

India I Equities

Technology Company Update

Change in Estimates ☑ Target ☑ Reco □

31 October 2018

Majesco

Slow revenue growth but higher cloud-mix improve margins; Buy

With \$34m revenue, Majesco US (the underlying) had a steady Q2 (up 1.5% q/q, 12% y/y), as cloud-revenues (contributing 39% and growing 9% q/q, 41% y/y) displace traditional service revenues (down 3% q/q, 1% y/y). The transition hit the order book, at \$73m (down 10% q/q, 5% y/y) leading to expectations of a slow H2. Majesco won its second deal through IBM, not yet in the order book, likely to benefit FY20. The EBITDA margin at 11%, up 272bps q/q, was driven by currency, higher offshore and SG&A discipline, and is likely to persist. We maintain our Buy, with a ₹570 target (₹575 earlier) while moving to a PE-based valuation (from EV:Sales) reflecting profitability and scale.

Growth driven by L&A, P&C slow. Majesco's growth is powered by L&A (incl. the IBM/Metlife deal) which now contributes 28% to revenue, up from 14% in Q4 FY17. This was driven by faster cloud adoption in the L&A business (~46% estimated). On the P&C side, Majesco is replacing onpremise revenues with cloud (~36% estimated) and will take a few more quarters before growth returns at the segment level. While the order book is likely to improve in Q3, revenue recovery will be slow with seasonality kicking in in Q3 and typical lags in order ramp-ups (in Q4).

11% EBITDA margin, up 272bps q/q, 1,019bps y/y. The EBITDA margin benefited from currency (~100bps estimate), higher cloud subscription (12.5% of revenue now, vs. 9.8% in Q1) and flattish SG&A costs q/q. Tailwinds from cloud are likely to continue along with operating leverage, leading to further margin expansion (ARe 12.6% by FY21). Gains, though in H2 will be limited as Majesco re-invests in SG&A amid slow revenue recovery.

Maintaining a Buy; target ₹570 (17x FY21 PE). We lower our sales estimate ~5-6% on the continuing transition to the cloud, but raise our FY19/FY20 margin 66bps/219bps, adjusting for currency and the higher cloud sales. We introduce FY21e and move to a PE-based valuation to reflect its scale and profitability by then. Risks: Execution misses.

Key financials (YE Mar)	FY17	FY18	FY19e	FY20e	FY21e
Sales (₹ m)	8,275	8,060	9,613	10,810	12,222
Net profit (₹ m)	143	63	532	806	1,007
EPS (₹)	5.8	2.5	18.9	27.3	34.1
PE (x)	NA	NA	26.0	17.1	13.7
EV / EBITDA (x)	22.1	44.0	11.1	8.0	6.5
PBV (x)	4.8	2.5	2.3	2.0	1.8
RoE (%)	5.1	1.5	9.3	12.7	13.8
RoCE (%)	3.8	0.1	7.3	10.3	11.3
Dividend yield (%)	-	-	-	-	-
Net debt / equity (x)	-0.3	-0.5	-0.6	-0.6	-0.7

Rating: **Buy**Target Price: ₹570
Share Price: ₹468

Key data	MJCO IN / MAJC.BO
52-week high / low	₹604 / 401
Sensex / Nifty	33891 / 10198
3-m average volume	\$0.8m
Market cap	₹13bn / \$179.5m
Shares outstanding	28m

Shareholding pattern (%)	Sep'18	June'18	Mar'18
Promoters	39.6	39.7	40.2
- of which, Pledged	3.6	4.3	4.2
Free float	60.4	59.8	52.1
- Foreign institutions	8.0	7.9	0.8
- Domestic institutions	12.4	15.0	9.6
- Public	40.0	36.9	41.7

Estimates revision (%)	FY19e	FY20e
Sales (\$)	(4.7)	(5.8)
EBITDA	7.6	22.0
PAT	0.4	36.5



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Anand Rathi Research India Equities

Quick Glance – Financials and Valuations

Year-end: Mar	FY17	FY18	FY19e	FY20e	FY21e
Revenues (\$ m)	123	125	137	154	174
Growth (%)	7	1	9	12	13
Net revenues (₹ m)	8,275	8,060	9,613	10,810	12,222
Employee & direct costs	5,452	5,728	6,610	7,293	8,106
Gross profit	2,823	2,332	3,003	3,516	4,117
Gross margins %	34.1	28.9	31.2	32.5	33.7
SG&A	2,374	2,106	2,108	2,274	2,578
EBITDA	449	226	895	1,242	1,539
EBITDA margins (%)	5.4	2.8	9.3	11.5	12.6
- Depreciation	261	179	127	149	174
Other income	63	214	270	342	431
Interest expenses	56	49	48	47	49
PBT	196	213	991	1,387	1,747
Effective tax rate (%)	1	87	29	24	24
+ Associates / (Minorities)	-51	35	-175	-251	-315
Net income	143	63	532	806	1,007
WANS	25	25	28	30	30
FDEPS (₹ / sh)	5.8	2.5	18.9	27.3	34.1

Fig 2 – Balance sheet (₹ m)										
FY17	FY18	FY19e	FY20e	FY21e						
117	141	141	141	141						
2,879	5,433	5,965	6,771	7,778						
722	684	184	-	-						
752	787	962	1,213	1,527						
-404	-462	-462	-462	-462						
3,948	6,441	6,649	7,521	8,843						
349	295	331	365	397						
276	49	154	260	365						
1,880	2,212	2,212	2,212	2,212						
17	2	2	2	2						
171	3,088	3,242	3,405	3,575						
1,772	2,347	2,525	2,688	2,867						
1,581	898	829	1,451	2,524						
2,097	2,451	2,648	2,862	3,101						
-325	-103	-123	-174	-234						
3,948	6,441	6,649	7,521	8,843						
-	-	-	-	-						
	FY17 117 2,879 722 752 -404 3,948 349 276 1,880 17 171 1,772 1,581 2,097 -325	FY17 FY18 117 141 2,879 5,433 722 684 752 787 -404 -462 3,948 6,441 349 295 276 49 1,880 2,212 17 2 171 3,088 1,772 2,347 1,581 898 2,097 2,451 -325 -103	FY17 FY18 FY19e 117 141 141 2,879 5,433 5,965 722 684 184 752 787 962 -404 -462 -462 3,948 6,441 6,649 349 295 331 276 49 154 1,880 2,212 2,212 17 2 2 171 3,088 3,242 1,772 2,347 2,525 1,581 898 829 2,097 2,451 2,648 -325 -103 -123	FY17 FY18 FY19e FY20e 117 141 141 141 2,879 5,433 5,965 6,771 722 684 184 - 752 787 962 1,213 -404 -462 -462 -462 3,948 6,441 6,649 7,521 349 295 331 365 276 49 154 260 1,880 2,212 2,212 2,212 17 2 2 2 1,772 2,347 2,525 2,688 1,581 898 829 1,451 2,097 2,451 2,648 2,862 -325 -103 -123 -174						

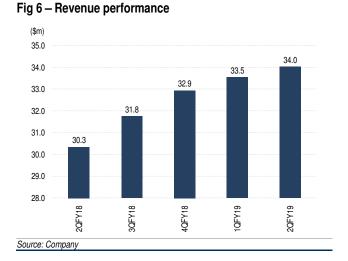
Year-end: Mar	FY17	FY18	FY19e	FY20e	FY21e
PBT	196	213	991	1,387	1,747
+ Non-cash items	344	227	-143	-192	-257
Oper. prof. before WC	540	439	848	1,195	1,490
- Incr. / (decr.) in WC	-240	419	-32	-65	-75
Others incl. taxes	96	-248	-296	-344	-440
Operating cash-flow	877	-228	583	916	1,124
- Capex (tang. + intang.)	247	136	163	183	207
Free cash-flow	630	-364	421	733	918
Acquisitions	-	-	-105	-105	-105
- Div.(incl. buyback & taxes)	-	-	-	-	-
+ Equity raised	36	2,253	-	-	-
+ Debt raised	-185	70	-500	-184	-
- Fin investments	68	2,200	154	162	170
- Misc. (CFI + CFF)	13	-52	-270	-342	-431
Net cash-flow	401	-683	-69	623	1,073

Fig 4 – Ratio analysis					
Year-end: Mar	FY17	FY18	FY19e	FY20e	FY21e
P/E (x)	NA	NA	26	17	14
EV / EBITDA (x)	22	44	11	8	6
EV / sales (x)	1.7	1.8	1.5	1.3	1.2
P/B (x)	4.8	2.5	2.3	2.0	1.8
RoE (%)	5.1	1.5	9.3	12.7	13.8
RoCE (%) - after tax	3.8	0.1	7.3	10.3	11.3
RoIC (%) - after tax	5.5	0.2	15.8	23.2	28.1
DPS (₹ / sh)	-	-	-	-	-
Dividend yield (%)	-	-	-	-	-
Dividend payout (%) - incl. DDT	-	-	-	-	-
Net debt / equity (x)	-0.3	-0.5	-0.6	-0.6	-0.7
Receivables (days)	60	87	77	72	67
Inventory (days)					
Payables (days)	7	7	7	7	7
CFO: PAT %	NA	NA	82.5	86.6	85.1
Source: Company, Anand Rathi Resear	rch				

Fig 5 – Price movement

Source: Bloomberg





Majesco US: Result highlights

Q2 FY19 Results at a Glance

Fig 7 – Majesco US, segment-v	vise results						
	Q2 FY18	Q3 FY18	Q4 FY18	Q1 FY19	Q2 FY19	Q/Q %	Y/Y %
Revenues (\$ m)	30.3	31.8	32.9	33.5	34.0	1.5	12
Revenues (₹ m)	1,956	2,051	2,125	2,244	2,392	6.6	22
Eff. exchange rate	64.4	64.6	64.5	66.9	70.3	1.5	5
Order backlog	77.5	90.4	90.6	81.6	73.3	-10.2	-5
Q/Q growth %	0	17	0	-10	-10		
Cost of revenues (excl. D&A)	(19.9)	(20.4)	(21.2)	(21.5)	(21.0)	-2.3	5
As % of revenue	-66	-64	-64	-64	-62	234bps	397bps
Employee cost	(17)	(17)	(18)	(17)	(17)		
Utilization %	44.84	46.92	46.88	47.93	50.14	222bps	530bps
-R&D costs	(4.2)	(4.5)	(4.6)	(4.8)	(4.7)	-3.3	11
As % of revenue	-14	-14	-14	-14	-14	67bps	16bps
SG&A (excl D&A)	(10)	(10)	(10)	(9)	(9)	0.1	-9
As % of revenues	-34	-32	-30	-28	-27	37bps	622bps
EBITDA	0.3	1.3	2.0	2.8	3.8	34.5	NA
EBITDA margins %	1	4	6	8	11	272bps	NA
D&A	(1.3)	(1.2)	(1.1)	(1.0)	(0.8)	-21.1	-74.0
EBIT	-1.03	0.10	0.86	1.77	2.95	66.9	NA
EBIT margins %	-3.4	0.3	2.6	5.3	8.7	340bps	NA
Other income	0.01	(0.12)	0.12	0.19	1.28	590.3	NA
PBT	-1.17	-0.13	0.85	1.83	4.13	125.8	NA
PBT margins %	-3.8	-0.4	2.6	5.4	12.1	668bps	NA
Taxes	0.5	(2.9)	(0.4)	(0.8)	(1.3)	64.0	NA
ETR %	NA	NA	-49	-43	-31	1186bps	NA
Net profit (\$ m)	(0.7)	(3.1)	0.4	1.0	2.8	173.1	NA
Net profit (₹ m)	(46)	(198)	28	69	199	186.9	NA
Source: Company, Anand Rathi Research							

Year-end: Mar (₹ m)	Sult (Majes Q2 FY19	, Q/Q	% Y/Y	H1 FY19	H1 FY18	% Y/Y
Sales (\$ m)	34	1.5	12.2	68	58	16.0
Sales	2,392	6.6	22.3	4,637	3,755	23.5
EBITDA	264	41.3	1,482.7	451	(52)	NA
EBITDA margins (%)	11.0	272 bps	1019 bps	9.7	(1.4)	NA
EBIT	207	75.4	NA	325	(217)	NA
EBIT margins (%)	8.7	340 bps	NA	7.0	(5.8)	NA
PBT	290	137.2	NA	412	(236)	NA
Tax	(91)	72.3	NA	(144)	83	NA
Tax rate (%)	(31.5)	1186 bps	NA	(35.0)	(35.4)	NA
Net income	199	186.9	NA	268	(152)	NA

Factsheet (Majesco, US)

Fig 9 – Revenue-split, by LOB									
(%)	Q2 FY18	Q3 FY18	Q4 FY18	Q1 FY19	Q2 FY19				
P&C	79	76	76	73	71				
L&A	20	23	23	27	28				
Non-insurance	2	1	1	1	1				
Total	100	100	100	100	100				

Source: Company, Anand Rathi Research

Fig 10 – Revenue growth, by LOB (Q/Q)							
(%)	Q2 FY18	Q3 FY18	Q4 FY18	Q1 FY19	Q2 FY19		
P&C	7	0	5	-3	0		
L&A	22	25	0	20	8		
Non-insurance	-18	-44	56	-32	-24		
Total	9	5	4	2	1		

Source: Company, Anand Rathi Research

Fig 11 – Revenue-split, by region						
(%)	Q2 FY18	Q3 FY18	Q4 FY18	Q1 FY19	Q2 FY19	
North America	90	90	89	90	89	
UK	5	5	5	4	5	
APAC	5	6	5	6	6	
Total	100.0	100.0	100.0	100.0	100.0	

Source: Company, Anand Rathi Research

Fig 12 – Region-wise growth (Q/Q)						
(%)	Q2 FY18	Q3 FY18	Q4 FY18	Q1 FY19	Q2 FY19	
North America	10	4	3	2	1	
UK	-6	7	19	-19	16	
APAC	9	19	-2	17	-5	
Total	9	5	4	2	1	

Source: Company, Anand Rathi Research

Fig 13 – Client contribution (%)						
	Q2 FY18	Q3 FY18	Q4 FY18	Q1 FY19	Q2 FY19	
Top 1	8.7	10.4	9	13.5	13.5	
Top 5	28.8	27.9	28.4	30.9	30.9	
Top 10	44.4	43.9	43.1	45.9	45.9	

Fig 14 – Client contri	r				
	Q2 FY18	Q3 FY18	Q4 FY18	Q1 FY19	Q2 FY19
Top 1	2.6	3.3	3.0	4.5	4.6
Next 2-5	6.1	5.6	6.4	5.8	5.9
Next 6-10	4.7	5.1	4.8	5.0	5.1
Revenues from Top-10	13.5	13.9	14.2	15.4	15.6

Valuations

We now value the stock at 17x FY21e EPS. Earlier, we hd valued it on EV/Sales, of 1.7x FY20e. However, as the company gains scale and turns profitable, we are aligning it with other IT companies in terms of valuation methodology used for fair value.

Margins are expected to be volatile given that Majesco is still operating close to breakeven, though on a yearly basis we expect significant expansion, driven by fixed costs, cloud scale-up, and a depreciating rupee. Since Majesco India has a 70% stake in Majesco, the Indian entity fully consolidates Majesco US's earnings while owning only 70%; the balance 30% is shown in the accounts as minority interest.

For FY19, the company is aiming at ~9% growth and we expect margin expansion to continue on support from currency and on operating leverage. We maintain a Buy on the stock, with a revised price target of ₹570 (now valuing it at 17x FY21E EPS (vs. 1.7x FY20e EV:sales) at the consolidated entity level.

		2019			2020	
	New	Old	% Change	New	Old	% Change
Revenue (\$ m)	137	144	-5	154	163	-6
Revenue (₹ m)	9,613	9,619	0	10,810	10,941	-1
EBITDA	895	832	8	1,242	1,018	22
EBITDA margins (%)	9.3	8.7	66 bps	11.5	9.3	219 bps
EBIT	769	681	13	1,093	842	30
EBIT margins (%)	8.0	7.1	92 bps	10.1	7.7	242 bps
PBT	991	806	23	1,387	988	40
Net Profit	532	530	0	806	591	36



Risks

■ Execution miss: The company has, in the past, shown more volatility, in execution as it is on the discretionary side of the business (software purchases or upgrades). Also, it operates in a highly competitive arena and competes with larger entities. Therefore, execution needs to be flawless.

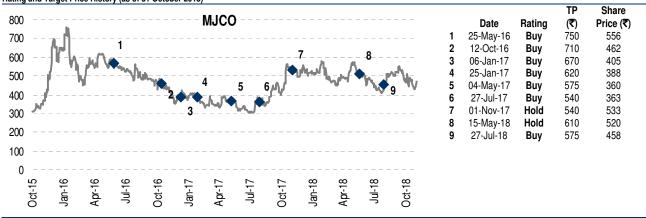
- Vigorous M&A strategy: Majesco has relied on its M&A strategy to gain scale fast. This inherently gives rise to risks (cultural and technical integration) as well as to the balance sheet (due to upfront payments). The balance sheet, at present, doesn't leave any scope for Majesco to go wrong on this front.
- Sharp rupee appreciation.

Appendix

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