

# **Crompton Gr. Con**

 BSE SENSEX
 S&P CNX

 38,313
 11,582



### Stock Info

Bloomberg	CROMPTON IN
Equity Shares (m)	627
M.Cap.(INRb)/(USDb)	156.3 / 2.2
52-Week Range (INR)	295 / 204
1, 6, 12 Rel. Per (%)	-3/-9/-6
12M Avg Val (INR M)	240
Free float (%)	65.6

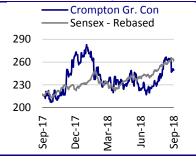
### Financials Snapshot (INR b)

2018	<b>2019E</b>	2020E
40.8	46.7	52.9
5.3	6.5	7.5
3.2	4.0	4.9
5.2	6.4	7.8
14.3	23.4	22.6
12.6	15.9	19.9
48.7	44.8	43.7
27.9	28.7	32.3
48.4	39.2	32.0
19.9	15.8	12.6
	40.8 5.3 3.2 5.2 14.3 12.6 48.7 27.9	40.8 46.7 5.3 6.5 3.2 4.0 5.2 6.4 14.3 23.4 12.6 15.9 48.7 44.8 27.9 28.7 48.4 39.2

### Shareholding pattern (%)

As On	Jun-18	Mar-18	Jun-17
Promoter	34.4	34.4	34.4
DII	16.7	15.5	16.7
FII	33.0	34.8	33.2
Others	16.0	15.4	15.7
Ell Includes depository receipts			

### Stock Performance (1-year)



CMP: INR249 TP: INR305 (+22%)

Buy

## New product launches to drive growth

Lighting segment to see margin pressure given increased competitive pricing

We recently attended an analyst meet of Crompton Greaves. We highlight below the key takeaways from our meeting.

### Price hikes taken in the Fans category to mitigate cost pressures

To mitigate the cost pressure on account of rise in key raw material prices (copper), Crompton went in for price hikes in the Fans category (1.5-2.0%) across its range. Crompton expects the Fans industry to register a 6-7% volume growth. Premium category sales, which now accounts for 18-20% of the overall Fans category sales, remains Crompton's focus area.

# Strong new product pipeline in Fans segment to ensure growth momentum

In line with its strategy of growth through new product introduction and innovation, Crompton has lined up 3-4 new product ideas in the Fans category. Air 360 has been launched and rest of the new ideas should be launched either by end-FY19 or by 1QFY20. Anti-dust fan is now an INR2b product category, and Crompton expects the brand to continue growing as penetration in multiple geographies is still low.

# Lighting segment faces margin pressure on increasing competitive strategy

Lighting segment's margins should remain under pressure in the near-term, given the a) high competitive intensity in the LED bulb segment (8% of the overall revenue) as competitors resort to price cuts (10% price cut taken by competitors), and b) falling INR, which is making imports of chipset kits (60% of the LED bulb cost) expensive for the company. Crompton has undertaken multiple cost rationalization initiatives to combat the margin pressure (it has introduced a five-star rated bulb with better realization, redesigned the LED bulb, started in-house manufacturing, and automation of assembly lines).

# Go-to-market strategy implementation on track; expect completion in 18 months

Over the last two years, Crompton has been implementing its Go-to-market strategy on a pilot-basis-it's now targeting distributors, as against the wholesaler. This is expected to help Crompton stabilize product pricing and to have better control on the secondary sales as compared to the primary sales. Crompton expects to complete the Go-to-market strategy implementation over the next 18 months on a pan-India basis. As on now, Crompton has completed the implementation of the strategy in south India, certain pockets in the west, and is now expected to implement it in the northern areas.

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### New product launches to provide additional stream of revenues

To diversify and broaden its product portfolio, Crompton has entered new product categories like water-heaters and air coolers. Crompton is well on track to introduce new product models in the water- heater category to take advantage of the upcoming season. It also launched air coolers in May 2018 and should see full traction in the next summer season.

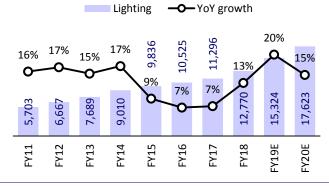
### **Valuation and View**

We like CROMPTON for its strong product portfolio, established brands, market leadership, wide distribution network and a robust ROE/RoCE profile. We maintain our Buy rating, with a TP of INR305 (39x FY20E EPS, in line with Havells).

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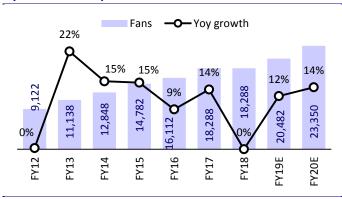
## **Operating metrics**

Exhibit 1: Lighting growth to be driven by LED portfolio growth



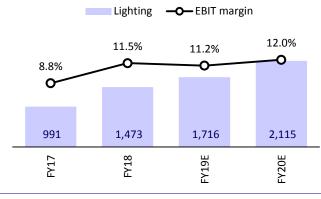
Source: MOSL, Company

Exhibit 2: Fans to deliver 13% CAGR over FY18-20 supported by an increase in premium fans share



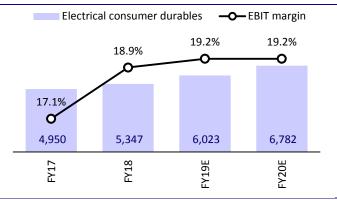
Source: MOSL, Company

Exhibit 3: Lighting margins to see near-term pressure on account of increased competitive intensity



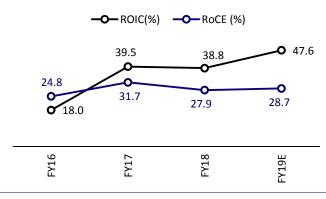
Source: MOSL, Company

Exhibit 4: Margin trajectory continuously showcasing improving trends given contribution from premium product increases



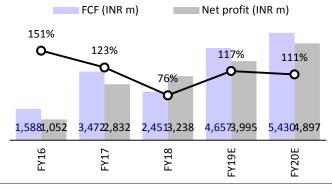
Source: MOSL, Company

**Exhibit 5: Return ratios stand healthy** 



Source: MOSL, Company

Exhibit 6: FCF to remain healthy going forward



Source: MOSL, Company

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## **Financials and valuations**

Y/E March Total Revenues Change (%) Raw Materials Staff Cost Other Expenses EBITDA % of Total Revenues Depreciation Other Income	FY16 18,117 - 12,702 1,005 2,315 2,095 11.6 63	FY17 39,009 115.3 27,335 2,322 4,506	FY18 40,797 4.6 27,996 2,827	<b>FY19E 46,683</b> 14.4 32,170	<b>FY20</b> E <b>52,936</b> 13.4
Change (%) Raw Materials Staff Cost Other Expenses EBITDA % of Total Revenues Depreciation	12,702 1,005 2,315 2,095 11.6	115.3 27,335 2,322 4,506	4.6 27,996	14.4	13.4
Raw Materials Staff Cost Other Expenses EBITDA % of Total Revenues Depreciation	1,005 2,315 <b>2,095</b> 11.6	27,335 2,322 4,506	27,996		13.7
Staff Cost Other Expenses EBITDA % of Total Revenues Depreciation	1,005 2,315 <b>2,095</b> 11.6	2,322 4,506		32,170	36,898
Other Expenses  EBITDA  % of Total Revenues  Depreciation	2,315 2,095 11.6	4,506	2,027	2,893	2,970
EBITDA  % of Total Revenues Depreciation	<b>2,095</b> 11.6		4,664	5,168	5,603
% of Total Revenues Depreciation	11.6	4,846	5,310	6,453	<b>7,466</b>
Depreciation		12.4	13.0	13.8	14.1
,	กร	110	126	134	150
other meetine	39	195	308	270	374
Interest	355	655	637	637	490
PBT	1,716	4,276	4,854	5,951	7,199
Tax	525	1,419	1,617	1,957	2,302
Rate (%)	30.6	33.2	33.3	32.9	32.0
Adjusted PAT	1,191	2,857	3,238	3,995	4,897
Extra-ordinary Income (net)	-139	-25	0	0	0
Reported PAT	1,052	2,832	3,238	3,995	4,897
Change (%)	-96.7	169.2	14.3	23.4	22.6
Adj. Consolidated PAT	1,052	2,832	3,238	3,995	4,897
Change (%)	-96.7	169.2	14.3	23.4	22.6
Y/E March	FY16	FY17	FY18	FY19E	FY20E
Share Capital	1,254	1,254	1,254	1,254	1,254
Reserves	1,034	4,138	6,641	8,686	11,194
Net Worth	2,287	5,392	7,895	9,940	12,448
Loans	6,445	6,500	6,486	6,486	3,486
Deferred Tax Liability	-43	-182	-479	-479	-479
Capital Employed	8,689	11,710	13,902	15,947	15,455
Gross Fixed Assets	2,024	931	1,055	1,188	1,321
Less: Depreciation	1,238	110	234	368	518
Net Fixed Assets	786	821	822	821	804
Capital WIP	1	1	6	6	6
Goodwill	7,794	7,794	7,794	7,794	7,794
Investments		3,185	3,676	3,676	3,676
Curr. Assets	7,907	9,167	11,474	14,944	15,981
Inventory	2,100	2,348	3,032	3,470	3,935
Debtors	4,165	5,434	5,536	6,335	7,184
Cash & Bank Balance	900	700	1,774	3,845	3,395
Loans & Advances	742	685	0	0	0
Other Assets	0	0	1,131	1,294	1,468
Current Liab. & Prov.	7,798	9,258	9,869	11,293	12,806
Current Liabilities	7,373	8,448	8,719	9,977	11,314
Provisions	425	811	1,150	1,316	1,493
Net Current Assets Application of Funds	109 8,689	-91 11,710	1,604 13,902	3,650 15,947	3,175 15,455

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## **Financials and valuations**

Ratios					
Y/E March	FY16	FY17	FY18	FY19E	FY20E
Basic (INR)					
Adj EPS	1.7	4.5	5.2	6.4	7.8
Cash EPS	1.8	4.7	5.4	6.6	8.0
Book Value	3.6	8.6	12.6	15.9	19.9
DPS	0.0	1.5	1.8	2.6	3.2
Payout (incl. Div. Tax.)	0.0	33.5	33.9	40.7	40.7
Valuation (x)					
P/E	149.0	55.3	48.4	39.2	32.0
Cash P/E	140.6	53.3	46.6	38.0	31.1
EV/EBITDA	77.4	33.5	30.4	24.7	21.0
EV/Sales	9.0	4.2	4.0	3.4	3.0
Price/Book Value	68.5	29.1	19.9	15.8	12.6
Dividend Yield (%)	-	0.6	0.7	1.0	1.3
Profitability Ratios (%)					
RoE	46.0	73.8	48.7	44.8	43.7
RoCE	24.8	31.7	27.9	28.7	32.3
RoIC	18.0	39.5	38.8	47.6	56.1
Turnover Ratios					
Debtors (Days)	42	51	50	50	50
Inventory (Days)	21	22	27	27	27
Creditors. (Days)	68	67	69	69	69
Asset Turnover (x)	2.1	3.3	2.9	2.9	3.4
Leverage Ratio					<u> </u>
Debt/Equity (x)	2.8	1.2	0.8	0.7	0.3
Cook Floor Chahamana					(INID 84:11:)
Cash Flow Statement Y/E March	FY16	FY17	FY18	FY19E	(INR Million) FY20E
PBT before EO Items	1,716	4,276	4,854	5,951	7,199
Depreciation	63	110	126	134	150
Interest	355	655	511	637	490
Direct Taxes Paid	-525	-1,419	-1,812	-1,957	-2,302
(Inc)/Dec in WC	(229)	(1)	(933)	24	26
CF from Operations	1,379	3,622	2,746	4,790	5,563
EO Income	0	0	-162	0	0
CF from Oper. Incl. EO Items	1,379	3,622	2,584	4,790	5,563
(Inc)/Dec in FA	209	(150)	(133)	(133)	(133)
Free Cash Flow	1,588	3,472	2,451	4,657	<b>5,430</b>
Investment & Others	0		(197)	0	
CF from Investments		(3,324)			122
(Inc)/Dec in Networth	<b>209</b> (18)	- <b>3,474</b>	- <b>330</b>	<b>-133</b>	- <b>133</b>
		1,413			
(Inc)/Dec in Debt	-316	56	624	627	-3,000
Interest Paid Dividend Paid	-355	-655	-634	-637	-490
	0	-1,140	-1,129	-1,949	-2,390
Others	(coo)	-49 (276)	(1.755)	(2.507)	/F 000\
CF from Fin. Activity	(689)	(376)	(1,755)	(2,587)	(5,880)
Inc/Dec of Cash	899	(228)	499	2,071	(450)
Add: Beginning Balance	1	900	656	1,774	3,845
Closing Balance	900	672	1,155	3,845	3,395

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Explanation of Investment Rating		
Investment Rating	Expected return (over 12-month)	
BUY	>=15%	
SELL	< - 10%	
NEUTRAL	> - 10 % to 15%	
UNDER REVIEW	Rating may undergo a change	
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation	

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Crompton Gr. Con No

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Registration details of group entities: MOSL: SEBI Registration: INZ000158836 (BSE/NSE/MCX/NCDEX); CDSL: IN-DP-16-2015; NSDL: IN-DP-NSDL-152-2000; Research Analyst: INH000000412. AMFI: ARN 17397. Investment Adviser: INA000007100.Motilal Oswal Asset Management Company Ltd. (MOMML): PMS (Registration No.: INP00000470) offers PMS and Mutual Funds products. Motilal Oswal Wealth Management Ltd. (MOWML): PMS (Registration No.: INP000004409) offers wealth management solutions. "Motilal Oswal Securities Ltd. is a distributor of Mutual Funds, PMS, Fixed Deposit, Bond, NCDs, Insurance and IPO products." Motilal Oswal Commodities Broker Pvt. Ltd. offers Commodities Products. "Motilal Oswal Real Estate Investment Advisors II Pvt. Ltd. offers Real Estate products." Motilal Oswal Private Equity Investment Advisors Pvt. Ltd. offers Private Equity products.

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