# Motilal Oswal

# **UltraTech Cement**

### Estimate change

TP change

**Rating change** 

Motilal Oswal values your support in the Asiamoney Brokers Poll 2020 for India Research, Sales and Trading team. We <u>request your ballot.</u>



Bloomberg	UTCEM IN
Equity Shares (m)	288
M.Cap.(INRb)/(USDb)	1193.7 / 14.9
52-Week Range (INR)	4753 / 2913
1, 6, 12 Rel. Per (%)	-2/-4/-10
12M Avg Val (INR M)	2412

### Financial Snapshot (INR b)

Y/E MARCH	2020	2021E	2022E
Sales	421	378	446
EBITDA	94	89	112
Adj. PAT	43	39	56
EBITDA Margin (%)	22	24	25
Adj. EPS (INR)	147	135	195
EPS Gr. (%)	63	(8)	44
BV/Sh. (INR)	1,425	1,551	1,735
Ratios			
Net D:E	0.4	0.3	0.1
RoE (%)	11.7	9.6	12.5
RoCE (%)	9.6	8.1	10.5
Payout (%)	8.6	8.3	6.7
Valuations			
P/E (x)	28.1	30.5	21.2
P/BV (x)	2.9	2.7	2.4
EV/EBITDA(x)	14.4	14.6	11.2
EV/ton (USD)	162	153	146
Div. Yield (%)	0.3	0.3	0.3
FCF Yield (%)	6.0	5.4	5.8

### Shareholding pattern (%)

As On	Jun-20	Mar-20	Jun-19
Promoter	60.0	59.7	61.7
DII	14.7	14.2	8.7
FII	16.2	16.6	18.7
Others	9.1	9.5	10.9

FII Includes depository receipts

### CMP: INR4,136

TP: INR4,830 (+17%)

**Buy** 

### Continues to deliver and de-lever

### Raise EPS estimates by 11–23%

- UltraTech Cement (UTCEM)'s result highlights the execution of its planned cost rationalization and de-leveraging roadmap. Despite negative operating leverage (volumes down 32% YoY), the company reported the highest ever EBITDA/t of INR1,416, led by cost reduction across heads of expenditure. Net debt also declined by INR22b (13%) QoQ to INR147b (1.7x EBITDA).
- We raise our consolidated PAT estimate by 23%/11% for FY21/FY22 after factoring lower operating costs as well as lower finance cost (on account of faster de-leveraging). Besides strong FCF, non-core asset sales should further aid de-leveraging. Reiterate **Buy**.

### Higher-than-expected cost reduction leads to beat on EBITDA

- Consol revenue / EBITDA / adj. PAT was down 33%/ 30%/ 29% YoY to INR76.3b/INR20.7b/INR9.1b and was +0%/+19%/+74% v/s our estimate.
  Volumes declined 32% YoY to 14.65mt (our est.: 14.17mt) on government-mandated plant shutdown in April.
- EBITDA/t of INR1,416 (+3% YoY; +24% QoQ), the highest ever, beat estimates by ~15%, driven by lower-than-expected costs.
- Cost/t fell to INR3,795/t (-4% YoY; -2% QoQ), led by a fall in lead distance (which reduced freight cost) and 21% YoY cut in fixed costs (maintenance, ad spends, travel, etc.). As a result, other expenses were lower in the quarter. Blended realization improved 4% QoQ to INR5,211/t (-2% YoY), led by price hikes, partly offset by lower sales in RMC and White Cement.
- Finance cost fell 22% YoY to INR3.8b, supported by lower debt and interest rate. Other income rose 107% YoY to INR2.8b on MTM gains and higher cash.
- Consol. net debt fell further by INR22b in the quarter to INR146.5b, 1.7x of TTM EBITDA (from the peak of INR221b debt, 3x of EBITDA, in Mar'19).

### Highlights from management commentary

- Capex guidance for FY21 has been raised to INR15b, from INR10b (FY20: INR17b), as some return-accretive projects are being accelerated.
- FCF generation stood at INR22.0b, achieved through a working capital release of INR7.9b. However, management does not foresee further reduction in working capital in FY21.
- Current capacity utilization stands at 65%, nearly flat YoY.
- Cement prices have declined 4–5% MoM in July due to seasonal weakness.
- It aims to reduce fixed costs (including employee costs) by 10% or INR5.0b in FY21 (implying ~INR70/t) on a sustainable basis.
- Century assets recorded EBITDA/t of >INR900/t, with cost reduction of INR105/t QoQ and utilization at >70% in May and June.
- UTCEM has divested the non-core China cement business (part of the Binani acquisition) for EV of USD120m (INR9.0b), with the deal closure expected next month. Post the payment of its liabilities in China and the withholding tax, it expects to receive INR7.0b, which would further reduce net debt.

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### Valuation and view

- UTCEM's market mix has improved post acquisitions, with the stronger markets of northern/central India contributing ~45% to volumes.
- The valuation is reasonable at 11.2x FY22E EV/EBITDA and USD146/t of capacity, a ~35% discount to the past five-year average and ~20% discount to the past 10year average. The stock is also trading 35% cheaper than peer Shree Cement v/s the historical average of 10%. We value UTCEM at 13x FY22E EV/EBITDA to arrive at TP of INR4,830. Reiterate Buy.

Quarterly performance (CONSOL)										(INR m)		
		FY	20			FY21				FY21E	FY21	Var.
	1Q	2Q	3Q	4Q	1Q	2QE	3QE	4QE			1QE	(%)
Net Sales	1,14,197	96,204	1,03,538	1,07,456	76,338	85,436	98,522	1,17,513	4,21,248	3,77,808	76,311	0
YoY Change (%)	19.6	4.0	-0.9	-13.1	-33.2	-11.2	-4.8	9.4	1.2	-10.3	-33.1	0
Total Expenditure	84,704	77,024	82,476	83,056	55,592	66,050	77,964	89,045	3,27,106	2,88,652	58,846	-6
EBITDA	29,493	19,180	21,062	24,401	20,746	19,386	20,557	28,467	94,142	89,157	17,465	19
Margins (%)	25.8	19.9	20.3	22.7	27.2	22.7	20.9	24.2	22.3	23.6	22.9	
Depreciation	6,884	6,684	6,730	6,724	6,462	6,512	6,612	7,350	27,022	26,936	6,750	-4
Interest	5,029	5,071	4,708	5,048	3,930	3 <i>,</i> 530	3,130	5,083	19,857	15,673	4,800	-18
Other Income	1,347	1,475	1,682	1,979	2,788	2,400	2,200	2,687	6,478	10,075	1,750	59
PBT before EO expense	18,928	8,900	11, <b>30</b> 6	14,608	13,142	11,744	13,015	18,721	53,742	56,623	7,665	71
Extra-Ord expense	0	0	1,332	-21,120	1,574	0	0	0	-19,788		0	
PBT after EO Expense	18,928	8,900	9,973	35,728	11,568	11,744	13,015	18,721	73,530	56,623	7,665	51
Тах	6,118	3,113	2,862	3,320	3,603	3,699	4,100	5,666	-5,682	17,068	2,453	
Rate (%)	32.3	35.0	28.7	9.3	31.1	31.5	31.5	30.3	-7.7	30.1	32.0	
Reported PAT	12,810	5,787	7,112	32,408	7,965	8,045	8,916	13,055	79,211	39,555	5,212	53
Minority Interest	1	3	8	14	11	10	10	0	44	32	0	
Adj PAT	12,811	5,790	8,069	13,265	9,060	8,055	8,926	13,056	39,935	39,096	5,212	74
YoY Change (%)	92.3	62.2	103.7	24.2	-29.3	39.1	10.6	-1.6	60.9	-2.1	-59.3	

E: MOFSL Estimates

		FY2	0		FY21				FY20	FY21E	FY21	Var.
					1QE	(%)						
Per ton analysis (INR/ton)	1Q	2Q	3Q	4Q	1Q	2QE	3QE	4QE	FY20	FY21E	1QE	Var (%)
Volume (m ton)	21.42	18.69	20.90	21.44	14.65	16.70	19.81	22.70	83.86	73.86	14.17	3
YoY Change (%)	8.3	-1.0	-4.0	-16.0	-31.6	-10.6	-5.2	5.9	-2.5	-10.3	-33.8	
Realization (incl RMC)	5,331	5,147	4,954	5,012	5,211	5,116	4,974	5,177	5,023	5,115	5,385	-3
YoY Change (%)	10.5	5.1	3.2	3.4	-2.3	-0.6	0.4	3.3	3.9	0.0	1.1	
RM Cost	733	804	856	678	810	780	780	776	753	785	800	1
Power & Fuel	1,094	1,052	976	988	936	930	980	1,015	1,010	971	945	-1
Staff Cost	278	342	297	305	383	347	308	286	299	325	402	-5
Freight & Forwarding	1,211	1,143	1,121	1,249	1,096	1,160	1,172	1,187	1,160	1,159	1,207	-9
Other Expenditure	639	781	697	653	570	738	696	659	679	669	799	-29
Total Expenditure	3,954	4,121	3,946	3,874	3,795	3,955	3,936	3,923	3,901	3,908	4,153	-9
EBITDA	1,377	1,026	1,008	1,138	1,416	1,161	1,038	1,254	1,123	1,207	1,232	15



### **Highlights from management commentary**

### Capacity utilization at 65% in July; Retail and rural drive demand

- The company resumed operations w.e.f. 20<sup>th</sup> April 2020 and operated at 46% capacity utilization during the quarter. It is operating at ~65% capacity utilization in July.
- The Cement market is witnessing strong demand from the Retail market and rural regions on account of good monsoons and govt. support, which have improved rural cash flow.
- Real estate demand is expected to normalize post Diwali as migrant labor is expected to return post the agri season.
- The company is not facing any labor shortages or logistic issues, and could rampup utilization in line with demand.
- Plants in the eastern and central regions are running at optimum utilization levels. Utilization is picking up in the northern region, while it remains low in the western region. Demand in AP and Telangana has been muted.
- Expect strong demand from rural and ongoing govt. infra projects, such as highways and metros, in the post-COVID-19 era.
- However, management remains skeptical about demand due to the recent lockdowns and rising cases of COVID-19.

### 1QFY21: Operational highlights

- In 1QFY21, volumes declined by 32% YoY to 14.65mt and industry volumes by 33%.
- The retail volume share increased by 13% YoY. Blended sales were up 11% YoY to 78%.
- It also increased penetration in rural markets by 13% YoY. UBS (UltraTech Building Solutions) contributed 8% to total sales.
- Cost of production declined 9% YoY on account of lower logistic, raw material, and energy costs.
- During the quarter, the company booked a one-time expense of INR1.57b as per the Supreme Court order directing the partial refund of VAT incentives (incl. interest) received toward the investment in the Aditya Cement plant during 2006–12.
- Revenue from White Cement / RMC declined 39%/75% YoY to INR2.5b/INR1.5b.

### Fixed cost reduction to continue, but variable cost reduction to pause

- The company achieved cost reduction of 5% YoY / 3% QoQ in logistic cost per ton to INR1,116/t. This was due to the absence of busy-season surcharge (2.5%) and synergy with acquired plants (2.5%). Sequentially, it benefitted from lower lead distance. However, it expects a rise in diesel cost to impact logistic cost in 2QFY21.
- It achieved 11% YoY (flat QoQ) cost reduction in power and fuel costs per ton on lower pet coke cost and higher pet coke usage. Average pet coke price was down 26% YoY to USD70/t, whereas pet coke usage stood at 77% (1QFY20: 59%). Spot prices of pet coke were at USD75/t (nearly flat YoY).
- The company achieved a consistent reduction in the consumption of fossil fuels through investments in green power (WHRS, solar, wind). Green power consumption rose to 14% (v/s 12% in 4QFY20) and should rise to 20% in FY22.

- Raw material cost per ton declined 2% YoY / 4% QoQ on lower fly ash price and mix optimization. The clinker-to-cement conversion ratio improved by 3% YoY.
- Other expenditure per ton declined 10% YoY / 12% QoQ on lower maintenance cost (8% QoQ) and a 21% reduction in fixed overhead cost (travel, advertisement, and dealer engagements). The company guided for a reduction of 10% or INR5.0b in fixed overhead cost on a sustainable basis. Fixed overheads stood at INR50b in FY20.

### Century assets: EBITDA/t of >INR900; cost reduction of INR105/t QoQ

- The Century plant's capacity utilization was at 70% over May–Jun'20 (80% in 4QFY20).
- Pet coke usage increased to 73% (69% in 4QFY20), while power consumption reduced by 3% (v/s 4QFY20).
- In 1QFY21, cost declined by INR105/t QoQ. As a result, EBITDA/t stood at >INR900/t.

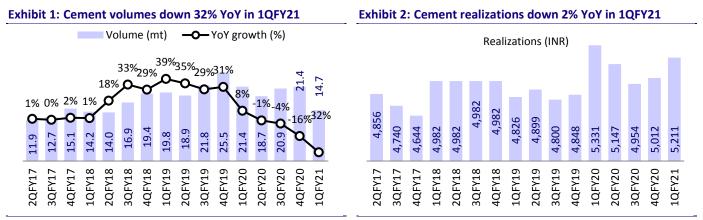
### UCNL non-core asset disposal

- The company has divested the non-core China cement business (part of the Binani acquisition) for EV of USD120m (INR9.0b).
- The transaction is expected to be completed by Aug'20.
- Post the payment of debt and the withholding tax, it expects to receive INR7.0b, which would be used to reduce company debt.
- The disposal of other non-core assets (the Dubai plant, loans to the Fiberglass business, etc.) is also being attempted, but there has not been much progress.

### Capex guidance increased; deleveraging to continue

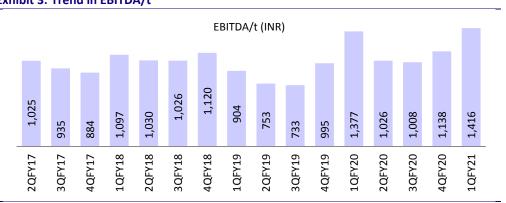
- The company has increased its capex guidance to INR15b for FY21 from an earlier guidance of INR10.0b (INR17b in FY20). Of INR15b, ~INR7b is toward maintenance capex, INR1.2b for the Bara grinding unit, and another 1.2b for the Bicharpur coal block.
- Consol. net debt declined further by INR22b to INR146.5b in the quarter (from the peak of INR221b in Mar'19). This was achieved through FCF of INR22b during the quarter.
- Net debt/EBITDA reduced to 1.7x in Jun'20 from 3.0x in FY19.
- Working capital release stood at INR7.9b during the quarter. Management does not expect further release of working capital.
- Divestment proceeds of ~INR7.0b from the Binani China asset are likely to further reduce net debt.

### **Key exhibits**



Source: Company, MOFSL





Source: Company, MOFSL

Source: Company, MOFSL

### Exhibit 4: Trend in key operating parameters

INR/Ton	1QFY21	1QFY20	YoY (%)	4QFY20	QoQ (%)
Realization	5,211	5,331	-2%	5,012	4%
RM Cost	810	733	11%	678	19%
Power & Fuel	936	1,094	-14%	988	-5%
Staff Cost	383	278	37%	305	25%
Freight & Forwarding	1,096	1,211	-9%	1,249	-12%
Other Expenditure	570	639	-11%	653	-13%
Total Expenditure	3,795	3,954	-4%	3,874	-2%
EBITDA	1,416	1,377	3%	1,138	24%

Source: Company, MOFSL

### Valuation and view

**Capacity expansion and sweating of existing assets to drive growth:** UTCEM is setting up cement capacities of 3.4MMTPA in eastern India (commissioning in 1HCY21) and 2MMTPA in central India. Besides this, there is no ongoing expansion program, and the company's focus is on sweating existing assets (capacity of 111MMTPA; 60% current utilization). We expect volumes to nosedive in FY21 due to the COVID-19 pandemic, but recover in FY22 as normalization sets in.

**Century: rebranding/revamping of assets to improve margins:** Century Cement (CTIL) generated EBITDA per ton of >INR900/t in 1QFY21. We expect this to rise to ~INR800/t in FY22. The rebranding to UltraTech (already done for 65% of volumes)

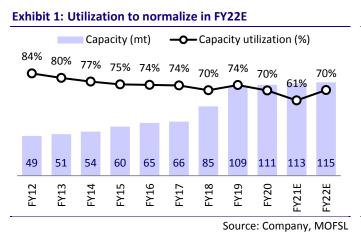
and lower costs, with better fixed cost absorption, improved efficiency, and freight cost savings (through logistic realignment), would be the key drivers.

**Strong FCF to drive de-leveraging:** Net debt is expected to decline, led by limited capex spends and stronger cash flows from the ramp-up in existing capacities. We estimate net debt to decline to INR67b in FY22 (0.6x EBITDA) from INR217b in FY19. Additionally, UTCEM is looking to divest its non-core assets in the UAE and recover the loans given to the Binani Fiberglass business (part of the Binani acquisition). This, if successful, would help reduce leverage further.

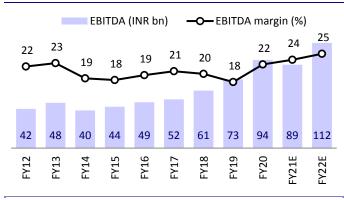
### Robust earnings growth, with attractive valuations; reiterate Buy

UTCEM's market mix has improved post the acquisition, with northern/central contributing ~45% to volumes (both regions have a better utilization outlook); the share of weaker regions (southern/eastern) has declined. The valuation is reasonable at 11.2x FY22E EV/EBITDA and USD146/t of capacity, a ~35% discount to the past five-year average and ~20% discount to the past 10-year average. The stock is also trading 35% cheaper than peer Shree Cement v/s the historical average of 10%. We value UTCEM at 13x FY22E EV/EBITDA to arrive at TP of INR4,830. Reiterate **Buy.** 

### **Story in charts**

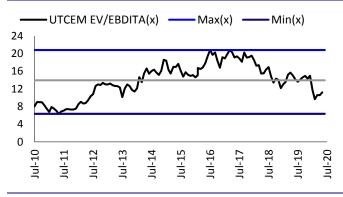


### Exhibit 3: Expect EBITDA CAGR of 9% over FY20-22



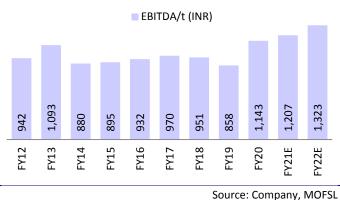
Source: Company, MOFSL

### Exhibit 5: UTCEM EV/EBITDA trend



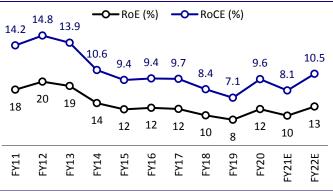
Source: MOFSL, Company

### Exhibit 2: EBITDA/t to improve further over FY20-22



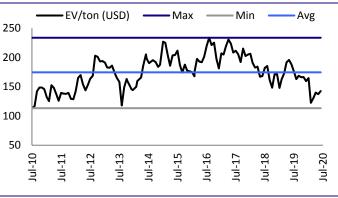






Source: Company, MOFSL

### Exhibit 6: UTCEM EV/ton trend



Source: MOFSL, Company

### **Financials and valuations**

### **Consolidated - Income statement**

Consolidated - Income stateme Y/E March	FY15	FY16	FY17	FY18	FY19	FY20	FY21E	(INR m) FY22E
Total Income from Operations	2,43,400	2,51,532	2,53,749	3,09,786	4,16,088	4,21,248	3,77,807	4,45,929
Change (%)	12.4	3.3	0.9	22.1	34.3	1.2	-10.3	18.0
Raw Materials	40,502	44,175	44,926	52,888	69,831	63,131	57,956	65,956
Employees Cost	13,083	14,450	15,223	18,102	22,911	25,094	24,002	26,230
Other Expenses	1,45,560	1,43,898	1,41,476	1,77,344	2,49,877	2,39,167	2,06,694	2,41,380
Total Expenditure	1,99,145	2,02,523	2,01,625	2,48,335	3,42,619	3,27,106	2,88,652	3,33,566
% of Sales	81.8	80.5	79.5	80.2	82.3	77.7	76.4	74.8
EBITDA	44,255	49,010	52,124	61,452	73,469	94,142	89,155	1,12,363
Margin (%)	18.2	19.5	20.5	19.8	17.7	22.3	23.6	25.2
Depreciation	12,034	13,772	13,484	18,479	24,507	27,022	26,936	27,783
EBIT	32,221	35,238	38,640	42,972	48,962	67,121	62,220	84,580
Int. and Finance Charges	5,865	5,663	6,401	12,376	17,779	19,857	15,673	12,487
Other Income	3,501	4,638	6,481	5,886	4,634	6,478	10,075	9,582
PBT bef. EO Exp.	29,856	34,213	38,721	36,482	35,818	53,742	56,622	81,675
EO Items	0	0	0	-3,466	-1,139	19,788	-1,574	0
PBT after EO Exp.	29,856	34,213	38,721	33,016	34,679	73,530	55,048	81,675
Total Tax	8,835	9,417	11,586	10,770	10,681	15,413	17,069	25,283
Tax Rate (%)	29.6	27.5	29.9	32.6	30.8	21.0	31.0	31.0
Minority Interest	38	16	-14	24	-37	-32	-32	-32
Reported PAT	20,983	24,780	27,149	22,222	24,035	58,148	38,011	56,423
Adjusted PAT	20,983	24,780	27,149	24,557	24,823	42,508	39,096	56,423
Change (%)	-4.9	18.1	9.6	-9.5	1.1	71.2	-8.0	44.3
Margin (%)	8.6	9.9	10.7	7.9	6.0	10.1	10.3	12.7
Consolidated - Balance sheet								(INR m)
V/F March	EV4 E	EV1C	FV17	FV10	EV10	EV20	EV01E	EVOD

Consolidated - Balance sheet								(INK M)
Y/E March	FY15	FY16	FY17	FY18	FY19	FY20	FY21E	FY22E
Equity Share Capital	2,744	2,744	2,745	2,746	2,746	2,886	2,886	2,886
Total Reserves	1,87,668	2,16,712	2,41,171	2,61,066	3,34,738	3,88,269	4,22,961	4,73,613
Net Worth	1,90,412	2,19,456	2,43,916	2,63,812	3,37,484	3,91,155	4,25,847	4,76,499
Minority Interest	182	155	97	160	122	75	44	12
Total Loans	98,291	1,06,160	84,745	1,94,802	2,53,370	2,28,979	1,88,979	1,48,979
Deferred Tax Liabilities	27,955	24,411	27,824	31,827	63,856	49,120	54,636	62,683
Capital Employed	3,16,840	3,50,182	3,56,582	4,90,601	6,54,832	6,69,329	6,69,507	6,88,173
Gross Block	3,38,565	2,55,050	2,74,135	4,30,455	5,71,407	6,02,593	6,19,235	6,40,890
Less: Accum. Deprn.	1,15,667	13,018	25,943	43,665	68,172	95,194	1,22,130	1,49,912
Net Fixed Assets	2,22,897	2,42,032	2,48,192	3,86,790	5,03,235	5,07,400	4,97,105	4,90,978
Goodwill on Consolidation	10,531	11,062	10,851	10,363	62,989	62,525	62,525	62,525
Capital WIP	22,500	14,691	9,215	15,112	11,486	9,095	4,095	6,095
Current Investment	25,230	23,651	54,110	39,491	15,165	42,437	33,149	33,149
Non Current Investment	19,770	27,301	12,795	14,978	14,048	16,850	19,138	19,138
Curr. Assets, Loans&Adv.	79,605	93,194	86,926	1,04,677	1,58,335	1,44,307	1,63,620	1,92,970
Inventory	29,491	24,546	24,006	32,676	40,990	41,483	37,825	43,464
Account Receivables	16,588	19,282	17,571	22,206	27,870	22,383	22,534	25,413
Cash and Bank Balance	3,706	22,670	22,488	2,191	7,397	5,392	28,295	49,210
Loans and Advances	29,820	26,697	22,861	47,604	82,079	75,049	74,965	74,882
Curr. Liability & Prov.	63,790	61,852	65,605	80,904	1,10,548	1,19,152	1,15,994	1,22,551
Account Payables	17,112	17,173	18,573	23,849	31,671	35,014	32,242	38,055
Other Current Liabilities	33,400	40,292	42,453	50,526	71,206	76,240	75,849	76,586
Provisions	13,279	4,388	4,579	6,529	7,671	7,898	7,904	7,910
Net Current Assets	15,815	31,343	21,321	23,773	47,787	25,155	47,626	70,419
Deferred Tax assets	96	102	98	94	121	60	61	61
Net Assets held for sale	0	0	0	0	0	5,808	5,808	5,808
Appl. of Funds	3,16,840	3,50,182	3,56,582	4,90,601	6,54,832	6,69,329	6,69,507	6,88,173

E: MOFSL Estimates

## **Financials and valuations**

Ratios								
Y/E March	FY15	FY16	FY17	FY18	FY19	FY20	FY21E	FY22E
Basic (INR)	1115	1110	1117	1110	1115	1120	11211	11221
EPS	76.4	90.2	98.9	89.4	90.4	147.3	135.5	195.5
Cash EPS	120.3	140.5	148.0	156.7	179.6	240.9	228.8	291.7
BV/Share	694.8	800.4	889.4	961.4	1,229.8	1,424.9	1,550.7	1,735.0
DPS	9.0	8.9	9.4	9.5	10.5	11.0	13.0	13.0
Payout (%)	14.2	11.8	11.5	14.0	10.5	8.6	8.3	6.7
Valuation (x)	1.1.2	11.0	11.5	11.0	11.5	0.0	0.0	0.7
P/E					45.7	28.1	30.5	21.2
Cash P/E					23.0	17.2	18.1	14.2
P/BV					3.4	2.9	2.7	2.4
EV/Sales					3.3	3.2	3.4	2.8
EV/Ton (Cap-USD)					164.6	162.3	152.8	146.4
EV/EBITDA					18.4	14.4	14.6	11.2
Dividend Yield (%)					0.3	0.3	0.3	0.3
FCF per share					156.8	249.4	224.6	241.1
Return Ratios (%)								
RoE	11.6	12.1	11.7	9.7	8.3	11.7	9.6	12.5
RoCE	9.4	9.4	9.7	8.4	7.1	9.6	8.1	10.5
RoIC	9.6	9.2	9.7	8.2	6.4	8.6	7.1	9.7
Working Capital Ratios								
Inventory (Days)	44	36	35	38	36	36	37	36
Debtor (Days)	25	28	25	26	24	19	22	21
Creditor (Days)	26	25	27	28	28	30	31	31
Leverage Ratio (x)								
Current Ratio	1.2	1.5	1.3	1.3	1.4	1.2	1.4	1.6
Interest Cover Ratio	5.5	6.2	6.0	3.5	2.8	3.4	4.0	6.8
Net Debt/Equity	0.4	0.3	0.0	0.6	0.7	0.5	0.3	0.1
Consolidated – Cash flow sta								(INR m)
Y/E March	FY15	FY16	FY17	FY18	FY19	FY20	FY21E	FY22E
OP/(Loss) before Tax	29,856	34,213	38,721	33,015	34,685	52,423	55,048	81,675
Depreciation	18,123	13,772	13,484	18,479	24,507	27,022	26,936	27,783
Interest & Finance Charges	5,492	5,042	5,822	12,376	17,779	19,857	15,673	12,487
Direct Taxes Paid	-3,880	-8,517	-7,437	-8,429	-7,101	-8,914	-11,553	-17,238
(Inc)/Dec in WC	-263	4,293	5,176	-12,554	-6,957	4,503	432	-1,878
CF from Operations	49,329	48,803	55,765	42,888	62,913	94,889	86,536	1,02,829
Others	-3,501	1,494	-8	-4,010	-3,356	-5,869	-10,075	-9,582
CF from Operating incl EO	45,828	50,297	55,756	38,877	59,557	89,020	76,461	93,247
(Inc)/Dec in FA	-69,076	-21,315	-13,557	-18,828	-16,482	-17,037	-11,641	-23,655
Free Cash Flow	-23,247	28,982	42,199	20,050	43,075	71,983	64,819	69,591
(Pur)/Sale of Investments	3,618	3,537	-11,209	16,246	26,614	-26,266	7,000	0
Others	8,500	-73	0	21,197	1,007	1,210	10,075	9,582
CF from Investments	-56,957	-17,851	-24,766	18,616	11,138	-42,093	5,434	-14,073
Issue of Shares	2	27	66	157	52	27	0	0
Inc/(Dec) in Debt	25,120	-5,503	-22,297	-42,069	-46,482	-26,663	-40,000	-40,000
Interest Paid	-5,865	0	0	-12,099	-16,850	-19,445	-15,673	-12,487
Dividend Paid	-2,972	-2,973	-3,119	-3,340	-3,462	-3,800	-3,319	-5,773
Others	558	9	0	0	-827	-31	59.001	50.250
CF from Fin. Activity	16,842	-8,440	-25,350	-57,351	-67,568	-49,911	-58,991	-58,258
Inc/Dec of Cash	5,713	24,005	<b>5,640</b>	142	3,127	-2,984	22,903	<b>20,916</b>
Opening Balance	3,485	9,198	33,203	38,843	38,986	42,113	39,129	62,031
Closing Balance	9,198	33,203	38,843	38,986	42,113	39,129	62,032	82,947

NOTES

Explanation of Investment Rating						
Investment Rating	Expected return (over 12-month)					
BUY	>=15%					
SELL	<- 10%					
NEUTRAL	< - 10 % to 15%					
UNDER REVIEW	Rating may undergo a change					
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation					

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