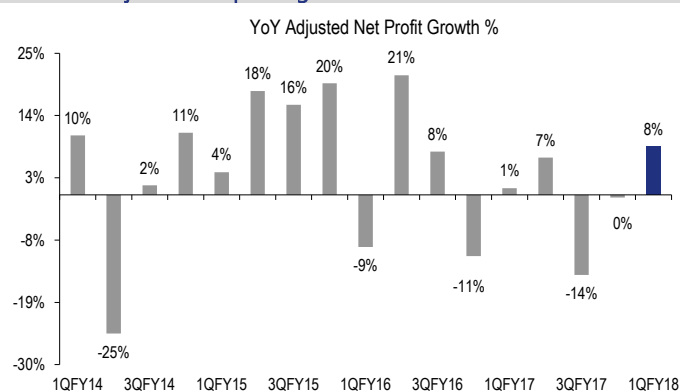
Source: Company, JM Financial

## Exhibit 7. A&amp;P trend



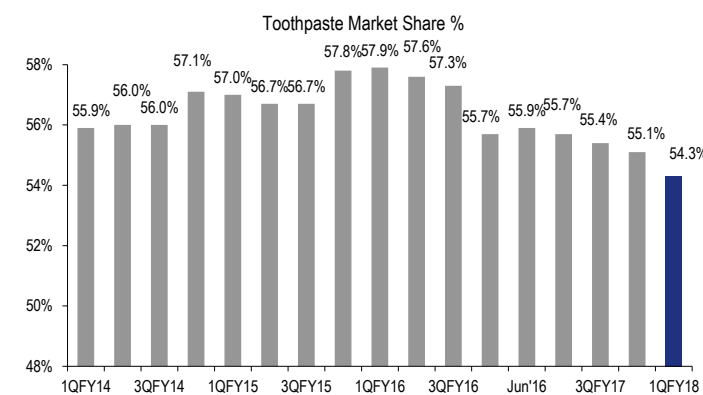
Source: Company, JM Financial

## Exhibit 8. Adjusted net profit growth trend



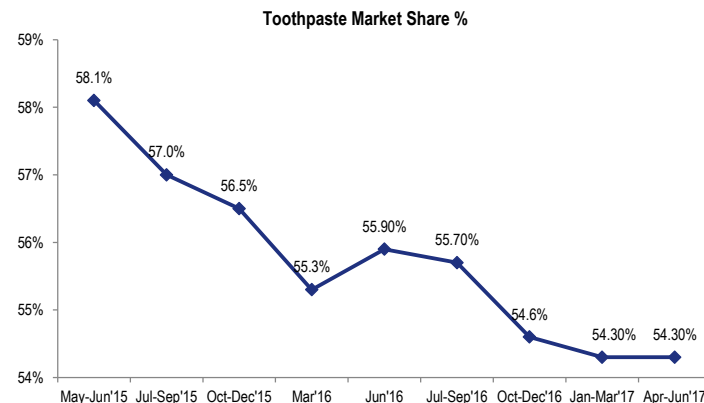
Source: Company, JM Financial

Exhibit 9. Colgate - toothpaste market share trend



Source: Company, JM Financial

Exhibit 10. Toothpaste market share – similar on sequential basis



Source: Company, JM Financial

Exhibit 11. Summary of estimate changes

(Rs mn)

|                     | FY18   | FY19   | FY20   |
|---------------------|--------|--------|--------|
| <b>Current</b>      |        |        |        |
| Sales               | 49,648 | 55,585 | 62,761 |
| EBITDA              | 10,693 | 12,225 | 14,091 |
| Adjusted Net Profit | 6,402  | 7,405  | 8,662  |
| EPS – Rs            | 23.5   | 27.2   | 31.8   |
| <b>Earlier</b>      |        |        |        |
| Sales               | 50,411 | 56,958 | NA     |
| EBITDA              | 10,979 | 12,720 | NA     |
| Adjusted Net Profit | 6,608  | 7,754  | NA     |
| EPS – Rs            | 24.3   | 28.5   | NA     |
| <b>Change - %</b>   |        |        |        |
| Sales               | -1.5%  | -2.4%  | NA     |
| EBITDA              | -2.6%  | -3.9%  | NA     |
| Adjusted Net Profit | -3.1%  | -4.5%  | NA     |
| EPS                 | -3.1%  | -4.5%  | NA     |

Source: Company, JM Financial

Exhibit 12. Colgate one-year forward PE band



Source: Company, JM Financial

## Financial Tables (Standalone)

| Profit & Loss Statement (INRmn) |               |               |               |               |               |
|---------------------------------|---------------|---------------|---------------|---------------|---------------|
| Y/E March                       | FY16A*        | FY17A         | FY18E         | FY19E         | FY20E         |
| Net sales (Net of excise)       | 43,190        | 44,898        | 49,648        | 55,585        | 62,761        |
| Growth (%)                      | 9.2%          | 4.0%          | 10.6%         | 12.0%         | 12.9%         |
| Other Operating Income          | 301           | 304           | 336           | 376           | 424           |
| <b>Total Revenue</b>            | <b>43,491</b> | <b>45,202</b> | <b>49,984</b> | <b>55,961</b> | <b>63,185</b> |
| Cost of Goods Sold/Op. Exp.     | 19,572        | 20,147        | 22,208        | 24,671        | 27,624        |
| Personnel cost                  | 2,624         | 2,885         | 3,131         | 3,494         | 3,932         |
| Other expenses                  | 11,910        | 12,721        | 13,953        | 15,571        | 17,537        |
| <b>EBITDA</b>                   | <b>9,385</b>  | <b>9,449</b>  | <b>10,693</b> | <b>12,225</b> | <b>14,091</b> |
| EBITDA (%)                      | 21.7%         | 21.0%         | 21.5%         | 22.0%         | 22.5%         |
| EBITDA Growth (%)               | 14.1%         | 0.7%          | 13.2%         | 14.3%         | 15.3%         |
| Depn & Amort                    | 1,114         | 1,332         | 1,586         | 1,819         | 1,996         |
| EBIT                            | 8,271         | 8,116         | 9,107         | 10,406        | 12,094        |
| Other Income                    | 395           | 398           | 535           | 745           | 950           |
| Finance Cost                    | 0             | 0             | 0             | 0             | 0             |
| PBT before Excep & Forex        | 8,666         | 8,514         | 9,641         | 11,151        | 13,044        |
| Excep & forex Inc/Loss(-)       | -313          | 0             | 0             | 0             | 0             |
| PBT                             | 8,353         | 8,514         | 9,641         | 11,151        | 13,044        |
| Taxes                           | 2,541         | 2,740         | 3,239         | 3,746         | 4,382         |
| Extraordinary Inc/Loss(-)       | 0             | 0             | 0             | 0             | 0             |
| Assoc. Profit/Min. Int.(-)      | 0             | 0             | 0             | 0             | 0             |
| Reported Net profit             | 5,812         | 5,774         | 6,402         | 7,405         | 8,662         |
| <b>Adjusted Net Profit</b>      | <b>5,708</b>  | <b>5,613</b>  | <b>6,402</b>  | <b>7,405</b>  | <b>8,662</b>  |
| Net Margin (%)                  | 13.2%         | 12.5%         | 12.9%         | 13.3%         | 13.8%         |
| Diluted share capital (mn)      | 272.0         | 272.0         | 272.0         | 272.0         | 272.0         |
| <b>Diluted EPS (Rs)</b>         | <b>21.0</b>   | <b>20.6</b>   | <b>23.5</b>   | <b>27.2</b>   | <b>31.8</b>   |
| Diluted EPS Growth              | 2.1%          | -1.7%         | 14.1%         | 15.7%         | 17.0%         |
| Total Dividend + Tax            | 3,274         | 3,289         | 5,122         | 6,664         | 7,796         |
| Dividend Per Share (Rs)         | 10.0          | 10.0          | 15.6          | 20.4          | 23.8          |

Source: Company, JM Financial

| Balance Sheet (INRmn)            |               |               |               |               |               |
|----------------------------------|---------------|---------------|---------------|---------------|---------------|
| Y/E March                        | FY16A*        | FY17A         | FY18E         | FY19E         | FY20E         |
| Shareholders' Fund               | 10,310        | 12,738        | 15,726        | 16,980        | 18,224        |
| Share capital                    | 272           | 272           | 272           | 272           | 272           |
| Reserves & Surplus               | 10,038        | 12,466        | 15,454        | 16,708        | 17,952        |
| Preference Share Capital         | 0             | 0             | 0             | 0             | 0             |
| Minority Interest                | 0             | 0             | 0             | 0             | 0             |
| Total Loans                      | 0             | 0             | 0             | 0             | 0             |
| Def. Tax Liab / Assets (-)       | 97            | 275           | 49            | -213          | -518          |
| <b>Total - Equity &amp; Liab</b> | <b>10,407</b> | <b>13,013</b> | <b>15,775</b> | <b>16,768</b> | <b>17,706</b> |
| Net Fixed Assets                 | 10,865        | 12,747        | 13,661        | 13,842        | 13,346        |
| Gross Fixed Assets               | 11,184        | 13,517        | 16,017        | 18,017        | 19,517        |
| Intangible Assets                | 0             | 0             | 0             | 0             | 0             |
| Less: Depn. & Amort.             | 1,103         | 2,435         | 4,021         | 5,840         | 7,837         |
| Capital WIP                      | 784           | 1,666         | 1,666         | 1,666         | 1,666         |
| Investments                      | 312           | 312           | 374           | 449           | 538           |
| Current Assets                   | 8,852         | 10,175        | 13,091        | 15,175        | 18,146        |
| Inventories                      | 2,915         | 2,926         | 3,235         | 3,655         | 4,127         |
| Sundry Debtors                   | 1,015         | 1,299         | 1,028         | 1,151         | 1,300         |
| Cash & Bank Balances             | 2,887         | 2,943         | 5,669         | 7,053         | 9,237         |
| Loans & Advances                 | 1,021         | 1,770         | 1,859         | 1,952         | 2,049         |
| Other Current Assets             | 1,013         | 1,238         | 1,300         | 1,365         | 1,433         |
| Current Liab. & Prov.            | 9,622         | 10,221        | 11,351        | 12,698        | 14,324        |
| Current Liabilities              | 7,918         | 8,669         | 9,527         | 10,605        | 11,904        |
| Provisions & Others              | 1,703         | 1,552         | 1,824         | 2,093         | 2,420         |
| Net Current Assets               | -770          | -46           | 1,739         | 2,477         | 3,821         |
| <b>Application of Funds</b>      | <b>10,407</b> | <b>13,013</b> | <b>15,775</b> | <b>16,768</b> | <b>17,706</b> |

Source: Company, JM Financial

| Cash Flow Statement (INRmn)  |               |               |               |               |               |
|------------------------------|---------------|---------------|---------------|---------------|---------------|
| Y/E March                    | FY16A*        | FY17A         | FY18E         | FY19E         | FY20E         |
| Profit before Tax            | 8,353         | 8,514         | 9,641         | 11,151        | 13,044        |
| Depn. & Amort.               | 1,114         | 1,332         | 1,586         | 1,819         | 1,996         |
| Net Interest Exp. / Inc. (-) | -395          | -398          | -534          | -745          | -950          |
| Inc (-) / Dec in WCap.       | 156           | 311           | 773           | 505           | 662           |
| Others                       | 183           | 135           | -226          | -261          | -306          |
| Taxes Paid                   | -2,524        | -3,014        | -3,071        | -3,604        | -4,205        |
| <b>Operating Cash Flow</b>   | <b>6,887</b>  | <b>6,880</b>  | <b>8,169</b>  | <b>8,864</b>  | <b>10,243</b> |
| Capex                        | -2,713        | -3,212        | -2,500        | -2,000        | -1,500        |
| Free Cash Flow               | 4,175         | 3,668         | 5,669         | 6,864         | 8,743         |
| -Inc/dec in investments      | 70            | 0             | -62           | -75           | -90           |
| Other current assets         | 277           | -209          | 535           | 745           | 950           |
| <b>Investing Cash Flow</b>   | <b>-2,366</b> | <b>-3,422</b> | <b>-2,028</b> | <b>-1,330</b> | <b>-639</b>   |
| Inc/dec in capital           | 0             | 0             | 0             | 0             | 0             |
| Dividend+Tax Thereon         | -3,758        | -3,270        | -3,415        | -6,150        | -7,419        |
| Inc/dec in loans             | 0             | 0             | 0             | 0             | 0             |
| Other assets                 | -157          | -135          | 0             | 0             | 0             |
| <b>Financing Cash Flow</b>   | <b>-3,914</b> | <b>-3,405</b> | <b>-3,415</b> | <b>-6,150</b> | <b>-7,419</b> |
| <b>Inc / Dec (-) in Cash</b> | <b>607</b>    | <b>53</b>     | <b>2,726</b>  | <b>1,384</b>  | <b>2,184</b>  |
| Opening cash balance         | 2,280         | 2,890         | 2,943         | 5,669         | 7,053         |
| Closing cash balance         | 2,887         | 2,943         | 5,669         | 7,053         | 9,237         |

Source: Company, JM Financial

\*Note: Sales growth for FY16 shown in above impacted by Ind-AS transition. FY16 LTL Sales , EBITDA and adjusted EPS grew 4.5%, 13.3% and 1.3% respectively

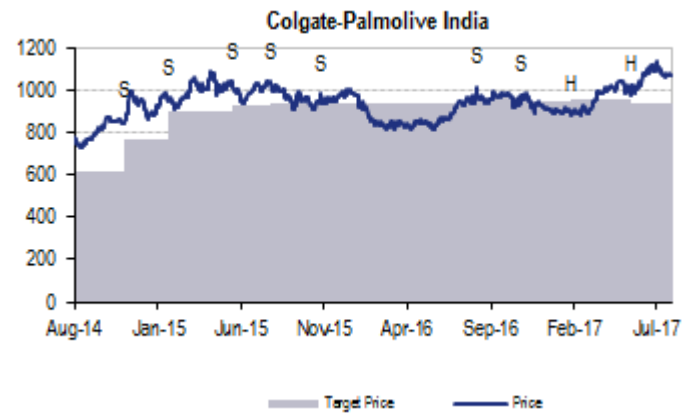
| Dupont Analysis           |        |       |       |       |       |
|---------------------------|--------|-------|-------|-------|-------|
| Y/E March                 | FY16A* | FY17A | FY18E | FY19E | FY20E |
| Net Margin                | 13.2%  | 12.5% | 12.9% | 13.3% | 13.8% |
| Asset Turnover (x)        | 4.8    | 3.8   | 3.4   | 3.4   | 3.6   |
| Leverage Factor (x)       | 1.0    | 1.0   | 1.0   | 1.0   | 1.0   |
| RoE                       | 63.4%  | 48.7% | 45.0% | 45.3% | 49.2% |
| Key Ratios                |        |       |       |       |       |
| Y/E March                 | FY16A* | FY17A | FY18E | FY19E | FY20E |
| BV/Share (INR)            | 37.9   | 46.8  | 57.8  | 62.4  | 67.0  |
| ROIC (%)                  | 97.0%  | 66.3% | 63.1% | 72.1% | 89.6% |
| ROE (%)                   | 63.4%  | 48.7% | 45.0% | 45.3% | 49.2% |
| Net Debt-equity ratio (x) | -0.3   | -0.3  | -0.4  | -0.4  | -0.5  |
| PER                       | 51.6   | 52.5  | 46.0  | 39.8  | 34.0  |
| PBV                       | 28.6   | 23.1  | 18.7  | 17.3  | 16.2  |
| EV/EBITDA                 | 31.0   | 30.8  | 27.0  | 23.5  | 20.2  |
| EV/Net Sales              | 6.7    | 6.5   | 5.8   | 5.2   | 4.5   |
| Debtor days               | 9      | 11    | 8     | 8     | 8     |
| Inventory days            | 25     | 24    | 24    | 24    | 24    |
| Creditor days             | 85     | 89    | 89    | 89    | 89    |

Source: Company, JM Financial

## History of Earnings Estimate and Target Price

| Date      | FY17E<br>EPS (Rs) | % Chg. | FY18E<br>EPS (Rs) | % Chg. | Target<br>Price | % Chg. |
|-----------|-------------------|--------|-------------------|--------|-----------------|--------|
| 26-May-14 |                   |        |                   |        | 611             |        |
| 5-Nov-14  | 27.5              |        |                   |        | 765             | 25.2   |
| 23-Jan-15 | 28.1              | 2.2    |                   |        | 893             | 16.7   |
| 19-May-15 | 28.0              | -0.4   | 32.3              |        | 923             | 3.4    |
| 30-Jul-15 | 27.5              | -1.8   | 31.7              | -1.9   | 940             | 1.8    |
| 29-Oct-15 | 26.8              | -2.5   | 30.7              | -3.2   | 940             | 0.0    |
| 8-Aug-16  | 24.0              | -10.4  | 27.8              | -9.4   | 960             | 2.1    |
| 28-Oct-16 | 23.8              | -0.8   | 27.5              | -1.1   | 945             | -1.6   |
| 29-Jan-17 | 23.8              | 0.1    | 27.5              | 0.1    | 950             | 0.5    |
| 16-May-17 | 23.8              | 0.0    | 27.5              | 0.0    | 940             | -1.1   |

## Recommendation History



## APPENDIX I

## JM Financial Institutional Securities Limited

Corporate Identity Number: U65192MH1995PLC092522

Member of BSE Ltd. and National Stock Exchange of India Ltd. and Metropolitan Stock Exchange of India Ltd.

SEBI Registration Nos.: BSE - INZ010012532, NSE - INZ230012536 and MSEI - INZ260012539, Research Analyst – INH000000610

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| Definition of ratings |                                                                                                  |
|-----------------------|--------------------------------------------------------------------------------------------------|
| Rating                | Meaning                                                                                          |
| Buy                   | Total expected returns of more than 15%. Total expected return includes dividend yields.         |
| Hold                  | Price expected to move in the range of 10% downside to 15% upside from the current market price. |
| Sell                  | Price expected to move downwards by more than 10%                                                |

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