

Trent Ltd (TRENT)

Aggressive store expansion plan in place...

- Revenue for the quarter grew 20% YoY to ₹ 590.6 crore vs. our estimate of ₹ 589.0 crore. Westside format grew 17% YoY, with like to like sales growth of 8%
- EBITDA margins improved marginally by 20 bps YoY to 12.0% (I-direct estimate: 12.2%), mainly on the back of a decline in rental expense as a percentage to sales by 69 bps YoY. Subsequently, absolute EBITDA grew 21% YoY to ₹ 71.0 crore (I-direct estimate: ₹ 71.8 crore)
- Other income for Q1 came in at ₹ 5.7 crore vs. ₹ 16.0 crore in Q1FY18. This led to restriction of PAT growth. Consequently, PAT for the quarter stayed flat YoY at ₹ 38.4 crore (I-direct estimate: ₹ 47.3 crore)
- **Key takeaways from AGM:** 1) the management has chalked out aggressive store expansion plans across all its formats (30+ store additions in FY19E), 2) expects the hypermarket business (THPL) to breakeven over the next three years, 3) the management has identified 'Star Market' format to be sustainable with store size ranging from 5,000-8,000 sq ft, 4) Zudio is a value fashion brand placed at sharper price points (one-third of products priced <₹ 1000 while the rest priced below <₹ 500), 5) For Zara, the impact of the recent import duty hike on garments may be passed on through price hike

Positive operating leverage to enhance EBITDA margin for Westside

Westside continues to be one of the most successful, established franchises in the women's wear category. Share of private label brands have improved significantly from 80% in FY13 to 96% in FY18. Higher share of private label brands has led to industry best gross margins (~60%) for a retail player in India. Going forward, the management has highlighted that though there is limited scope of gross margin expansion, there is enough scope for improvement in EBITDA margins with operating leverage coming into play. Healthy store addition coupled with steady SSSG is expected to drive revenues, going forward. Hence, we build in 8% SSSG for FY19E, FY20E and expect Westside stores to increase from current 125 to 171 by FY20E (23 stores each year).

THPL expected to turn profitable over next three years

The management has undertaken several initiatives to turn around the performance for THPL; 1) It believes "Star Market" (5000-8000 sq ft) is a sustainable format. Going forward, it intends to add ~30 stores under this format, 2) shut 19 "Star Daily" stores in FY18, 3) to enhance the share of private label brands, THPL has launched three new brands with 113 new lines covering 200 SKUs, 4) the management would be following cluster based expansion strategy, going forward. The management is aiming to become profitable over the next three years driven by rightsizing of store model and enhanced share of private label brands.

Healthy store addition to drive revenue growth; maintain BUY!

We revise our revenue estimate upwards, following the management's robust commentary on accelerated store expansion plans across all its formats (Westside, Zudio and Star Market). Furthermore, we believe, recently acquired value fashion business, 'Zudio', would add to incremental revenue growth. Positive operating leverage, coupled with improvement in profitability for JV/associate (THPL & Zara) would provide an additional delta in profitability for Trent. We maintain **BUY** rating on the stock with a revised target price of ₹ 410.

| Rating matrix | |
|------------------|-------------|
| Rating | : Buy |
| Target | : ₹ 410 |
| Target Period | : 12 months |
| Potential Upside | : 16% |

| What's changed? | |
|-----------------|-----------------------------|
| Target | Changed from ₹ 380 to ₹ 410 |
| EPS FY19E | Changed from ₹ 5.5 to ₹ 5.1 |
| EPS FY20E | Changed from ₹ 7.3 to ₹ 7.2 |
| Rating | Unchanged |

| Quarterly performance | | | | | |
|-----------------------|--------|--------|---------|--------|---------|
| | Q1FY19 | Q1FY18 | YoY (%) | Q4FY18 | QoQ (%) |
| Revenue | 590.6 | 494.2 | 19.5 | 528.7 | 11.7 |
| EBITDA | 71.0 | 58.5 | 21.4 | 24.9 | 185.0 |
| EBITDA (%) | 12.0 | 11.8 | 18 bps | 4.7 | 731 bps |
| PAT | 38.4 | 38.2 | 1 | 11.7 | 229.0 |

| Key financials | | | | |
|----------------|-------|-------|-------|-------|
| (₹ Crore) | FY17 | FY18 | FY19E | FY20E |
| Net Sales | 1,834 | 2,157 | 2,791 | 3,386 |
| EBITDA | 126 | 201 | 281 | 356 |
| Net Profit | 85 | 87 | 170 | 240 |
| EPS (₹) | 2.6 | 2.6 | 5.1 | 7.2 |

| Valuation summary | | | | |
|-------------------|------|------|-------|-------|
| | FY17 | FY18 | FY19E | FY20E |
| EV/Sales | 6.6 | 5.6 | 4.3 | 3.6 |
| Target EV/Sales | 7.6 | 6.5 | 5.0 | 4.1 |
| EV / EBITDA | 96.5 | 60.3 | 42.9 | 33.8 |
| P/BV | 7.6 | 7.4 | 6.9 | 6.4 |
| RoNW (%) | 3.8 | 5.5 | 10.0 | 13.0 |
| RoCE (%) | 7.4 | 10.0 | 12.7 | 15.4 |

| Stock data | |
|--|-----------|
| Particular | Amount |
| Market Capitalisation (₹ Crore) | 11,763.4 |
| Total Debt (Mar-18) (₹ Crore) | 391.4 |
| Cash and Investment (Mar-18) (₹ Crore) | 32.8 |
| EV (₹ Crore) | 12,122.0 |
| 52 week H/L (adjusted) | 377 / 230 |
| Equity Capital (₹ Crore) | 33.2 |
| Face Value (₹) | 1.0 |

| Price performance | | | | |
|-------------------|------|------|------|-------|
| | 1M | 3M | 6M | 12M |
| Trent | -6.7 | 11.9 | 16.0 | 33.6 |
| Shoppers St. | 1.6 | 7.9 | 0.8 | 49.6 |
| Aditya Bir. Fas. | -3.8 | -6.2 | -4.6 | -13.3 |

| Research Analysts | |
|-------------------|------------------------------------|
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Variance analysis

| | Q1FY19 | Q1FY19E | Q1FY18 | YoY (%) | Q4FY18 | QoQ (%) | Comments |
|------------------------|--------|---------|--------|----------|--------|---------|---|
| Revenue | 590.6 | 589.0 | 494.2 | 19.5 | 528.7 | 11.7 | Inclusion of Zudio, further boosted topline growth. Westside LTL growth came in at 8% |
| Other Operating Income | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | |
| Raw Material Expense | 269.4 | 264.5 | 219.4 | 22.8 | 262.8 | 2.5 | |
| Gross Profit | 321.2 | 324.5 | 274.8 | 16.9 | 265.9 | 20.8 | |
| Gross Profit Margin | 54.4 | 55.1 | 55.6 | -122 bps | 50.3 | 531 bps | |
| Employee exp | 58.1 | 57.1 | 47.5 | 22.3 | 53.2 | 9.2 | |
| Rent exp | 74.5 | 76.6 | 65.8 | 13.3 | 71.2 | | |
| EBITDA | 71.0 | 71.8 | 58.5 | 21.4 | 24.9 | 185.0 | |
| EBITDA Margin (%) | 12.0 | 12.2 | 11.8 | 18 bps | 4.7 | 731 bps | EBITDA margin expansion owing to positive operating leverage |
| Depreciation | 10.5 | 11.6 | 10.0 | 5.2 | 11.1 | -5.3 | |
| Interest | 7.5 | 7.9 | 8.4 | -10.9 | 7.5 | -0.4 | |
| Exceptional Income | 0.0 | 0.0 | 0.0 | | 0.0 | | |
| PBT | 58.7 | 68.5 | 56.2 | 4.5 | 16.8 | 249.2 | |
| Tax Outgo | 20.3 | 21.2 | 18.0 | 12.9 | 5.2 | 294.8 | |
| Minority Interest | | | | | | | |
| PAT | 38.4 | 47.3 | 38.2 | 0.6 | 11.7 | 229.0 | Lower other income restricted the PAT growth |

Source: Company, ICICI Direct Research

Change in estimates

| ₹ (₹ Crore) | FY18 | FY19E | | | FY20E | | | Comments |
|-------------------|---------|---------|---------|----------|---------|---------|----------|--|
| | | Old | New | % Change | Old | New | % Change | |
| Revenue | 2,157.5 | 2,624.3 | 2,790.6 | 6.3 | 3,096.1 | 3,386.2 | 9.4 | We revise our revenue estimates upwards mainly on account of healthy store expansion plans |
| EBITDA | 201.2 | 267.3 | 281.2 | 5.2 | 324.3 | 355.7 | 9.7 | |
| EBITDA Margin (%) | 9.3 | 10.2 | 10.1 | -11 bps | 10.5 | 10.5 | 3 bps | |
| PAT | 87.0 | 182.5 | 170.3 | -6.7 | 241.3 | 239.5 | -0.7 | |
| EPS (₹) | 2.6 | 5.5 | 5.1 | -6.8 | 7.3 | 7.2 | -1.3 | Revised PAT downwards on account of lower other income |

Source: Company, ICICI Direct Research

AGM commentary

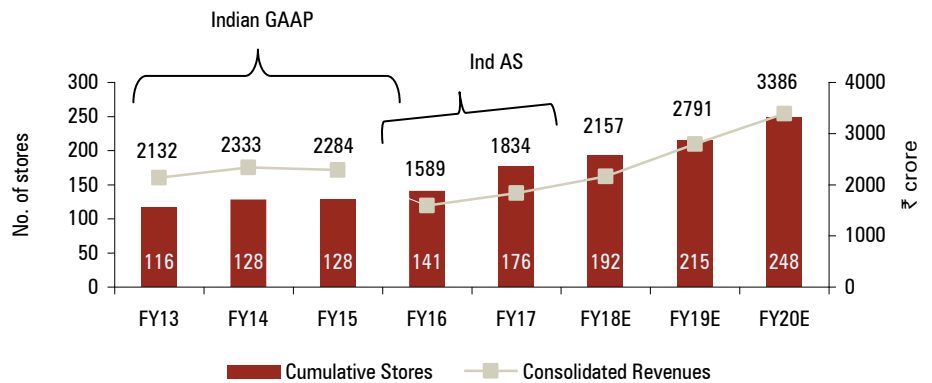
- **Westside:** The company in its AGM affirmed its aggressive store opening plans of 30 additional stores in FY19. It opened six new stores in Q1FY19, taking the total store count to 131 stores. The management has outlaid capex worth ₹ 100 crore for FY19. Share of private label brands have improved significantly from 80% in FY13 to 96% in FY18. Higher share of private label brands has led to industry best gross margins (~60%) for a retail player in India. Going forward, the management has highlighted that though there is limited scope of gross margin expansion, there is enough scope for improvement in EBITDA margins with operating leverage coming into play
- **Zudio:** During FY18, Trent acquired value fashion apparel business 'Zudio' from THPL on October 1, 2017. Zudio addresses the fast and edgy fashion needs of the customers at sharper price points (one-third of products priced <₹ 1000 while the rest are priced below <₹ 500). Zudio stores have 100% own brands generating gross margins in the range of 40-45%. Revenues from Zudio grew 22% YoY to ₹ 144 crore, (₹ 58 crore Zudio revenues recognised in FY18) and incurred EBIT loss of just ₹ 10 crore for FY18 (already profitable at store level). Zudio currently operates in 15 shop-in-shop (SIS) stores and seven exclusive brand outlet (EBO) and management expects to add additional 30 stores in FY19. The company sees value fashion as one of the growth drivers and intends to scale up the brand significantly in the coming years
- **Zara:** In FY18, revenues grew strongly by 21% YoY to ₹ 1220 crore, with a significant recovery in EBITDA margins, which expanded 440 bps YoY to 14%. The management intends to steadily expand the presence of Zara stores over the next three to five years, primarily in major cities (currently operates 20 stores). Regarding the recent duty hike on imported garments, the management intends to pass on the impact through price hikes
- **Star Bazaar:** In search of the right format for Star Bazaar, THPL believes "Star Market" format (5000-8000 sq ft) is more sustainable. Hence, In FY18, THPL added 10 Star Market stores and shut 19 Star dailies. It currently operates 23 Star Market and 12 Star Hypermarkets. For FY18, it registered revenue growth of 13% YoY to ₹ 939.5 crore (LTL: 8.1% vs. 2.1% in FY17) with EBITDA losses (excluding other income) widening to ₹ 103 crore vs. ₹ 75 crore in FY17. Higher losses were on account of closure of stores, impairment charges in property and lower other income. To enhance the share of private label brands, THPL has launched three new brands with 113 new lines covering 200 SKUs. The management is aiming to add ~30 stores with estimated capex worth ₹ 60 crore for FY19
- **Online strategy "Tata CLiQ":** The increased presence of online strategy launched from H2FY17 through "Tata CLiQ" is on track. For FY18, revenues from Westside online sales grew 3x and is expected to significantly scale up to ₹ 100 crore in FY19E

Company Analysis

Ind-As impact resulting in change in consolidated reporting...

Post implementation of Ind-As, Trent's consolidated financials now exclude numbers of its JVs. Trent Hypermarket (THL) operates in a 50:50 JV between Trent Ltd & Tesco Plc UK. Trent also operates Zara stores in a joint venture (JV) with the Inditex group of Spain with a shareholding of Inditex - 51% and Trent - 49%. Subsequently, the revised consolidated revenues for Trent grew 15.4% YoY to ₹ 1834 crore in FY17 compared to ₹ 1589 crore in FY16. For FY18, consolidated revenues grew 17.6% YoY to ₹ 2157.5 crore. We expect consolidated revenues to grow at a CAGR of 25% in FY18-20E to ₹ 3386.2 crore driven by aggressive store addition across Westside and Zudio format.

Exhibit 1: Revenue trend post Ind-As implementation...

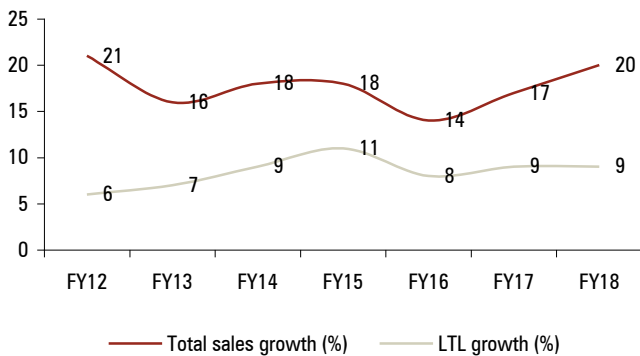


Source: Company, ICICI Direct Research

Consistent LTL growth, bill size – Signs of successful franchisee...

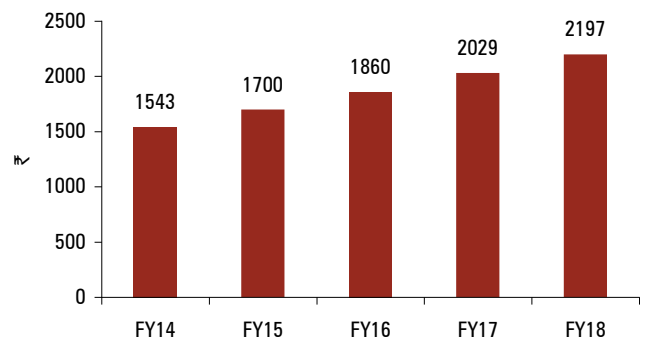
Westside is considered one of the most successful and established franchises in the women's wear category. On the one hand, with a consistent improvement in same store sales growth and increase in average transaction size, Westside has shown healthy 20% CAGR in revenue in FY13-18. The strategy of higher share of private label brands opening has led Westside to post industry best gross margins of ~60% and consistent LTL growth of >8%. Enhanced cross-offerings from higher ticket size categories like footwear, cosmetics, etc, have enabled Westside to improve its like to like (LTL) and improve average bill size.

Exhibit 2: Westside: Healthy store addition coupled with steady SSSG led to 20% revenue growth in FY18



Source: Company, ICICI Direct Research

Exhibit 3: Westside: Average ticket size trend (₹)

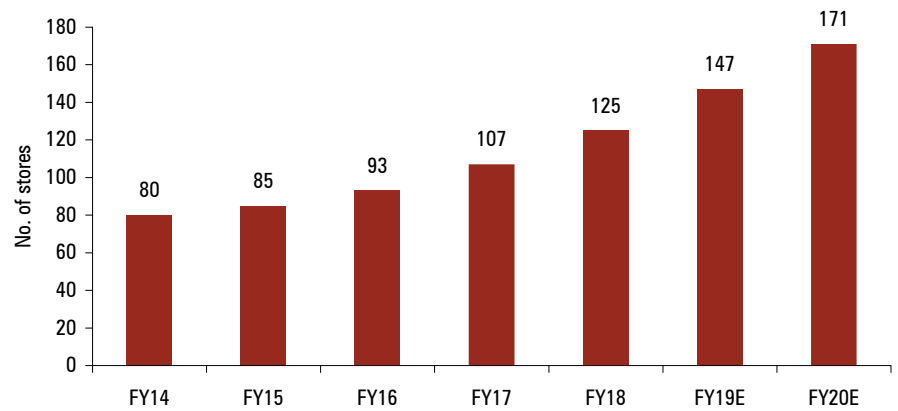


Source: Company, ICICI Direct Research

Accelerated store addition to aid future consolidated growth

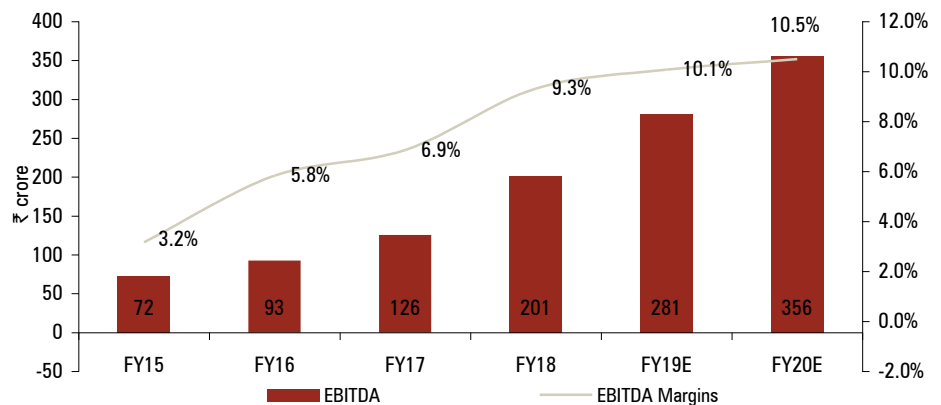
Since inception till FY10, Westside adopted a conservative store addition strategy with store count of 43 by FY10, implying addition of a mere three to four stores per annum. The conservative approach towards store additions evolved around establishing the viability of the retail format in the initial phase with a limited portfolio of stores prior to rapid expansion. Post the initial phase, in the last five years, Westside accelerated the store additions to eight to 10 stores per year with a final tally of 107 stores by FY17. In FY18, Westside opened higher ever store addition (18 stores) taking the total store count to 125. The management now plans to increase its presence in Tier II, III cities through the franchise route, which currently comprises ~10% of overall stores. The management has chalked out aggressive store expansion plans in FY19E. We expect the aggressive store expansion to further accelerate to 171 stores by FY20E.

Exhibit 4: Store addition trend (Westside)



Source: Company, ICICI Direct Research

Exhibit 5: Consolidated EBITDA and EBITDA margins

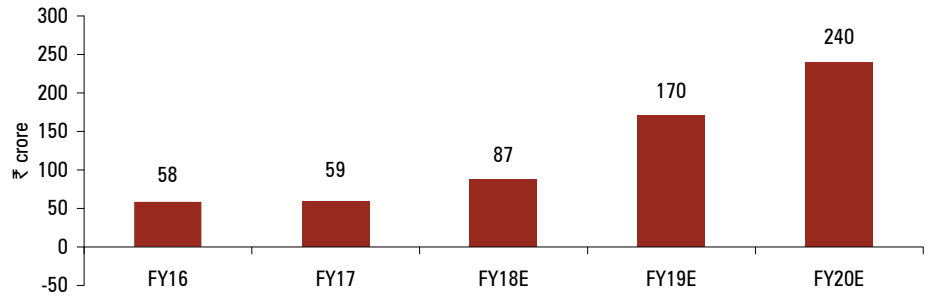


Source: Company, ICICI Direct Research

PAT growth driven by better operating performance

Consolidated PAT is expected to reach ~₹ 240 crore by FY20E from ₹ 87 crore in FY18. Margin expansion on the back of renewed focus on aggressive store addition along with a change in the product mix would propel the store profitability deriving better synergies per square feet. We expect JVs/associates (Zara and Trent Hypermarket) to contribute a profit of ₹ 38.7 crore by FY20E compared to current loss of ₹ 22.6 crore in FY18.

Exhibit 6: Consolidated PAT trend



Source: Company, ICICI Direct Research

Valuation

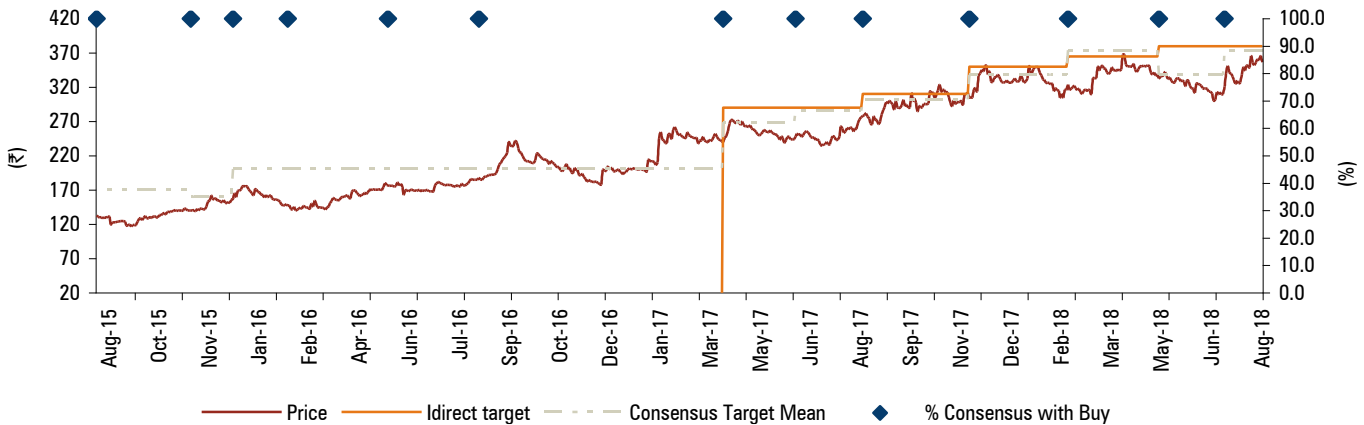
We revise our revenue estimate upwards, following the management's robust commentary on accelerated store expansion plans across all its formats (Westside, Zudio and Star Market). Furthermore, we believe recently acquired value fashion business, 'Zudio', would add to incremental revenue growth. Positive operating leverage, coupled with improvement in profitability for JV/associate (THPL & Zara) would provide an additional delta in profitability for Trent. We maintain **BUY** rating on the stock with a revised target price of ₹ 410.

Exhibit 7: Valuations

| | Financial | FY20E | Target Multiple | EV | ₹ cr | | Targeted Mcap (₹ cr) |
|---------------------------|-----------|--------|-----------------|-------|------|------|----------------------|
| | | (₹ cr) | | | Cash | Debt | |
| Standalone revenues | Sales | 3268 | 3.2x EV/Sales | 10458 | 66 | 340 | 10183 |
| Trent Hypermarket Ltd | Sales | 621 | 1.5x EV/Sales | 932 | 25 | | 957 |
| Trent -Inditex (Zara) | Sales | 841 | 3.0x EV/Sales | 2496 | 16 | | 2512 |
| Target Market Cap. (₹ cr) | | | | | | | 13652 |
| Target Price (₹) | | | | | | | 410 |

Source: Company, ICICI Direct Research

Recommendation history vs. consensus estimate



Source: Bloomberg, Company, ICICI Direct Research

Key events

| Date | Event |
|--------|---|
| Mar-16 | Westside posts Like to like sales growth of 8% YoY in FY16 |
| Jun-16 | Board approves stock split of 1:10 ratio |
| Aug-16 | Launched its first private label store 'Zudio' in Bengaluru |
| Oct-16 | Trent opens 100th Westside store in Bhubaneswar |
| Dec-16 | Westside posts Like to like sales growth of 9% YoY for 9MFY17 |
| May-17 | Trent Hypermarket ties up with BPCL for expansion purpose |
| May-17 | Zara opens largest store in Mumbai, spanning across 51300 sq ft |
| Dec-17 | Company acquired Zudio brand from THPL |

Source: Company, ICICI Direct Research

Top 10 Shareholders

| Rank | Investor Name | Last Filing Date | %O/S | Position (m) | Change (m) |
|------|---|------------------|-------|--------------|------------|
| 1 | Tata Group of Companies | 30-Jun-18 | 32.3% | 107.4 | 0.0 |
| 2 | ARISAIG Partners (Asia) Pte. Ltd. | 30-Jun-18 | 8.1% | 27.0 | 0.0 |
| 3 | Dodona Holdings, Ltd. | 30-Jun-18 | 5.1% | 16.9 | 0.0 |
| 4 | HDFC Asset Management Co., Ltd. | 30-Jun-18 | 4.2% | 13.9 | 3.0 |
| 5 | Franklin Templeton Asset Management (India) Pvt. Ltd. | 30-Jun-18 | 3.5% | 11.6 | 9.3 |
| 6 | Franklin Advisers, Inc. | 31-Mar-18 | 3.5% | 11.5 | 0.7 |
| 7 | Prazim Trading & Investment Co. Pvt. Ltd. | 30-Jun-18 | 2.7% | 9.1 | -0.1 |
| 8 | Derive Trading Pvt. Ltd. | 30-Jun-18 | 2.7% | 9.1 | 0.0 |
| 9 | Amansa Capital Pte Ltd. | 30-Jun-18 | 2.6% | 8.8 | -0.2 |
| 10 | L&T Investment Management Limited | 30-Jun-18 | 2.0% | 6.5 | 0.9 |

Source: Company, ICICI Direct Research

Shareholding Pattern

| (in %) | Jun-16 | Sep-17 | Dec-17 | Mar-18 | Jun-18 |
|----------|--------|--------|--------|--------|--------|
| Promoter | 32.6 | 32.6 | 32.6 | 32.6 | 32.6 |
| FII | 26.7 | 27.3 | 25.9 | 24.9 | 24.6 |
| DII | 12.0 | 11.8 | 13.1 | 14.7 | 15.1 |
| Others | 28.7 | 28.3 | 28.3 | 27.8 | 27.7 |

Recent Activity

| Buys | | | Sells | | |
|---|-------|--------|---|-------|--------|
| Investor Name | Value | Shares | Investor Name | Value | Shares |
| Franklin Templeton Asset Management (India) Pvt. Ltd. | 41.06 | 9.30 | Reliance Nippon Life Asset Management Limited | -9.69 | -2.19 |
| HDFC Asset Management Co., Ltd. | 13.23 | 3.00 | ICICI Prudential Asset Management Co. Ltd. | -0.97 | -0.22 |
| L&T Investment Management Limited | 3.84 | 0.87 | Amansa Capital Pte Ltd. | -0.96 | -0.22 |
| Franklin Advisers, Inc. | 3.83 | 0.72 | Prazim Trading & Investment Co. Pvt. Ltd. | -0.66 | -0.15 |
| First State Investments (U.K.) Ltd | 2.0 | 0.4 | Axis Asset Management Company Limited | -0.11 | -0.03 |

Source: Reuters, ICICI Direct Research

Financial summary

| Profit and loss statement | | ₹ Crore | | | |
|-----------------------------|---------|---------|---------|---------|--|
| (Year-end March) | FY17 | FY18 | FY19E | FY20E | |
| Total operating Income | 1,833.9 | 2,157.5 | 2,790.6 | 3,386.2 | |
| Growth (%) | 15.4 | 17.6 | 29.3 | 21.3 | |
| Cost of Goods Sold | 902.8 | 1,031.5 | 1,319.9 | 1,601.7 | |
| Gross Margin (%) | 50.8 | 52.2 | 52.7 | 52.7 | |
| Employee Expenses | 192.5 | 230.5 | 295.8 | 355.6 | |
| Operating & Other Expenses | 612.9 | 694.3 | 893.6 | 1,073.3 | |
| Total Operating Expenditure | 1,708.2 | 1,956.3 | 2,509.4 | 3,030.5 | |
| EBITDA | 125.7 | 201.2 | 281.2 | 355.7 | |
| Growth (%) | 35.5 | 60.0 | 39.8 | 26.5 | |
| Depreciation | 41.3 | 45.5 | 52.8 | 60.6 | |
| Interest | 33.8 | 30.6 | 28.3 | 26.6 | |
| Other Income | 60.5 | 44.2 | 33.5 | 40.6 | |
| PBT | 110.7 | 169.3 | 233.6 | 309.2 | |
| Total Tax | 43.1 | 59.6 | 81.8 | 108.2 | |
| PAT | 67.6 | 109.7 | 151.8 | 201.0 | |
| Minority Interest | 0.0 | 0.0 | 0.1 | 0.1 | |
| Share of Profit from JV | -9.0 | -22.6 | 18.5 | 38.7 | |
| PAT | 58.7 | 87.0 | 170.3 | 239.5 | |
| Growth (%) | | 48.4 | 95.6 | 40.7 | |
| Extraordinary item | 26.3 | 0.0 | 0.0 | 0.0 | |
| Reported PAT | 84.9 | 87.0 | 170.3 | 239.5 | |
| EPS (₹) | 2.6 | 2.6 | 5.1 | 7.2 | |

Source: Company, ICICI Direct Research

| Balance sheet | | ₹ Crore | | | |
|-----------------------------|---------|---------|---------|---------|--|
| (Year-end March) | FY17 | FY18 | FY19E | FY20E | |
| Liabilities | | | | | |
| Equity Capital | 33.2 | 33.2 | 33.2 | 33.2 | |
| Reserve and Surplus | 1,514.5 | 1,562.1 | 1,664.3 | 1,808.0 | |
| Total Shareholders funds | 1,547.7 | 1,595.4 | 1,697.5 | 1,841.2 | |
| Total Debt | 395.7 | 391.4 | 363.4 | 340.4 | |
| Other LT Liabilities | 2.4 | 2.3 | 2.5 | 2.6 | |
| Deferred Tax Liability | 9.0 | 19.3 | 19.3 | 19.3 | |
| Minority Interest / Others | 0.8 | 0.8 | 0.8 | 0.8 | |
| Total Liabilities | 1,955.5 | 2,009.2 | 2,083.4 | 2,204.3 | |
| Assets | | | | | |
| Gross Block | 693.4 | 742.9 | 851.2 | 977.1 | |
| Less: Acc Depreciation | 207.7 | 231.5 | 284.3 | 344.8 | |
| Capital WIP | 5.5 | 9.6 | 0.0 | 0.0 | |
| Total Fixed Assets | 485.4 | 521.0 | 566.9 | 632.3 | |
| Investments | 1,113.6 | 1,056.0 | 1,003.2 | 1,023.3 | |
| Other Non-current Assets | 55.7 | 97.1 | 131.1 | 144.2 | |
| Goodwill | 35.1 | 67.9 | 67.9 | 67.9 | |
| Deferred Tax Asset | 0.0 | 0.0 | 0.0 | 0.0 | |
| Inventory | 305.4 | 344.8 | 435.8 | 519.5 | |
| Debtors | 5.9 | 15.1 | 19.1 | 23.2 | |
| Loans and Advances | 137.2 | 140.3 | 147.3 | 156.2 | |
| Cash | 34.3 | 32.8 | 67.0 | 65.8 | |
| Other Current Assets | 43.8 | 60.3 | 75.4 | 94.2 | |
| Total Current Assets | 526.6 | 593.3 | 744.6 | 858.9 | |
| Creditors | 142.2 | 208.4 | 235.1 | 285.2 | |
| Other Current Liab. & Prov. | 118.8 | 117.8 | 195.3 | 237.0 | |
| Total Current Liabilities | 261.0 | 326.2 | 430.4 | 522.3 | |
| Net Current Assets | 265.6 | 267.1 | 314.2 | 336.6 | |
| Application of Funds | 1,955.5 | 2,009.2 | 2,083.4 | 2,204.3 | |

Source: Company, ICICI Direct Research

| Cash flow statement | | ₹ Crore | | | |
|--------------------------------|-------|---------|--------|--------|--|
| (Year-end March) | FY17 | FY18 | FY19E | FY20E | |
| Profit after tax | 84.9 | 87.0 | 170.3 | 239.5 | |
| Add: Depreciation | 41.3 | 45.5 | 52.8 | 60.6 | |
| (Inc)/dec in Current Assets | -19.2 | -68.2 | -117.1 | -115.5 | |
| Inc/(dec) in CL and Provisions | -17.1 | 65.3 | 104.2 | 91.9 | |
| Others | 0.0 | 0.0 | 0.0 | 0.0 | |
| CF from operating activities | 90.0 | 129.6 | 210.1 | 276.5 | |
| (Inc)/dec in Investments | -46.7 | 57.6 | 52.8 | -20.1 | |
| (Inc)/dec in Fixed Assets | -78.3 | -82.4 | -108.3 | -125.9 | |
| (Inc)/dec in CWIP | 48.2 | -4.1 | 9.6 | 0.0 | |
| Others | 2.2 | -68.9 | -34.0 | -13.1 | |
| CF from investing activities | -74.6 | -97.8 | -79.9 | -159.1 | |
| Issue/(Buy back) of Equity | 0.0 | 0.0 | 0.0 | 0.0 | |
| Inc/(dec) in loan funds | -8.1 | -4.3 | -28.1 | -22.9 | |
| Others | 0.1 | -29.0 | -68.0 | -95.7 | |
| CF from financing activities | -8.0 | -33.4 | -96.1 | -118.6 | |
| Net Cash flow | 7.4 | -1.5 | 34.2 | -1.2 | |
| Opening Cash | 26.9 | 34.3 | 32.8 | 67.0 | |
| Closing Cash | 34.3 | 32.8 | 67.0 | 65.8 | |

Source: Company, ICICI Direct Research

| Key ratios | | ₹ Crore | | | |
|--|-------|---------|-------|-------|--|
| (Year-end March) | FY17 | FY18 | FY19E | FY20E | |
| Per share data (₹) (annualised) | | | | | |
| EPS | 2.6 | 2.6 | 5.1 | 7.2 | |
| Cash EPS | 3.8 | 4.0 | 6.7 | 9.0 | |
| BV | 46.6 | 48.0 | 51.1 | 55.4 | |
| DPS | 0.0 | 1.2 | 2.0 | 2.9 | |
| Cash Per Share | 1.0 | 1.0 | 2.0 | 2.0 | |
| Operating Ratios | | | | | |
| EBITDA Margin (%) | 6.9 | 9.3 | 10.1 | 10.5 | |
| PBT Margin (%) | 6.0 | 7.8 | 8.4 | 9.1 | |
| PAT Margin (%) | 4.6 | 4.0 | 6.1 | 7.1 | |
| Inventory days | 60.8 | 58.3 | 57.0 | 56.0 | |
| Debtor days | 1.2 | 2.6 | 2.5 | 2.5 | |
| Creditor days | 48.1 | 51.7 | 52.6 | 52.6 | |
| Return Ratios (%) | | | | | |
| RoE | 3.8 | 5.5 | 10.0 | 13.0 | |
| RoCE | 7.4 | 10.0 | 12.7 | 15.4 | |
| RoIC | 10.7 | 17.5 | 23.1 | 27.0 | |
| Valuation Ratios (x) (annualised) | | | | | |
| P/E | 200.5 | 135.1 | 69.1 | 49.1 | |
| EV / EBITDA | 96.5 | 60.3 | 42.9 | 33.8 | |
| EV / Net Sales | 6.6 | 5.6 | 4.3 | 3.6 | |
| Market Cap / Sales | 6.4 | 5.5 | 4.2 | 3.5 | |
| Price to Book Value | 7.6 | 7.4 | 6.9 | 6.4 | |
| Solvency Ratios | | | | | |
| Debt/EBITDA | 3.1 | 1.9 | 1.3 | 1.0 | |
| Debt / Equity | 0.3 | 0.2 | 0.2 | 0.2 | |
| Current Ratio | 1.8 | 1.7 | 1.6 | 1.5 | |
| Quick Ratio | 0.7 | 0.7 | 0.6 | 0.5 | |

Source: Company, ICICI Direct Research

ICICI Direct Research coverage universe (Retail)

| Sector / Company | CMP | | Rating | M Cap (₹ Cr) | EPS (₹) | | | P/E (x) | | | EV/EBITDA (x) | | | RoCE (%) | | | RoE (%) | | |
|------------------------|-----|-------|--------|-----------------|---------|-------|-------|---------|-------|-------|---------------|-------|-------|----------|-------|-------|---------|-------|-------|
| | (₹) | TP(₹) | | | FY17 | FY18E | FY19E | FY17 | FY18E | FY19E | FY17 | FY18E | FY19E | FY17 | FY18E | FY19E | FY17 | FY18E | FY19E |
| Bata India | 974 | 1,000 | Buy | 12,518 | 12.4 | 17.4 | 23.5 | 78.9 | 55.9 | 41.5 | 39.3 | 30.6 | 24.6 | 16.0 | 19.9 | 22.1 | 12.0 | 15.1 | 17.8 |
| Shoppers Stop | 554 | 630 | Buy | 4,876 | -2.4 | 1.3 | 10.1 | NA | 420.0 | 54.9 | 26.6 | 23.0 | 19.6 | 5.8 | 9.6 | 10.7 | -2.6 | 1.2 | 8.6 |
| Titan Company (TITIND) | 920 | 1,090 | Buy | 81,676 | 8.0 | 12.7 | 16.2 | 114.8 | 72.3 | 56.6 | 68.9 | 48.5 | 37.9 | 24.7 | 29.3 | 31.4 | 16.8 | 22.2 | 23.5 |
| Trent | 354 | 380 | Buy | 11,763 | 2.6 | 2.6 | 5.1 | 138.5 | 135.1 | 69.1 | 98.0 | 61.2 | 43.6 | 7.4 | 10.0 | 12.7 | 3.8 | 5.5 | 10.0 |
| ABFRL | 180 | 205 | Buy | 13,894 | 0.7 | 1.5 | 2.5 | 259.2 | 117.9 | 72.4 | 34.9 | 30.1 | 23.8 | 7.8 | 8.5 | 10.8 | 5.6 | 10.8 | 14.9 |

Source: Company, ICICI Direct Research

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Buy: > 10%/15% for large caps/midcaps, respectively;

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Sell: -10% or more;



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