

August 13, 2019

Analyst Meet Update

■ Change in Estimates | ■ Target | ■ Reco

Change in Estimates

| | Cur | rent | Prev | vious |
|----------------|--------|--------|--------|--------|
| | FY20E | FY21E | FY20E | FY21E |
| Rating | ACCUI | MULATE | ACCU | MULATE |
| Target Price | 1, | 042 | 1, | 042 |
| Sales (Rs. m) | 87,995 | 99,541 | 87,995 | 99,541 |
| % Chng. | - | - | | |
| EBITDA (Rs. m) | 15,826 | 17,832 | 15,826 | 17,832 |
| % Chng. | - | - | | |
| EPS (Rs.) | 62.9 | 73.1 | 62.9 | 73.1 |
| % Chna | _ | _ | | |

Key Financials - Standalone

| Y/e Mar | FY18 | FY19 | FY20E | FY21E |
|----------------|--------|--------|--------|--------|
| Sales (Rs. m) | 65,458 | 77,310 | 87,995 | 99,541 |
| EBITDA (Rs. m) | 10,624 | 13,238 | 15,826 | 17,832 |
| Margin (%) | 16.2 | 17.1 | 18.0 | 17.9 |
| PAT (Rs. m) | 8,505 | 10,712 | 11,717 | 13,596 |
| EPS (Rs.) | 43.3 | 55.4 | 62.9 | 73.1 |
| Gr. (%) | 13.8 | 27.9 | 13.6 | 16.1 |
| DPS (Rs.) | 19.7 | 26.0 | 19.0 | 19.0 |
| Yield (%) | 2.0 | 2.7 | 2.0 | 2.0 |
| RoE (%) | 14.6 | 20.0 | 21.0 | 21.3 |
| RoCE (%) | 17.0 | 23.3 | 25.7 | 25.9 |
| EV/Sales (x) | 2.5 | 2.2 | 1.8 | 1.5 |
| EV/EBITDA (x) | 15.7 | 12.7 | 9.9 | 8.3 |
| PE (x) | 22.2 | 17.3 | 15.3 | 13.1 |
| P/BV (x) | 3.4 | 3.5 | 3.0 | 2.6 |

| Key Data | MBFL.BO MPHL IN |
|---------------------|---------------------|
| 52-W High / Low | Rs.1,279 / Rs.855 |
| Sensex / Nifty | 37,582 / 11,110 |
| Market Cap | Rs.179bn/ \$ 2,528m |
| Shares Outstanding | 186m |
| 3M Avg. Daily Value | Rs.440.9m |

Shareholding Pattern (%)

| Promoter's | 52.29 |
|-------------------------|-------|
| Foreign | 28.93 |
| Domestic Institution | 8.21 |
| Public & Others | 10.56 |
| Promoter Pledge (Rs bn) | - |

Stock Performance (%)

| | 1M | 6M | 12M |
|----------|-----|-------|--------|
| Absolute | 1.8 | (5.9) | (16.6) |
| Relative | 4.9 | (8.5) | (15.6) |
| | | | |

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Mphasis (MPHL IN)

Rating: ACCUMULATE | CMP: Rs960 | TP: Rs1,042

New Gen capabilities - Strategic pillars for future growth & profitability

We attended Mpahsis analyst meet where the management highlighted the key growth drivers in direct core & new growth areas in the DXC/HP Channel. Mpahsis management mentioned that speed, flexibility, domain expertise, scalability, solution architecting, strong eco system of alliance partners is helping them to drive sustainable growth. Mpahsis has developed core capabilities in sub-verticals especially in BFSI, where regardless of industry weakness in the segment management maintains its strong outlook for the same. Mpahsis is more focused in wealth management & mortgage services in BFSI which is helping them to build digital inroads in this verticals. BFS accounts for 44.7% of Mphasis' revenues and is higher relative to peers. Management was quite confident of driving growth from new logos and wallet share gain in existing accounts. Further, Mphasis reported that it does not have a meaningful exposure to the capital markets segment. Also, management was confident on revenue uptick in Digital Risk. The segment can reach US\$25-30 mn revenue band in FY2020E on ramp-up of deal wins. Revenue from new clients, largely BFSI-focused, grew 91% in FY2019 and 104% in 1QFY20 and is another growth driver.

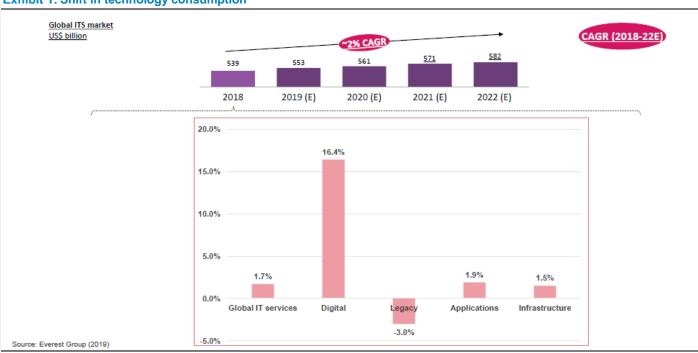
Mpahsis has been one of the few mid-tier IT company over the last few quarters which has not seen in downward revision on margins, growth visibility is stable & it has best cash generation among its peers & RoE in excess of 20%. We expect Mpahsis to post 11/12% growth in revenues for FY20E/21E & our EBIT margin estimates stands at ~16.6% for FY20E/21E. We believe recovery in digital business will be gradual while direct core business will be the key growth driver. Good growth in the core business and growing revenue contribution from the Blackstone portfolio provide visibility on growth. We have fine tune our estimates & value Mphasis at 15x FY21E earnings to arrive at revised target price of Rs1042. The stock currently trades at attractive valuation of 14.8/12.7x FY20E/FY21E earnings.

- BFSI spends have strong tailwind for growth: Mpahsis analyst provided us with a session by an industry analyst for outlook on BFSI spends. The key takeaways are 1) BFSI IT outsourcing spends grew 2.8% in 2018 led by strong growth in insurance, 2) Technology spends are fueled by change initiatives with shift in mix from run to change, 3) Lack of talent in new technologies, new skills will help in outsourcing growth, 4) Insourcing trend will continue as companies view new digital technology important foe their business, 5) BFSI technology spending can accelerate in the medium term on the back of growth in the BFSI business, regulatory driven by spending and ITO expansion.
- New gen services driving direct core growth: Mphasis has strong traction in next-gen services. Management reported that cloud and cognitive portfolio of services has enabled rapid growth in next-gen services and have helped the company win large strategic deals. Mphasis reported that 80% of net new deal wins in the Direct International segment were in the area of new-gen services. New client wins have fueled growth in Direct Core. In FY19, new client acquisition grew ~91% and Blackstone accounts grew ~98%. For 1QFY20, new client acquisition grew ~104% YoY and Blackstone accounts grew ~55% YoY.Direct Core business delivered a healthy CQGR of 3.8% over the period 3QFY18 –1QFY20. Direct core posted a strong growth of 17.2% YoY CC in Q1FY20, strongest in last 2 years.



- Mphasis has capability to grow DXC channel further: DXC reported 4.5% revenue decline in US\$ terms in FY2019. The company has increased focus on cost optimization and has indicated cutting down on subcontractor spends and reduction in vendor count. Despite challenges faced by DXC, Mphasis is confident of gaining share and growing in the account. Management mentioned that spend is of \$3bn & they are still just at 10% of that spend. They will plan to use multiple levers such as insourcing etc to gain traction. Mphasis also does not expect pricing pressures from expiry of minimum revenue contribution in 2021 as per MSA with DXC due to the strategic nature of relationship.
- Blackstone portfolio to grow further: Blackstone has a very strong presence in the BFS segment. It spends ~ USD1.5b every year in the US BFS space. Revenues from Blackstone portfolio accounted to 6% of Mphasis's direct core revenues in Q1FY20 (5% in Q4FY19). Management expects Blackstone portfolio companies to reach 10% of its overall revenues over next few quarters.
- Focus on talent management as technologies are changing rapidly: Mpahsis has developed technical trainings for ~25 competencies focusing on next age skills. Mpahsis employees gets certifications & ranking based on this skill. Employees' progress on learning new skills is tracked on the company's Talent Next platform. The platform employs gamification elements to increase engagement. The platform also enables personalized skill development. Employees are given recommendations for new skills based on their existing capabilities and company requirements.

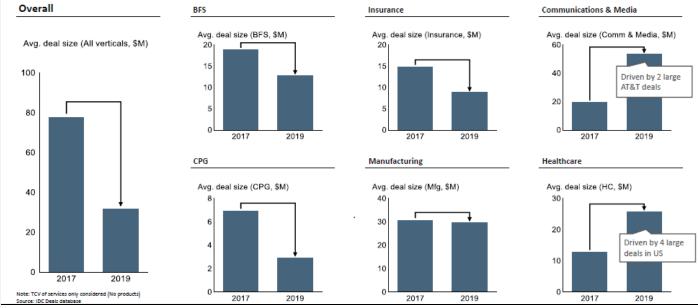




Source: Company, PL

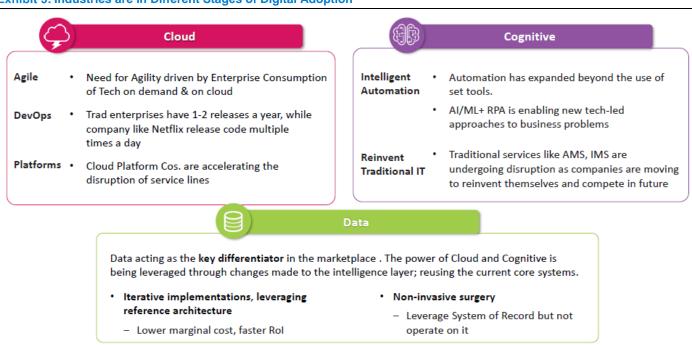


Exhibit 2: Deal sizes have decreased in the last 2 years



Source: Company, PL

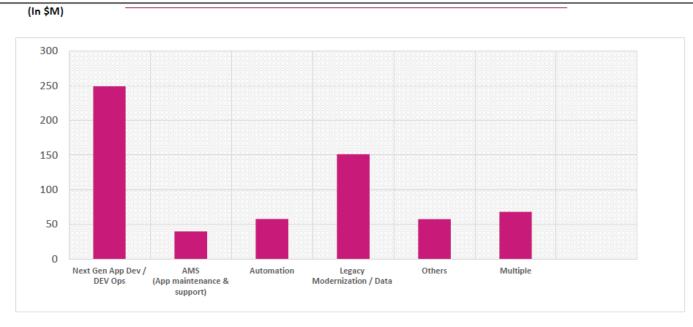
Exhibit 3: Industries are in Different Stages of Digital Adoption



Source: Company, PL

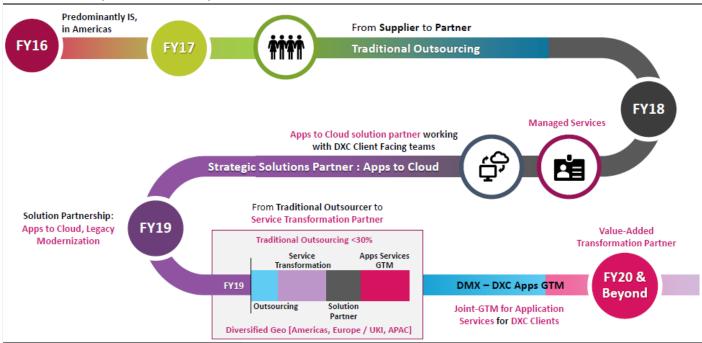


Exhibit 4: FY19 New Gen TCV Wins - By Tribes - DC



Source: Company, PL

Exhibit 5: DXC-Mphasis Relationship Transformation

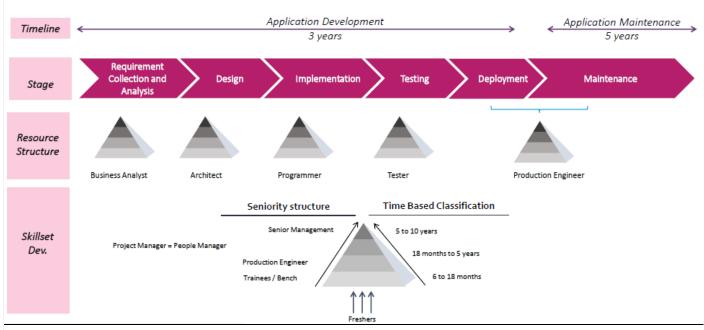


Source: Company, PL

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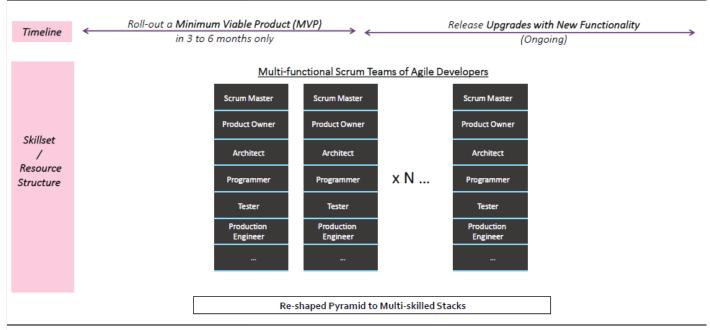


Exhibit 6: Re-Skilling the Workforce: Traditional Systems Development Life Cycle (SDLC)



Source: Company, PL

Exhibit 7: Creating a Next Gen Talent Pool



Source: Company, PL



Financials

| Income Statement (Rs m) |
|-------------------------|
|-------------------------|

| Income Statement (Rs m) | FV40 | EV40 | EVONE | EV24E |
|-------------------------------|--------|--------|--------|--------|
| Y/e Mar | FY18 | FY19 | FY20E | FY21E |
| Net Revenues | 65,458 | 77,310 | 87,995 | 99,541 |
| YoY gr. (%) | 7.7 | 18.1 | 13.8 | 13.1 |
| Employee Cost | 47,309 | 55,755 | 62,334 | 70,289 |
| Gross Profit | 18,149 | 21,555 | 25,660 | 29,252 |
| Margin (%) | 27.7 | 27.9 | 29.2 | 29.4 |
| SG&A Expenses | 3,333 | 3,529 | 4,501 | 5,274 |
| Other Expenses | (33) | - | - | - |
| EBITDA | 10,624 | 13,238 | 15,826 | 17,832 |
| YoY gr. (%) | 9.7 | 24.6 | 19.6 | 12.7 |
| Margin (%) | 16.2 | 17.1 | 18.0 | 17.9 |
| Depreciation and Amortization | 709 | 759 | 1,476 | 1,265 |
| EBIT | 9,915 | 12,479 | 14,351 | 16,567 |
| Margin (%) | 15.1 | 16.1 | 16.3 | 16.6 |
| Net Interest | - | _ | _ | - |
| Other Income | 1,490 | 1,592 | 1,389 | 1,748 |
| Profit Before Tax | 11,405 | 14,071 | 15,740 | 18,315 |
| Margin (%) | 17.4 | 18.2 | 17.9 | 18.4 |
| Total Tax | 2,900 | 3,339 | 4,023 | 4,718 |
| Effective tax rate (%) | 25.4 | 23.7 | 25.6 | 25.8 |
| Profit after tax | 8,505 | 10,732 | 11,717 | 13,596 |
| Minority interest | - | 20 | - | - |
| Share Profit from Associate | - | - | - | - |
| Adjusted PAT | 8,505 | 10,712 | 11,717 | 13,596 |
| YoY gr. (%) | 6.4 | 25.9 | 9.4 | 16.0 |
| Margin (%) | 13.0 | 13.9 | 13.3 | 13.7 |
| Extra Ord. Income / (Exp) | - | - | - | - |
| Reported PAT | 8,505 | 10,712 | 11,717 | 13,596 |
| YoY gr. (%) | 6.4 | 25.9 | 9.4 | 16.0 |
| Margin (%) | 13.0 | 13.9 | 13.3 | 13.7 |
| Other Comprehensive Income | - | _ | _ | - |
| Total Comprehensive Income | 8,505 | 10,712 | 11,717 | 13,596 |
| Equity Shares O/s (m) | 196 | 193 | 186 | 186 |
| EPS (Rs) | 43.3 | 55.4 | 62.9 | 73.1 |

Source: Company Data, PL Research

| Balance Sheet Abstract (Rs | m) | | | |
|-----------------------------------|--------|--------|--------|--------|
| Y/e Mar | FY18 | FY19 | FY20E | FY21E |
| Non-Current Assets | | | | |
| Gross Block | 6,955 | 7,357 | 8,391 | 9,144 |
| Tangibles | 6,955 | 7,357 | 8,391 | 9,144 |
| Intangibles | - | - | - | - |
| Acc: Dep / Amortization | - | - | - | - |
| Tangibles | - | - | - | - |
| Intangibles | - | - | - | - |
| Net fixed assets | 6,955 | 7,357 | 8,391 | 9,144 |
| Tangibles | 6,955 | 7,357 | 8,391 | 9,144 |
| Intangibles | - | - | - | - |
| Capital Work In Progress | - | - | - | - |
| Goodwill | 17,015 | 19,585 | 19,533 | 19,533 |
| Non-Current Investments | - | - | - | - |
| Net Deferred tax assets | 1,057 | 814 | 969 | 969 |
| Other Non-Current Assets | 5,367 | 4,925 | 10,900 | 10,900 |
| Current Assets | | | | |
| Investments | - | - | - | - |
| Inventories | - | - | - | - |
| Trade receivables | 8,116 | 9,554 | 8,438 | 9,545 |
| Cash & Bank Balance | 21,719 | 17,116 | 21,788 | 30,625 |
| Other Current Assets | - | - | - | - |
| Total Assets | 69,853 | 73,711 | 82,337 | 94,650 |
| Equity | | | | |
| Equity Share Capital | 1,932 | 1,862 | 1,863 | 1,863 |
| Other Equity | 52,886 | 50,636 | 57,359 | 66,818 |
| Total Networth | 54,818 | 52,498 | 59,223 | 68,682 |
| Non-Current Liabilities | | | | |
| Long Term borrowings | - | - | - | - |
| Provisions | - | - | - | - |
| Other non current liabilities | 1,016 | 1,275 | 6,595 | 6,595 |
| Current Liabilities | | | | |
| ST Debt / Current of LT Debt | - | - | - | - |
| Trade payables | 14,020 | 19,937 | 16,519 | 19,373 |
| Other current liabilities | - | - | - | - |
| Total Equity & Liabilities | 69,853 | 73,711 | 82,337 | 94,650 |

Source: Company Data, PL Research

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| Cash Flow (Rs m) | | | | |
|--------------------------------|----------|----------|---------|---------|
| Y/e Mar | FY18 | FY19 | FY20E | FY21E |
| PBT | 11,405 | 14,071 | 15,740 | 18,315 |
| Add. Depreciation | 709 | 759 | 1,476 | 1,265 |
| Add. Interest | 130 | 155 | 259 | 80 |
| Less Financial Other Income | 1,490 | 1,592 | 1,389 | 1,748 |
| Add. Other | - | - | - | - |
| Op. profit before WC changes | 12,244 | 14,985 | 17,475 | 19,659 |
| Net Changes-WC | 4,766 | 446 | (916) | 130 |
| Direct tax | (2,900) | (3,339) | (4,023) | (4,718) |
| Net cash from Op. activities | 14,110 | 12,092 | 12,535 | 15,071 |
| Capital expenditures | (8,365) | (3,731) | (2,458) | (2,017) |
| Interest / Dividend Income | - | - | - | - |
| Others | - | - | - | - |
| Net Cash from Invt. activities | (8,365) | (3,731) | (2,458) | (2,017) |
| Issue of share cap. / premium | (173) | (69) | 1 | - |
| Debt changes | - | - | - | - |
| Dividend paid | (4,648) | (6,045) | (4,137) | (4,137) |
| Interest paid | (130) | (155) | (259) | (80) |
| Others | (7,921) | (6,694) | (1,011) | - |
| Net cash from Fin. activities | (12,871) | (12,964) | (5,406) | (4,217) |
| Net change in cash | (7,127) | (4,602) | 4,671 | 8,837 |
| Free Cash Flow | 5,744 | 8,361 | 10,077 | 13,054 |

Source: Company Data, PL Research

Quarterly Financials (Rs m)

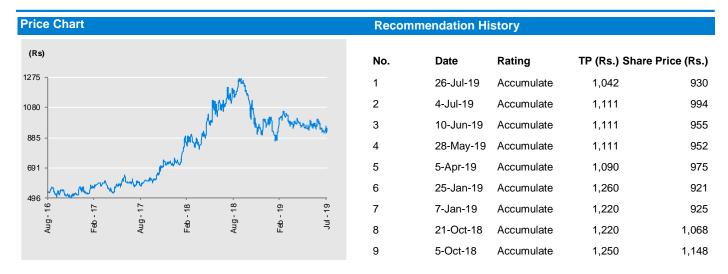
| Y/e Mar | Q2FY19 | Q3FY19 | Q4FY19 | Q1FY20 |
|------------------------------|--------|--------|--------|--------|
| Net Revenue | 19,149 | 19,710 | 20,250 | 20,626 |
| YoY gr. (%) | 19.3 | 18.7 | 16.1 | 7.7 |
| Raw Material Expenses | 13,770 | 14,204 | 14,815 | 14,771 |
| Gross Profit | 5,379 | 5,506 | 5,435 | 5,855 |
| Margin (%) | 28.1 | 27.9 | 26.8 | 28.4 |
| EBITDA | 3,329 | 3,306 | 3,404 | 3,743 |
| YoY gr. (%) | 33.5 | 20.6 | 10.0 | 12.4 |
| Margin (%) | 17.4 | 16.8 | 16.8 | 18.1 |
| Depreciation / Depletion | 184 | 196 | 200 | 550 |
| EBIT | 3,145 | 3,110 | 3,204 | 3,193 |
| Margin (%) | 16.4 | 15.8 | 15.8 | 15.5 |
| Net Interest | - | - | - | - |
| Other Income | 441 | 471 | 273 | 342 |
| Profit before Tax | 3,586 | 3,581 | 3,477 | 3,535 |
| Margin (%) | 18.7 | 18.2 | 17.2 | 17.1 |
| Total Tax | 877 | 801 | 815 | 888 |
| Effective tax rate (%) | 24.5 | 22.4 | 23.4 | 25.1 |
| Profit after Tax | 2,709 | 2,780 | 2,662 | 2,647 |
| Minority interest | - | - | - | - |
| Share Profit from Associates | - | - | - | - |
| Adjusted PAT | 2,709 | 2,780 | 2,662 | 2,647 |
| YoY gr. (%) | 37.0 | 29.3 | 6.2 | (2.3) |
| Margin (%) | 14.1 | 14.1 | 13.1 | 12.8 |
| Extra Ord. Income / (Exp) | - | - | - | - |
| Reported PAT | 2,709 | 2,780 | 2,662 | 2,647 |
| YoY gr. (%) | 37.0 | 29.3 | 6.2 | (2.3) |
| Margin (%) | 14.1 | 14.1 | 13.1 | 12.8 |
| Other Comprehensive Income | - | - | - | - |
| Total Comprehensive Income | 2,709 | 2,780 | 2,662 | 2,647 |
| Avg. Shares O/s (m) | 193 | 193 | 193 | 186 |
| EPS (Rs) | 14.0 | 14.4 | 13.8 | 14.2 |

Source: Company Data, PL Research

| Key Financial Metrics | | | | | |
|-----------------------|-------|-------|-------|-------|--|
| Y/e Mar | FY18 | FY19 | FY20E | FY21E | |
| Per Share(Rs) | | | | | |
| EPS | 43.3 | 55.4 | 62.9 | 73.1 | |
| CEPS | 46.9 | 59.3 | 70.9 | 79.9 | |
| BVPS | 279.2 | 271.5 | 318.2 | 369.0 | |
| FCF | 29.3 | 43.2 | 54.1 | 70.1 | |
| DPS | 19.7 | 26.0 | 19.0 | 19.0 | |
| Return Ratio(%) | | | | | |
| RoCE | 17.0 | 23.3 | 25.7 | 25.9 | |
| ROIC | 21.7 | 31.3 | 34.0 | 31.4 | |
| RoE | 14.6 | 20.0 | 21.0 | 21.3 | |
| Balance Sheet | | | | | |
| Net Debt : Equity (x) | (0.4) | (0.3) | (0.4) | (0.4) | |
| Debtor (Days) | 45 | 45 | 35 | 35 | |
| Valuation(x) | | | | | |
| PER | 22.2 | 17.3 | 15.3 | 13.1 | |
| P/B | 3.4 | 3.5 | 3.0 | 2.6 | |
| P/CEPS | 47.3 | 59.9 | 71.5 | 80.6 | |
| EV/EBITDA | 15.7 | 12.7 | 9.9 | 8.3 | |
| EV/Sales | 2.5 | 2.2 | 1.8 | 1.5 | |
| Dividend Yield (%) | 2.0 | 2.7 | 2.0 | 2.0 | |

Source: Company Data, PL Research





Analyst Coverage Universe

| Sr. No. | Company Name | Rating | TP (Rs) | Share Price (Rs) |
|---------|---------------------------|------------|---------|------------------|
| 1 | Cyient | Hold | 500 | 544 |
| 2 | HCL Technologies | BUY | 1,210 | 1,023 |
| 3 | Hexaware Technologies | Hold | 347 | 371 |
| 4 | Infosys | Accumulate | 782 | 727 |
| 5 | L&T Technology Services | Accumulate | 1,693 | 1,599 |
| 6 | Larsen & Toubro Infotech | Accumulate | 1,701 | 1,576 |
| 7 | Mindtree | Reduce | 755 | 750 |
| 8 | Mphasis | Accumulate | 1,042 | 930 |
| 9 | NIIT Technologies | Accumulate | 1,445 | 1,354 |
| 10 | Persistent Systems | Hold | 520 | 561 |
| 11 | Redington (India) | BUY | 114 | 107 |
| 12 | Sonata Software | Accumulate | 400 | 352 |
| 13 | Tata Consultancy Services | BUY | 2,291 | 2,133 |
| 14 | TeamLease Services | Hold | 3,203 | 3,079 |
| 15 | Tech Mahindra | Reduce | 610 | 640 |
| 16 | Wipro | Reduce | 238 | 260 |
| 17 | Zensar Technologies | Accumulate | 260 | 217 |

PL's Recommendation Nomenclature (Absolute Performance)

 Buy
 : > 15%

 Accumulate
 : 5% to 15%

 Hold
 : +5% to -5%

 Reduce
 : -5% to -15%

 Sell
 : < -15%</td>

Not Rated (NR) : No specific call on the stock Under Review (UR) : Rating likely to change shortly



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