# **Bata India**

## **Accumulate**



## Revenue traction lower than peers

Bata's Q4FY18 results came broadly in line with our estimates. We anticipated lower revenue growth for Bata compared to Relaxo (+18%)and Khadim (+31%) based on our recent channel checks. In addition, margin improvement benefiting from implementation of GST, was in line with our anticipation. Going ahead, we believe that Bata sales growth would remain lower vs peers, mainly due to increased competition, better and economic offerings by peers. Nevertheless, its new offerings in select segments would gain traction. Further, premiumization, implementation and cost saving would continue which would accelerate profitability ahead of the sales. We have revised FY19E and FY20E estimates to ₹ 20.5 and ₹ 24.2. Valuing Bata at 35x FY20E EPS to arrive at a TP of ₹ 824. Maintain Accumulate.

### Operational performance was in line

Revenues increased 6.9% YoY to ₹ 6.3bn in Q4FY18 - came in line with our estimates. This was mainly attributed to increased focus on fashion & casual collections. Gross margin expanded by 180bps to at 55.9%. Further, a 70bps increase in employee expense was completely offset by 170bps/60bps decline in rent/other expense. Consequently, EBITDA margin expanded by 340bps to 13% - came in line with our estimate. EBITDA stood at ₹ 823mn, up 45.1% YoY. The company is gaining the most from change in duty to GST. RPAT jumped 23.8% YoY to ₹ 485mn.After adjusting OCI, APAT increased by 44.9% to ₹ 521mn - came in line with our estimate.

#### Results broadly in line with our channel check

Our channel checks beheld key brands like "Hush puppies" are losing market share due to unavailability of sizes. However, demand for the brand has not declined over the period. We also observed that as the store level inventory management of Bata is facing challenges, Khadim would benefit in the ensuing quarters. We believe that our observation at the ground level was accurate. Although neither the channel trader nor the company confirmed about the shift in market from unorganised to organized, we believe the organised market is growing faster compared to unorganised. We believe that until Bata resolves its store level product management strategy, Khadim and Relaxo would outpace the company in terms of sales.

#### Q4FY18 Result (₹Mn)

| Particulars       | Q4FY18 | Q4FY17 | YoY (%) | Q3FY18 | QoQ (%) |
|-------------------|--------|--------|---------|--------|---------|
| Net Sales         | 6323   | 5914   | 6.9     | 6740   | (6.2)   |
| Total Expenditure | 5500   | 5347   | 2.9     | 5625   | (2.2)   |
| PBIDT (Excl OI)   | 823    | 567    | 45.1    | 1115   | (26.2)  |
| Other Income      | 137    | 122    | 12.6    | 107    | 27.8    |
| Depreciation      | 169    | 166    | 1.3     | 154    | 9.3     |
| EBIT              | 792    | 522    | 51.5    | 1068   | (25.9)  |
| Interest          | 20     | 16     | 30.7    | 5      | 311.9   |
| PBT               | 771    | 507    | 52.2    | 1063   | (27.4)  |
| Tax               | 250    | 147    | 69.8    | 381    | (34.3)  |
| APAT              | 521    | 359    | 44.9    | 682    | (23.6)  |
| RPAT              | 485    | 392    | 23.8    | 705    | (31.2)  |
|                   |        |        | bps     |        | bps     |
| Gross Profit (%)  | 55.9   | 54.1   | 180     | 55.1   | 80      |
| Employee Exp (%)  | 12.8   | 12.1   | 70      | 10.3   | 250     |
| Rent (%)          | 14.2   | 15.9   | (170)   | 13.3   | 90      |
| Other exp (%)     | 15.9   | 16.5   | (60)    | 14.9   | 100     |
| EBITDA (%)        | 13.0   | 9.6    | 340     | 16.5   | (350)   |
| PAT (%)           | 7.7    | 6.6    | 105     | 10.5   | (278)   |

| CMP                  | ₹ 753           |
|----------------------|-----------------|
| Target / Upside      | ₹ 824/9%        |
| BSE Sensex           | 34,644          |
| NSE Nifty            | 10,515          |
| Scrip Details        |                 |
| Equity / FV          | ₹ 7,643mn/₹ 5/- |
| Market Cap           | ₹ 97bn          |
|                      | USD 1.4bn       |
| 52-week High/Low     | ₹ 833/511       |
| Avg. Volume (no)     | 671,659         |
| NSE Symbol           | BATAINDIA       |
| Bloomberg Code       | BATA IN         |
| Shareholding Pattern | Mar'18 (%)      |
| Promoters            | 53.0            |
| MF/Banks/FIs         | 25.5            |
| FIIs                 | 6.2             |
| Public / Others      | 15.3            |
|                      |                 |

#### Valuation (x)

|           | FY18 | FY19E | FY20E |
|-----------|------|-------|-------|
| P/E       | 43.3 | 36.7  | 31.1  |
| EV/EBITDA | 25.7 | 20.8  | 17.2  |
| ROE       | 15.9 | 16.8  | 17.5  |
| ROCE      | 22.9 | 24.1  | 25.4  |

## Estimates (₹mn)

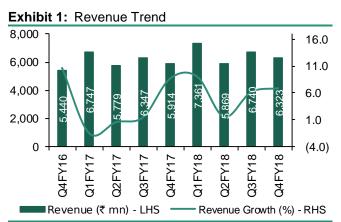
|           | FY18   | FY19E  | FY20E  |
|-----------|--------|--------|--------|
| Net Sales | 26,293 | 28,987 | 32,801 |
| EBITDA    | 3,538  | 4,219  | 4,971  |
| PAT       | 2,236  | 2,636  | 3,112  |
| EPS (₹)   | 17.4   | 20.5   | 24.2   |
|           |        |        |        |

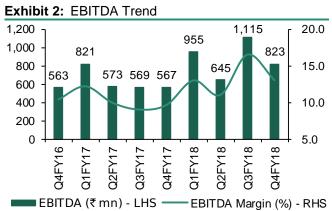
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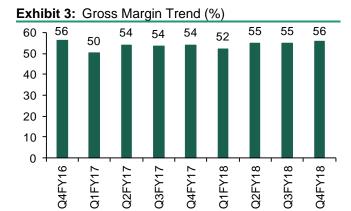


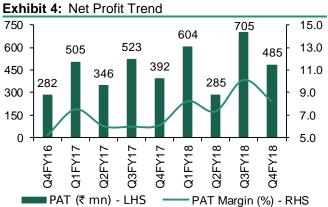






Source: DART, Company





Source: DART, Company Source: DART, Company

Exhibit 5: Change in estimates

Source: DART, Company

| ₹Mn               |        | FY19E    |            |        | FY20E    |            |
|-------------------|--------|----------|------------|--------|----------|------------|
|                   | New    | Previous | Change (%) | New    | Previous | Change (%) |
| Revenue           | 28,987 | 29,797   | (2.7)      | 32,801 | 34,271   | (4.3)      |
| EBITDA            | 4,219  | 4,373    | (3.5)      | 4,971  | 5,406    | (8.0)      |
| EBITDA Margin (%) | 14.6   | 14.7     | (10)       | 15.2   | 15.8     | (60)       |
| PAT               | 2,636  | 2,742    | (3.9)      | 3,112  | 3,397    | (8.4)      |
| EPS               | 20.5   | 21.3     | (3.9)      | 24.2   | 26.4     | (8.4)      |

Source: Company, DART



May 23, 2018 2



| Income Statement (₹ mn)    |        |        |        |        |
|----------------------------|--------|--------|--------|--------|
| Particulars                | Mar17  | Mar18  | Mar19E | Mar20E |
| Net Sales                  | 24,672 | 26,293 | 28,987 | 32,801 |
| Other income               | 466    | 508    | 508    | 508    |
| Total Income               | 25,138 | 26,801 | 29,496 | 33,310 |
| Total Expenditure          | 21,895 | 22,755 | 24,768 | 27,830 |
| RM Consumed                | 11,529 | 11,959 | 13,097 | 14,755 |
| Employee Exp               | 2,727  | 2,954  | 3,256  | 3,685  |
| Manufacturing Exp          | 705    | 830    | 944    | 1,036  |
| Selling & Admin Exp        | 6,312  | 6,548  | 6,958  | 7,775  |
| Misc Exp                   | 623    | 464    | 512    | 579    |
| EBIDTA (Excl. OI)          | 2,776  | 3,538  | 4,219  | 4,971  |
| EBIDTA (Incl. OI)          | 3,243  | 4,046  | 4,728  | 5,480  |
| Interest                   | 40     | 42     | 42     | 42     |
| EBDT                       | 3,202  | 4,004  | 4,686  | 5,438  |
| Depreciation               | 650    | 604    | 678    | 705    |
| PBT & EO Items             | 2,552  | 3,400  | 4,008  | 4,733  |
| Extra Ordinary Exps/(Inc.) | 217    | 0      | 0      | 0      |
| PBT                        | 2,336  | 3,400  | 4,008  | 4,733  |
| Tax                        | 748    | 1,164  | 1,373  | 1,621  |
| Net Profit                 | 1,587  | 2,236  | 2,636  | 3,112  |
| Net Profit (Adj.)          | 1,804  | 2,236  | 2,636  | 3,112  |

| Particulars                    | Mar17            | Mar18  | Mar19E | Mar20E |
|--------------------------------|------------------|--------|--------|--------|
| Sources of Funds               |                  |        |        |        |
| Equity Capital                 | 643              | 643    | 643    | 643    |
| Share Premium                  | 501              | 501    | 501    | 501    |
| Reserves                       | 12,109           | 13,643 | 15,534 | 17,766 |
| Net Worth                      | 13,253           | 14,787 | 16,678 | 18,910 |
| Other Long Term<br>Liabilities | 1,040            | 1,040  | 1,040  | 1,040  |
| Total Capital Employed         | 14,292           | 15,827 | 17,717 | 19,950 |
| Applications of Funds          |                  |        |        |        |
| Gross Block                    | 4,040            | 4,930  | 5,130  | 5,330  |
| Less: Acc Depreciation         | 1,380            | 1,985  | 2,662  | 3,367  |
| Net Block                      | 2,660            | 2,945  | 2,468  | 1,963  |
| CWIP                           | 242              | 121    | 121    | 121    |
| Investments                    | 50               | 50     | 50     | 50     |
| Current Assets, Loans & A      | Advances         |        |        |        |
| Inventories                    | 7,054            | 7,621  | 8,090  | 9,154  |
| Sundry Debtors                 | 672              | 886    | 859    | 972    |
| Cash and Bank Balance          | 5,209            | 5,884  | 9,076  | 11,367 |
| Loans and Advances             | 561              | 1,031  | 877    | 993    |
| Other Current Assets           | 1,775            | 1,836  | 1,836  | 1,836  |
| sub total                      | 15,271           | 17,258 | 20,738 | 24,321 |
| Less: Current Liabilities &    | <b>Provision</b> | S      |        |        |
| Current Liabilities            | 705              | 526    | 784    | 887    |
| Sundry Creditors               | 4,072            | 4,792  | 5,646  | 6,389  |
| Provisions                     | 157              | 282    | 282    | 282    |
| sub total                      | 4,933            | 5,600  | 6,712  | 7,558  |
| Net Curr Assets                | 10,337           | 11,658 | 14,026 | 16,763 |
| Net Deferred Tax               | 1,004            | 1,053  | 1,053  | 1,053  |
| Total Assets                   | 14,292           | 15,827 | 17,717 | 19,950 |

E – Estimates

| Cash Flow (₹ mn)             |       |         |         |         |
|------------------------------|-------|---------|---------|---------|
| Particulars                  | Mar17 | Mar18   | Mar19E  | Mar20E  |
| Profit before tax            | 2,336 | 3,400   | 4,008   | 4,733   |
| Depreciation & w.o.          | 650   | 604     | 678     | 705     |
| Net Interest Exp             | (40)  | 42      | 42      | 42      |
| Direct taxes paid            | (652) | (1,164) | (1,373) | (1,621) |
| Change in Working Capital    | 542   | (710)   | 824     | (447)   |
| Extra Ordinary               | (267) | (54)    | 0       | 0       |
| (A) CF from Opt. Activities  | 2,569 | 2,118   | 4,179   | 3,412   |
| Capex                        | (477) | (769)   | (200)   | (200)   |
| Free Cash Flow               | 2,092 | 1,349   | 3,979   | 3,212   |
| (B) CF from Invt. Activities | (477) | (769)   | (200)   | (200)   |
| Interest exp net             | 252   | (42)    | (42)    | (42)    |
| Dividend Paid (Incl. Tax)    | (449) | (632)   | (745)   | (880)   |
| (C) CF from Financing        | (288) | (674)   | (787)   | (922)   |
| Net Change in Cash           | 1,804 | 675     | 3,192   | 2,290   |
| Opening Cash balances        | 3,405 | 5,209   | 5,884   | 9,076   |
| Closing Cash balances        | 5,209 | 5,884   | 9,076   | 11,367  |

| Important | Ratios |
|-----------|--------|
|-----------|--------|

| Important Ratios           |         |        |        |        |
|----------------------------|---------|--------|--------|--------|
| Particulars                | Mar17   | Mar18  | Mar19E | Mar20E |
| (A) Measures of Performar  | nce (%) |        |        |        |
| EBIDTA Mgn (excl. O.I.)    | 11.3    | 13.5   | 14.6   | 15.2   |
| EBIDTA Mgn (incl. O.I.)    | 13.1    | 15.4   | 16.3   | 16.7   |
| Interest / Sales           | 0.2     | 0.2    | 0.1    | 0.1    |
| EBDT Margin                | 13.0    | 15.2   | 16.2   | 16.6   |
| Tax/PBT                    | 32.0    | 34.2   | 34.2   | 34.2   |
| Net Profit Margin          | 6.4     | 8.5    | 9.1    | 9.5    |
| (B) As Percentage of Net S | ales    |        |        |        |
| Raw Material               | 46.7    | 45.5   | 45.2   | 45.0   |
| Employee Expenses          | 11.1    | 11.2   | 11.2   | 11.2   |
| Manufacturing Exp          | 2.9     | 3.2    | 3.3    | 3.2    |
| Selling & Admin Exp        | 25.6    | 24.9   | 24.0   | 23.7   |
| Provisions & Write Offs    | 2.5     | 1.8    | 1.8    | 1.8    |
| (C) Measures of Financial  | Status  |        |        |        |
| Debtors Period (days)      | 9.9     | 12.3   | 10.8   | 10.8   |
| Closing stock (days)       | 104.4   | 105.8  | 101.9  | 101.9  |
| Inventory Turn. Ratio (x)  | 3.5     | 3.4    | 3.6    | 3.6    |
| Fixed Assets Turnover (x)  | 6.1     | 5.3    | 5.7    | 6.2    |
| WC Turnover (x)            | 2.4     | 2.3    | 2.1    | 2.0    |
| Non-Cash WC (₹ Mn)         | 5,128   | 5,774  | 4,950  | 5,397  |
| (D) Measures of Investmen  | ıt      |        |        |        |
| EPS (₹.)                   | 12.4    | 17.4   | 20.5   | 24.2   |
| CEPS (₹.)                  | 19.1    | 22.1   | 25.8   | 29.7   |
| DPS (₹.)                   | 3.5     | 4.0    | 4.4    | 4.8    |
| Dividend Payout (%)        | 28.3    | 23.0   | 21.5   | 20.0   |
| Book Value (₹.)            | 103.1   | 115.1  | 129.8  | 147.1  |
| RoANW (%)                  | 14.2    | 15.9   | 16.8   | 17.5   |
| RoACE (%)                  | 18.8    | 22.9   | 24.1   | 25.4   |
| RoAIC (%)                  | 27.4    | 36.2   | 43.6   | 55.4   |
| (E) Valuation Ratios       |         |        |        |        |
| CMP (₹.)                   | 753     | 753    | 753    | 753    |
| P/E (x)                    | 61.0    | 43.3   | 36.7   | 31.1   |
| Market Cap. (₹. Mn.)       | 96,776  | 96,776 | 96,776 | 96,776 |
| MCap/ Sales (x)            | 3.9     | 3.7    | 3.3    | 3.0    |
| EV (₹. Mn.)                | 91,517  | 90,842 | 87,650 | 85,360 |
| EV/Sales (x)               | 3.7     | 3.5    | 3.0    | 2.6    |
| EV/EBDITA (x)              | 33.0    | 25.7   | 20.8   | 17.2   |
| P/BV (x)                   | 7.3     | 6.5    | 5.8    | 5.1    |
| Dividend Yield (%)         | 0.5     | 0.5    | 0.6    | 0.6    |

E – Estimates



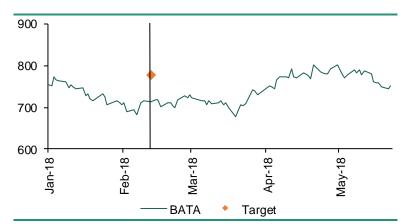


## **DART RATING MATRIX**

Total Return Expectation (12 Months)

| Buy        | > 20%     |
|------------|-----------|
| Accumulate | 10 to 20% |
| Reduce     | 0 to 10%  |
| Sell       | < 0%      |

## **Rating and Target Price History**



| Month | Rating     | TP (₹) | Price (₹)* |
|-------|------------|--------|------------|
|       | Accumulate | 778    | 715        |
|       |            |        |            |

\* As on Recommendation Date

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