

India I Equities

Technology Company Update

Change in Estimates ☑ Target ☑ Reco□

07 May 2020

Persistent Systems

Reducing dependence on top client and IP, key positives; Buy

In services Persistent's Q4 was strong (\$106m, up 4.2% q/q), driven by new smaller assignments (in India) as \$1m+ clients slipped by three q/q. The top client declined 12% q/q; it now brings 19% to business (24% two quarters back). Weak IP (\$20.7m, down 19% y/y) brought just 16% to revenue, down from 22% a year ago. This should ease growth volatility. The EBIT margin (9.2%, up 51bps q/q, down 144bps y/y) has started reflecting trends in the services margins, as IP contribution shrinks. The cut in our estimates is 12%/7%, and we lower our target to ₹630 (from ₹670)at 13.5x FY22 EPS.

Top client, IP drags are retreating. Persistent's dependence on its top client has contracted from 28% (in FY17) to 19% now. It has started working with RedHat (an IBM subsidiary), which should help it keep revenue from its top client stable to a mite up. Weakness in top client was also reflected in IP revenues; positives here are reduced investments in IP development and no fresh acquisition of/allocation to end-of-life products. On the other hand, Services is likely to maintain growth momentum as the unit is more aligned to digital. Europe (9% of Rev) declined 18.5% q/q.

EBIT margin at 9.2%, up 51bps q/q, down 144bps y/y. Margin expansion sequentially was supported by the rupee depreciation (50bp benefit, q/q) but adjusted for that, it was resilient (absorbing the decline in IP revenues in Q4 FY20), thereby reflecting underlying services business margins. The company announced pay-cuts (short term, till the growth recovers) for senior management and believes cost-containment programs can give it a tailwind of \sim 100bps in FY21 to help absorb the margin impact of Covid-19 shock.

Estimates revised down; retaining a Buy on valuation. Taking into account potential weakness in contract renewals and smaller accounts, we cut our FY21e and FY22e respectively ~12% and 7%. However, we believe that current valuations factor in the risks and, on an FCF basis, the stock can generate 14% yield. We expect growth of -2% and +7% for FY21 and FY22. **Risk:** Declines in the top client.

			FY21e	FY22e
30,337	33,659	35,658	36,239	38,922
3,231	3,517	3,409	3,079	3,666
40.4	44.1	44.6	40.3	48.0
11.9	10.9	11.3	12.5	10.5
5.0	4.0	4.7	5.0	4.3
1.8	1.6	1.6	1.5	1.4
16.0	15.7	14.4	12.5	14.1
13.8	16.0	11.6	10.3	11.7
2.4	8.2	4.4	4.4	5.7
-0.4	-0.4	-0.4	-0.4	-0.5
	3,231 40.4 11.9 5.0 1.8 16.0 13.8 2.4	3,231 3,517 40.4 44.1 11.9 10.9 5.0 4.0 1.8 1.6 16.0 15.7 13.8 16.0 2.4 8.2	3,231 3,517 3,409 40.4 44.1 44.6 11.9 10.9 11.3 5.0 4.0 4.7 1.8 1.6 1.6 16.0 15.7 14.4 13.8 16.0 11.6 2.4 8.2 4.4	3,231 3,517 3,409 3,079 40.4 44.1 44.6 40.3 11.9 10.9 11.3 12.5 5.0 4.0 4.7 5.0 1.8 1.6 1.6 1.5 16.0 15.7 14.4 12.5 13.8 16.0 11.6 10.3 2.4 8.2 4.4 4.4

Rating: **Buy** Target Price: ₹630

Share Price: ₹503

Key data	PSYS IN / PERS.BO
52-week high / low	₹740 / 420
Sensex / Nifty	31686 / 9271
3-m average volume	\$0.7m
Market cap	₹39bn / \$509m
Shares outstanding	76m

Shareholding pattern (%)	Mar'20	Dec'19	Sep'19
Promoters	31.4	31.9	31.9
- of which, Pledged			
Free float	68.6	68.1	68.1
- Foreign institutions	20.0	19.5	19.4
- Domestic institutions	24.8	23.5	21.7
- Public	23.8	25.1	27.0

Estimates revision (%)	FY21e	FY22e
Sales (\$)	(6.1)	(4.8)
EBITDA	(12.9)	(9.1)
PAT	(12.4)	(7.4)



Source: Bloomberg

Mohit Jain Research Analyst

Princy Bhansali Research Associate

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Anand Rathi Research India Equities

Quick Glance – Financials and Valuations

Fig 1 – Income staten	` '		=1/00	=1/0/	=1/00
Year-end: Mar	FY18	FY19	FY20	FY21e	FY22e
Revenues (\$ m)	470.6	481.0	501.6	493.7	530.3
Growth (%)	10	2	4	-2	7
Net revenues (₹ m)	30,337	33,659	35,658	36,239	38,922
Employee & direct costs	18,748	19,874	21,934	23,330	24,546
Gross profit	11,589	13,785	13,724	12,909	14,376
Gross margins (%)	38.2	41.0	38.5	35.6	36.9
SG&A	6,901	7,980	8,795	8,238	8,914
EBITDA	4,687	5,805	4,930	4,671	5,463
EBITDA margins (%)	15.5	17.2	13.8	12.9	14.0
- Depreciation	1,585	1,573	1,660	1,548	1,624
Other income	1,190	631	1,259	948	1,039
Interest expenses					
PBT	4,293	4,863	4,529	4,070	4,878
Effective tax rate (%)	25	28	25	24	25
+ Associates / (Minorities)					
Net income	3,231	3,517	3,409	3,079	3,666
WANS	80	80	76	76	76
FDEPS (₹/ sh)	40.4	44.1	44.6	40.3	48.0
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Fig 2 – Balance sheet (₹ m)									
Year-end: Mar	FY18	FY19	FY20	FY21e	FY22e				
Share capital	800	791	764	764	764				
Net worth	21,272	23,447	23,858	25,243	26,709				
Debt	17	12	46	46	46				
Minority interest									
DTL/(Assets)	-642	-405	-960	-960	-960				
Capital employed	20,647	23,054	22,944	24,329	25,796				
Net tangible assets	2,581	2,331	2,791	2,817	2,861				
Net intangible assets	2,464	1,595	1,434	695	-56				
Goodwill	77	81	90	90	90				
CWIP (tang. &intang.)	52	316	303	303	303				
Investments (strategic)	2,881	4,346	4,621	4,621	4,621				
Investments (financial)	5,916	3,296	5,165	6,714	8,728				
Current assets (ex cash)	9,561	9,462	10,985	11,620	12,474				
Cash	2,414	6,724	4,572	4,551	4,444				
Current liabilities	5,300	5,098	7,018	7,082	7,670				
Working capital	4,261	4,365	3,967	4,539	4,804				
Capital deployed	20,647	23,054	22,944	24,329	25,796				
Contingent liabilities	52	-	-	-	-				

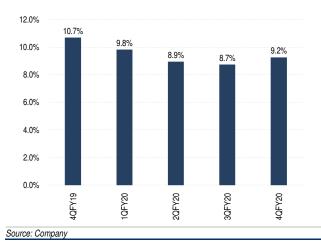
Year-end: Mar	FY18	FY19	FY20	FY21e	FY22e
PBT	4,293	4,863	4,529	4,070	4,878
+ Non-cash items	1,077	1,155	1,396	778	763
Oper. prof. before WC	5,370	6,018	5,925	4,849	5,641
- Incr./(Decr.) in WC	-56	290	1,369	571	265
Others incl. taxes	-1,214	-1,405	-1,328	-991	-1,212
Operating cash-flow	4,212	4,323	3,228	3,286	4,163
- Capex (tang. +intang.)	651	374	746	834	918
Free cash-flow	3,560	3,949	2,482	2,452	3,245
Acquisitions	-	148	435	-	-
- Div.(incl. buyback & taxes)	950	1,588	2,978	1,694	2,200
+ Equity raised	-	-	-	-	-
+ Debt raised	-6	-5	38	-	-
- Fin investments	3,095	2,245	-515	1,549	2,014
- Misc. (CFI + CFF)	-1,396	-4,350	1,710	-770	-861
Net cash-flow	906	4,610	-2.088	-22	-107

Year-end: Mar	FY18	FY19	FY20	FY21e	FY22e
P/E (x)	11.9	10.9	11.3	12.5	10.5
EV / EBITDA (x)	5.0	4.0	4.7	5.0	4.3
EV / Sales (x)	1.0	0.8	0.8	0.8	0.7
P/B (x)	1.8	1.6	1.6	1.5	1.4
RoE (%)	16.0	15.7	14.4	12.5	14.1
RoCE (%) - after tax	13.8	16.0	11.6	10.3	11.7
RoIC (%) - after tax	22.7	30.8	25.3	23.6	29.7
DPS (₹ / sh) *	11.9	41.4	22.3	22.2	28.8
Dividend yield (%)	2.4	8.2	4.4	4.4	5.7
Dividend payout (%) - incl. DDT	29.4	93.9	50.0	55.0	60.0
Net debt / equity (x)	-0.4	-0.4	-0.4	-0.4	-0.5
Receivables (days)	79	73	84	86	86
Inventory (days)					
Payables (days)	24	20	22	21	20
CFO: PAT%	130.4	122.9	94.7	106.7	113.6
Source: Company, AnandRathi Research	ch				

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Fig 6 - EBIT margins



Result Highlights

Q4FY20Results at a Glance

	Q4FY19	Q1 FY20	Q2 FY20	Q3 FY20	Q4 FY20	Q/Q %	Y/Y%
Revenues (\$m)	118	120	126	129	127	-1.8	7.4
Growth Y/Y %	1.2	-3.2	6.2	7.1	7.4	29 bps	624 bps
Volume growth %	5.4	6.6	7.6	11.3	14.1	274 bps	869 bps
Revenues (₹ m)	8,319	8,321	8,846	9,227	9,264	0.4	11.4
Eff. exchange rate	70.3	69.6	70.5	71.3	72.9	2.3	3.7
Employees (EoP)	9,185	9,363	9,726	9,729	9,835	1.1	7.1
Revenue productivity (\$'000/employee)	12.9	12.8	12.9	13.3	12.9	-2.9	0.3
Gross utilisation (IT services)	79.7	77.9	77.6	79.8	78.7	-110 bps	-100 bps
Attrition	16.7	17.1	15.7	14.9	14.3	-60 bps	-240 bps
CoR (excl. D&A)	(5,255)	(5,434)	(5,773)	(6,157)	(6,130)	-0.5	16.7
As % of revenue	-63	-65	-65	-67	-66	56 bps	-300 bps
SG&A	(1,798)	(1,685)	(1,856)	(1,836)	(1,857)	1.2	3.3
As % of revenue	-22	-20	-21	-20	-20	-16 bps	157 bps
EBITDA	1,266	1,202	1,216	1,234	1,277	3.4	0.9
EBITDA margins %	15.2	14.4	13.8	13.4	13.8	41 bps	-143 bps
EBIT	889	816	792	806	857	6.3	-3.6
EBIT margins %	10.7	9.8	8.9	8.7	9.2	51 bps	-144 bps
Other income	283	202	226	232	229	-1.0	-18.9
Forex gain/loss	(59)	80	138	102	45	-26	-142
PBT	1,113	1,098	1,156	1,140	1,130	-0.8	1.6
PBT margins %	13.4	13.2	13.1	12.4	12.2	-15 bps	-118 bps
Taxes	(268)	(273)	(295)	(260)	(292)	12.2	8.9
ETR %	-24	-25	-26	-23	-26	-300 bps	-174 bps
PAT	845	825	861	879	838	-4.7	-0.8
PAT margins %	10.2	9.9	9.7	9.5	9.0	-48 bps	-111 bps

Fig 8 – Quarterly res	sult					
Year-end: Mar(₹m)	Q4FY20	Q/Q %	Y/Y%	FY20	FY21	Y/Y%
Sales (\$ m)	127	(1.8)	7.4	502	494	(1.6)
Sales	9,264	0.4	11.4	35,658	36,239	1.6
EBITDA	1,277	3.4	0.9	4,930	4,671	(5.3)
EBITDA margins (%)	13.8	41 bps	-143 bps	13.8	12.9	-94 bps
EBIT	857	6.3	(3.6)	3,270	3,123	(4.5)
EBIT margins (%)	9.2	51 bps	-144 bps	9.2	8.6	-55 bps
PBT	1,130	(0.8)	1.6	4,523	4,070	(10.0)
Tax	(292)	12.2	8.9	(1,121)	(991)	(11.6)
Tax rate (%)	(25.9)	-300 bps	-174 bps	(24.8)	(24.4)	42 bps
Net income	838	(4.7)	(0.8)	3,403	3,079	(9.5)
Source: Company						

Conference call Highlights

- During the Covid shutdown the company was able to move people to work from home before the lockdown was announced in India. Clearly, it did not face much supply-side challenges.
- IP / licence deals dried up in March due to lockdowns.
- Healthcare and BFSI verticals are growing strong. The company has little presence in high turbulence sectors like retail, outdoor etc.
- 65% of the revenues from TSU is of annuity nature while the other 35% can be classified as project based.
- The company has started working with RedHat (an IBM subsidiary). That will help the top client revenues.
- The company invests 2% of revenues in new technologies. This impacts margins in the short run as these expenses are completely charged to P&L and not capitalized.
- In the quarter, S&M expenses were lower due to the attrition in the previous quarter, when the sales headcount declined by 19.
- IL&FS provision is now fully made and ₹30m were provided in the quarter on account of receivables from smaller customers.
- Senior management is taking pay-cuts till the time growth recovers for the company. The prudent measure will help margins.

Outlook

■ No quantifiable outlook was provided, citing Covid uncertainties.

Q3 FY20 concall takeaways

- In terms of linear revenue, volumes were up 5.7%, while the billing rate declined 0.8%. IP revenue was lower on the back of lower-than-expected royalty revenue, which resulted in a drop in the gross margin by 140 basis points. The reseller business grew 20% in the quarter.
- The drop in the largest customer's revenue impacted profits but the company's endeavour is to get it back to normal.
- Expenditure on events such as attending conferences like Dreamforce, and AWS led to lower profits during the quarter.
- In Alliance Unit, Mark Simpson (President of the Alliance Unit) exited and Johnnie Zhang replaced him. He is an MBA from UCLA and a Bachelor of Science from the University of California in Electrical Engineering and Computer Science
- In the quarter, the company added 53 accounts and clocked some large deals like with a leading bank in the US, with a leading private bank in Asia Pacific and with the largest aircraft manufacturer in the world.
- Cash generation during the quarter was impacted as a couple of customers have increased payment terms from 60 days to 90, impacting the DSO by about three days.
- The Board approved an interim dividend of ₹9 a share.
- ETR was lower on account of R&D tax credits and overseas locations.

Outlook

- Overall, the pipeline and demand environment is healthy for Q4.
- The BFSI pipeline is healthy across existing and new customers.
- On the gross margin side, the endeavour is to get back to the trajectory of 35%+. The company is done with most of the additions to the sales team. The endeavour is to get the EBITDA margin back to 15%.
- ETR is expected at 24% to 25%.

Q2 FY20 concall takeaways

- The sales force now contributes ~\$55m to revenues on a TTM basis (growing 13% q/q in Q2), including revenues from Youperience.
- In the quarter, the company won large multi-million dollar deals, including a three-year deal from a US-based bank, a many-year healthcare deal and one in the "emerging" vertical. Besides, it secured a renewal from one of its largest healthcare clients.
- Margins were hit by wage hikes, counter-balanced by a 25bp currency benefit and by a reduction in carried-forward leave from 75 days to 60, leading to a benefit at the gross margin level.
- Sales and marketing expenses were higher on a onetime cost (for a brand-refresh exercise) and legal costs pertaining to the acquisition of Youperience.Q1 had a reversal of S&M expense for incentives not paid in FY19. Without such a reversal, higher S&M was seen in Q2.
- 13 people were added to the sales department in the US.
- The bifurcation of revenues of the TSU into Legacy and Digital is not proper, according to management, as some digital works are categorised as legacy services. Therefore, the digital decline doesn't give the proper picture.
- H1 FY19 cash flow was higher on account of a large \$7m deal being booked in the Alliance segment. Also, vendor payments were released earlier in Q2 FY20, as Persistent went in for an ERP upgrade. This led to ~₹500m less cash.

Q4 FY19 concall takeaways

- In FY19, the Linear segment's volumes grew ~1.7% and the billing rate improved 0.6%. The onsite Linear business grew 2.7% (volumes declined 1.2% and billing improved 4%) and Offsite Linear was up 2% (volumes grew 2.2% and billing declined 0.1%). The company expects to deliver sequential growth in this segment, driven by the new sales team. It also expects stabilisation in its top account.
- R&D tax credit on development expenses has led to reduced ETR ~24% (29% in the previous quarter). Overall, tax rates are likely to be maintained on an annual basis.
- Growth in IP-led revenues to accelerate as the company intends to purchase new IPs in H1 FY20.
- We expect acquisitions to enhance its operations in European markets.
- Management expects FY20 margins to be steady and would purely be a function of sales growth.
- Offshore revenues are likely to see an upswing, but margin benefits are likely to be offset by higher S&M expenses, leaving margins unchanged.

Factsheet

Fig 9 – Revenue split					
(%)	Q4 FY19	Q1 FY20	Q2 FY20	Q3 FY20	Q4 FY20
Effort-led	78.4	78.5	77.5	78.8	83.7
IP-led	21.6	21.5	22.5	21.2	16.3
Source: Company					

Fig 10 – Revenue-split, by region					
(%)	Q4 FY19	Q1 FY20	Q2 FY20	Q3 FY20	Q4 FY20
North America	80.9	82.5	81.4	80.1	80.2
Europe	7.9	8.5	9.9	10.6	8.8
Asia-Pacific	11.2	9.0	8.7	9.3	11.0
Source: Company					

Fig 11 – Revenue-split, by segment						
(\$ m)	Q4 FY19	Q1 FY20	Q2 FY20	Q3 FY20	Q4 FY20	
Services	52.8	54.8	56.7	60.2	61.5	
Digital	28.9	27.2	28.1	30.0	32.1	
Alliance	29.3	33.3	35.3	34.6	28.2	
Accelerite	7.3	4.4	5.4	4.7	5.2	
Source: Company						

Fig 12 - Client conce	ntration					
(%)	Q4 FY19	Q1 FY20	Q2 FY20	Q3 FY20	Q4 FY20	
Top-1	20.2	23.6	23.7	21.5	19.2	
Top-5	40.0	44.6	44.3	42.3	41.5	
Top-10	50.2	52.6	53.4	51.1	49.9	
Source: Company						

Fig 13 – Workforce	Q4 FY19	Q1 FY20	Q2 FY20	Q3 FY20	Q4 FY20
Employee movement					
Technical(EOP)	9,185	9,363	9,726	9,729	9,835
Net additions (qtr)	424	178	363	3	106
Net additions (LTM)	856	1,167	1,160	968	650
Utilisation (%)	79.7	77.9	77.6	79.8	78.7
Attrition (%)	16.7	17.1	15.7	14.9	14.3
Sales(EOP)	273	272	285	266	263
Net additions (qtr)	7	(1)	13	(19)	(3)
Net additions (LTM)	62	35	38	-	(10)
Source: Company					

Fig 14 – Revenue-split, by delivery type and billing rates					
	Q4 FY19	Q1 FY20	Q2 FY20	Q3 FY20	Q4 FY20
Delivery type(%)					
On-site	31.4	30.5	31.0	31.5	33.0
Offshore	47.0	48.0	46.5	47.3	50.7
Reported billing rates (\$	S/hr)				
On-site	90.1	89.5	91.7	89.6	92.4
Offshore	23.4	23.7	23.7	23.6	23.7
Source: Company					

Fig 15 – Key areasand horizontals growth (%)							
(%)	Q4 FY19	Q1 FY20	Q2 FY20	Q3 FY20	Q4 FY20		
Horizontals growth (q/q)							
Services	4.2	3.8	3.5	6.1	2.2		
Digital	4.3	(5.9)	(1.5)	6.8	7.0		
Alliance	(17.4)	13.3	6.1	(2.0)	(18.4)		
Accelerite	4.6	(39.7)	21.9	(13.7)	11.8		
Key area-wise growth (y/y)							
North America	1.2	0.2	4.6	2.5	6.5		
Europe	(2.5)	(31.4)	40.1	49.4	19.6		
Asia-Pacific	3.9	4.9	(6.7)	14.5	5.5		
Source: Company							

Q4 FY19	Q1 FY20	Q2 FY20	Q3 FY20	Q4 FY20
2.1	4.5	10.6	12.6	14.6
(2.0)	(23.8)	(6.7)	(9.2)	(18.9)
	2.1	2.1 4.5	2.1 4.5 10.6	2.1 4.5 10.6 12.6

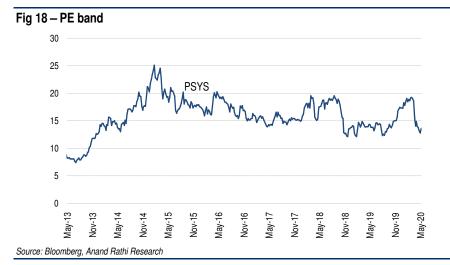
Valuations

At the ruling market price (₹503), the stock trades at P/E of 10.5x and EV/EBITDA of 4.3x FY22e. While FY19 revenue declined 2.2%,FY20 grew 4%. Revenues are likely to touch \$530m by FY22, at a ~3% CAGR. The EBIT margin declined from 12.6% in FY19 to 9.2% in FY20 and is now largely expected to decline to 8.6% in FY21 and then revert to 9.9% in FY22.

IP sales declined 15% in FY20 and we expect them to remain soft. The company's reliance on its top client has come down to 19% (from 22% in Q3)and the incremental RedHat partnership would help stabilize revenues from the top client.

We value the stock based on a target PE of 13.5x FY22e EPS. Considering the risks of slow growth and lower margins already factored into the price, we maintain our Buy recommendation, with a revised target of ₹630(₹670 earlier).

Fig 17 - Change in estimates FY21 FY22 (**₹**m) New Old Chg % New Old Chg % Revenues (\$m) 494 526 (6.1)530 557 (4.8)Revenues 36,239 37,986 (4.6)38,922 40,274 (3.4)**EBITDA** 4,671 5,361 (12.9)5,463 6,011 (9.1)EBITDA margins (%) 14.1% 14.0% 12.9% -123 bps 14.9% -89 bps **EBIT** 3,123 3,609 (13.5)3,839 4,279 (10.3)9.5% EBIT margins (%) 8.6% -89 bps 9.9% 10.6% -76 bps **PBT** 4,070 4,601 (11.5)4,878 5,235 (6.8)PAT 3,515 3,079 (12.4)3,666 3,960 (7.4)Source: Anand Rathi Research



Risk

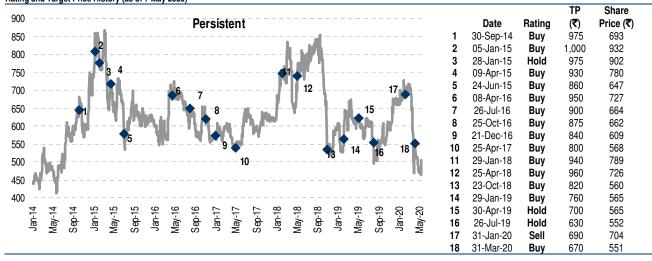
Declines in the top client.

Appendix

Analyst Certification

The views expressed in this Research Report accurately reflect the personal views of the analyst(s) about the subject securities or issuers and no part of the compensation of the research analyst(s) was, is, or will be directly or indirectly related to the specific recommendations or views expressed by the research analyst(s) in this report. The research analysts are bound by stringent internal regulations and also legal and statutory requirements of the Securities and Exchange Board of India (hereinafter "SEBI") and the analysts' compensation are completely delinked from all the other companies and/or entities of Anand Rathi, and have no bearing whatsoever on any recommendation that they have given in the Research Report.

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Analysts' ratings and the corresponding expected returns take into account our definitions of Large Caps (>US\$1bn) and Mid/Small Caps (<US\$1bn) as described in the Ratings Table below:

Ratings Guide (12 months)				_
	Buy	Hold	Sell	
Large Caps (>US\$1bn)	>15%	5-15%	<5%	
Mid/Small Caps (<us\$1bn)< td=""><td>>25%</td><td>5-25%</td><td><5%</td><td></td></us\$1bn)<>	>25%	5-25%	<5%	

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