

Result Update

January 31, 2019

Indoco Remedies (INDREM)

₹ 189

Beats estimates but pain remains...

- Q3FY19 numbers were higher than I-direct estimates on all fronts mainly due to better-than expected export formulation sales and margins. Revenues de-grew 5.6% YoY to ₹ 262.6 crore (I-direct estimate: ₹ 239 crore). Domestic formulations declined 2.2% to ₹ 152.5 crore (I-direct estimate: ₹ 155.9 crore). Export business declined 31.1% to ₹ 68.5 crore (I-direct estimate: ₹ 54.7 crore)
- EBITDA margins were at 9.4% against 15.5% in Q3FY18 (I-direct estimates of 7.2%) due to negative operational leverage. EBITDA declined 42.7% to ₹ 11.8 crore (I-direct estimate: ₹ 17.2 crore)
- Net profit was at ₹ 5.3 crore against ₹ 22.7 crore in Q3FY18 (I-direct net loss estimate: ₹ 3.8 crore) due to lower operational performance

Indian formulation growth core to overall growth

Domestic formulations (~57% of FY18 revenues) have grown at 9% CAGR in FY13-18. The subdued growth can be attributed to high concentration of acute therapies that account for ~80% of overall formulations. With a market share of ~0.7% and overall rank of 31, the company is still a marginal player with some top brands in smaller categories like stomatologicals. However, with a positive outcome of restructuring exercise and improvement in MR productivity, we expect Indian formulations to deliver ~9% growth in FY18-20E to ₹ 706 crore.

Exports formulations growth challenging amid regulatory concerns

Exports formulations (~33% of overall FY18 sales) have grown at 11% CAGR in FY13-18 driven by 17% growth in US. The growth in regulated markets was driven by growth in the US, Europe and South Africa. German Metformin tenders also contributed to regulated markets growth. It has filed 48 ANDAs with the USFDA and received approval for 10 products. Of these, 18 were filed under the Actavis deal. However, regulatory issues pertaining to regulated market portfolio have somewhat blurred the near term visibility. We expect exports to remain muted over FY18-20E to ₹ 357 crore.

Domestic franchisee to be valuation lever amid turbulence in exports

The performance continues to be weighed down by exports that are under pressure due to regulatory hurdles. On the domestic front, the management has maintained double digit domestic growth guidance for FY20 and is looking for field force productivity improvement. On the exports front, regulatory headwinds continue to weigh as sales fell 37% in 9MFY19 with regulated markets facing the maximum heat. The US business continues to face headwinds like Goa warning letter (plant II and III), pricing pressure in the US base business. Similarly, issues raised by UK-MHRA are also a matter of concern as this may have implications on the European business. However, recent inspections by the USFDA and UK-MHRA definitely hold promise for likely resolution of Goa II (critical plant). Going by the management's optimism about Goa I/II and positive outcome from UK-MHRA inspection for Baddi I/III, things are expected to improve in the next few quarters. Due to the negative operating leverage, we believe the PE is not a right approach to value the company. Thus, decent domestic business valuation on EV/sales basis is likely to be the valuation parameter for the time being. Accordingly, we value the stock on an SOTP basis by valuing the domestic business at 2.5x FY20E EV/sales, export formulations at 0.5x FY20E and API business at 1.0x FY20E EV/sales. We arrive at a target price of ₹ 195.

| Rating matrix | | |
|------------------|---|--------------|
| Rating | : | Hold |
| Target | : | ₹ 195 |
| Target Period | : | 12-15 months |
| Potential Upside | : | 3% |

| What's Changed? | |
|-----------------|-----------------------------|
| Target | Unchanged |
| EPS FY19E | Unchanged |
| EPS FY20E | Changed from ₹ 7.2 to ₹ 7.4 |
| Rating | Unchanged |

| Quarterly Performance | | | | | | | | | | |
|-----------------------|--------|--------|---------|--------|---------|--|--|--|--|--|
| | Q3FY19 | Q3FY18 | YoY (%) | Q2FY19 | QoQ (%) | | | | | |
| Revenue | 262.6 | 278.1 | -5.6 | 235.6 | 11.4 | | | | | |
| EBITDA | 24.8 | 43.2 | -42.7 | 11.8 | 109.8 | | | | | |
| EBITDA (%) | 9.4 | 15.5 | -609.9 | 5.0 | 442.6 | | | | | |
| Net Profit | 5.3 | 22.7 | -76.4 | -7.8 | -168.5 | | | | | |

| Key Financials | | | | |
|----------------|--------|--------|-------|--------|
| (₹ Crore) | FY17 | FY18 | FY19E | FY20E |
| Revenues | 1096.8 | 1045.3 | 965.5 | 1176.8 |
| EBITDA | 156.5 | 138.3 | 66.9 | 168.6 |
| Adjusted PAT | 77.1 | 44.5 | -16.8 | 68.3 |
| EPS (Adjusted) | 8.4 | 4.8 | -1.8 | 7.4 |

| Valuation summary | | | | |
|-------------------|------|------|--------|-------|
| | FY17 | FY18 | FY19E | FY20E |
| PE (x) | 22.6 | 39.1 | -103.6 | 25.5 |
| Target PE (x) | 23.3 | 40.8 | -108.0 | 26.6 |
| EV to EBITDA (x) | 12.3 | 14.2 | 29.2 | 11.5 |
| Price to book (x) | 2.7 | 2.6 | 2.6 | 2.4 |
| RoNW (%) | 11.8 | 6.6 | -2.6 | 9.4 |
| RoCE (%) | 8.7 | 6.5 | -0.1 | 8.3 |

| Stock data | |
|-----------------------|--------------|
| | Amount |
| Market Capitalisation | ₹ 1742 crore |
| Debt (FY18) | ₹ 233 crore |
| Cash (FY18) | ₹ 12 crore |
| EV | ₹ 1963 crore |
| 52 week H/L (₹) | 283/149 |
| Equity capital | ₹ 18.4 crore |
| Face value | ₹ 2 |
| MF Holding (%) | 10.9 |
| FII Holding (%) | 8.3 |
| | |

| Price performance (%) | | | | |
|-----------------------|-------|------|-------|-------|
| | 1M | 3M | 6M | 1Y |
| Indoco Remedies | -12.7 | 0.1 | -6.5 | -30.9 |
| Unichem Labs | 4.1 | -8.4 | -13.0 | -43.2 |
| Natco Pharma | 1.1 | -8.9 | -11.9 | -26.6 |

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| Variance analysis | | | | | | | |
|-----------------------|--------|---------|--------|--------|----------|---------|---|
| | Q3FY19 | Q3FY19E | Q3FY18 | Q2FY19 | YoY (%) | QoQ (%) | Comments |
| Revenue | 262.6 | 239.0 | 278.1 | 235.6 | -5.6 | 11.4 | YoY de-growth was due to decline across geogrophies. Beat vis-à-vis l-direct estimate mainly due to higher-than-expected sales in export formulations |
| Raw Material Expenses | 88.2 | 80.8 | 90.5 | 79.6 | -2.5 | 10.8 | 141 bps improvement to 66.2% in gross margins mainly due to higher contribution of domestic sales |
| Employee Expenses | 58.9 | 59.8 | 57.9 | 58.5 | 1.7 | 0.7 | |
| Other Expenditure | 78.2 | 69.3 | 72.1 | 73.0 | 8.5 | 7.2 | |
| R&D | 12.4 | 12.0 | 14.4 | 12.8 | -13.6 | -2.4 | |
| EBITDA | 24.8 | 17.2 | 43.2 | 11.8 | -42.7 | 109.8 | |
| EBITDA (%) | 9.4 | 7.2 | 15.5 | 5.0 | -610 bps | 443 bps | Subdued margins mainly due to negative operating leverage. However, operating leverage was better than I-Direct estimates |
| Interest | 3.7 | 5.0 | 2.1 | 5.0 | 75.5 | -25.7 | |
| Depreciation | 17.7 | 17.7 | 17.3 | 17.7 | 2.5 | 0.5 | |
| Other Income | 0.6 | 0.3 | 0.6 | 0.3 | 3.6 | 72.7 | |
| PBT before EO & Forex | 3.9 | -5.1 | 24.3 | -10.5 | -84.0 | -137.1 | |
| Forex & EO | 0.0 | 0.0 | 0.0 | 0.0 | NA | NA | |
| PBT | 3.9 | -5.1 | 24.3 | -10.5 | -84.0 | -137.1 | |
| Tax | -1.4 | -1.3 | 1.7 | -2.7 | -185.7 | -47.3 | |
| Net Profit | 5.3 | -3.8 | 22.7 | -7.8 | -76.4 | -168.5 | YoY de-growth duw to lower operational performance. Beat vis-à-vis l-direct estimates due to better than expected EBITDA |
| Key Metrics | | | | | | | |
| Domestic Formulations | 152.5 | 155.9 | 155.9 | 159.0 | -2.2 | -4.1 | YoY decline mainly due to high base of restocking post GST implementation |
| Export formulations | 68.6 | 54.7 | 99.5 | 52.8 | -31.1 | 29.8 | YoY decline due to a sharp decline in overall export sales. US sales declined 66.2% to |
| | | | | | | | 2.6 crore, Europe sales declined 42% to ₹ 31 crore and South Africa, Australia & New |
| | | | | | | | Zealand declined 11.3% YoY to ₹ 14 crore. Beat vis-à-vis I-direct estimates was mainly |
| | | | | | | | due to Higher-than-expected sales in Europe and South Africa, Australia & New Zeala |
| APIs | 22.2 | 19.7 | 15.8 | 19.1 | 41.1 | 16.3 | |

| Change in estimate | es | | | | | | |
|--------------------|-------|-------|----------|---------|---------|----------|----------|
| | | FY19E | | | FY20E | | |
| (₹ Crore) | Old | New | % Change | Old | New | % Change | Comments |
| Revenue | 960.1 | 965.5 | 0.6 | 1,190.9 | 1,176.8 | -1.2 | |
| EBITDA | 72.7 | 66.9 | -8.0 | 171.0 | 168.6 | -1.4 | |
| EBITDA Margin (%) | 7.6 | 6.9 | -67 bps | 14.4 | 14.3 | -8 bps | |
| PAT | -16.2 | -16.8 | 3.7 | 66.5 | 68.3 | 2.7 | |
| EPS (₹) | -1.8 | -1.8 | 3.7 | 7.2 | 7.4 | 2.7 | |

Source: Company, ICICI Direct Research

| Assumptions | | | | | | | |
|----------------------------|-------|-------|-------|-------|--------|-------|---|
| | | | Curre | nt | Earlie | er | |
| (₹ crore) | FY17 | FY18 | FY19E | FY20E | FY19E | FY20E | |
| | | | | | | | Changed mainly due to lower-than-expected sales in 9MFY19 and |
| Domestic Formulations | 585.2 | 594.9 | 624.4 | 705.5 | 655.6 | 740.8 | increased competition in stomatology segment |
| US Formulations | 124.9 | 40.4 | 17.2 | 24.5 | 23.0 | 25.8 | Changed mainly due to lower-than-expected sales in Q3FY19 |
| | | | | | | | |
| Export Formulations(Ex US) | 277.0 | 306.9 | 209.6 | 356.5 | 183.2 | 351.8 | Changed mainly due to higher-than-expected sales in Q3FY19 |
| APIs | 61.5 | 60.9 | 72.1 | 75.7 | 66.5 | 69.8 | |



Company Analysis

The company was established in 1947. Indoco is a small-sized pharma company engaged in manufacture, marketing and distribution of pharmaceutical products and services in the domestic & international markets. Through its eight marketing divisions viz. Indoco, Spade, Warren, Xtend, Excel, Eterna, Indoco CND and Spera, the company serves a range of doctor specialties. Indoco has signed supply agreements with companies like Watson, Aspen and DSM to supply formulations to advanced and emerging markets.

For FY18, domestic formulations accounted for ~57% of revenues. Major therapies and their respective contribution to domestic formulations are: respiratory, anti-infectives, stomatologicals, gastrointestinals (GI). With a market share of 0.7%, the company is ranked 31 in domestic formulations. The acute-chronic-sub chronic ratio for the company is 88:5:7 (AIOCD March, 2018).

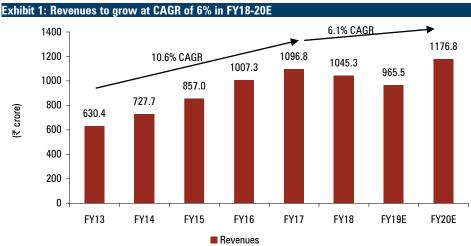
Formulation exports account for \sim 33% of revenues. Of these, exports to regulated markets constitute \sim 79% of formulation exports while the remaining comes from emerging markets.

Watson (Actavis) deal - The company licenses out technology to US based Watson (now Actavis). Under the terms of the profit sharing agreement, Indoco will develop, manufacture and supply a basket of sterile products to Watson for the US market. Currently, nine products are under development.

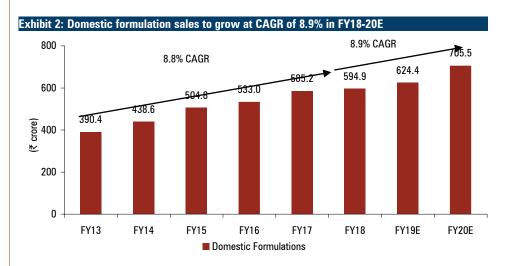
Aspen deal - Under the Aspen (South Africa) deal, the company licenses out dossiers for marketing its products in emerging markets covering 30 countries, including South Africa, Brazil, Mexico, Venezuela, Russia and Australia.

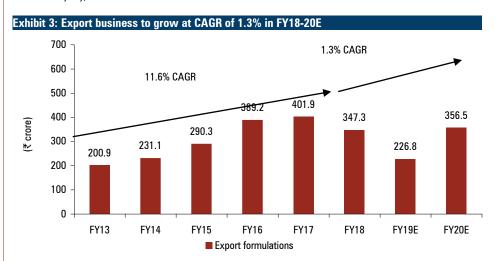
Goa Plant (283) warning letter – The USFDA issued a warning letter to the Goa Plant 2 and 3 in April 2017 in response to the inspection carried out by the USFDA during August 31-September 4, 2016 and issued six Form 483 observations. The overall US exposure of Indoco Remedies was ₹ 106 crore (11% of FY16 total revenues), of which plant 2 and 3 contributed ₹ 95-100 crore. Currently, the company is in dialogue with the USFDA with respect to the resolution of the warning letter.

Overall, we expect revenues to grow at 6.1% CAGR in FY18-20E to ₹ 1179 crore.

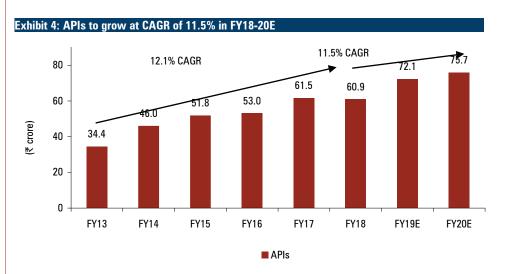




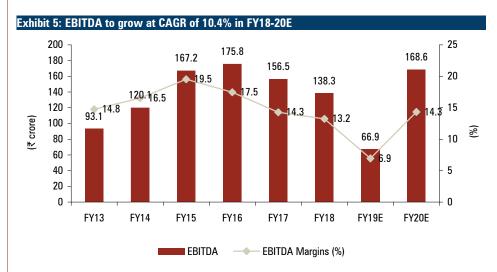


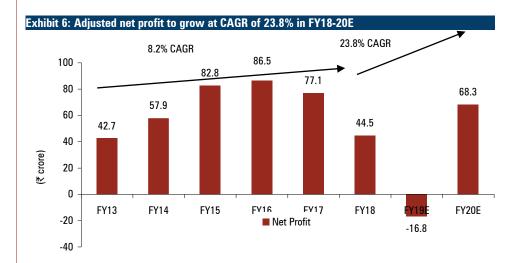


Source: Company, ICICI Direct Research

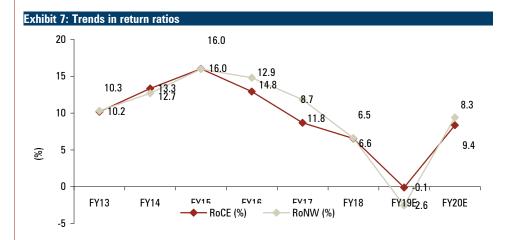








Source: Company, ICICI Direct Research





| Exhibit 8: Trends in quarterly financials | | | | | | | | | | | | | | | |
|---|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|-----------|
| (₹ Crore) | Q3FY16 | Q4FY16 | Q1FY17 | Q2FY17 | Q3FY17 | Q4FY17 | Q1FY18 | Q2FY18 | Q3FY18 | Q4FY18 | Q1FY19 | Q2FY19 | Q3FY19 | YoY (%) | QoQ (%) |
| Net Sales | 258.1 | 255.0 | 252.5 | 276.4 | 272.2 | 265.6 | 204.2 | 280.0 | 274.2 | 258.9 | 212.5 | 235.9 | 248.0 | -9.6 | 5.1 |
| Other Operating Income | 4.0 | 8.5 | 5.2 | 4.6 | 6.0 | 11.4 | 4.8 | 4.8 | 3.9 | 10.8 | 5.0 | -0.3 | 14.6 | 270.5 | -5300.0 |
| Revenues | 262.1 | 263.4 | 257.7 | 281.0 | 278.2 | 276.9 | 209.0 | 284.8 | 278.1 | 269.6 | 217.5 | 235.6 | 262.6 | -5.6 | 11.4 |
| Raw Material Expenses | 92.4 | 82.4 | 89.1 | 97.1 | 98.3 | 97.2 | 71.1 | 100.3 | 90.5 | 87.5 | 71.3 | 79.6 | 88.2 | -2.5 | 10.8 |
| % of Revenues | 35.2 | 31.3 | 34.6 | 34.5 | 35.3 | 35.1 | 34.0 | 35.2 | 32.5 | 32.5 | 32.8 | 33.8 | 33.6 | 106 bps | -19 bps |
| Gross Profit | 169.8 | 181.0 | 168.6 | 183.9 | 179.9 | 179.7 | 137.9 | 184.6 | 187.6 | 182.1 | 146.2 | 156.0 | 174.3 | -7.1 | 11.7 |
| Gross Profit Margin (%) | 64.8 | 68.7 | 65.4 | 65.5 | 64.7 | 64.9 | 66.0 | 64.8 | 67.5 | 67.5 | 67.2 | 66.2 | 66.4 | -106 bps | 19 bps |
| Employee Expenses | 45.4 | 49.9 | 50.7 | 53.4 | 55.1 | 56.8 | 56.3 | 55.4 | 57.9 | 50.8 | 56.1 | 58.5 | 58.9 | 1.7 | 0.7 |
| % of Revenues | 17.3 | 19.0 | 19.7 | 19.0 | 19.8 | 20.5 | 26.9 | 19.4 | 20.8 | 18.8 | 25.8 | 24.8 | 22.4 | 161 bps | -239 bps |
| Research & Development | 8.9 | 18.9 | 12.0 | 12.0 | 13.8 | 13.9 | 13.6 | 11.8 | 14.4 | 13.8 | 13.2 | 12.8 | 12.4 | -13.6 | -2.4 |
| % of Revenues | 3.4 | 7.2 | 4.7 | 4.3 | 5.0 | 5.0 | 6.5 | 4.1 | 5.2 | 5.1 | 6.1 | 5.4 | 4.7 | -44 bps | -67 bps |
| Other Manufacturing Expenses | 68.9 | 71.4 | 63.6 | 76.5 | 71.5 | 76.5 | 66.7 | 76.5 | 72.1 | 68.1 | 65.4 | 73.0 | 78.2 | 8.5 | 7.2 |
| % of Revenues | 26.3 | 27.1 | 24.7 | 27.2 | 25.7 | 27.6 | 31.9 | 26.9 | 25.9 | 25.3 | 30.0 | 31.0 | 29.8 | 386 bps | -117 bps |
| Total Expenditure | 215.5 | 222.6 | 215.4 | 239.1 | 238.7 | 244.4 | 207.7 | 243.9 | 234.9 | 220.2 | 206.0 | 223.8 | 237.8 | 1.2 | 6.2 |
| % of Revenues | 82.2 | 84.5 | 83.6 | 85.1 | 85.8 | 88.2 | 99.4 | 85.6 | 84.5 | 81.7 | 94.7 | 95.0 | 90.6 | 610 bps | -443 bps |
| EBITDA | 46.6 | 40.8 | 42.3 | 42.0 | 39.5 | 32.6 | 1.3 | 40.9 | 43.2 | 49.4 | 11.6 | 11.8 | 24.8 | -42.7 | 109.8 |
| EBITDA Margin (%) | 17.8 | 15.5 | 16.4 | 14.9 | 14.2 | 11.8 | 0.6 | 14.4 | 15.5 | 18.3 | 5.3 | 5.0 | 9.4 | -610 bps | 443 bps |
| Depreciation | 15.2 | 15.3 | 16.8 | 16.7 | 14.4 | 15.4 | 16.9 | 17.2 | 17.3 | 16.3 | 16.7 | 17.7 | 17.7 | 2.5 | 0.5 |
| Interest | 2.8 | 4.7 | 2.9 | 1.6 | 2.9 | -1.6 | 6.1 | 7.0 | 2.1 | 8.3 | 7.2 | 5.0 | 3.7 | 75.5 | -25.7 |
| Other Income | 0.2 | 0.5 | 0.3 | 1.0 | 1.1 | 1.7 | 0.9 | 2.3 | 0.6 | 1.0 | 0.3 | 0.3 | 0.6 | 3.6 | 72.7 |
| PBT | 28.8 | 21.5 | 22.9 | 24.7 | 23.4 | 20.4 | -20.8 | 19.1 | 24.3 | 25.8 | -12.0 | -10.5 | 3.9 | -84.0 | -137.1 |
| Total Tax | 4.9 | 1.4 | 3.1 | 2.6 | 5.8 | 2.4 | 0.9 | -0.7 | 1.7 | 5.3 | 0.0 | -2.7 | -1.4 | -185.7 | -47.3 |
| Tax Rate (%) | 16.9 | 6.7 | 13.5 | 10.5 | 24.7 | 12.0 | -4.4 | -3.5 | 6.9 | 20.5 | 0.0 | 26.0 | -36.9 | -4383 bps | -6287 bps |
| Net Profit | 23.9 | 20.0 | 19.8 | 22.1 | 17.6 | 17.9 | -21.7 | 19.8 | 22.7 | 20.5 | -12.0 | -7.8 | 5.3 | -76.4 | -168.5 |
| PAT Margin (%) | 9.1 | 7.6 | 7.7 | 7.9 | 6.3 | 6.5 | -10.4 | 6.9 | 8.1 | 7.6 | -5.5 | -3.3 | 2.0 | -611 bps | 534 bps |
| EPS (₹) | 2.6 | 2.2 | 2.1 | 2.4 | 1.9 | 1.9 | -2.4 | 2.1 | 2.5 | 2.2 | -1.3 | -0.8 | 0.6 | -76.4 | -168.5 |
| | | | | | | | | | | | | | | | |

SWOT Analysis

Strengths - Tie-ups with MNCs. Leader in stomatologicals in domestic formulations

Weakness - Higher acute composition in domestic formulations and one of the least productive sales force (MR productivity- ₹ 18.0 lakh)

Opportunities - The US generics space in which the company intends to launch products via Watson tie-up and on its own

Industry specific threats - Increased USFDA scrutiny across the globe regarding cGMP issues, pricing pressure due to client consolidation in the US. There is intense competition in acute therapies in domestic formulations. Any alteration or cancellation of Watson deal altogether could adversely impact earnings as well as multiple.

Conference call highlights

- The management has maintained double digit growth guidance in the domestic formulations for FY20
- The sterile manufacturing facility at Goa Plant II (under warning letter) was re-inspected by USFDA in November 2018, which was concluded with two observations (Form 483s). The management expects EIR in the near future. The Company has received Prior Approval Supplement (PAS) for Brimonidine from the USFDA
- The management expects three-four sterile products approval assuming satisfactory resolution of plant II



- Goa Plant I was inspected by the USFDA (surprise inspection) in January and was issued six Form 483 observations
- As per management, Teva still remains partner for ophthalmic products
- Based on European Qualified Person's (QP) report, the UK-MHRA conducted a 'Focus Audit' of Goa Plant I in October 2018. The audit completed with no critical observations
- The management expects full GMP audit by European QP and UKMHRA in few days
- The UK-MHRA also inspected Goa Plant II in September 2018, which concluded with no critical observations and compliance response has been submitted
- The Baddi plant I and plant III (Microlabs facility) were inspected by the UK-MHRA in October 2018 with no critical observations

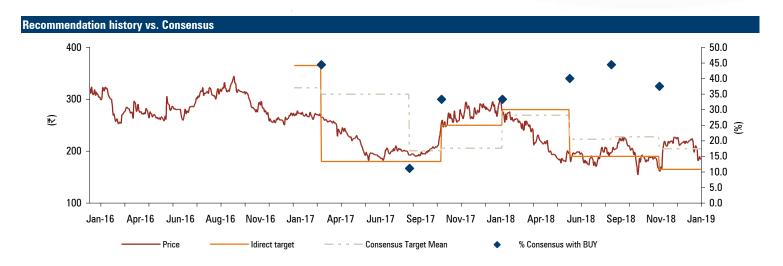
| Exhibit 9: Maj | or facilities | |
|--------------------------------|---|---|
| Location | Regulatory Approvals | Туре |
| Baddi Plant | UKMHRA, WHO, Ministry of Health-Nepal, Ministry of Health-Slovenia | Solid Orals(Tablets), Liquid Orals, External Preparations (Creams, Ointments), Oral Hygene Preparations |
| Baddi Plant (Microlabs Ltd) | | Solid Orals (Tablets) |
| Goa Plant 1 | USFDA, UKMHRA, MCC-SA, TGA-Aus, Darmstadt Germany | Solid Orals (Tablets Coated / Uncoated), Liquid Orals, Creams & Ointments, Capsules (Hard Gelatin) |
| Goa Plant 2 | USFDA, MCC-SA, Ministry of health-Tanzania | Ophthalmics and Injectables |
| Goa Plant 3 | USFDA, TGA-Aus, Bavarian Health Authority- Germany | Tablets |
| Waluj Plant | WHO, national Drug Authority-Uganda, Ministry of Health-ukraine, Drug Regulatory Unit- Botswana | Solid Orals (Tablets), liquid Orals, External Preparations |

| Exhibit 10 | Exhibit 10: Financial Matrix | | | | | | | | | | | | | | |
|------------|------------------------------|--------|----------|--------|--------|-----------|------|------|--|--|--|--|--|--|--|
| | Revenues | Growth | Adj. EPS | Growth | P/E | EV/EBITDA | RoE | RoCE | | | | | | | |
| | (₹ crore) | (%) | (₹) | (%) | (x) | (X) | (%) | (%) | | | | | | | |
| FY17 | 1097 | 8.9 | 8.4 | -10.9 | 22.6 | 12.3 | 11.8 | 8.7 | | | | | | | |
| FY18 | 1045 | -4.7 | 4.8 | -42.2 | 39.1 | 14.2 | 6.6 | 6.5 | | | | | | | |
| FY19E | 966 | -7.6 | -1.8 | -137.7 | -103.6 | 29.2 | -2.6 | -0.1 | | | | | | | |
| FY20E | 1177 | 21.9 | 7.4 | -506.4 | 25.5 | 11.5 | 9.4 | 8.3 | | | | | | | |

Source: Company, ICICI Direct Research

| Exhibit 11: Valuation | | | |
|-----------------------|------------------|-----------------|------------------------|
| Particulers | Valuation Matrix | Multiple (x) Er | nterprise value (₹ cr) |
| Domestic formulations | EV/Sales | 2.5 | 1,763.8 |
| Export Formulations | EV/Sales | 0.5 | 178.2 |
| API | EV/Sales | 1.0 | 75.7 |
| Net Debt | | | 221.3 |
| Targeted Mcap (₹ cr) | | | 1,796.5 |
| Per Share Value (₹) | | | 195.0 |





Source: Bloomberg, Company, ICICI Direct Research

| Key events | |
|-----------------|---|
| Date | Event |
| Oct-05 | Signs agreement with Watson Pharmaceuticals to manufacture and supply sterile products for the US market |
| Feb-11 | Enters into a long term drug supply agreement with Aspen Pharmaceuticals for emerging markets |
| Aug-13 | Enters into a strategic business alliance with DSM Pharmaceutical to supply eight active pharma ingredients to be marketed in Europe |
| Sep-13 | Proposes stock split and bonus issue (1:2) |
| Oct-13 & Nov-13 | Receives approval for its first ANDA of anti-diabetic product Glimepride tablets from the USFDA |
| Jul-14 | Receives EIR from the USFDA for sterile manufacturing facility (plant II) and approval for solid dosage manufacturing facility (plant III) at Goa |
| Apr-15 | Indoco buys Piramal's Clinical/Contract Research Organisation (CRO) business |
| Mar-16 | Receives establishment inspection report (EIR) from USFDA for its sterile and solid dosages facility (Goa Plant I) |
| May-16 | Receives establishment inspection report (EIR) from USFDA for its sterile and solid dosages facility (Goa Plant II) |
| Sep-16 | Acquires solid dosage manufacturing facility located at Baddi of Microlabs Ltd. |
| Mar-17 | Receives warning letter from USFDA for Goa plant II and III |
| Mar-18 | Receives seven observations for Plant I, Goa from UK-MHRA |

Source: Company, ICICI Direct Research

| Top 1 | 0 Shareholders | | | | |
|-------|---|--------------------|-------|----------|---------------|
| Rank | Investor Name | Latest Filing Date | % O/S | Position | Position Chan |
| 1 | SPA Holdings Pvt. Ltd. | 31-Dec-18 | 19.90 | 18.3 | 0.0 |
| 2 | Shanteri Investment Pvt. Ltd. | 31-Dec-18 | 17.12 | 15.8 | 0.0 |
| 3 | Reliance Nippon Life Asset Management Limited | 31-Dec-18 | 6.49 | 6.0 | 0.0 |
| 4 | Panandikar (Aditi Milind) | 31-Dec-18 | 6.03 | 5.6 | 0.0 |
| 5 | Ramani (Madhura Anup) | 31-Dec-18 | 5.63 | 5.2 | 0.0 |
| 6 | Kare (Aruna Suresh) | 31-Dec-18 | 5.20 | 4.8 | 0.0 |
| 7 | Kare (Suresh Govind) | 31-Dec-18 | 4.41 | 4.1 | 0.0 |
| 8 | HDFC Asset Management Co., Ltd. | 31-Dec-18 | 2.13 | 2.0 | 0.5 |
| 9 | DSP Investment Managers Pvt. Ltd. | 31-Dec-18 | 2.00 | 1.8 | 0.0 |
| 10 | IDFC Asset Management Company Private Limited | 31-Dec-18 | 1.98 | 1.8 | 0.0 |
| | | | | | |

| Snarenoid | ing Patti | ern | | | |
|-----------|-----------|--------|--------|--------|--------|
| (in %) | Dec-17 | Mar-18 | Jun-18 | Sep-18 | Dec-18 |
| Promoter | 58.9 | 58.9 | 58.9 | 58.9 | 58.8 |
| Others | 40.9 | 41.1 | 41.1 | 41.1 | 41.2 |

Source: Reuters, ICICI Direct Research

| Recent Activity | | | | | |
|---|---------------|--------|---|---------------|--------|
| Buys | | | Sells | | |
| Investor name | Value (\$ mn) | Shares | Investor name | Value (\$ mn) | Shares |
| HDFC Asset Management Co., Ltd. | 1.6 | 0.5 | UTI Asset Management Co. Ltd. | -0.9 | -0.3 |
| Agarwal (Ashish) | 0.2 | 0.1 | BNP Paribas Asset Management Asia Limited | -0.1 | 0.0 |
| Tata Asset Management Limited | 0.2 | 0.1 | Mellon Investments Corporation | 0.0 | 0.0 |
| IDFC Asset Management Company Private Limited | 0.1 | 0.0 | Reliance Nippon Life Asset Management Limited | 0.0 | 0.0 |
| Kare (Aruna Suresh) | 0.0 | 0.0 | | | |

Source: Reuters, ICICI Direct Research



Financial summary

| Profit and loss statement | | | | ₹ Crore |
|------------------------------|---------|---------|--------|---------|
| (Year-end March) | FY17 | FY18 | FY19E | FY20E |
| Revenues | 1,096.8 | 1,045.3 | 965.5 | 1,176.8 |
| Growth (%) | 8.9 | -4.7 | -7.6 | 21.9 |
| Raw Material Expenses | 383.3 | 347.8 | 322.8 | 388.4 |
| Employee Expenses | 216.7 | 220.9 | 233.4 | 252.5 |
| Other Manufacturing Expenses | 288.6 | 284.8 | 291.5 | 314.4 |
| Total Operating Expenditure | 940.3 | 907.0 | 898.6 | 1,008.2 |
| EBITDA | 156.5 | 138.3 | 66.9 | 168.6 |
| Growth (%) | -11.0 | -11.6 | -51.6 | 152.0 |
| Interest | 6.2 | 23.5 | 19.6 | 14.9 |
| Depreciation | 63.3 | 67.7 | 69.8 | 72.8 |
| Other Income | 4.0 | 4.7 | 1.5 | 2.4 |
| PBT | 90.9 | 51.8 | -21.0 | 83.3 |
| Total Tax | 13.9 | 7.2 | -4.2 | 15.0 |
| PAT | 77.1 | 44.5 | -16.8 | 68.3 |
| Adjusted PAT | 77.1 | 44.5 | -16.8 | 68.3 |
| Growth (%) | -10.9 | -42.2 | -137.7 | -506.4 |
| EPS | 8.4 | 4.8 | -1.8 | 7.4 |
| EPS (Adjusted) | 8.4 | 4.8 | -1.8 | 7.4 |

Source: Company, ICICI Direct Research

| Balance sheet | | | | ₹ Crore |
|-------------------------------|-------|-------|-------|---------|
| (Year-end March) | FY17 | FY18 | FY19E | FY20E |
| Equity Capital | 18.4 | 18.4 | 18.4 | 18.4 |
| Reserve and Surplus | 633.1 | 656.6 | 639.7 | 708.0 |
| Total Shareholders funds | 651.6 | 675.0 | 658.2 | 726.5 |
| Total Debt | 250.7 | 233.2 | 233.2 | 233.2 |
| Deferred Tax Liability | 0.0 | 0.0 | 0.0 | 0.0 |
| Other Non Current Liabilities | 11.4 | 9.6 | 10.1 | 10.6 |
| Long term Provisions | 17.9 | 12.7 | 13.3 | 14.0 |
| Source of Funds | 931.5 | 930.5 | 914.8 | 984.3 |
| Gross Block - Fixed Assets | 769.9 | 885.0 | 925.0 | 965.0 |
| Accumulated Depreciation | 330.1 | 396.3 | 466.0 | 538.8 |
| Net Block | 439.8 | 488.8 | 459.0 | 426.3 |
| Capital WIP | 90.6 | 135.6 | 140.6 | 150.6 |
| Net Fixed Assets | 530.5 | 624.3 | 599.6 | 576.8 |
| Investments | 1.4 | 0.0 | 0.0 | 0.0 |
| Inventory | 187.0 | 193.4 | 178.6 | 217.7 |
| Cash | 62.6 | 11.9 | 20.8 | 40.8 |
| Debtors | 215.7 | 207.8 | 192.0 | 234.0 |
| Loans & Advances & Other CA | 107.2 | 124.2 | 156.9 | 179.5 |
| Total Current Assets | 572.4 | 537.3 | 548.3 | 672.0 |
| Creditors | 164.0 | 149.5 | 138.1 | 168.4 |
| Provisions & Other CL | 101.4 | 156.2 | 164.0 | 172.2 |
| Total Current Liabilities | 265.4 | 305.8 | 302.1 | 340.6 |
| Net Current Assets | 307.0 | 231.5 | 246.1 | 331.4 |
| LT L& A, Other Assets | 60.4 | 43.2 | 34.6 | 38.0 |
| Deferred Tax Assets | 31.9 | 31.3 | 34.4 | 37.9 |
| Application of Funds | 931.5 | 930.5 | 914.8 | 984.3 |

Source: Company, ICICI Direct Research

| Cash flow statement | | | | ₹ Crore |
|-------------------------------------|--------|--------|-------|---------|
| (Year-end March) | FY17 | FY18 | FY19E | FY20E |
| Profit/(Loss) after taxation | 77.1 | 38.3 | -16.8 | 68.3 |
| Add: Depreciation & Amortization | 63.3 | 67.7 | 69.8 | 72.8 |
| Net Increase in Current Assets | -74.6 | -27.3 | -2.1 | -103.7 |
| Net Increase in Current Liabilities | 35.7 | 14.1 | -3.6 | 38.4 |
| Other | -12.8 | 30.0 | 19.6 | 14.9 |
| CF from operating activities | 88.6 | 122.7 | 66.9 | 90.7 |
| (Inc)/dec in Investments | 16.5 | 0.0 | 0.0 | 0.0 |
| (Inc)/dec in Fixed Assets | -189.6 | -137.3 | -45.0 | -50.0 |
| Others | -8.2 | 2.6 | 6.6 | -5.7 |
| CF from investing activities | -181.3 | -134.6 | -38.4 | -55.7 |
| Inc / (Dec) in Equity Capital | 0.0 | 0.0 | 0.0 | 0.0 |
| Proceeds/(Repayment) Loan | 147.1 | -2.0 | 0.0 | 0.0 |
| Others | -2.4 | -36.8 | -19.6 | -14.9 |
| CF from financing activities | 144.7 | -38.8 | -19.6 | -14.9 |
| Net Cash flow | 52.1 | -50.7 | 8.9 | 20.1 |
| Opening Cash | 10.5 | 62.6 | 11.9 | 20.8 |
| Closing Cash | 62.6 | 11.9 | 20.8 | 40.8 |
| Free Cash flow | -100.9 | -14.5 | 21.9 | 40.7 |

Source: Company, ICICI Direct Research

| Key ratios | | | | |
|------------------------|------|------|--------|-------|
| (Year-end March) | FY17 | FY18 | FY19E | FY20E |
| Per share data (₹) | | | | |
| EPS | 8.4 | 4.8 | -1.8 | 7.4 |
| BV per share | 70.7 | 73.2 | 71.4 | 78.8 |
| Dividend per share | 2.4 | 1.2 | 0.0 | 0.0 |
| Operating Ratios (%) | | | | |
| EBITDA margins | 14.3 | 13.2 | 6.9 | 14.3 |
| Net Profit margins | 7.0 | 4.3 | -1.7 | 5.8 |
| Inventory days | 62 | 68 | 68 | 68 |
| Debtor days | 72 | 73 | 73 | 73 |
| Creditor days | 55 | 52 | 52 | 52 |
| Asset Turnover | 1.0 | 0.9 | 0.9 | 1.0 |
| EBITDA conversion rate | 56.7 | 88.7 | 100.0 | 53.8 |
| Return Ratios (%) | | | | |
| RoE | 11.8 | 6.6 | -2.6 | 9.4 |
| RoCE | 8.7 | 6.5 | -0.1 | 8.3 |
| RoIC | 13.6 | 10.0 | -0.4 | 13.4 |
| Valuation Ratios (x) | | | | |
| P/E | 22.6 | 39.1 | -103.6 | 25.5 |
| EV / EBITDA | 12.3 | 14.2 | 29.2 | 11.5 |
| EV / Net Sales | 1.8 | 1.9 | 2.0 | 1.6 |
| Market Cap / Sales | 1.6 | 1.7 | 1.8 | 1.5 |
| Price to Book Value | 2.7 | 2.6 | 2.6 | 2.4 |
| Solvency Ratios | | | | |
| Debt / Equity | 0.4 | 0.3 | 0.4 | 0.3 |
| Debt / EBITDA | 1.6 | 1.7 | 3.5 | 1.4 |
| Current Ratio | 1.9 | 1.7 | 1.7 | 1.9 |



ICICI Direct coverage universe (Healthcare)

| Company | I-Direct | CMP | TP | Rating | M Cap | EPS (₹) | | | PE(x) | | | RoCE (%) | | | | | RoE (%) | | | | |
|--------------------|----------|------|-------|--------|---------|---------|------|-------|-------|------|-------|----------|-------|------|------|-------|---------|------|------|-------|-------|
| | Code | (₹) | (₹) | | (₹ Cr) | FY17 | FY18 | FY19E | FY20E | FY17 | FY18 | FY19E | FY20E | FY17 | FY18 | FY19E | FY20E | FY17 | FY18 | FY19E | FY20E |
| Ajanta Pharma | AJAPHA | 1037 | 1,225 | Buy | 9124.9 | 57.4 | 53.0 | 47.9 | 61.5 | 18.1 | 19.5 | 21.7 | 16.9 | 41.3 | 30.0 | 22.8 | 24.5 | 32.3 | 23.0 | 17.2 | 18.7 |
| Alembic Pharma | ALEMPHA | 603 | 620 | Hold | 11369.4 | 21.2 | 21.9 | 30.4 | 27.1 | 28.5 | 27.6 | 19.9 | 22.3 | 25.3 | 18.0 | 19.9 | 17.2 | 21.0 | 18.6 | 21.4 | 16.6 |
| Apollo Hospitals | APOHOS | 1316 | 1,440 | Buy | 18304.7 | 15.9 | 8.5 | 26.6 | 48.2 | 82.8 | 155.6 | 49.4 | 27.3 | 6.1 | 6.3 | 9.8 | 13.7 | 6.0 | 3.6 | 10.4 | 16.4 |
| Aurobindo Pharma | AURPHA | 782 | 915 | Buy | 45835.6 | 38.8 | 41.6 | 42.6 | 53.1 | 20.2 | 18.8 | 18.4 | 14.7 | 24.4 | 20.0 | 18.0 | 16.7 | 24.2 | 20.7 | 17.8 | 18.4 |
| Biocon | BIOCON | 650 | 760 | Buy | 38991.0 | 8.5 | 6.2 | 12.8 | 17.3 | 76.7 | 104.7 | 50.8 | 37.5 | 9.4 | 8.1 | 13.1 | 15.4 | 10.5 | 7.2 | 12.8 | 15.0 |
| Cadila Healthcare | CADHEA | 319 | 415 | Buy | 32693.2 | 14.5 | 17.5 | 16.5 | 18.9 | 22.0 | 18.2 | 19.3 | 16.9 | 13.1 | 16.7 | 14.2 | 13.1 | 21.4 | 20.5 | 16.8 | 16.8 |
| Cipla | CIPLA | 506 | 510 | Hold | 40750.7 | 12.5 | 18.3 | 17.5 | 23.1 | 40.5 | 27.6 | 28.8 | 21.9 | 7.7 | 9.6 | 11.0 | 13.9 | 8.0 | 10.4 | 9.2 | 11.0 |
| Divi's Lab | DIVLAB | 1498 | 1,700 | Buy | 39776.5 | 39.9 | 33.3 | 55.0 | 65.5 | 37.5 | 45.0 | 27.2 | 22.9 | 25.3 | 20.0 | 26.8 | 26.3 | 19.8 | 14.9 | 20.7 | 20.5 |
| Dr Reddy's Labs | DRREDD | 2664 | 2,700 | Buy | 44220.6 | 78.0 | 57.0 | 97.0 | 134.8 | 34.2 | 46.7 | 27.5 | 19.8 | 7.3 | 6.1 | 8.9 | 11.9 | 10.5 | 7.2 | 11.2 | 13.7 |
| Glenmark Pharma | GLEPHA | 641 | 660 | Hold | 18096.9 | 42.2 | 28.5 | 32.9 | 36.8 | 15.2 | 22.5 | 19.5 | 17.4 | 19.5 | 14.6 | 16.0 | 15.2 | 26.5 | 15.6 | 14.9 | 14.5 |
| Indoco Remedies | INDREM | 189 | 195 | Hold | 1741.6 | 8.4 | 4.8 | -1.8 | 7.4 | 22.6 | 39.1 | -103.6 | 25.5 | 8.7 | 6.5 | -0.1 | 8.3 | 11.8 | 6.6 | -2.6 | 9.4 |
| Ipca Laboratories | IPCLAB | 782 | 845 | Buy | 9874.4 | 15.4 | 19.0 | 32.4 | 42.3 | 50.7 | 41.2 | 24.1 | 18.5 | 8.7 | 9.1 | 13.8 | 17.1 | 7.9 | 8.9 | 13.5 | 15.4 |
| Jubilant Life | JUBLIF | 707 | 920 | Buy | 11262.0 | 36.9 | 41.3 | 62.5 | 76.6 | 19.1 | 17.1 | 11.3 | 9.2 | 13.8 | 14.9 | 19.4 | 21.3 | 16.8 | 15.7 | 19.4 | 19.4 |
| Lupin | LUPIN | 873 | 870 | Hold | 39517.1 | 56.7 | 20.8 | 27.6 | 39.1 | 15.4 | 42.1 | 31.6 | 22.3 | 16.6 | 10.4 | 10.4 | 12.4 | 19.0 | 6.9 | 8.6 | 11.0 |
| Narayana Hrudalaya | NARHRU | 188 | 270 | Buy | 3842.0 | 4.1 | 2.5 | 2.3 | 6.6 | 45.5 | 75.1 | 80.9 | 28.5 | 12.5 | 6.3 | 7.1 | 12.0 | 8.8 | 4.9 | 4.4 | 11.1 |
| Natco Pharma | NATPHA | 686 | 860 | Buy | 12667.1 | 26.3 | 37.7 | 41.7 | 24.9 | 26.0 | 18.2 | 16.5 | 27.5 | 33.6 | 27.4 | 26.6 | 14.8 | 29.5 | 22.7 | 21.2 | 11.6 |
| Sun Pharma | SUNPHA | 416 | 460 | Hold | 99809.6 | 29.0 | 13.0 | 14.7 | 21.1 | 14.3 | 32.1 | 28.4 | 19.7 | 20.3 | 9.8 | 10.2 | 13.3 | 19.0 | 8.2 | 8.8 | 11.5 |
| Syngene Int. | SYNINT | 575 | 675 | Buy | 11499.0 | 14.4 | 15.3 | 16.3 | 17.5 | 40.8 | 38.4 | 35.9 | 33.5 | 16.0 | 15.9 | 16.8 | 16.5 | 20.3 | 17.7 | 16.1 | 14.8 |
| Torrent Pharma | TORPHA | 1836 | 2,175 | Buy | 31070.8 | 55.2 | 40.1 | 52.3 | 64.9 | 33.3 | 45.8 | 35.1 | 28.3 | 18.9 | 11.2 | 14.2 | 17.1 | 21.5 | 14.7 | 16.7 | 17.9 |



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