# Avenue Supermarts (DMART IN) 

Rating: REDUCE | CMP: Rs2,323 | TP: Rs1,695

## Resilient model, Covid challenges remain

## Quick Pointers:

- Recovery of $80 \%$ of pre-Covid sales in most opened stores, however restrictions and slow sales of Apparel and General merchandise
- General trade and online trade catch up and pose additional challenge
- Store expansion plan suffers (just 2 added in 1QFY21), will impact FY22/23


#### Abstract

D'Mart 1Q21 shows full impact of COVID19 with lower footfalls, higher cost of operations and restrictions on sale of non-essentials. However, being positive at EBIDTA and PAT level shows the resilience of business model with little rentals and interest cost. Although recovery of $80 \%+$ of pre-Covid sale in most stores operating without restrictions is positive, revival of traditional trade, rapid shift towards online formats and lower sales of higher margin apparel and general merchandise and costs related to sanitization and social distancing will impact profitability.


We believe D'Mart has higher risk of weakness in 1HFY21 given that COVID sensitive clusters of Maharashtra, Gujarat and Telangana are ~63\% of total stores and ~75\% of sales. D'Mart has strong balance sheet, and would look at sustaining expansion plans, however delay in store opening looks certain, which will impact growth in FY22 as well. We estimate flattish EPS in FY21 and 46\% growth in FY22. Although D'Mart is a compelling play on Hypermart segment, valuations at $79.4 \times F Y 22$ and $63.0 \times \mathrm{FY} 23$ with current price justification at $8.3 \%$ terminal growth (post 2034) force us maintain REDUCE rating (Target price of Rs1695 46xFY23 EPS).

Sales and PAT decline 33.7\% and 85.2\%: Net Sales decreased 33.7\% YoY to Rs 38.33bn (Est Rs37.6bn) due to strong enforcement of store shutdowns, restrictive movement of people in general and strict social distancing rules inside stores reducing footfalls. Gross margins contracted 250bps YoY to $13.7 \%$ (Est 12\%). EBITDA decreased $81.7 \%$ YoY to Rs 1.09bn (Est Rs 1.88 bn ). EBITDA Margins contracted 750bps to 2.8\% (Est 5\%) led by gross margin contraction and increase in staff cost (150bps) and other expenses (350bps). Adj. PAT decreased 85.2\% YoY to Rs 496mn (Est Rs 1.06bn).

COVID Impact looms large: Lockdown has resulted into lower footfalls, higher cost of operations and delay in store openings. Although sales have recovered to $80 \%+$ of pre-covid sale in most stores which are allowed to operate without restrictions, some stores are still facing operational issues leading to lower than normal sales. Revival of traditional trade during the lockdown can impact modern trade. near term margin pressure is likely to sustain given lower discretionary consumption in non FMCG category (Higher margin products), sanitization costs and higher employee costs. Slow construction activity will also hurt store opening as D'Mart opened only 2 spillover stores in 1 Q .

Exhibit 1: Net Sales down 33.7\%, EBITDA margins contracted to 2.8\%, Adj PAT plunged 85.2\%

| Y/e March | Q1FY21 | Q1FY20 | YoY gr. (\%) | Q4FY20 | FY20 | FY19 | YoY gr. (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 38,332 | 57,805 | (33.7) | 61,935 | 2,46,750 | 1,99,163 | 23.9 |
| Gross Profit | 5,234 | 9,311 | (43.8) | 8,191 | 36,591 | 29,363 | 24.6 |
| \% of NS | 13.7 | 16.1 |  | 13.2 | 14.8 | 14.7 |  |
| Other Expenses | 4,145 | 3,352 | 23.7 | 4,014 | 15,370 | 12,941 | 18.8 |
| \% of NS | 10.8 | 5.8 |  | 6.5 | 6.2 | 6.5 |  |
| EBITDA | 1,089 | 5,959 | (81.7) | 4,177 | 21,221 | 16,422 | 29.2 |
| Margins (\%) | 2.8 | 10.3 |  | 6.7 | 8.6 | 8.2 |  |
| Depreciation | 861 | 750 | 14.8 | 948 | 3,398 | 1,988 | 70.9 |
| Interest | 76 | 168 | (55.0) | 124 | 628 | 472 | 33.1 |
| Other Income | 513 | 119 | 330.0 | 356 | 633 | 514 | 23.2 |
| PBT | 666 | 5,162 | (87.1) | 3,460 | 17,829 | 14,476 | 23.2 |
| Tax | 170 | 1,808 | (90.6) | 591 | 4,330 | 5,113 | (15.3) |
| Tax rate (\%) | 25.5 | 35.0 |  | 17.1 | 24.3 | 35.3 |  |
| Adjusted PAT | 496 | 3,353 | (85.2) | 2,869 | 13,499 | 9,364 | 44.2 |

Source: Company, PL

Exhibit 2: Added 2 stores in 1QFY21; Cost of retail down 500bps YoY and 430bps

|  | 4Q19 | 1Q20 | 2Q20 | 3Q20 | 4Q20 | 1Q21 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| No of Stores | 176 | 184 | 189 | 196 | 214 | 216 |
| Area (mn Sq.ft.) | 5.9 | 6.3 | 6.5 | 7.0 | 7.8 | 8.0 |
| Sales/Ft | 8531 | 9234 | 9152 | 9687 | 7940 | 4792 |
| Gross Profit/Ft | 1229 | 1487 | 1379 | 1453 | 1050 | 654 |
| EBIDTA/FT | 638 | 952 | 793 | 851 | 535 | 136 |
| Cost of retail \% | 6.9 | 5.8 | 6.4 | 6.2 | 6.5 | 10.8 |

Source: Company, PL

Exhibit 3: Gross Profit/Ft and EBIDTA/Ft likely to be impacted in FY21 due to COVID-19

|  | FY18 | FY19 | FY20 | FY21E | FY22E | FY23E |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales/Ft | 32,719 | 35,647 | 32,879 | 32,117 | 33,208 | 34,712 |
| Gross Profit/Ft | 4,853 | 5,091 | 4,830 | 4,271 | 4,787 | 5,036 |
| EBIDTA/FT | 2,738 | 2,768 | 2,729 | 2,257 | 2,749 | 2,917 |
| Capex/Ft | 10,103 | 14,856 | 9,603 | 19,251 | 12,338 | 12,832 |
| Cost of retail \% | $6.9 \%$ | $6.9 \%$ | $6.6 \%$ | $6.7 \%$ | $6.6 \%$ | $6.6 \%$ |
| Working Cap/Ft | 1,723 | 1,566 | 1,927 | 1,820 | 1,888 | 2,001 |

Source: Company, PL

Exhibit 4: Bill Cuts decreased by 0.8\% in FY20


Source: Company, PL

Exhibit 6: Sales/Sq. ft. decreased to Rs 32,879


Source: Company, PL

Exhibit 5: LTL growth at 10.9\% in FY20

## LFL growth



Source: Company, PL

Exhibit 7: Foods continue to remain highest contributor


## Source: Company, PL

Top 4 clusters add 42\% of stores in FY20 versus $85 \%$ in FY19


## Financials

Income Statement (Rs m)

| Y/e Mar | FY20 | FY21E | FY22E | FY23E |
| :---: | :---: | :---: | :---: | :---: |
| Net Revenues | 2,48,702 | 2,65,829 | 3,36,632 | 4,24,508 |
| YoY gr. (\%) | 24.3 | 6.9 | 26.6 | 26.1 |
| Cost of Goods Sold | 2,11,029 | 2,27,815 | 2,84,454 | 3,58,285 |
| Gross Profit | 37,673 | 38,014 | 52,178 | 66,223 |
| Margin (\%) | 15.1 | 14.3 | 15.5 | 15.6 |
| Employee Cost | 4,561 | 5,317 | 5,891 | 7,429 |
| Other Expenses | 11,828 | 12,610 | 16,322 | 20,439 |
| EBITDA | 21,283 | 20,087 | 29,965 | 38,355 |
| YoY gr. (\%) | 30.3 | (5.6) | 49.2 | 28.0 |
| Margin (\%) | 8.6 | 7.6 | 8.9 | 9.0 |
| Depreciation and Amortization | 3,744 | 4,379 | 5,627 | 6,979 |
| EBIT | 17,539 | 15,708 | 24,338 | 31,376 |
| Margin (\%) | 7.1 | 5.9 | 7.2 | 7.4 |
| Net Interest | 691 | 192 | 380 | 380 |
| Other Income | 600 | 1,920 | 1,507 | 1,083 |
| Profit Before Tax | 17,448 | 17,437 | 25,465 | 32,079 |
| Margin (\%) | 7.0 | 6.6 | 7.6 | 7.6 |
| Total Tax | 4,438 | 4,464 | 6,519 | 8,212 |
| Effective tax rate (\%) | 25.4 | 25.6 | 25.6 | 25.6 |
| Profit after tax | 13,010 | 12,973 | 18,946 | 23,867 |
| Minority interest | - | - | - | - |
| Share Profit from Associate | - | - | - | - |
| Adjusted PAT | 13,010 | 12,973 | 18,946 | 23,867 |
| YoY gr. (\%) | 44.2 | (0.3) | 46.0 | 26.0 |
| Margin (\%) | 5.2 | 4.9 | 5.6 | 5.6 |
| Extra Ord. Income / (Exp) | 7 | 7 | 7 | 7 |
| Reported PAT | 13,017 | 12,980 | 18,953 | 23,873 |
| YoY gr. (\%) | 44.4 | (0.3) | 46.0 | 26.0 |
| Margin (\%) | 5.2 | 4.9 | 5.6 | 5.6 |

Margin (\%)

| Total Comprehensive Income | 13,017 | 12,980 | 18,953 | 23,873 |
| :--- | ---: | ---: | ---: | ---: |
| Equity Shares O/s (m) | 648 | 648 | 648 | 648 |
| EPS (Rs) | 20.1 | $\mathbf{2 0 . 0}$ | $\mathbf{2 9 . 2}$ | 36.8 |

Source: Company Data, PL Research

| Y/e Mar | FY20 | FY21E | FY22E | FY23E |
| :---: | :---: | :---: | :---: | :---: |
| Non-Current Assets |  |  |  |  |
| Gross Block | 64,444 | 91,216 | 1,17,199 | 1,46,252 |
| Tangibles | 63,711 | 90,373 | 1,16,229 | 1,45,137 |
| Intangibles | 733 | 843 | 970 | 1,115 |
| Acc: Dep / Amortization | 12,920 | 17,305 | 22,938 | 29,924 |
| Tangibles | 12,472 | 16,756 | 22,273 | 29,125 |
| Intangibles | 448 | 549 | 666 | 799 |
| Net fixed assets | 51,524 | 73,911 | 94,260 | 1,16,328 |
| Tangibles | 51,239 | 73,617 | 93,956 | 1,16,012 |
| Intangibles | 285 | 294 | 304 | 316 |
| Capital Work In Progress | 3,644 | 2,500 | 2,500 | 2,500 |
| Goodwill | 783 | 783 | 783 | 783 |
| Non-Current Investments | 354 | 405 | 477 | 578 |
| Net Deferred tax assets | (471) | (314) | (85) | 204 |
| Other Non-Current Assets | 10,107 | 8,952 | 9,234 | 9,572 |
| Current Assets |  |  |  |  |
| Investments | 147 | 161 | 178 | 195 |
| Inventories | 19,474 | 21,266 | 26,931 | 33,961 |
| Trade receivables | 196 | 838 | 1,015 | 1,279 |
| Cash \& Bank Balance | 31,951 | 26,457 | 19,144 | 13,327 |
| Other Current Assets | 1,491 | 1,595 | 2,020 | 2,547 |
| Total Assets | 1,20,762 | 1,38,081 | 1,58,074 | 1,82,998 |
| Equity |  |  |  |  |
| Equity Share Capital | 6,478 | 6,478 | 6,478 | 6,478 |
| Other Equity | 1,04,320 | 1,16,319 | 1,34,300 | 1,56,943 |
| Total Networth | 1,10,797 | 1,22,797 | 1,40,778 | 1,63,421 |
| Non-Current Liabilities |  |  |  |  |
| Long Term borrowings | - | 2,500 | 2,500 | 2,500 |
| Provisions | 15 | 32 | 68 | 153 |
| Other non current liabilities | 2,211 | 2,211 | 2,211 | 2,211 |
| Current Liabilities |  |  |  |  |
| ST Debt / Current of LT Debt | 37 | 1,500 | 1,500 | 1,500 |
| Trade payables | 4,335 | 5,934 | 7,611 | 9,427 |
| Other current liabilities | 2,886 | 2,784 | 3,312 | 3,982 |
| Total Equity \& Liabilities | 1,20,762 | 1,38,081 | 1,58,074 | 1,82,998 |


| Cash Flow (Rs m) |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Y/e Mar | FY20 | FY21E | FY22E | FY23E |
| PBT | 17,448 | 17,437 | 25,465 | 32,079 |
| Add. Depreciation | 3,744 | 4,379 | 5,627 | 6,979 |
| Add. Interest | 691 | 192 | 380 | 380 |
| Less Financial Other Income | 600 | 1,920 | 1,507 | 1,083 |
| Add. Other | $(6,952)$ | 964 | $(548)$ | $(642)$ |
| Op. profit before WC changes | 14,932 | 22,972 | 30,924 | 38,796 |
| Net Changes-WC | $(5,788)$ | $(1,163)$ | $(4,381)$ | $(5,734)$ |
| Direct tax | $(4,438)$ | $(4,464)$ | $(6,519)$ | $(8,212)$ |
| Net cash from Op. activities | $\mathbf{4 , 7 0 6}$ | $\mathbf{1 7 , 3 4 4}$ | $\mathbf{2 0 , 0 2 5}$ | 24,850 |
| Capital expenditures | $(11,923)$ | $(25,622)$ | $(25,976)$ | $(29,047)$ |
| Interest / Dividend Income | - | - | - | - |
| Others | 25 | $(8)$ | $(9)$ | $(11)$ |
| Net Cash from Invt. activities | $(11,898)$ | $(25,630)$ | $(25,985)$ | $(29,057)$ |
| Issue of share cap. / premium | 41,906 | $(203)$ | - | - |
| Debt changes | $(4,261)$ | 3,963 | - | - |
| Dividend paid | - | $(777)$ | $(972)$ | $(1,231)$ |
| Interest paid | $(691)$ | $(192)$ | $(380)$ | $(380)$ |
| Others | - | - | - | - |
| Net cash from Fin. activities | $\mathbf{3 6 , 9 5 4}$ | $\mathbf{2 , 7 9 0}$ | $(1,352)$ | $(1,611)$ |
| Net change in cash | 29,762 | $(5,495)$ | $\mathbf{( 7 , 3 1 2 )}$ | $(5,818)$ |
| Free Cash Flow | $(7,217)$ | $(8,277)$ | $(5,951)$ | $(4,196)$ |
| Sourc |  |  |  |  |


| Key Financial Metrics |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Y/e Mar | FY20 | FY21E | FY22E | FY23E |
| Per Share(Rs) |  |  |  |  |
| EPS | 20.1 | 20.0 | 29.2 | 36.8 |
| CEPS | 25.9 | 26.8 | 37.9 | 47.6 |
| BVPS | 171.0 | 189.6 | 217.3 | 252.3 |
| FCF | $(11.1)$ | $(12.8)$ | $(9.2)$ | $(6.5)$ |
| DPS | - | 1.2 | 1.5 | 1.9 |
| Return Ratio(\%) |  |  |  |  |
| RoCE | 20.5 | 13.2 | 17.9 | 20.1 |
| ROIC | 19.8 | 14.1 | 17.5 | 18.5 |
| RoE | 15.6 | 11.1 | 14.4 | 15.7 |
| Balance Sheet |  |  |  |  |
| Net Debt : Equity (x) | $0.3)$ | $(0.2)$ | $(0.1)$ | $(0.1)$ |
| Net Working Capital (Days) | 23 | 22 | 22 | 22 |
| Valuation(x) |  |  |  |  |
| PER | 115.6 | 116.0 | 79.4 | 63.0 |
| P/B | 13.6 | 12.3 | 10.7 | 9.2 |
| P/CEPS | 89.8 | 86.7 | 61.2 | 48.8 |
| EV/EBITDA | 69.2 | 73.8 | 49.7 | 39.0 |
| EV/Sales | 5.9 | 5.6 | 4.4 | 3.5 |
| Dividend Yield (\%) | - | 0.1 | 0.1 | 0.1 |
| Source: Company Data, PL Research |  |  |  |  |

Source: Company Data, PL Research

Quarterly Financials (Rs m)

| Y/e Mar | Q2FY20 | Q3FY20 | Q4FY20 | Q1FY21 |
| :---: | :---: | :---: | :---: | :---: |
| Net Revenue | 59,490 | 67,519 | 61,935 | 38,332 |
| YoY gr. (\%) | 22.1 | 23.9 | 23.0 | (33.7) |
| Raw Material Expenses | 50,528 | 57,392 | 53,744 | 33,099 |
| Gross Profit | 8,962 | 10,127 | 8,191 | 5,234 |
| Margin (\%) | 15.1 | 15.0 | 13.2 | 13.7 |
| EBITDA | 5,154 | 5,931 | 4,177 | 1,089 |
| YoY gr. (\%) | 32.3 | 30.8 | 10.9 | (81.7) |
| Margin (\%) | 8.7 | 8.8 | 6.7 | 2.8 |
| Depreciation / Depletion | 833 | 867 | 948 | 861 |
| EBIT | 4,321 | 5,064 | 3,228 | 228 |
| Margin (\%) | 7.3 | 7.5 | 5.2 | 0.6 |
| Net Interest | 175 | 160 | 124 | 76 |
| Other Income | 89 | 69 | 356 | 513 |
| Profit before Tax | 4,234 | 4,973 | 3,460 | 666 |
| Margin (\%) | 7.1 | 7.4 | 5.6 | 1.7 |
| Total Tax | 900 | 1,031 | 591 | 170 |
| Effective tax rate (\%) | 21.2 | 20.7 | 17.1 | 25.5 |
| Profit after Tax | 3,335 | 3,943 | 2,869 | 496 |
| Minority interest | - | - |  |  |
| Share Profit from Associates | - | - | - | - |
| Adjusted PAT | 3,335 | 3,943 | 2,869 | 496 |
| YoY gr. (\%) | 47.7 | 53.4 | 41.4 | (85.2) |
| Margin (\%) | 5.6 | 5.8 | 4.6 | 1.3 |
| Extra Ord. Income / (Exp) | - | - | - | - |
| Reported PAT | 3,335 | 3,943 | 2,869 | 496 |
| YoY gr. (\%) | 47.7 | 53.4 | 41.4 | (85.2) |
| Margin (\%) | 5.6 | 5.8 | 4.6 | 1.3 |
| Other Comprehensive Income | (25) | (14) | 5 | (10) |
| Total Comprehensive Income | 3,309 | 3,929 | 2,874 | 485 |
| Avg. Shares O/s (m) | 624 | 624 | 648 | 648 |
| EPS (Rs) | 5.3 | 6.3 | 4.4 | 0.8 |

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| Buy | $:>15 \%$ |
| :--- | :--- |
| Accumulate | $:$ |
| Hold | $:$ |
| Reduce to $15 \%$ |  |
| Red $-5 \%$ |  |
| Sell | $:-5 \%$ to $-15 \%$ |
| Not Rated (NR) | $:<-15 \%$ |
| Under Review (UR) | $:$ No specific call on the stock |
|  |  |

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[^0]:    Source: Company Data, PL Research

