

Max Financial

BUY

| INDUSTRY | | Life Insi | urance | |
|---------------------|-----------|---------------|----------|--|
| CMP (as on 3 | 0 May 2 | ay 2018) Rs 4 | | |
| Target Price | | | Rs 665 | |
| Nifty | | | 10,614 | |
| Sensex | | | 34,906 | |
| KEY STOCK DAT | ГА | | | |
| Bloomberg | | N | ∕IAXF IN | |
| No. of Shares (r | nn) | | 268 | |
| MCap (Rs bn) / | (\$ mn) | 130/1,92 | | |
| 6m avg traded | value (Rs | mn) | 371 | |
| STOCK PERFOR | MANCE | (%) | _ | |
| 52 Week high / | low | Rs 6 | 53/417 | |
| | 3M | 6M | 12M | |
| Absolute (%) | (2.4) | (11.7) | (13.6) | |
| Relative (%) | (4.5) | (17.0) | (25.6) | |
| SHAREHOLDING | G PATTE | RN (%) | _ | |
| Promoters | | | 30.3 | |
| FIs & Local MFs | . | | 28.4 | |
| FPIs | | | 29.4 | |
| Public & Others | 5 | | 11.9 | |
| 6 565 | | | | |

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Source : BSE

Improving margins!

New Business Premium and Individual APE grew at a better than expected 23.8% YoY and 27.6% YoY respectively. For FY18, VNB margin improved 140bps to 20.2% as a result of higher share of protection business, higher interest rates and better product features in the Non-par segment. During FY18, Max has delivered an impressive 20.6% RoEV (+70bps).

PAR/Protect/Non-PAR/ULIP contributed 43/8/8/41% compared to 54/7/9/30% for FY18 and FY17 respectively. For FY18, protection has grown 39.9% YoY while ULIP has grown 67% YoY. AUM increased to 522bn up 17.7/3.8% YoY/QoQ.

PBT for the quarter at Rs 2.3bn was up only 2.7% YoY as a result of higher one off investment income (~Rs 1.5bn) in the corresponding period last year. Stock price of Max Financial continues to face overhang from its dependence on Axis Bank (FY18:59%) which is exploring direct entry into life insurance. We believe Max Life has a strong franchise run by a credible and strong management team and believe Max-Axis partnership to be mutually beneficial which

either of the two parties would not be willing to abandon. However to mitigate this risk and reduce its dependence on Axis, Max wants to purse aggressive M&A and build new channels. The board has approved fund raising upto Rs 50bn. We have tweaked our margin assumptions but have also increased our Axis share transfer discount. Our TP however remains unchanged. We maintain BUY with a TP of Rs 665 (FY20 EV+ 26x FY20E VNB).

Highlights of the quarter

- For FY18, Individual Protection segment grew 21.8% YoY and now contributes 4.0% to Total APE.
- Axis Bank's contribution to Individual APE is at 59% (+100bps YoY) in FY18. In 4QFY18, it contributed 64%, (+363bps YoY) to Individual APE.
- Management highlighted that it had achieved its FY20 in FY18 itself and it is now targeting 25% growth, 25% VNB margins and 25% RoEV by FY22.
- Near-term outlook: Premium growth should improve as company invests in new products and channels. We expect APE growth to be at ~18% in FY19E.

Business Summary

| (Rs mn) | 4QFY18 | 4QFY17 | YoY (%) | 3QFY18 | QoQ (%) | FY17 | FY18 | FY19E | FY20E |
|----------------|--------|--------|---------|--------|---------|--------|--------|--------|---------|
| NBP* | 17,110 | 13,820 | 23.8 | 10,660 | 60.5 | 36,664 | 42,182 | 50,240 | 59,838 |
| APE* | 13,337 | 10,895 | 22.4 | 7,828 | 70.4 | 27,485 | 32,475 | 38,326 | 45,779 |
| VNB* | NA | NA | NA | NA | NA | 4,990 | 6,560 | 7,876 | 9,568 |
| VNB Margin (%) | 20.2% | 18.8% | 140bps | NA | NA | 18.2 | 19.1 | 19.5 | 19.8 |
| EV* | | | | | | 65,890 | 75,080 | 87,402 | 102,410 |
| MCap/EV (x) | | | | | | 3.0 | 2.7 | 2.4 | 2.1 |
| P/Bv (x) | | | | | | 7.4 | 6.4 | 5.4 | 4.6 |
| ROEV | | | | | | 19.9 | 20.6 | 20.5 | 20.8 |

Source: Company, HDFC sec Inst Research,* For Max Life



Margin improved 140 bps YoY to 20.2%

RoEV came in at 20.6% (FY17: 19.9%)

FY18: Business through online platforms is ~2%.

Management stated that currently Axis bank is selling less than 5% of LIC's product and Max expects that this will not grow beyond 10%.

Concall highlights

Business

- Strategic priorities by FY21
 - o Continue to integrate with existing partners.
 - Accelerate investment in technology for proprietary channel. Target to grow proprietary channel at 35% CAGR.
 - Retain and grow existing partners.
- Max Life repeated its target product mix of 40/40/8/12% for Par/ULIP/Protection/Non-PAR respectively.
- Management stated that axis bank partnership stands until FY21E, green field and brown field initiatives are not a priority for Axis bank and both partners agree that a partnership between them will create maximum value for all shareholders hence strategic deal makes a lot of sense.
- Max wants to diversify its banca partners and in that respect is looking to acquire IDBI Federal. This will help reduce its dependence on Axis.
- Persistency continues to show uptrend across most buckets. Management stated that 13th month persistency should go past 85% in 3 yrs time and

- with every passing year this flows through and passes to next tranche.
- Total internet channel is 2% of which ~50% comes from internet aggregators. Internet channel persistency is 95%.
- Management stated that currently Axis bank is selling less than 5% of LIC's product and Max expects that this will not grow beyond 10%.

VNB Margins and EV

- VNB Margins for FY18 improved by 140bps to 20.2%. 1/3 of margin improvement came from growth in protection business while the other 2/3rd of margin improvement from hardening of interest rates and other non-par product having a better product profile where the guaranteed rate is covered by the higher interest rates.
- Max reported a 2HFY18 RoEV of 23.9% (1HFY18 RoEV of 16.1%). 2HFY18 EV was also hit by a Rs 680mn dent in other non operating variances.
- For FY18 Max delivered a RoEV of 20.6% (FY17 at 19.9%).



Five Quarters At A Glance

| (Rs mn) | 4QFY17 | 1QFY18 | 2QFY18 | 3QFY18 | 4QFY18 | YoY(%) Growth | QoQ(%) Growth |
|---------------------------------------|---------|---------|---------|---------|---------|------------------|------------------|
| Individual adjusted premium | 10,490 | 4,580 | 6,540 | 7,640 | 13,390 | 27.6 | 75.3 |
| GWP Income | 37,870 | 20,070 | 28,010 | 30,440 | 46,490 | 22.8 | 52.7 |
| First year Premium | 10,550 | 4,530 | 6,460 | 7,540 | 13,390 | 26.9 | 77.6 |
| Renewal Premium | 24,050 | 13,420 | 18,940 | 19,780 | 29,380 | 22.2 | 48.5 |
| Single Premium | 3,270 | 2,120 | 2,610 | 3,120 | 3,720 | 13.8 | 19.2 |
| New Business Premium | 13,820 | 6,650 | 9,070 | 10,660 | 17,110 | 23.8 | 60.5 |
| Shareholder profit (Pre tax) | 2,190 | 1,060 | 1,300 | 1,540 | 2,250 | 2.7 | 46.1 |
| Total APE | 10,895 | 4,703 | 6,607 | 7,828 | 13,337 | 22.4 | 70.4 |
| Individual. APE | 10,490 | 4,580 | 6,540 | 7,640 | 13,390 | 27.6 | 75.3 |
| Product Mix-Individual APE | | | | | | | |
| PAR | 56.5% | 54.0% | 45.5% | 42.9% | NA | NM | NM |
| Non-PAR Protection | 4.0% | 7.0% | 3.6% | 5.0% | NA | NM | NM |
| Non-PAR Savings | 7.5% | 8.0% | 9.7% | 9.0% | NA | NM | NM |
| ULIP | 32.0% | 31.0% | 41.2% | 43.1% | NA | NM | NM |
| Channel Mix-Individual APE | | | | | | | |
| Proprietary | 23.7% | 35.0% | 29.9% | 28.3% | 22.1% | -160bps | -622bps |
| Axis Bank | 60.3% | 48.0% | 56.5% | 59.1% | 63.9% | 363bps | 476bps |
| Other Banks | 15.0% | 16.0% | 12.6% | 11.5% | 13.0% | -203bps | 146bps |
| Others | 1.0% | 1.0% | 1.0% | 1.0% | 1.0% | 0bps | 0bps |
| Policyholder expense to Gross premium | 13.5% | NA | 13.0% | 13.5% | 9.8% | -370bps | -3706ps |
| Opex at Max Financial-Standalone | 276 | 252 | 253 | 311 | 249 | (9.9) | (19.9) |
| VNB Margin (%)# | 18.8% | 18.1% | 18.1% | 20.2% | 20.2% | 140bps | NIM |
| AUM | 443,700 | 458,700 | 477,560 | 503,330 | 522,370 | 17.7 | 3.8 |
| Equity Mix (%) | 76% | NA | 77% | 75% | 78% | 200bps | 300bps |
| Debt Mix (%) | 24% | NA | 23% | 25% | 22% | -200bps | -300bps |
| Linked (%) | 65% | NA | 66% | 66% | 67% | 200bps | 100bps |
| Non-Linked (%) | 35% | NA | 34% | 34% | 33% | -200bps | -100bps |

Solid APE growth

Good improvement in margins

AUM growth remains good; Link products continue to dominate AUM

Source: Company, HDFC sec Inst Research,# For FY17 and 1HFY18

Total and Individual APE grew 22% each.

Margin improved 140 bps YoY to 20.2%

NBP has grown 18.6% YoY.

Total protection business share improved to 8% while ULIP share increased to 41%.

Annual Data

| Annual Data | | | |
|------------------------------|--------|---------|---------|
| Rs. Mn | FY16 | FY17 | FY18 |
| Total APE | 21,130 | 26,570 | 32,475 |
| Growth % | 7% | 26% | 22% |
| Individual APE | 21,030 | 26,390 | 32,150 |
| Growth % | 8% | 25% | 22% |
| VNB | 3,880 | 4,990 | 6,560 |
| Growth % | -16% | 29% | 31% |
| VNB margin | 18.3% | 18.8% | 20.2% |
| Change (bps) | -510 | 50 | 140 |
| GWP Income | 92,160 | 107,800 | 125,010 |
| First year Premium | 20,830 | 26,460 | 31,920 |
| Renewal Premium | 63,340 | 71,140 | 81,520 |
| Single Premium | 7990 | 10,200 | 11,570 |
| New Business Premium | 28,820 | 36,660 | 43,490 |
| Growth % | 12.0% | 27.2% | 18.6% |
| Shareholder profit (Pre tax) | 5,110 | 7,680 | 6,150 |
| Growth % | 7.1% | 50.3% | -19.9% |
| Product Mix-Individual APE | | | |
| PAR | 58% | 55% | NA |
| Non-par | 3% | 4% | NA |
| Non-PAR savings | 11% | 9% | NA |
| ULIP | 28% | 32% | NA |
| Total | 100% | 100% | 100% |
| Product Mix-Total APE | | | |
| PAR | 58% | 54% | 43% |
| Individual protection | 3% | 4% | 4% |
| Group protection | 4% | 3% | 4% |
| Non-PAR Savings | 9% | 9% | 8% |
| ULIP | 26% | 30% | 41% |
| Total | 100% | 100% | 100% |



Banca is now contributing to ~72% of new business written in FY18.

RoEV came in at 20.6% (FY17: 19.9%)

NBM improved 140bps YoY to 20.2%. We are building in a modest increase in margins over the next two years.

| Rs. Mn | FY16 | FY17 | FY18 |
|--|---------|---------|---------|
| Channel Mix-Individual APE | | | |
| Proprietory | 32% | 29% | 27% |
| Axis Bank | 58% | 58% | 59% |
| Other Banks | 9% | 12% | 13% |
| Others | 1% | 1% | 1% |
| Total | 100% | 100% | 100% |
| | | | |
| Policy holder expense to gross premium | 13.60% | 14.80% | 12.90% |
| Solvency (%) | 343% | 309% | 275% |
| | | | |
| AUM (Rs mn) | 358,240 | 443,700 | 522,370 |
| Debt | NA | 76% | 78% |
| Equity | NA | 24% | 22% |
| Linked | NA | 65% | 67% |
| Non-Linked | NA | 35% | 33% |
| | | | |
| Opex at Max Financial-standalone (Rs mn) | 860 | 1,023 | 1,064 |

EV Projection

| (Rs. Mn) | FY16 | FY17 | FY18 | FY19E | FY20E |
|---|--------|--------|--------|--------|---------|
| Opening MCEV | 52,320 | 56,170 | 65,890 | 75,080 | 87,402 |
| Value added by new business during the period | 3,880 | 4,990 | 6,560 | 7,876 | 9,568 |
| Unwind | 5,130 | 5,340 | 6,410 | 6,982 | 8,128 |
| Variance in Operating experience | -140 | 860 | 620 | 500 | 500 |
| MCEV operating earnings | 8,870 | 11,190 | 13,590 | 15,358 | 18,196 |
| Economic variances | | 0 | 0 | 0 | 0 |
| Other non-operating variances | -630 | 1,710 | -470 | 0 | 0 |
| Total MCEV earnings | 8,240 | 12,900 | 13,120 | 15,358 | 18,196 |
| Capital contributions / dividend payouts | -4,390 | -3,180 | -3,930 | -3,036 | -3,188 |
| Closing adjustments | | | 0 | 0 | 0 |
| Closing MCEV-Year End | 56,170 | 65,890 | 75,080 | 87,402 | 102,410 |
| EVOP return % | 17.0% | 19.9% | 20.6% | 20.5% | 20.8% |
| | | | | | |
| APE | 21,627 | 27,485 | 32,475 | 38,326 | 45,779 |
| New Business Margin | 17.9% | 18.2% | 20.2% | 20.6% | 20.9% |
| | | | | | |
| Unwind rate-reference | 9.5% | 9.5% | 9.7% | 9.3% | 9.3% |



2HFY18 EV was hit by negative operating variances.

Management stated that currently Axis bank is selling less than 5% of LIC's product and Max expects that this will not grow beyond 10%.

EV movement

| | 1HFY16 | 2HFY16 | 1HFY17 | 2HFY17 | 1HFY18 | 2HFY18 |
|---|--------|--------|--------|--------|--------|--------|
| Opening IEV | 52,320 | 54,120 | 56,170 | 60,340 | 65,890 | 69,440 |
| Value added by new business during the period | 1,600 | 2,280 | 1,830 | 3,160 | 2,040 | 4,520 |
| Unwind | 2,500 | 2,630 | 2,540 | 2,800 | 3,060 | 3,350 |
| Variance in Operating experience | -300 | 160 | 150 | 710 | 200 | 420 |
| Change in operating assumptions | | 0 | 0 | 0 | | 0 |
| Other operating variance | | 0 | 0 | 0 | | 0 |
| IEV operating earnings | 3,800 | 5,070 | 4,520 | 6,670 | 5,300 | 8,290 |
| Economic variances | 0 | 0 | | 0 | | 0 |
| Other non-operating variances | | -630 | 1,340 | 370 | 210 | -680 |
| Total IEV earnings | 3,800 | 4,440 | 5,860 | 7,040 | 5,510 | 7,610 |
| Capital contributions / dividend payouts | -2,000 | -2,390 | -1,690 | -1,490 | -1,960 | -1,970 |
| Closing adjustments | | 0 | | 0 | 0 | 0 |
| Closing IEV-Year End | 54,120 | 56,170 | 60,340 | 65,890 | 69,440 | 75,080 |
| EVOP return % | 14.5% | 18.7% | 16.1% | 22.1% | 16.1% | 23.9% |

Sensitivity Table

| | | FY18 |
|--|--------|-------|
| EV/VNB (Rs.mn) | 77,060 | 6,560 |
| Sensitivity Analysis | | |
| Lapse/Surrender - 10% increase | -2% | -5% |
| Lapse/Surrender - 10% decrease | 2% | 6% |
| Mortality- 10% increase | -1% | -4% |
| Mortality- 10% decrease | 1% | 4% |
| Expenses- 10% increase | -1% | -5% |
| Expenses- 10% decrease | 1% | 5% |
| Risk free rates- 1% increase | -2% | 5% |
| Risk free rates- 1% reduction | 2% | -7% |
| Equity values- 10% immediate rise | 1% | ~0 |
| Equity values- 10% immediate fall | -1% | ~0 |
| Corporate tax Rate – 2% increase | -2% | -3% |
| Corporate tax Rate – 2% decrease | 2% | 3% |
| Corporate tax Rate – increased to 25% | -9% | -15% |
| Communication of the Communica | | |



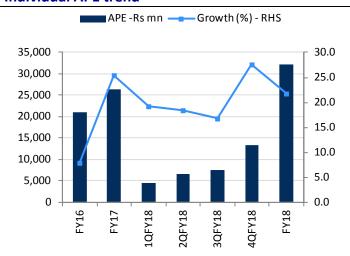
Individual APE growth was strong in 4QFY18

Share of ULIP increased, though it remains balanced

Persistency has been improving across all buckets

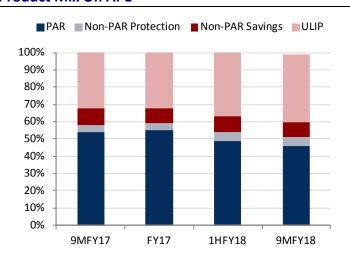
Dependence on Axis Bank remains very high

Individual APE trend



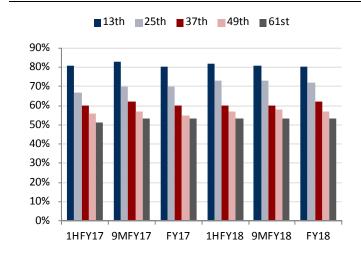
Source: Company, HDFC sec Inst Research

Product Mix On APE



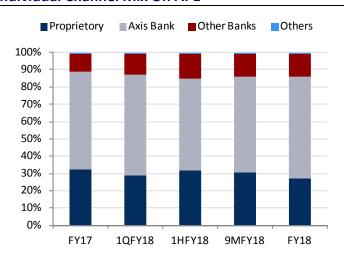
Source: Company, HDFC sec Inst Research

Persistency Trend



Source: Company, HDFC sec Inst Research

Individual Channel Mix On APE



We have kept our APE growth assumptions constant but have increased our margin assumptions

Change In Estimates

| Do | FY19E | | | | | |
|----------------|--------|--------|-----------|---------|--------|-----------|
| Rs mn | New | Old | Change(%) | New | Old | Change(%) |
| APE | 38,326 | 38,326 | 0.0 | 45,779 | 45,779 | 0.0 |
| VNB | 7,876 | 7,456 | 5.6 | 9,568 | 9,067 | 5.5 |
| VNB Margin (%) | 20.6 | 19.5 | 5.6 | 20.9 | 19.8 | 5.5 |
| Embedded Value | 87,402 | 84,283 | 3.7 | 102,410 | 96,345 | 6.3 |

Source: HDFC sec Inst Research



Policyholder AC

| (Rs mn) | FY17 | FY18 | FY19E | FY20E |
|--|---------|---------|---------|---------|
| Total Premium earned | 106,802 | 119,031 | 135,878 | 156,002 |
| Income from investments and other income | 42,296 | 51,608 | 45,180 | 51,101 |
| Transfer from shareholders AC | 2 | - | - | - |
| Total Income | 149,101 | 170,638 | 181,059 | 207,103 |
| Commission | 9,364 | 10,727 | 12,673 | 15,012 |
| Operating expenses | 15,912 | 17,476 | 19,676 | 22,196 |
| Provisions | 803 | 843 | 886 | 930 |
| Total Expenses | 26,080 | 29,047 | 33,234 | 38,138 |
| Benefits Paid | 37,775 | 45,261 | 55,286 | 64,679 |
| Change in valuation of liabilities | 78,693 | 91,129 | 85,390 | 96,712 |
| Total | 116,468 | 136,390 | 140,675 | 161,391 |
| Surplus | 6,553 | 5,202 | 7,149 | 7,574 |
| Transfer to shareholders AC | 5,551 | 4,421 | 6,077 | 6,438 |

Source: Company, HDFC sec Inst Research

Shareholders AC

| (Rs mn) | FY17 | FY18 | FY19E | FY20E |
|------------------------------------|-------|-------|-------|--------|
| Transfer from policyholders' a/c | 5,551 | 4,421 | 6,077 | 6,438 |
| Investment income | 3,089 | 3,230 | 3,733 | 4,395 |
| Total income | 8,640 | 7,652 | 9,810 | 10,833 |
| Expenses | 961 | 769 | 692 | 692 |
| Contribution to policyholders' a/c | 2 | - | - | - |
| Profit before tax | 7,677 | 6,883 | 9,118 | 10,141 |
| Taxes | 1,083 | 970 | 1,285 | 1,430 |
| PAT | 6,594 | 5,913 | 7,832 | 8,712 |



Key Ratios

| In % | FY17 | FY18 | FY19E | FY20E |
|-----------------------|--------|--------|--------|---------|
| Premium Growth | 16.9 | 11.4 | 14.2 | 14.8 |
| NBP Growth | 27.2 | 15.1 | 19.1 | 19.1 |
| APE Growth | 27.1 | 16.7 | 19.4 | 19.4 |
| Commissions Growth | 14.1 | 14.6 | 18.1 | 18.5 |
| Opex Growth | 27.3 | 9.8 | 12.6 | 12.8 |
| Commissions / premium | 5.3 | 5.0 | 5.0 | 5.0 |
| Opex / premium | 21.5 | 11.4 | 14.4 | 14.8 |
| PAT Growth | 20.1 | 19.8 | 22.1 | 17.0 |
| RoAA | 1.6 | 1.3 | 1.4 | 1.4 |
| RoE | 29.2 | 24.1 | 26.3 | 25.0 |
| EPS (Rs) | 17.20 | 15.4 | 20.4 | 22.7 |
| BV (Rs) | 65.3 | 75.7 | 89.9 | 106.2 |
| DPS (Rs) | | | | |
| EV (Rs mn) | 65,890 | 75,080 | 87,402 | 102,410 |
| VNB (Rs mn) | 4,990 | 6,560 | 7,876 | 9,568 |
| EVOP (Rs mn) | 11,190 | 13,590 | 15,358 | 18,196 |
| ROEV | 19.9 | 20.6 | 20.5 | 20.8 |
| P/E (x) | 28.2 | 30.8 | 23.2 | 20.9 |
| P/ABV (x) | 7.4 | 6.3 | 5.3 | 4.5 |
| P/EV (x) | 2.8 | 2.5 | 2.1 | 1.8 |
| P/NBV (x) | 24.1 | 16.9 | 12.5 | 8.7 |

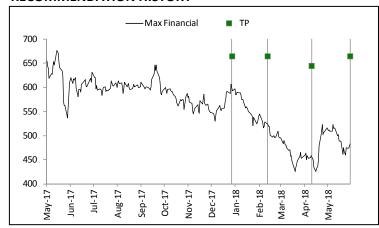
Source: Company, HDFC sec Inst Research

Balance Sheet

| (Rs mn) | FY17 | FY18E | FY19E | FY20E |
|--|---------|---------|---------|---------|
| Source | | | | |
| Share capital | 19,188 | 19,188 | 19,188 | 19,188 |
| Reserve and surplus | 5,867 | 9,820 | 15,300 | 21,542 |
| Net worth | 25,055 | 29,008 | 34,489 | 40,731 |
| Credit/debit balance in fair value a/c | 38 | 38 | 38 | 38 |
| Policyholders' a/c | 406,692 | 497,821 | 583,210 | 679,923 |
| Funds for future appropriation | 15,565 | 16,636 | 17,780 | 19,004 |
| Total Liabilities | 447,350 | 543,503 | 635,517 | 739,695 |
| Application | | | | |
| Shareholders' Investments | 32,303 | 37,327 | 43,952 | 51,417 |
| Policyholders' investments | 255,483 | - | - | - |
| Asset to cover linked liabilities | 155,910 | 502,521 | 587,911 | 684,623 |
| Loans | 1,333 | 1,333 | 1,333 | 1,333 |
| Fixed assets + DTA | 1,623 | 1,623 | 1,623 | 1,623 |
| Net current assets | 699 | 699 | 699 | 699 |
| Debit balance in P&L | - | - | - | - |
| Total Assets | 447,350 | 543,503 | 635,517 | 739,695 |



RECOMMENDATION HISTORY



| Date | CMP | Reco | Target |
|-----------|-----|------|--------|
| 28-Dec-17 | 600 | BUY | 665 |
| 12-Feb-18 | 521 | BUY | 665 |
| 10-Apr-18 | 458 | BUY | 645 |
| 30-May-18 | 485 | BUY | 665 |

Rating Definitions

BUY : Where the stock is expected to deliver more than 10% returns over the next 12 month period NEUTRAL : Where the stock is expected to deliver (-)10% to 10% returns over the next 12 month period : Where the stock is expected to deliver less than (-)10% returns over the next 12 month period



Disclosure:

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