# Sagar Cement (SAGCEM)

CMP: ₹ 537 Target: ₹ 700 ( 30%)

Target Period: 12 months

BUY

October 23, 2019

## Weakness in major markets leads to flattish volumes

Sagar Cements saw its operating performance improve on the back of softening of production costs combined with higher realisations. However, the results were below our estimates. Revenues witnessed marginal growth of 2.9% YoY to ₹ 265.3 crore (I-direct estimate: ₹ 277.2 crore). Sales volumes dipped marginally by 0.8% YoY to 0.71 MT (I-direct estimate: 0.71 MT) on the back of a weak demand scenario in Andhra Pradesh and Telangana. While realisations increased 3.8% YoY to ₹ 3,734/t, they missed I-direct estimate of ₹ 3,904/t. EBITDA margins expanded 780 bps YoY to 16% (I-direct estimate: 17.6%) while EBITDA jumped 101% during the quarter to ₹ 42.4 crore (I-direct estimate: ₹ 49.4 crore). EBITDA/t for the quarter was at ₹ 596/t, increasing 102% YoY (I-direct estimate: ₹ 700/t). Led by improvement in profitability, the company reported a PAT of ₹ 4.9 crore for Q2FY20 (I-direct estimate: ₹ 15.8 crore).

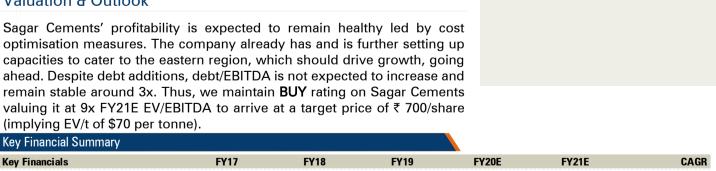


During FY19, Sagar Cements commissioned additional capacities, out of which 1.2 MT added in Vizag will serve the strong eastern markets. The company has sufficient headroom for growth. In the current scenario in AP & Telangana, demand is expected to remain flattish for the full year (the management mentioned 50% demand decline in September 2019 in the AP & Telangana markets). Hence, we expect additional volumes from the eastern markets to contribute to the company's growth. We slightly lower our volume and revenue growth estimates to 6.2% and 9.5% CAGR, respectively, in FY19-21E factoring in a flattish year for AP & Telangana markets that contribute to approximately half of Sagar Cement's sales.

## Operational efficiencies to drive margin expansion

With the commissioning of the additional capacity at its Vizag plant, the company has been working to optimise its freight costs, which can be seen from its lead distance that has reduced from 350 km in Q2FY19 to ~280 km for Q2FY20. The company has also set up TPP and WHRMS plants to control its power costs. It currently has a power generation capacity of ~61 MW making it self-reliant for 70% of its power requirement. With 100% petcoke usage, we expect the company to also benefit significantly from the recent correction in petcoke costs. Over FY19-21E, we expect EBITDA margins to expand 430 bps to 17% leading to an EBITDA CAGR of 30.4% over FY19-21E to ₹ 254 crore.

#### Valuation & Outlook







Stock Data	
Particular	Amount
Market Capitalization	₹ 1181.4 Crore
Total Debt (FY19)	₹ 499.3 Crore
Cash and Investments (FY19)	₹ 28.4 Crore
EV	₹ 1652.3 Crore
52 week H/L	₹ 830/529
Equity capital	₹ 22 Crore
Face value	₹ 10

#### **Key Highlights**

- Cost optimization measures to lead to expansion in margins
- East markets to drive growth. AP, Telangana demand to remain flattish YoY
- Markets in the south witnessed significant decline in demand in September
- Maintain BUY with target price of ₹ 700

#### **Research Analyst**

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key Financial Summary						
Key Financials	FY17	FY18	FY19	FY20E	FY21E	CAGR
Sales	813.8	1038.1	1217.6	1315.4	1460.4	9.5%
EBITDA	110.4	151.3	149.4	223.5	248.4	28.9%
EBITDA (%)	13.6	14.6	12.3	17.0	17.0	
PAT	-3.9	26.3	13.6	64.1	78.4	140.2%
EPS (₹)	-1.9	12.9	6.2	29.1	35.6	
EV/EBITDA	12.4	10.0	10.5	7.7	7.5	
EV/Tonne (\$)	53.1	58.8	49.3	49.6	53.7	
RoNW	-0.5	3.4	1.6	6.5	6.8	
RoCE	5.4	8.1	6.4	9.8	9.8	

Exhibit 1: Variance			0.051/4.0	W W (0/ )	0.457/00	0 0 (0/)	•
		Q2FY20E					
Total Operating Income	265.3	277.2	257.7	2.9	344.2	-22.9	Revenues marginally higher as volumes decline marginally
Other Income	-0.2	1.0	0.6	-129.7	1.5	-113.1	
Raw Material Expenses	36.8	54.0	37.7	-2.4	60.7	-39.4	Stabilisation of input costs led to sequential reduction of 5.1% on a per tonne basis
Employee Expenses	15.2	13.8	15.3	-0.5	14.7	3.5	
Power & Fuel	83.2	71.2	89.0	-6.5	87.0	-4.3	Stabilisation of Gudipadu plant along with improved thermal efficiency helped control P&F costs
Freight cost	49.5	51.2	59.2	-16.4	60.1	-17.6	Sales reallocation and benefit from axle load norms led to reduction in freight cost per tonne by $16\%\ YoY$
Others	38.2	37.6	35.5	7.8	43.1	-11.4	
EBITDA	42.4	49.4	21.1	101.0	78.6	-46.1	
EBITDA Margin (%)	16.0	17.8	8.2	779 bps	22.8	-687 bps	EBITDA growth driven by reduction in production costs and higher realisations
Interest	15.8	16.0	15.3	3.6	15.0	5.8	
Depreciation	19.3	17.6	17.1	12.3	17.8	8.1	
PBT	7.1	16.8	-10.7	-166.7	47.3	-85.0	
Total Tax	2.2	1.0	-2.7	-182.4	17.8	-87.6	
PAT	4.9	15.8	-8.0	-161.4	29.5	-83.3	
Key Metrics							
Volume (MT)	0.71	0.71	0.72	-0.8	0.82	-13.4	Volume growth in negative territory on account of significant demand decline in September 2019
Net realisation (₹)	3,734	3,904	3,599	3.8	4,198	-11.0	Prices remain higher YoY despite sequential correction
EBITDA per Tonne (₹)	596	695	294	102.6	959	-37.8	Reduction in production costs and higher realizations push EBITDA/t higher

Source: Company, ICICI Direct Research

		FY20E			FY21E		
(₹ Crore)	Old	New	% Change	Old	New	% Change	Comments
Revenue	1,359.2	1,315.4	-3.2	1,512.9	1,460.4	-3.5	Volumes tweaked lower
EBITDA	222.0	223.5	0.7	255.1	248.4	-2.6	
EBITDA Margin (%)	16.3	17.0	66 bps	16.9	17.0	15 bps	Cost optimisation and stable realisations to drive margin
222	. 5.0	. 7.0	ee apo	. 3.0	.,		expansion
PAT	63.0	64.1	1.8	83.5	78.4	-6.1	
EPS (₹)	28.7	29.1	1.5	34.3	35.6	3.8	

Source: Company, ICICI Direct Research

Exhibit 3: Assumptions								
		Current				Ear	lier	Comments
	FY17	FY18	FY19	FY20E	FY21E	FY20E	FY21E	
Volume (MT)	2.2	2.7	3.3	3.5	3.8	3.6	3.9	Volume forecast lowered marginally
Gross Realisation (₹)	3,697	3,916	3,666	3,813	3,878	3,813	3,927	Realisations to grow at 2.8% CAGR over FY19-21E
EBITDA per Tonne (₹)	501	571	450	648	653	623	652	EBITDA/t to improve led by margin expansion

## Conference call key highlights

- During the quarter, the demand was sluggish in its major markets especially during the month of September whereby all the markets witnessed decline in demand due to extended monsoon, liquidity issues and state election (in Maharashtra). In AP & Telangana the demand was down ~50% down in September 2019. Due to demand slowdown the prices witnessed significant correction in the south and western regions, while the east witnessed competitive pricing pushing prices lower sequentially.
- Trade volumes were ~45% of the total volumes and the share of blended cements has also increased.
- In terms of fuel consumption, the company is currently using 100% petcoke at its Gudipadu plant. Petcoke prices have witnessed correction in the recent times and the same should be reflective in the P&F costs going ahead. The lead distance has reduced marginally on a sequential basis to 275-280kms.
- The management has guided a capex of ~₹ 250 crore for FY20 and ~₹ 350 crore in FY21 in addition to ~₹ 30-₹40 crore of maintenance capex. The company has already spent ₹65 crore towards the ongoing expansion in the east.

## **Annual Report Highlights**

- Performance: The company recorded topline growth of 17% YoY led by a strong ~25% volume growth. AP & Telangana continue to take major share of Sagar Cements' region wise sales distribution, exceeding 50% of the total volumes sold. Though realizations improved in the ending months of FY19, the average realizations for the company declined in FY19 over the previous year. Higher input costs during the year combined with lower realisations led the decline in margins.
- Capital raise: To diversify its regional exposure, the company issued 31 lakh warrants at ₹ 730 per warrant during FY19. Against 15.5 lakh of these warrants, the Board has approved conversion into equal number of equity shares. The proceeds from the issue would be used to fund the capacity expansion in MP and Odisha. Total equity infusion required by Sagar Cements for these projects is ~₹ 258 crore. The management expects these projects to get on-stream from FY22E
- Expansion in Central India: Sagar Cement would be setting up an integrated cement plant in Madhya Pradesh under Satguru Cement Private Limited where the company had acquired 65% stake during FY19. Expansion involves construction of 1 MT integrated cement plant and a waste heat recovery unit at a capital outlay of ~₹ 450 crore. This would be funded partially by raising ₹ 275 crore of debt
- Expansion in Eastern India: A new grinding unit would be set up in Odisha via Sagar's newly acquired subsidiary Jaipur Cement Private Limited. This project would involve setting up a 1.5 MT grinding unit (90% PSC) at an estimated capital outlay of ₹ 308 crore (₹ 200 crore debt)
- Cost rationalization: The Company is in process of setting up an 18 MW captive power plant near its Gudipadu unit. During the year it also upgraded its WHR plant increasing its capacity to 8.8 MW. Further, the additional capacity at Bayyavaram unit in Vizag added during the year, would enable the company in optimizing its logistics costs by serving the eastern markets from this added capacity which were earlier being served by the Matampally plant.
- Weak ratios: During FY19, the company witnessed pressure in terms of higher input costs combined with weak realisations. This resulted in dampening of the company's profits which eventually deteriorated the return ratios. EBITDA margins contracted from 14.6% in FY18 to 12.3% in FY19 and RoCE and RoE deteriorated from 8.1% and 3.4% respectively in FY18 to 6.4% and 1.6% respectively in FY19
- Future outlook: Demand in the AP & Telangana regions has been infra driven, however housing demand in these regions is yet to pick up in a meaningful way and is expected to be one of the major demand driver

## Financial story in charts

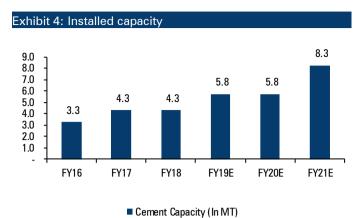
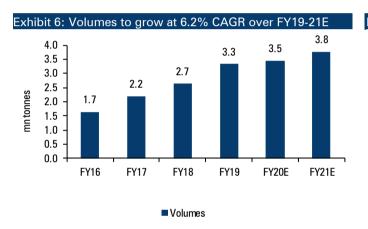
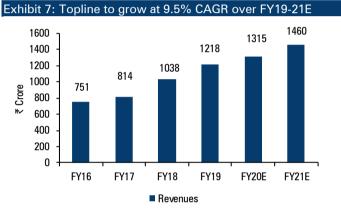


Exhibit 5: Capacity addition plans	
Current capacity	MT
Cement (MT)	5.8
Additions	
MP - Satguru cement (Integrated plant - clinker capacity of 0.7 MT)	1.0
Odisha - Jajpur cement	1.5
FY21E cement capacity	8.3

Source: Company, ICICI Direct Research

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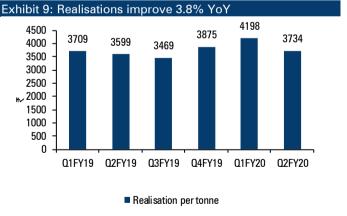




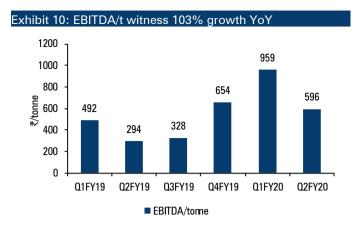
Source: Company, ICICI Direct Research





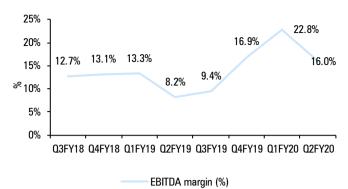


Source: Company, ICICI Direct Research



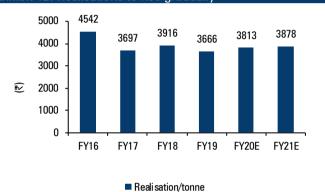
Source: Company, ICICI Direct Research

#### Exhibit 11: Margins remain improve ~780 bps YoY



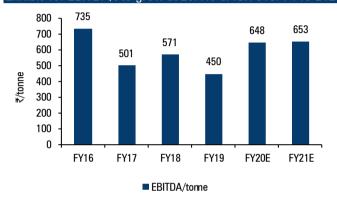
Source: Company, ICICI Direct Research

#### Exhibit 12: Realisations to rise gradually



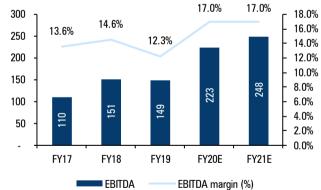
Source: Company, ICICI Direct Research

#### Exhibit 13: EBITDA/t to grow at 20.4% CAGR over FY19-21E



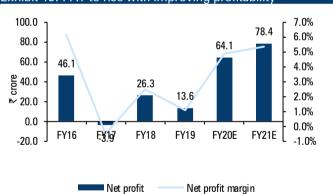
Source: Company, ICICI Direct Research

## Exhibit 14: EBITDA to grow at 29% CAGR over FY19-21E



Source: Company, ICICI Direct Research

## Exhibit 15: PAT to rise with improving profitability





Source: Bloomberg, Company, ICICI Direct Research

Rank	Name	Last filing date	% 0/S	Position (m)	Change (m)
1	AVH Resources India Pvt. Ltd.	30-Sep-19	20%	4.4	0.8
2	Sammidi (Veera Reddy)	30-Sep-19	7%	1.64	0.0
3	Sammidi (Aruna)	30-Sep-19	6%	1.37	0.0
4	Sammidi (Anand Reddy)	30-Sep-19	6%	1.31	0.0
5	HDFC Asset Management Co., Ltd.	30-Sep-19	6%	1.31	0.0
6	Sammidi (Sreekanth Reddy)	30-Sep-19	6%	1.24	0.0
7	Sammidi (Rachana)	30-Sep-19	5%	1.17	0.0
8	IDFC Asset Management Company Private Limite	30-Sep-19	5%	1.02	0.0
9	Sammidi (Vanajatha)	30-Sep-19	5%	0.99	0.0
10	Sagar Priya Housing & Industrial Enterprises, Ltd.	30-Sep-19	4%	0.86	0.0

Source: Company, ICICI Direct Research, Thomson Reuters

Exhibit 18: Recent Activity					
Buys			Sells		
Investor Name	Value (\$mn)	Shares (mn)	Investor Name	Value (\$mn)	Shares (mn)
AVH Resources India Pvt. Ltd.	6.72	0.78	Kitara India Micro Cap Growth	-0.61	-0.07
Ocean Dial Asset Management Limited	0.30	0.04	ICICI Prudential Asset Management Co. Ltd.	-0.14	-0.01
			BOI AXA Investment Managers Private Limited	-0.02	0.00

Source: Company, ICICI Direct Research, Thomson Reuters

Exhibit 19: Shareholding Pattern									
(in %)	Sep-18	Dec-18	Mar-19	Jun-19	Sep-19				
Promoter	50.05	50.05	50.06	50.06	50.06				
FII	3.60	3.60	3.47	3.46	3.06				
DII	13.91	13.99	14.04	13.81	12.82				
Others	32.44	32.36	32.43	32.67	34.06				

Source: Company, ICICI Direct Research, Thomson Reuters

## Financial summary

Exhibit 20: Profit and I	loss staten	nent		₹ crore
(Year-end March)	FY18	FY19	FY20E	FY21E
Total operating Income	1,038.1	1,217.6	1,315.4	1,460.4
Growth (%)	27.6	17.3	8.0	11.0
Raw material cost	145.1	238.8	248.4	276.8
Power & fuel	331.4	362.8	362.3	406.8
Freight cost	217.9	252.5	246.7	273.1
Others	192.4	214.1	234.6	255.4
Total Operating Exp.	886.8	1,068.1	1,091.9	1,212.0
EBITDA	151.3	149.4	223.5	248.4
Growth (%)	37.1	-1.2	49.6	11.1
Depreciation	53.6	65.7	66.6	67.2
Interest	59.3	63.4	74.2	79.9
Other Income	7.3	2.9	3.0	3.5
PBT	45.7	23.2	85.7	104.8
Total Tax	19.4	9.6	21.6	26.4
PAT	26.3	13.6	64.1	78.4
PAT margin	2.5	1.1	4.9	5.4
Adjusted PAT	26.3	13.6	64.1	78.4
Growth (%)	NA	-48.2	371.7	22.3
Adjusted EPS (₹)	12.9	6.2	29.1	35.6

(Year-end March)	FY18	FY19	FY20E	FY21E
Profit after Tax	26.3	13.6	64.1	78.4
Add: Depreciation	53.6	65.7	66.6	67.2
(Inc)/dec in Current Assets	-28.0	-10.0	-36.3	-40.6
Inc/(dec) in CL and Provisions	-28.1	-2.5	37.5	27.7
CF from operating activities	83.1	130.2	206.1	212.6
(Inc)/dec in Investments	0.3	0.0	0.0	0.0
(Inc)/dec in Fixed Assets	-175.7	-241.7	-325.0	-325.0
Others	16.6	74.1	-32.0	-32.0
CF from investing activities	-158.8	-167.6	-357.0	-357.0
Issue/(Buy back) of Equity	0.0	0.0	85.3	85.3
Inc/(dec) in loan funds	32.6	21.4	175.0	125.0
Dividend paid & dividend tax	-10.6	-10.6	-4.0	-4.0
Interest paid	-59.3	-63.4	-74.2	-79.9
Others	-0.2	61.0	0.0	0.0
CF from financing activities	-37.5	8.4	182.1	126.3
Net Cash flow	-113.1	-29.0	31.2	-18.0
Opening Cash	170.5	57.4	28.4	59.5
Closing Cash	57.4	28.4	59.5	41.5

Exhibit 21: Cash flow statement

Source:	Company,	ICICI	Direct	Research
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Exhibit 22: Balance she	eet			₹ crore		
(Year-end March)	FY18	FY19	FY20E	FY21I		
Liabilities						
Share Capital	20.4	20.4	22.0	23.5		
Reserve and Surplus	758.0	822.0	965.8	1,124.0		
Total Shareholders funds	778.4	842.4	987.8	1,147.5		
Total Debt	477.9	499.3	674.3	799.3		
Deferred Tax Liability	40.3	8.3	-23.7	-55.7		
Minority Interest / Others	56.9	163.0	163.0	163.0		
Total Liabilities	1,353.5	1,513.0	1,801.3	2,054.0		
Assets						
Gross Block	1,380.8	1,637.9	1,822.9	2,247.9		
Less: Acc Depreciation	366.9	432.6	499.2	566.4		
Net Block	1,013.8	1,205.2	1,323.6	1,681.4		
Capital WIP	125.4	110.0	250.0	150.0		
Total Fixed Assets	1,139.2	1,315.2	1,573.6	1,831.4		
Investments	38.7	38.7	38.7	38.7		
Inventory	94.9	145.0	142.3	148.0		
Debtors	92.6	115.6	113.5	120.0		
Loans and Advances	19.7	21.9	19.7	21.9		
Other Current Assets	127.4	62.1	105.2	131.4		
Cash	57.4	28.4	59.5	41.5		
Total Current Assets	391.9	372.9	440.4	462.9		
Creditors	136.8	203.8	173.3	192.4		
Provisions	79.6	10.1	78.0	86.6		
Total Current Liabilities	216.4	213.9	251.3	279.1		
Net Current Assets	175.6	159.0	189.0	183.9		
Others Assets	0.0	0.0	0.0	0.0		
Application of Funds	1,353.5	1,513.0	1,801.4	2,054.0		

Exhibit 23: Key ratios				
(Year-end March)	FY18	FY19	FY20E	FY21E
Per share data (₹)				
Adjusted EPS	12.9	6.2	29.1	35.6
Cash EPS	39.2	36.0	59.4	66.2
BV	381.6	382.9	449.0	521.6
DPS	4.3	4.0	1.5	1.5
Cash Per Share	28.1	12.9	27.1	18.9
Operating Ratios (%)				
EBITDA Margin	14.6	12.3	17.0	17.0
Adjusted PAT Margin	2.5	1.1	4.9	5.4
Inventory days	33.4	43.5	39.5	37.0
Debtor days	32.6	34.7	31.5	30.0
Creditor days	48.1	61.1	48.1	48.1
Return Ratios (%)				
RoE	3.4	1.6	6.5	6.8
RoCE	8.1	6.4	9.8	9.8
RoIC	8.8	6.9	11.8	10.7
Valuation Ratios (x)				
P/E (adjusted)	41.7	86.9	18.4	15.1
EV / EBITDA	10.0	10.5	7.7	7.5
EV / Net Sales	1.5	1.3	1.3	1.3
Market Cap / Sales	1.1	0.9	0.8	0.8
Price to Book Value	1.4	1.4	1.2	1.0
Solvency Ratios				
Debt/EBITDA	3.2	3.3	3.0	3.2
Debt / Equity	0.6	0.6	0.7	0.7
Current Ratio	1.4	1.0	1.0	1.0
Quick Ratio	1.0	0.6	0.7	0.7

Source: Company, ICICI Direct Research

Exhibit 24: ICICI Direct coverage universe (Cement)																			
Company	СМР			M Cap EPS(₹)				EV/EBITDA (x)			EV/Tonne (\$)			RoCE (%)			RoE (%)		
	(₹)	TP(₹)	Rating	(₹ Cr)	FY19	FY20E	FY21E	FY19	FY20E	FY21E	FY19	FY20E	FY21E	FY19	FY20E	FY21E	FY19	FY20E	FY21E
ACC*	1,520	1,900	BUY	28,567	54	78	91	14.5	11.5	10.3	115	111	102	14.7	18.6	19.3	10.0	13.5	14.6
Ambuja Cem*	197	190	HOLD	39,117	8.1	7.2	7.9	19.1	17.7	16.4	130	128	124	11.6	14.4	15.8	8.5	10.2	11.1
UltraTech Cem	4,249	5,350	BUY	116,593	88	144	163	18.4	13.3	11.8	200	198	192	9.0	12.5	13.6	7.6	11.2	11.4
Heidelberg Cem	190	220	HOLD	4,306	9.7	13.2	13.7	10.4	8.7	7.8	136	126	110	21.8	24.1	24.6	20.5	23.3	20.9
India Cement	80	100	HOLD	2,442	2.2	8.7	9.3	9.4	6.6	6.2	60	65	67	4.5	7.2	7.5	1.3	4.9	5.1
JK Cement	1,130	1,260	BUY	7,902	42.0	63.5	68.7	11.6	9.7	8.3	119	115	113	12.5	13.4	14.1	11.2	14.9	14.3
JK Lakshmi Cem	283	425	BUY	3,331	6.8	24.5	33.1	11.0	6.2	5.2	57	54	50	5.2	16.3	18.2	5.2	16.3	18.2
Mangalam Cem	298	300	BUY	795	-3.7	36.3	38.3	24.5	5.7	5.0	54	51	45	3.2	16.5	15.9	-2.0	16.2	14.6
Star Cement	95	105	HOLD	3,961	7.2	6.8	8.3	8.4	8.8	7.3	136	137	92	18.9	16.6	18.2	17.3	15.3	16.1
Ramco Cement	755	1,020	BUY	17,975	21.5	29.8	34.5	18.6	14.1	11.6	192	169	156	8.1	10.1	11.3	11.7	14.6	15.0
Sagar Cement	537	700	BUY	1,095	6.2	29.1	35.6	10.5	7.7	7.5	49	50	54	6.4	9.8	9.8	1.6	6.5	6.8

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Buy: >15%

Hold: -5% to 15%;

Reduce: -15% to -5%;

Sell: <-15%



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