ICICI Securities – Retail Equity Research

Greaves Cotton's (GCL) standalone revenues came in at ₹ 147.1 crore, down 69.2% YoY, (below our estimate of ₹ 175.8 crore). Engine segment revenues came in at ₹ 140 crore, down 67.7% YoY. E-mobility segment revenue declined 52.5% to ₹ 8.9 crore due to business disruptions amid Covid-19. At the EBITDA level, it posted a loss of ₹ 21.7 crore YoY (vs. EBITDA of ₹ 61.3 crore in Q1FY20) owing to higher employee expenses, operating expenses and less revenue booking. Loss after tax was at ₹ 24.2 crore (vs. PAT of ₹ 39.8 crore in Q1FY20), partly impacted by only marginal fall of 4% in depreciation and lower other income that fell 71% to ₹ 2.2 crore YoY.

BS-VI likely to impact auto volumes; slowdown in FY21E

In Q1Y21, GCL's engine volume (3-W) fell 83% YoY to 11216 units while 4-W volumes was nil. Volumes are likely to be impacted by strict BS-VI norms and auto slowdown amid Covid-19. Other engines segment de-grew 55% YoY to 5155 units. Overall engine volumes de-grew 79% YoY. On non-auto side, power genset volumes fell 75% YoY to 275 units. Overall agriculture (pumpset, power tiller, other) volumes declined 69% YoY to 6317 units. GCL may have to take a price hike of 35-45% for BS-VI compliant engines leading to significant volume reduction and margin stress as it is difficult to completely pass on the price increase amid slowdown. We build in overall engine volumes of ~171346, ~224002 units for FY21E, FY22E, respectively.

New E-2W products, B2C business, to aid long term growth...

GCL acquired Bestway Agencies (BAPL) to expand its presence in fast disrupting E-3W market to become an integrated player in last mile Emobility with strong presence in E-2W, E-3W. Also, recently launched E-2W product 'Magnus' in June 2020 at price point of ~₹ 75000/unit would aid expand market presence. Ampere market share has now improved to 24% in E-2W among organised players (vs. 21% in Q4FY20). GCL's BS-VI diesel engine, CNG engine are expected to play a key role in the long term while BS-VI ready CREST CNG engines is likely to get commercialised very soon. In electric mobility business (EMB), E-2W volumes were at 1752 units, down 53% YoY while there were nil sales in the E-3-W segment.

Valuation & Outlook

Overall auto engine volumes may remain sluggish in the medium term due to BS-VI transition and economic slowdown amid Covid-19. While Bestway acquisition would expand E-3W base, new product launches in high speed E-2W vehicles at Ampere and new business initiatives (CNG engines, after market, B2C business) may provide much needed growth uptick in the long term. We build revenue, PAT CAGR of -4.6%, -7.4%, respectively in FY20-22E. We value GCL (base business at 12.5x on FY22E, Ampere at 1.5x P/sales on FY22E) at ₹ 80/share and maintain HOLD rating.



HOLD



Particulars	
Particular	Amount
Market Capitalization	₹1811.1 Crore
Total Debt (FY 20)	₹0 Crore
Cash and Inv. (FY 20)	₹359.9 Crore
EV	₹1451.2 Crore
52 week H/L	₹154.2 / ₹66.3
Equity capital	₹46.2 Crore
Face value	₹2

Key Highlights

- Overall engine volumes fell 79% to 16371 units, YoY. In electric mobility business, E-2W volumes came in at 1752 units, down 53% YoY, while E-3W segment posted nil sales for the quarter
- Overall auto engine volumes to remain sluggish in medium term due to BS-VI transition and Economic slowdown amid Covid-19
- Value GCL at ₹ 80/share and maintain **HOLD** rating

Research Analyst

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Key Financial Summary						
Particulars (₹crore)	FY18	FY19	FY20	FY21E	FY22E	CAGR (FY20-FY22E)
Net Sales	1,792.1	1,987.9	1,821.1	1,348.0	1,657.5	-4.6%
EBITDA	255.3	274.7	228.1	108.8	195.7	-7.4%
EBITDA Margin (%)	14.2	13.8	12.5	8.1	11.8	
Net Profit	202.6	169.3	147.5	53.1	117.1	-10.9%
EPS (₹	8.3	7.3	6.8	2.4	5.4	
P/E (x)	10.0	11.3	12.3	34.1	15.5	
RoNW (%)	17.7	18.7	16.3	6.2	13.5	
RoCE (%)	25.3	27.4	22.2	8.5	18.0	

	Q1FY21	Q1FY21E	Q1FY20	YoY (Chg %)	Q4FY20	QoQ (Chg %)	Comments
Revenue	147.1	175.8	476.8	-69.2	359.6	-59.1	Revenue declined owing to BS-VI transition and economic slowdown amid
Other Income	2.2	3.4	7.4	-71.0	3.3	-35.6	
Employee Expenses	34.7	19.9	45.8	-24.3	27.9	24.2	
Raw Material Expenses	106.1	121.1	324.3	-67.3	257.0	-58.7	
Other operating Expenses	28.0	26.5	45.6	-38.6	44.1	-36.6	
EBITDA	-21.7	8.3	61.3	-135.4	30.6	-170.9	Margins impacted as company was unable to pass though the increased cost and on lower revenue
EBITDA Margin (%)	-14.7	4.7	12.8	-2757 bps	8.5	-2322 bps	
Depreciation	11.8	10.0	12.3	-4.1	14.4	-18.4	
Interest	2.3	0.3	0.6	-	1.1		
Exceptional Item	0.0	0.0	0.0		5.0		
PBT	-33.5	1.5	55.8	-160.1	13.4	-350.2	
Total Tax	-9.3	0.4	17.6	-152.9	3.4	-376.9	
PAT	-24.2	1.1	38.2	-163.4	10.0	-341.3	
Adj. PAT	-24.2	1.1	39.8	-160.8	13.8	-275.4	
Key Metrics							
Segmental Performance							
Engine Segment	140.1	161.7	433.9	-67.7	323.1	-56.6	
Others segment	7.0	12.3	42.9	-83.8	35.9	-80.6	

Source: Company, ICICI Direct Research

Exhibit 2: Change	e in estim	ates					
			FY21E			FY22E	
(₹ Crore)	Old	New	% Change	Old	New	% Change	
Revenue	1,352.1	1,348.0	-0.3	1,656.6	1,657.5	0.1	The 3-W engine segment volume is likely to decline owing to BS-VI transition and impact of Covid-19
EBITDA	119.5	108.8	-8.9	195.6	195.7	0.0	
EBITDA Margin (%)	8.8	8.1	-76 bps	11.8	11.8	0 bps	Margins in FY21E to be impacted owing to BS-VI transition and economic slowdown
PAT	60.2	53.1	-11.7	116.8	117.1	0.3	PAT fell on account of higher operating expenses and overall slowdown in automotive and margin stress amid Covid-19
EPS (₹)	2.6	2.4	-6.3	5.2	5.4	3.2	

Source: Company, ICICI Direct Research

Exhibit 3: Assumptions							
				Current		Earlier	
	FY19	FY20E	FY21E	FY22E	FY21E	FY22E	
3W Volumes (units)	284,454	246,418	147,646	188,202	147,646	188,202.0	Revised volumes in line with expected auto sales slowdown, BS-VI transition and Covid-19 impact
4W & Other Volumes (Units	45,030	44,487	23,700	35,900	24,700	35,800.0	
Overall Engine Volumes	329,484	290,905	171,346	224,102	172,346	224,002	

Source: Company, ICICI Direct Research

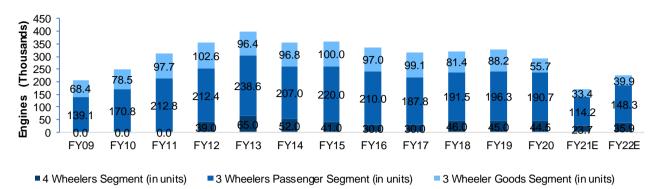
Exhibit 4: Valuations					
	Basis of Valuation	Multiple	Total Value (₹crore)	Per share value(₹)	Com m ents
Base Business	P/E	12.5x	1,464	67	
Ampere (100% Stake	P/Sales	1.5x	300	13	FY 22E sales at ₹200 crore
Total			1,764	80	

Conference call highlights

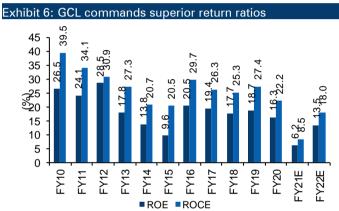
- For Q1FY21, revenue decline was mainly due to auto and industrial slowdown, which dragged overall volumes and the effect of transition to BS-VI. April and May remained muted, followed by a good recovery in June. Currently, 75% of dealership are now operational
- At EBITDA level, it registered a loss of ₹ 21.7 crore. It was unable to pass through incremental BS VI engine cost and lesser booking of revenue. Margins may witness near term impact due to economic slowdown and BS-VI but are expected to gradually recover to normalised levels in the medium term
- For Q1FY21, on consolidated basis engines contributed 52% to revenues followed by aftermarket (25%), others (17%), E-mobility (6%)
- Overall auto engine volumes declined 79% to 16371 for Q1FY21. Genset volumes declined 75% for Q1FY21 to 275 units. Overall agri business (pumpsets, power tillers, others) volumes declined 69% for Q1FY21 to 6317 units
- In electric mobility business (EMB), E-2W volumes came in at 1752 units, down 53% YoY. E-3-W segment registered nil sales
- GCL acquired Bestway Agencies (BAPL) to expand its presence in fast disrupting E-3W market to become an integrated player in last mile E-mobility with strong presence in E-2W and E-3W. Also, recently launched E-2W product 'Magnus' in June 2020 at a price point of ~₹ 75000/unit is expected to aid expand market presence. Ampere market share has now improved to 24% in E-2W among organised players (vs. 21% in Q4FY20). Ampere continues to accelerate with addition of 40 new dealerships recently
- GCL's BS-VI Diesel engine, CNG engine to play key role in long term while BS VI ready CREST CNG engines is likely to get commercialised very soon. Recently, GCL launched a slew of products including IOT enabled gensets and E-Bike namely Magnus pro. Further, the company has accelerated business developments with OEMs for BSVI engines
- Net working capital (NWC) days for Q1FY21 has increased by eight days to 57 days, on a YoY basis. With continuous efforts GCL has been able to improve cash & receivables and achieved a net reduction in working capital by around ₹ 167 crore
- Ampere reported ₹ 8.9 crore of revenue for Q1FY21, down 41% YoY
 while the EBITDA loss came in at ₹ 4.8 crore (vs. loss of ₹ 3.0 crore in
 Q1FY20). Ampere is expected to achieve EBITDA break even by FY22E
- In the auto category, cargo segment has started to improve and is gaining traction. However, passenger 3-W is still lagging behind. Green shoots are visible in aftermarket, farm and new mobility segments
- GCL is making strides to de-risk its supply chain and reduce imports from China. Ampere and Bestway have also witnessed improved localisation. Further, B2B and B2C businesses are expected to improve, once dealerships start operating at normal levels

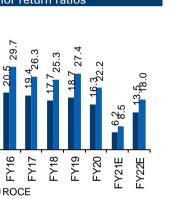
Financial Story in charts

Exhibit 5: Trend in auto engine segment sales

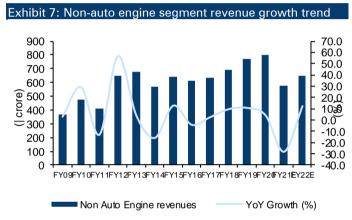


Source: Company, ICICI Direct Research



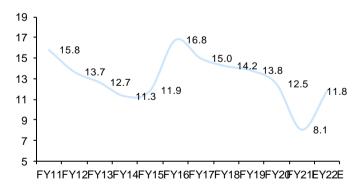


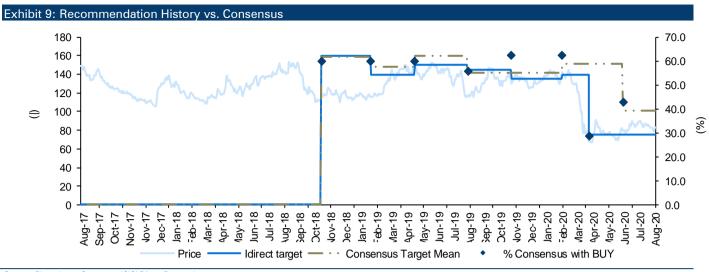
Source: ICICI Direct Research, Company



Source: ICICI Direct Research, Company

Exhibit 8: Trend in EBITDA margins





Source: Bloomberg, Company, ICICI Direct Research

Ran	k Investor Nam e	Filing Date	% 0/S	Position (%)	Change
1	Dbh International Pv	30-Jun-20	42.7	98.76m	0.00m
2	Capital Group Compan	30-Jun-20	8.8	20.44m	0.00m
3	Karun Carpets Pvt Lt	30-Jun-20	6.2	14.21m	0.00m
4	Bharat Starch Produc	30-Jun-20	6.0	13.78m	0.00m
5	Smallcap World Fund	16-Aug-18	5.8	13.40m	13.40m
6	New India Assurance	30-Jun-20	2.8	6.48m	0.00m
7	Massachusetts Inst T	30-Jun-20	2.5	5.88m	0.00m
8	Life Insurance Corp	30-Jun-20	2.4	5.65m	0.00m
9	General Insurance Co	30-Jun-20	2.0	4.69m	0.00m
10	L&T Mutual Fund	30-Jun-20	1.4	3.14m	0.00m

Source: Reuters, ICICI Direct Research

Exhibit 11: Share	holding Pattern				
(in %)	Jun-19	Sep-19	De c-19	Mar-20	Jun-20
Promoter	51.9	51.9	54.8	54.8	54.8
FII	14.9	14.6	15.0	15.6	14.3
DII	15.7	16.0	14.1	13.4	13.2
0 thers	17.6	17.6	16.1	16.2	17.7

Financial summary

Exhibit 12: Profit and loss	stateme	nt		₹ crore
(Year-end March)	FY19	FY20	FY21E	FY22E
Total operating Income	1,987.9	1,821.1	1,348.0	1,657.5
Growth (%)	10.9	-8.4	-26.0	23.0
Raw Material Expenses	1,358.5	1,249.2	928.2	1,132.1
Employee Expenses	174.7	158.1	155.2	164.3
Other Operating Expenses	179.9	185.8	155.7	165.4
Administrative Expenses	0.0	0.0	0.0	0.0
Other expenses	0.0	0.0	0.0	0.0
Total Operating Expenditur	0.0	0.0	0.0	0.0
EBIT DA	274.7	228.1	108.8	195.7
Growth (%)	195.5	-17.0	-52.3	79.8
Depreciation	48.8	52.2	55.2	61.2
Interest	3.3	3.8	3.0	1.0
Other Income	41.6	19.8	19.2	23.0
PBT	246.3	196.6	69.8	156.5
0 thers	0.0	0.0	0.0	0.0
Total Tax	77.0	49.2	16.7	39.4
PAT	169.3	147.5	53.1	117.1
Growth (%)	-16.4	-12.9	-64.0	120.4
EPS (₹	7.3	6.8	2.4	5.4

Source: Company, ICICI Direct Research

Exhibit 13: Cash flow stat	ement			₹ crore
(Year-end March)	FY19	FY20	FY21E	FY22E
Profit after Tax	169.3	147.5	53.1	117.1
Add: Depreciation	48.8	52.2	55.2	61.2
(Inc)/dec in Current Asse	-29.8	-1.8	-35.3	-29.4
Inc/(dec) in CL and Provis	60.1	-47.9	8.8	32.8
Others	0.0	0.0	0.0	0.0
CF from operating acti	251.7	153.7	84.9	182.7
(Inc)/dec in Investments	83.1	419.3	-20.0	-5.0
(Inc)/dec in Fixed Assets	-76.1	-94.3	-40.9	-56.0
Others	0.0	0.0	0.0	0.0
CF from investing acti	-80.7	194.4	-61.4	-56.4
Issue/(Buy back) of Equit	0.0	-2.6	0.0	0.0
Inc/(dec) in loan funds	-14.8	-7.0	2.0	2.0
Dividend paid & dividend	-161.9	0.0	-105.1	-105.1
Inc/(dec) in Sec. premium	0.0	0.0	0.0	0.0
Others	0.0	7.6	0.0	0.0
CF from financing activ	-163.9	-239.8	-82.0	-106.1
Net Cash flow	7.1	111.0	-58.5	20.2
Opening Cash	31.3	38.4	149.4	90.9
Closing Cash	38.4	149.4	90.9	111.1

Source: Company, ICICI Direct Research

Exhibit 14: Balance sheet			₹	crore
(Year-end March)	FY19	FY20	FY21E	FY22E
L ia b ilitie s				
Equity Capital	48.8	46.2	46.2	46.2
Reserve and Surplus	920.3	837.1	811.2	823.3
Total Shareholders funds	969.2	883.3	857.5	869.5
Total Debt	0.0	0.0	0.0	0.0
Deferred Tax Liability	7.0	0.0	2.0	4.0
Minority Interest / Others	0.0	0.0	0.0	0.0
Total Liabilities	995.4	919.2	898.9	917.9
Assets				
Gross Block	493.9	581.3	628.3	690.3
Less: Acc Depreciation	172.8	219.2	274.3	335.5
Net Block	321.2	362.1	353.9	354.7
Capital WIP	0.0	0.0	0.0	0.0
Total Fixed Assets	332.0	374.2	359.9	354.7
Investments	496.0	210.5	230.5	235.5
Inventory	115.2	171.2	174.7	175.3
Debtors	336.5	238.9	262.2	288.4
Loans and Advances	0.0	0.0	0.0	0.0
Other Current Assets	19.6	20.6	23.5	28.0
Cash	38.4	149.4	90.9	111.1
Total Current Assets	521.8	634.6	611.4	661.0
Creditors	319.4	279.1	277.0	297.4
Provisions	19.6	20.6	23.5	28.0
Total Current Liabilities	413.8	365.8	374.7	407.4
Net Current Assets	108.0	268.8	236.7	253.5
Others Assets	0.0	0.0	0.0	0.0
Total Assets	995.4	919.2	898.9	917.9

Source: Company, ICICI Direct Research

Exhibit 15: Key ratios ₹ crc					
(Year-end March)	FY19	FY20	FY21E	FY22E	
Per share data (₹					
EPS	7.3	6.8	2.4	5.4	
Cash EPS	9.4	8.6	4.7	7.7	
BV	41.9	38.2	37.1	37.6	
DPS	5.5	5.8	0.0	4.0	
Cash Per Share	1.7	6.5	3.9	4.8	
Operating Ratios (%)					
EBITDA Margin	13.8	12.5	8.1	11.8	
PBT / Total Operating inco	8.5	8.1	3.9	7.1	
PAT Margin	8.5	8.1	3.9	7.1	
Inventory days	21.2	34.3	47.3	38.6	
Debtor days	61.8	47.9	71.0	63.5	
Creditor days	58.7	55.9	75.0	65.5	
Return Ratios (%)					
RoE	18.7	16.3	6.2	13.5	
RoCE	27.4	22.2	8.5	18.0	
RolC	48.3	25.4	7.6	19.0	
Valuation Ratios (x)					
P/E	11.3	12.3	34.1	15.5	
EV / EBITDA	5.7	7.3	15.6	8.6	
EV / Net Sales	0.8	0.9	1.3	1.0	
Market Cap / Sales	1.1	1.0	1.0	1.3	
Price to Book Value	2.0	2.1	2.1	2.1	
Solvency Ratios					
Debt/EBITDA	0.0	0.0	0.0	0.0	
Debt / Equity	0.0	0.0	0.0	0.0	
Current Ratio	1.2	1.3	1.4	1.3	
Quick Ratio	0.9	0.9	0.9	0.9	

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Hold: -5% to 15%;

Reduce: -15% to -5%;

Sell: <-15%



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