

# Crompton Greaves Consumer Electricals

BUY

INDUSTRY	APPLIANCES
<b>CMP (as on 27 Oct 2017)</b>	<b>Rs 219</b>
<b>Target Price</b>	<b>Rs 268</b>
Nifty	10,323
Sensex	33,157
<b>KEY STOCK DATA</b>	
Bloomberg	CROMPTON IN
No. of Shares (mn)	627
MCap (Rs bn)/(US\$ mn)	137/2,106
6m avg traded value (Rs mn)	189
<b>STOCK PERFORMANCE (%)</b>	
<b>52 Week high / low</b>	<b>Rs 246 /135</b>
	<b>3M 6M 12M</b>
Absolute (%)	4.4 (2.7) 18.8
Relative (%)	2.1 (13.2) 0.0
<b>SHAREHOLDING PATTERN (%)</b>	
Promoters	34.38
FIs & Local MFs	14.59
FPIs	35.14
Public & Others	15.89
Source : BSE	

## Growth thesis intact

Crompton's net revenue grew 9.8% to Rs 9.6bn. Like-to-like revenue growth was at 15.9%, and our expectation was 9.3%. Adj. EBITDA (Ex-ESOP) and APAT was up 33% and 39%, respectively.

Restocking was partial during 2Q, as recovery was slow for seasonal products. However, even in this challenging phase, Crompton gained market share in Fans and LED lamps (B2C). Fans gained a sharp 3 to 4% market share, primarily in the premium segment. Premium Fans contribute 18% to Crompton's Fans business.

Management's focus area remains the same, i.e. (1) Cost rationalisation (2) Premiumisation, and (3) Competitive pricing. Our structural thesis is unchanged.

Crompton is arguably India's strongest 'mass premium' brand in the Consumer Electricals space. We continue to like Crompton owing to (1) Premiumisation in Fans, (2) Healthy growth in the LED business, (3) Brand leveraging in appliances (4) Focus on efficient distribution (ROI model), and (5) an asset-light business model.

## Financial Summary

(Rs mn)	2QFY18	2QFY17	YoY (%)	1QFY18	QoQ (%)	*FY16	FY17	FY18E	FY19E	FY20E
Net Revenue	9,597	8,737	9.8	10,555	(9.1)	18,117	39,350	43,426	49,807	56,646
EBITDA	1,207	1,012	19.3	1,294	(6.7)	2,095	4,493	5,529	6,869	8,223
APAT	803	577	39.1	897	(10.5)	1,145	2,985	3,428	4,426	5,436
EPS (Rs)	1.28	0.92	39.1	1.43	(10.5)	1.8	4.8	5.3	6.9	8.4
P/E (x)						59.1	45.4	40.6	31.4	25.6
EV/EBITDA (x)						33.3	30.7	25.2	19.8	16.1
Core RoCE (%)						41.3	41.2	48.3	61.0	73.5

Source: Company, HDFC sec Inst Research \* FY16: Financials are for 6 months, ratios are adjusted

HDFC securities Institutional Research is also available on Bloomberg HSLB <GO> & Thomson Reuters

Given the healthy earnings growth (21% EPS CAGR over FY17-20E), asset-light business model and FCF generation of Rs 5-6bn in FY19-20E, high valuations are justified. We reiterate BUY with a TP of Rs 268, based on 35x Sep-19 EPS.

## Highlights for the quarter

- Strong revenue growth:** Revenues of the ECD segment (65% of revenues) was up 2%, while like-to-like growth was at 11%. High wholesale dependence and seasonality have delayed complete recovery in ECD. Lighting clocked 16% growth (like-to-like 25%), as B2C growth was strong for LED lamps. LED lamps share increased to 70% of lighting vs. 66% in 1QFY18.
- EBITDA (Ex-ESOP) up 33%:** GM was up 97bps at 30.6%. Employee expenses grew 43% (Ex-ESOP 14% YoY), while other expenses were down 7%. EBITDA margin (Ex-ESOP) was up by 246bps at 14%. APAT was up 39% at Rs 803mn.
- Near-term outlook:** With continuous improvement in operating performance, we expect a healthy upside in the near-term too.

**Channel restocking with strong growth from LED lamps resulted in healthy growth of 15.9% on a like-to-like basis**

**Operational excellence continued to be visible in strong EBITDA margin expansion**

### Quarterly Financials

Particulars	2QFY18	2QFY17	YoY (%)	1QFY18	QoQ (%)
<b>Net Revenue</b>	9,597	8,737	9.8	10,555	(9.1)
Material Expenses	6,686	6,152	8.7	7,329	(8.8)
Employee Expenses	699	488	43.3	686	2.0
Other Operating Expenses	1,005	1,086	(7.5)	1,246	(19.4)
<b>EBITDA</b>	<b>1,207</b>	<b>1,012</b>	<b>19.3</b>	<b>1,294</b>	<b>(6.7)</b>
<b>Adj EBITDA (Ex-ESOP)</b>	<b>1,348</b>	<b>1,012</b>	<b>33.3</b>	<b>1,435</b>	<b>(6.1)</b>
Depreciation	32	27	16.2	32	0.3
<b>EBIT</b>	<b>1,175</b>	<b>984</b>	<b>19.4</b>	<b>1,263</b>	<b>(6.9)</b>
Other Income	35	41	(14.7)	97	na
Interest Cost	157	161	(2.2)	161	(2.7)
<b>PBT</b>	<b>1,054</b>	<b>861</b>	<b>22.4</b>	<b>1,198</b>	<b>(12.0)</b>
Tax	346	286	20.7	395	(12.5)
<b>RPAT</b>	<b>708</b>	<b>574</b>	<b>23.3</b>	<b>803</b>	<b>(11.8)</b>
EO Items (Adj For Tax)	(95)	(3)	na	(94)	na
<b>APAT</b>	<b>803</b>	<b>577</b>	<b>39.1</b>	<b>897</b>	<b>(10.5)</b>
EPS	1.28	0.92	39.1	1.43	(10.5)

Source: Company, HDFC sec Inst Research \* Like-to-like growth is 15.9%

### Margin Analysis

MARGIN ANALYSIS	2QFY18	2QFY17	YoY (%)	1QFY18	QoQ (%)
Material Expenses	69.7	70.4	(74)	69.4	23
Employee Expenses	7.3	5.6	170	6.5	79
Other Operating Expenses	10.5	12.4	(196)	11.8	(134)
EBITDA Margin	12.6	11.6	100	12.3	32
Adj EBITDA Margin	14.0	11.6	247	13.6	45
Tax Rate	32.8	33.3	(47)	33.0	(19)
APAT Margin	8.4	6.6	176	8.5	(14)

Source: Company, HDFC sec Inst Research

**Like-to-like growth for Lighting and ECE was at 25% and 11%**

**LED now contributes 70% to lighting revenues as compared to 66% in Q1FY18**

**Retail Fan market has contracted in the last 6 to 8 months owing to demonet and GST impact. Crompton is still growing in double-digits and gaining market share**

**Higher LED mix in lighting resulted in 93bps expansion in EBIT margin**

**ECD EBIT margin continued to expand owing to higher share of Premium fans**

### Segmental Quarterly Performance

(Rs mn)	2QFY18	2QFY17	YoY (%)	1QFY18	QoQ (%)
<b>Segmental Revenues</b>					
Lighting Products	3,378	2,924	15.5	2,748	22.9
Electric Consumer Durables (ECD)	6,219	6,075	2.4	8,061	(22.9)
<b>Total</b>	<b>9,597</b>	<b>8,999</b>	<b>6.6</b>	<b>10,809</b>	<b>(11.2)</b>
<b>Segmental EBIT</b>					
Lighting Products	427	342	24.7	220	93.7
Electric Consumer Durables (ECD)	1,110	873	27.1	1,414	(21.5)
<b>Total</b>	<b>1,536</b>	<b>1,215</b>	<b>26.4</b>	<b>1,634</b>	<b>(6.0)</b>
Less:					
(a) Interest Cost & Bank Charges	157	161	(2.2)	161	(2.7)
(b) Other Un-allocable Expenses	325	194	67.7	275	18.4
<b>PBT</b>	<b>1,054</b>	<b>861</b>	<b>22.4</b>	<b>1,198</b>	<b>(12.0)</b>
<b>Capital Employed</b>					
Lighting Products	822	861	(4.6)	611	34.6
Electric Consumer Durables (ECD)	122	65	85.8	127	(4.3)
<b>Total</b>	<b>943</b>	<b>927</b>	<b>1.8</b>	<b>737</b>	<b>27.9</b>
Unallocable Capital Employed	4,820	2,829	70.4	5,332	(9.6)
<b>Total Capital Employed</b>	<b>5,763</b>	<b>3,756</b>	<b>53.4</b>	<b>6,070</b>	<b>(5.0)</b>

Source: Company, HDFC sec Inst Research

### Segmental EBIT Margin

(Rs mn)	2QFY18	2QFY17	YoY (%)	1QFY18	QoQ (%)
Lighting Products	12.6	11.7	92.5	8.0	461.4
Electric Consumer Durables (ECD)	17.8	14.4	346.8	17.5	29.9
<b>Total</b>	<b>16.0</b>	<b>13.5</b>	<b>250.1</b>	<b>15.1</b>	<b>88.6</b>

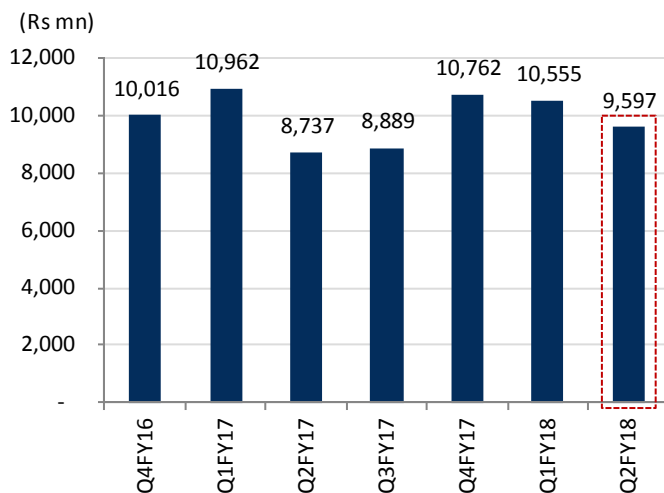
Source: Company, HDFC sec Inst Research

**Premiumisation, cost control initiatives and distribution expansion reflecting in healthy operating performance in the last few quarters**

**Crompton did not spend on TV ads during the quarter, owing to uncertainty. However, they are sponsors for India vs. New Zealand series in this quarter**

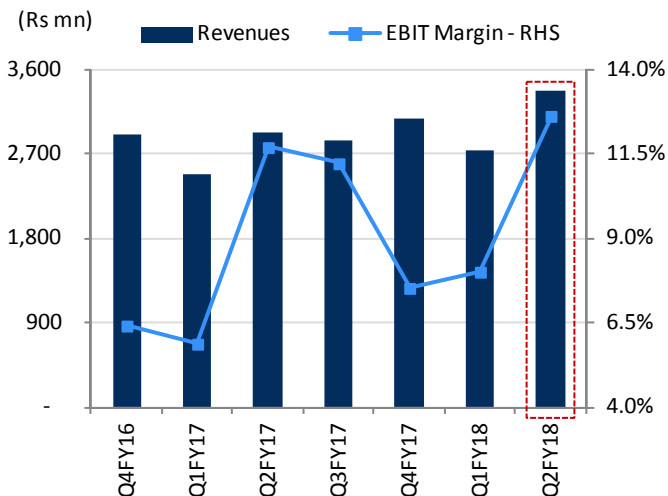
**Ceiling fans' market share grew by 3 to 4% to 27%, while the Premium Fans share stands at 8 to 8.5% market share of total market**

### Crompton's Revenue Performance



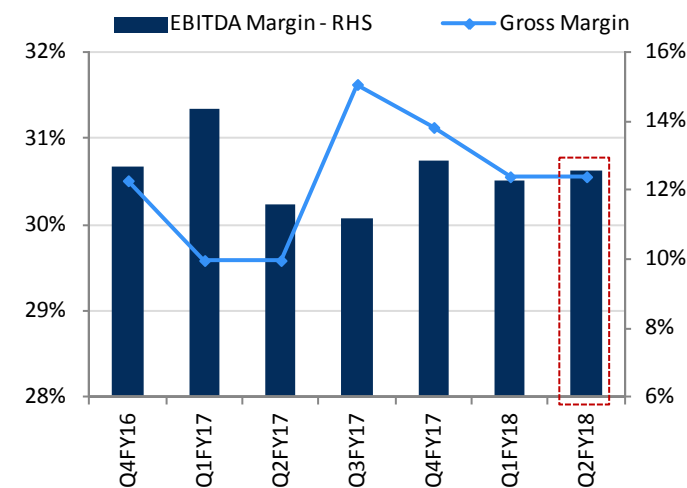
Source: Company, HDFC sec Inst Research

### Crompton's Lighting Performance



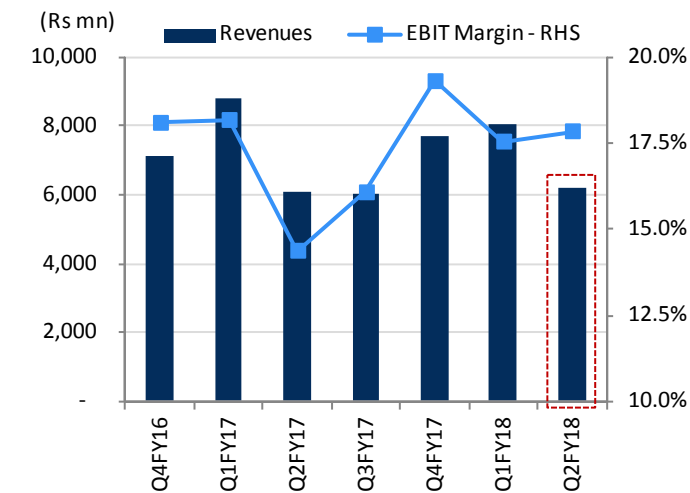
Source: Company, HDFC sec Inst Research

### Crompton's Margin Performance



Source: Company, HDFC sec Inst Research

### Crompton's Electric Consumer Performance



Source: Company, HDFC sec Inst Research

### Key Assumptions

Segments	Revenue (Rs mn)				Revenue Growth (%)				Revenue Mix (%)			
	FY17	FY18E	FY19E	FY20E	FY17	FY18E	FY19E	FY20E	FY17	FY18E	FY19E	FY20E
Fans	18,792	20,108	22,722	25,448	12.5%	7.0%	13.0%	12.0%	45.9%	45.2%	44.8%	44.1%
Lighting	11,312	12,953	15,090	17,580	8.5%	14.5%	16.5%	16.5%	27.6%	29.1%	29.7%	30.5%
Pumps	8,260	8,755	9,806	10,983	11.0%	6.0%	12.0%	12.0%	20.2%	19.7%	19.3%	19.0%
Appliances	2,555	2,709	3,142	3,707	12.0%	6.0%	16.0%	18.0%	6.2%	6.1%	6.2%	6.4%
<b>Total</b>	<b>40,920</b>	<b>44,524</b>	<b>50,759</b>	<b>57,718</b>	<b>11.0%</b>	<b>8.8%</b>	<b>14.0%</b>	<b>13.7%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

Key Assumptions	FY17	FY18E	FY19E	FY20E
Gross Margin (%)	29.5	31.5	32.0	32.5
Employee Expense (% of sales)	5.7	6.7	6.1	5.9
Freight and forwarding (% of sales)	2.3	2.2	2.1	2.0
Advertising (% of sales)	1.4	1.7	1.9	2.2
After sales service (% of sales)	1.0	1.0	1.0	1.0
EBITDA Margin (%)	11.4	12.7	13.8	14.5
Tax Rate (%)	32.0	32.4	32.0	32.0

Source: Company, HDFC sec Inst Research

## Income Statement

Year End March (Rs mn)	FY16	FY17	FY18E	FY19E	FY20E
<b>Net Revenues</b>	<b>18,117</b>	<b>39,350</b>	<b>43,426</b>	<b>49,807</b>	<b>56,646</b>
<b>Growth (%)*</b>		<b>8.6</b>	<b>10.4</b>	<b>14.7</b>	<b>13.7</b>
Material Expenses	12,889	27,753	30,216	34,382	38,819
Employee Expense	1,005	2,252	2,921	3,021	3,318
ASP Expense	348	1,159	1,387	1,716	2,093
Freight and forwarding	462	895	944	1,033	1,118
Other expenses	1,319	2,799	2,876	3,298	3,658
<b>EBITDA</b>	<b>2,095</b>	<b>4,493</b>	<b>5,529</b>	<b>6,869</b>	<b>8,223</b>
<b>EBITDA Growth (%)*</b>		<b>7.2</b>	<b>23.0</b>	<b>24.2</b>	<b>19.7</b>
<b>EBITDA Margin (%)</b>	<b>11.6</b>	<b>11.4</b>	<b>12.7</b>	<b>13.8</b>	<b>14.5</b>
Depreciation	63	110	137	174	204
<b>EBIT</b>	<b>2,032</b>	<b>4,853</b>	<b>5,392</b>	<b>6,695</b>	<b>8,018</b>
Other Income (Including EO Items)	178	220	264	398	425
Interest	355	655	585	585	450
<b>PBT</b>	<b>1,577</b>	<b>4,367</b>	<b>5,071</b>	<b>6,509</b>	<b>7,994</b>
Tax	525	1,399	1,643	2,083	2,558
<b>RPAT</b>	<b>1,052</b>	<b>2,968</b>	<b>3,428</b>	<b>4,426</b>	<b>5,436</b>
Adjustment	93	17	-	-	-
<b>APAT</b>	<b>1,145</b>	<b>2,985</b>	<b>3,428</b>	<b>4,426</b>	<b>5,436</b>
<b>APAT Growth (%)*</b>		<b>30.4</b>	<b>14.8</b>	<b>29.1</b>	<b>22.8</b>
<b>Adjusted EPS (Rs)</b>	<b>1.8</b>	<b>4.8</b>	<b>5.3</b>	<b>6.9</b>	<b>8.4</b>
<b>EPS Growth (%)*</b>		<b>30.4</b>	<b>11.8</b>	<b>29.1</b>	<b>22.8</b>

Source: Company, HDFC sec Inst Research

\* FY16: Financials are for 6 months, growth is adjusted for FY16 annualised numbers

## Balance Sheet

Year End March (Rs mn)	FY16	FY17	FY18E	FY19E	FY20E
<b>SOURCES OF FUNDS</b>					
Share Capital - Equity	1,254	1,254	1,288	1,288	1,288
Reserves	1,034	4,138	6,275	9,035	12,424
<b>Total Shareholders Funds</b>	<b>2,288</b>	<b>5,392</b>	<b>7,563</b>	<b>10,323</b>	<b>13,712</b>
Long Term Debt	5,072	6,500	6,500	6,500	3,500
Short Term Debt	100	-	-	-	-
<b>Total Debt</b>	<b>5,172</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>3,500</b>
Net Deferred Taxes	(43)	(182)	(182)	(182)	(182)
Other Non-Current Liabilities	146	176	228	235	259
<b>TOTAL SOURCES OF FUNDS</b>	<b>7,562</b>	<b>11,886</b>	<b>14,109</b>	<b>16,876</b>	<b>17,289</b>
<b>APPLICATION OF FUNDS</b>					
Tangible Assets	786	821	884	960	1,051
CWIP	1	-	-	-	-
Goodwill	7,794	7,794	7,794	7,794	7,794
Other Non-Current Assets	178	186	210	246	285
<b>Total Non-current Assets</b>	<b>8,759</b>	<b>8,801</b>	<b>8,888</b>	<b>9,000</b>	<b>9,130</b>
Inventories	2,100	2,348	2,519	2,839	3,229
Debtors	4,165	5,434	5,645	6,475	7,364
Other Current Assets	563	500	551	632	719
Cash & Equivalents	900	3,885	6,522	9,355	9,792
<b>Total Current Assets</b>	<b>7,728</b>	<b>12,167</b>	<b>15,238</b>	<b>19,301</b>	<b>21,104</b>
Creditors	6,641	7,145	7,886	9,044	10,286
Other Current Liabilities	2,285	1,938	2,131	2,381	2,660
<b>Total Current Liabilities</b>	<b>8,926</b>	<b>9,083</b>	<b>10,017</b>	<b>11,425</b>	<b>12,946</b>
<b>Net Current Assets</b>	<b>(1,197)</b>	<b>3,084</b>	<b>5,221</b>	<b>7,876</b>	<b>8,158</b>
<b>TOTAL APPLICATION OF FUNDS</b>	<b>7,562</b>	<b>11,885</b>	<b>14,109</b>	<b>16,876</b>	<b>17,289</b>

Source: Company, HDFC sec Inst Research

## Cash Flow Statement

Year ending March (Rs mn)	FY16	FY17	FY18E	FY19E	FY20E
Reported PBT	1,577	4,306	5,071	6,509	7,994
Interest Expenses	351	655	585	585	450
Depreciation	63	110	137	174	204
Working Capital Change	357	(516)	500	178	155
Tax Paid	(540)	(1,466)	(1,643)	(2,083)	(2,558)
<b>OPERATING CASH FLOW ( a )</b>	<b>1,757</b>	<b>3,105</b>	<b>4,650</b>	<b>5,362</b>	<b>6,245</b>
Capex	(15)	(150)	(200)	(250)	(295)
<i>Free Cash Flow (FCF)</i>	<i>1,742</i>	<i>2,955</i>	<i>4,450</i>	<i>5,112</i>	<i>5,950</i>
Investments	-	(3,191)	-	-	-
Non-operating Income	40	190	(24)	(36)	(39)
<b>INVESTING CASH FLOW ( b )</b>	<b>24</b>	<b>(3,151)</b>	<b>(224)</b>	<b>(286)</b>	<b>(334)</b>
Debt Issuance/(Repaid)	(533)	56	-	-	(3,000)
Interest Expenses	(351)	(209)	(585)	(585)	(450)
<i>FCFE</i>	<i>898</i>	<i>(200)</i>	<i>3,841</i>	<i>4,491</i>	<i>2,461</i>
Share Capital Issuance	-	-	34	-	-
Dividend	-	-	(1,290)	(1,666)	(2,046)
Others	-	-	52	8	23
<b>FINANCING CASH FLOW ( c )</b>	<b>(883)</b>	<b>(154)</b>	<b>(1,789)</b>	<b>(2,243)</b>	<b>(5,473)</b>
<b>NET CASH FLOW (a+b+c)</b>	<b>898</b>	<b>(200)</b>	<b>2,637</b>	<b>2,833</b>	<b>437</b>
EO Items, Others	-	-	-	-	-
Closing Cash & Equivalents	900	700	3,337	6,170	6,607

Source: Company, HDFC sec Inst Research

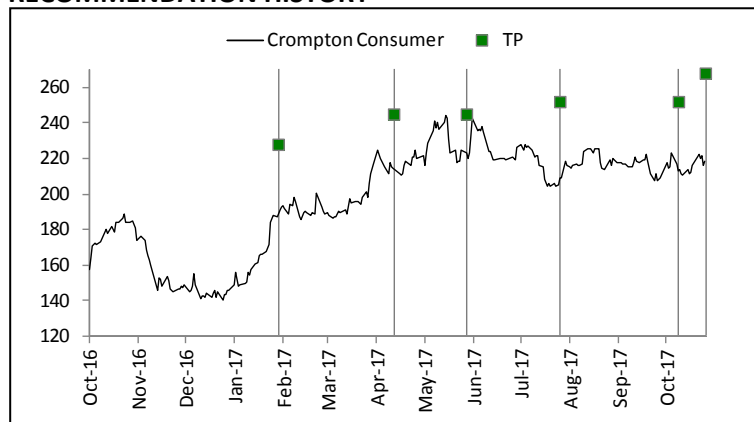
## Key Ratios

	FY16	FY17	FY18E	FY19E	FY20E
<b>PROFITABILITY (%)</b>					
GPM	28.9	29.5	31.5	32.0	32.5
EBITDA Margin	11.6	11.4	12.7	13.8	14.5
EBIT Margin	11.2	12.3	12.4	13.4	14.2
APAT Margin	6.3	7.6	7.9	8.9	9.6
RoE	100.1	55.4	45.3	42.9	39.6
RoIC (or Core RoCE)	41.3	41.2	48.3	61.0	73.5
RoCE	37.0	28.8	27.2	28.7	33.4
<b>EFFICIENCY</b>					
Tax Rate (%)	33.3	32.0	32.4	32.0	32.0
Fixed Asset Turnover (x)	3.7	4.0	4.3	4.8	5.3
<i>Inventory (days)</i>	<i>21.2</i>	<i>21.8</i>	<i>21.2</i>	<i>20.8</i>	<i>20.8</i>
<i>Debtors (days)</i>	<i>42.0</i>	<i>50.4</i>	<i>47.5</i>	<i>47.5</i>	<i>47.5</i>
<i>Other Current Assets (days)</i>	<i>5.7</i>	<i>4.6</i>	<i>4.6</i>	<i>4.6</i>	<i>4.6</i>
<i>Payables (days)</i>	<i>66.9</i>	<i>66.3</i>	<i>66.3</i>	<i>66.3</i>	<i>66.3</i>
<i>Other Current Liab &amp; Provns (days)</i>	<i>23.0</i>	<i>18.0</i>	<i>17.9</i>	<i>17.4</i>	<i>17.1</i>
Cash Conversion Cycle (days)	(21.1)	(7.4)	(10.9)	(10.8)	(10.5)
Net D/E (x)	1.9	0.5	(0.0)	(0.3)	(0.5)
Interest Coverage (x)	0.2	0.1	0.1	0.1	0.1
<b>PER SHARE DATA (Rs)</b>					
EPS	1.8	4.8	5.3	6.9	8.4
CEPS	1.9	4.9	5.5	7.1	8.8
Dividend	-	1.6	1.8	2.3	2.8
Book Value	3.7	8.6	11.7	16.0	21.3
<b>VALUATION</b>					
P/E (x)	59.1	45.4	40.6	31.4	25.6
P/BV (x)	29.6	25.1	18.4	13.5	10.1
EV/EBITDA (x)	33.3	30.7	25.2	19.8	16.1
EV/Revenues (x)	3.9	3.5	3.2	2.7	2.3
OCF/EV (%)	1.3	2.3	3.3	3.9	4.7
FCF/EV (%)	1.2	2.1	3.2	3.8	4.5
FCFE/Mkt Cap (%)	0.7	(0.1)	2.8	3.2	1.8
Dividend Yield (%)	-	0.7	0.8	1.0	1.3

Source: Company, HDFC sec Inst Research

\* FY16: Financials are for 6 months, ratios are adjusted for FY16 annualised numbers

## RECOMMENDATION HISTORY



Date	CMP	Reco	Target
30-Jan-17	188	BUY	228
14-Apr-17	215	BUY	245
29-May-17	224	BUY	248
28-Jul-17	209	BUY	252
10-Oct-17	217	BUY	252
27-Oct-17	219	BUY	268

### Rating Definitions

**BUY** : Where the stock is expected to deliver more than 10% returns over the next 12 month period  
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