

Robust performance on margin front...

TeamLease Services' (TLS) results were above our expectation, especially on the profitability side. While revenues fell 14.6% QoQ, EBITDA margins improved 70 bps QoQ to 2.2%. This was mainly due to 20.5% QoQ fall in general staffing core employees and higher margins in specialised staffing. General staffing core to associate ratio also improved from 264 to 283. The company has moved to the new tax regime, which has helped improve its cash flow. The overall cash conversion has improved to 80% in Q1FY21.

General staffing to drive revenues

Despite challenging times, the company gained market share in general staffing business (added 78 accounts) in Q1FY21, helping TLS to register 14.5% fall in volumes vs. expected 18-20% dip. Going forward, we expect an economic recovery and market share gains to boost the topline. This coupled with traction in NETAP due to some improvement in manufacturing & auto will further give impetus to general staffing revenues. Also, we expect a revival in demand from BFSI, logistic, healthcare and FMCG to lead to healthy growth in general staffing. Hence, we assume 10.5% CAGR in FY20-22E in general staffing. In specialised staffing, we expect revenues to improve in coming quarters led by a revival in IT services. As a result, we expect overall revenues to increase at 9.7% CAGR in FY20-22E.

Margins expected to improve led by cost rationalisation

EBITDA margins in the quarter improved due to rationalisation of core associates, lower variable pay, lower reimbursement and lower facility cost. While some of the cost will return with growth, the company expects 25% of overall cost saved to be sustainable (which we believe could be ₹ 5-6 crore/quarter). This coupled with focus on high margin customers in specialised staffing will boost long-term margins. Hence, we expect a 20 bps increase in EBIT margin to 1.5% FY21E and 20 bps increase in FY22E.

Valuation & Outlook

TeamLease's general staffing business continues to be on a strong footing. Going ahead, a revival in volume growth & margin improvement would lead to improved performance in coming quarters. Further, the company has significantly reduced its core associates and could manage higher growth with lower associates, going forward, due to digitisation of business. This, coupled with other cost rationalisation like lower facility cost bodes well for margins. In addition, cashflows are expected to improve led by lower tax outgo and efficient working capital management. Hence, we maintain our BUY rating on the stock with a revised target price of ₹ 2205.



Particulars

Particular	Amount
Market Cap (₹Crore)	3,181.6
Total Debt (₹Crore)	76.2
Cash and Invst (₹Crore)	97.0
EV (₹Crore)	3,160.9
52 week H/L	3192 / 1421
Equity capital	17.1
Face value	10.0

Key Highlights

- Rebound in economy, market share gains and healthy traction in NETAP on private side to boost general staffing revenues
- Margins to improve on the back of cost rationalisation and improved productivity
- Maintain BUY with revised target price of ₹ 2205

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Key Financial Summary

(₹Crore)	FY18	FY19	FY20	FY21E	FY22E	CAGR (FY20-22E)
Net Sales	3,624.1	4,447.6	5,200.7	5,327.1	6,253.3	9.7%
EBITDA	68.8	94.4	95.1	108.9	136.6	19.8%
EBITDA Margins (%)	1.9	2.1	1.8	2.0	2.2	
Net Profit*	74.0	98.0	35.0	86.1	117.8	83.5%
EPS (₹)	43.0	57.3	20.5	50.4	68.9	
P/E (x)	43.0	32.2	90.3	36.7	26.8	
RoCE (%)	16.8	18.6	15.0	13.1	15.1	
RoE (%)	16.7	18.3	6.5	13.4	15.6	

Source: Company, ICICI Direct Research, *PAT CAGR is higher due to one off in FY20

Exhibit 1: Variance Analysis

	Q1FY21	Q1FY21E	Q1FY20	YoY (%)	Q4FY20	QoQ (%)	Comments
Revenue	1,136	1,087	1,251	-9.2	1,330	-14.6	The company's revenues declined by 14.6% QoQ mainly led by 14.4% QoQ decline in General staffing, 5.3% QoQ decline in specialized staffing and 57.2% QoQ decline in other HR services.
Employee expense	1,091	1,032	1,194	-8.6	1,262	-13.5	
Gross Profit	46	55	58	-20.6	69	-33.5	
Gross margin (%)	4.0	5.1	4.6	-58 bps	5.2	-114 bps	
Other expenses	21	39	34	-38.6	49	-56.6	
EBITDA	25	16	23	6.1	20	23.3	
EBITDA Margin (%)	2.2	1.5	1.9	31 bps	1.5	66 bps	The 66 bps QoQ improvement in EBITDA margins is led by rationalisation of core employees headcount
Depreciation	8	6	6	35.1	8	-0.8	
EBIT	16	10	17	-17	12	24	
EBIT Margin (%)	1.4	0.9	1.4	7 bps	0.9	56 bps	
Other income	4	4	3	18.0	15	-72.1	
PBT	20	15	21	-0.5	26	-22.4	
Tax paid	0	0	-2	-100.0	52	NA	The migration new tax regime has helped the company to not pay MAT and also help get benefit of 80JJA leading to zero taxation
PAT	18	11	19	-6.3	-29	NA	PAT was above our expectation due to better performance at operating level

Source: Company, ICICI Direct Research

Exhibit 2: Change in estimates

	FY21E			FY22E			Comments
(₹Crore)	Old	New	% Change	Old	New	% Change	
Revenue	5,323	5,327	0.1	6,239	6,253	0.2	
EBITDA	98	109	11.7	130	137	5.0	
EBITDA Margin (%)	1.8	2.0	21 bps	2.1	2.2	10 bps	We have revised our margin estimates upwards to factor in cost rationalisation of core associates
PAT	74	86	16.7	106	118	11.3	
EPS (₹)	43.2	50.4	16.7	61.9	68.9	11.3	

Source: Company, ICICI Direct Research

Conference Call Highlights

- **General Staffing:** General staffing revenues fell 14.4% QoQ (down 9.5% YoY) mainly due to 14.5% QoQ decline in volumes, which was impacted by the Covid-19 pandemic. Despite challenging times, the company gained market share in general staffing business (added 78 accounts) in Q1FY21, which helped TLS to register 14.5% fall in volumes vs. expected 18-20% dip. Going forward, we expect an economic recovery and market share gains to boost the topline. This is coupled with traction in NETAP due to some traction in manufacturing & auto. Hence, we expect general staffing revenues to increase 3.6% YoY in FY21E
- **Specialised staffing:** Revenues in the segment declined 5.3% QoQ to ₹ 101 crore mainly led by 6.0% QoQ decline in IT staffing revenues and 7.0% QoQ decline in telecom revenues. IT infra revenues were flat QoQ. On the margin side, specialised staffing was at 8.6%, improving from 6.1% in Q4FY20, mainly due to 460 bps improvement in IT staffing margins to 12.2% and 340 bps improvement in IT infra margins to 14% partially offset by 60 bps dip in telecom EBITDA margins to 2.2%. The margin improvement was due to focus on high margin logo acquisition, rationalisation of low margin clients, shared service for specialised staffing and rationalisation of core associates. This will drive margins in the long run
- **HR services:** Revenue in HR services declined 57.2% QoQ. We believe this is due to lower government revenues and decline in private business. Teamlease is looking to taper the revenue contribution from government business and permanent recruitment business. The company has reduced 250 core employees in the permanent recruitment business. TLS expects some 50% loss from this business in Q2 and no impact in Q3. The government business will end in FY22E. In the long run, we expect the company to improve the growth and replace government business with private business
- **Enhancing productivity through associate to core ratio:** The company's general associate to core ratio improved from 264 to 283 mainly due to improvement in productivity and rationalisation associate headcount. TeamLease has rationalised its core associates and reduced it by 165 in the current quarter. Overall associate has been reduced by 478. The company expects to sustain this over a longer period thereby improving associate to core ratio
- **Adoption of new tax regime to boost cashflow:** TLS has adopted a new tax regime that has led to zero taxation and no cash outflow for the company. This is because it has to no longer pay MAT and will get the benefit of 80JJA. TLS' cash conversion has improved to 80% in Q1FY21. The company has also seen lower withholding tax and TDS refund of ₹ 30 crore, which has also improved its cash flows
- **Investment in DHFL, IL&FS:** The company's own provident fund trust (PF trust) has investments amounting to ₹ 173.7 crore in two non-banking financial companies (DHFL and IL&FS) with maturities in FY20-21 and FY26-27. The total assets under the PF Trust as on June 30, 2020, amount to ₹ 1,338.22 crores while there is unrealised MTM gain of ₹ 91 crore on account of certain other investments. There is a net surplus of ₹ 37.37 crores as at June 30, 2020, without considering the impact of any MTM gains/losses on the investment portfolio of the trust

Key Metrics

Exhibit 3: Segment wise break-up

	Q4FY19	Q1FY20	Q2FY20	Q3FY20	Q4FY20	Q1FY21
Revenue by segments (%)						
General Staffing & Allied Service:	90.8	90.4	89.9	90.0	89.9	90.1
Specialised Staffing	6.8	7.8	7.9	7.7	8.0	8.9
Other HR Services	2.4	1.8	2.2	2.3	2.1	1.1
Growth QoQ (%)						
General Staffing & Allied Service:	-0.5	7.0	0.8	6.8	-1.7	-14.4
Specialised Staffing	0.3	23.7	2.3	4.2	1.8	-5.3
Other HR Services	-12.3	-18.5	25.5	8.8	-7.3	-57.2

Source: Company, ICICI Direct Research

Volume dip across segment led to decline in revenues across segments

Exhibit 4: Segment wise margins

	Q4FY19	Q1FY20	Q2FY20	Q3FY20	Q4FY20	Q1FY21
EBITDA Margin by segments (%)						
General Staffing & Allied Service:	2.3	2.1	1.8	1.6	2.2	2.0
Specialised Staffing	6.1	6.4	6.3	7.3	6.1	8.6
Other HR Services	5.8	-27.6	-0.7	2.0	-10.6	-32.9

Source: Company, ICICI Direct Research

Improvement in specialised staffing margins key positive

Exhibit 5: Headcount break-up

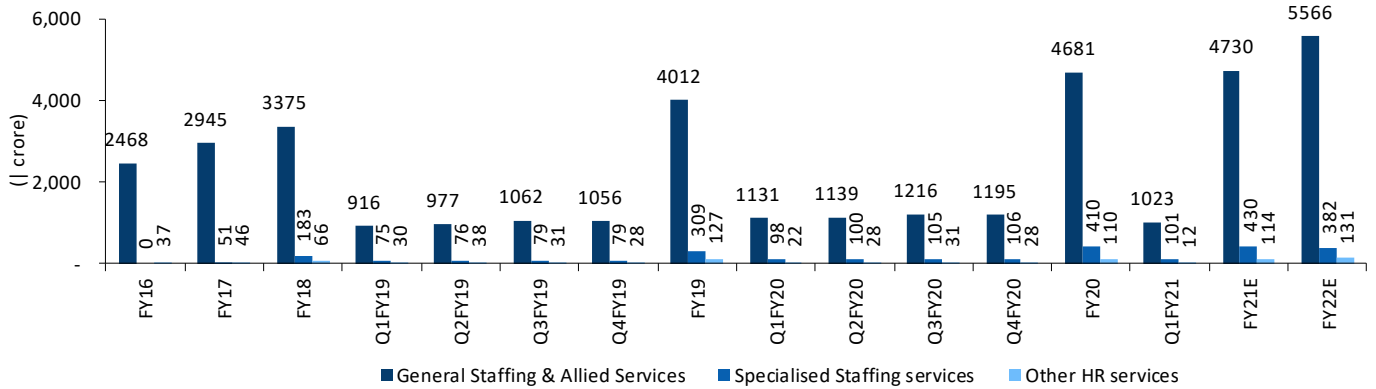
	Q4FY19	Q1FY20	Q2FY20	Q3FY20	Q4FY20	Q1FY21
Associate Count						
General staffing associates (GSA)	154095	160614	165029	167216	161365	145259
NETAP Trainees	56169	57292	51341	52388	50620	35888
Specialised Staffing	5947	6858	6549	8244	8225	7461
Total Outsourced	216211	224764	222919	227848	220210	188608
Core Count						
Staffing Core Employees	780	788	829	826	804	639
Total Core Employees	1687	1818	2005	2150	2022	1544
Total Headcount	217898	226582	224924	229998	222232	190152
Productivity						
GSA to core employee ratio	270	277	261	266	264	283
Total Associate to core employee ratio	128	124	111	106	109	122

Source: Company, ICICI Direct Research

Reduction in core employees and improvement in associate to core ratio key highlights

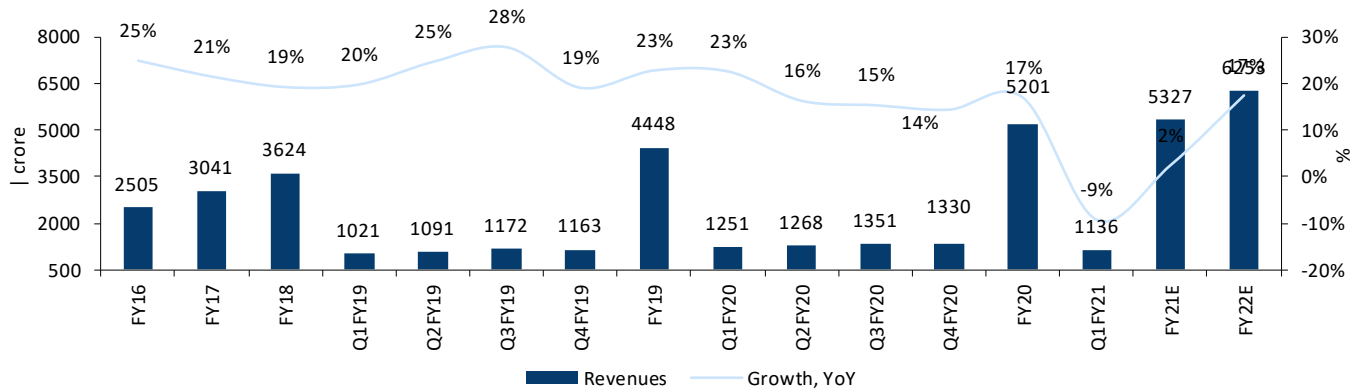
Financial story in charts

Exhibit 6: General staffing expected to register revenue CAGR of 10.5% over FY20-22E



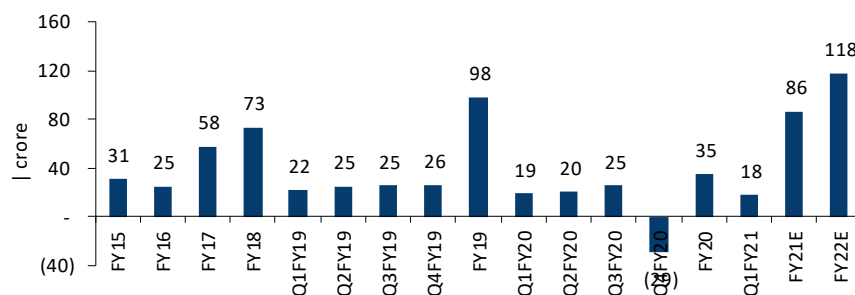
Source: Company, ICICI Direct Research

Exhibit 7: Overall revenues expected to increase at CAGR of 9.7% over FY20-22E



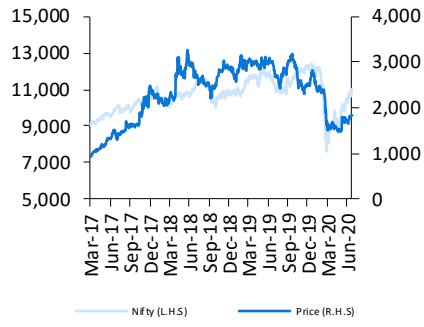
Source: Company, ICICI Direct Research

Exhibit 8: PAT trend



Source: Company, ICICI Direct Research

Exhibit 9: Three Year Chart



Source: Company, ICICI Direct Research

Financial summary

Exhibit 10: Profit and loss statement				
	₹ crore			
(₹Crore)	FY19	FY20	FY21E	FY22E
Revenue from operation	4,447.6	5,200.7	5,327.1	6,253.3
Growth (%)	22.7	16.9	2.4	17.4
Other Income	18.1	30.8	16.0	20.5
Total Revenue	4,465.7	5,231.6	5,343.0	6,273.9
Employee benefits expens	4,197.2	4,936.5	5,082.0	5,934.4
Other Expenses	156.0	169.2	136.2	182.3
Total Operating Expenditur	4,353.1	5,105.6	5,218.2	6,116.7
EBITDA	94.4	95.1	108.9	136.6
Growth (%)	37.3	0.7	14.5	25.4
Interest	5.2	12.3	12.3	12.3
Depreciation	10.5	28.6	28.5	29.1
PBT	96.8	85.1	84.0	115.7
Tax	(1.6)	48.0	-	-
PAT	98.0	35.0	86.1	117.8
Growth (%)	0.3	(64.3)	146.3	36.7
Diluted EPS	57.3	20.5	50.4	68.9
Growth (%)	33.5	(64.3)	146.3	36.7

Source: Company, ICICI Direct Research

Exhibit 12: Balance sheet				
	₹ crore			
(₹Crore)	FY19	FY20	FY21E	FY22E
Equity Capital	17.1	17.1	17.1	17.1
Reserve and Surplus	522.0	555.0	641.1	751.8
Total Shareholders funds	539.1	572.1	658.2	768.9
Long term borrowings	-	-	-	-
Short term borrowings	-	-	-	-
Bank overdraft	10.6	76.2	76.2	76.2
Total Debt	10.6	76.2	76.2	76.2
Other long term liabilities	66.1	109.2	111.8	131.3
Long term provisions	-	-	-	-
Liabilities Total	615.8	757.5	846.3	976.5
Fixed Assets	157.8	276.1	268.9	264.7
Tangible	9.3	53.5	58.0	65.6
Intangible + Goodwill	142.4	211.1	199.4	187.7
Non-current Investments	25.4	25.3	25.3	25.3
Deferred tax asset	65.3	14.4	14.8	17.3
Long terms loans and adv	66.2	61.6	63.1	74.1
Other non-current assets	216.1	310.4	312.1	323.8
Inventories	-	-	-	-
Trade receivables	264.3	295.9	303.1	355.8
Current Investments	16.0	-	-	-
Cash	123.0	97.0	190.2	304.1
Short term loans and adva	1.4	6.0	6.1	7.2
Other current assets	153.9	168.5	172.6	202.6
Total Current Assets	558.7	567.4	672.0	869.6
Trade Payable	28.0	37.8	38.7	45.5
Other current liabilities	445.8	459.9	471.1	553.0
Short term provisions	-	-	-	-
Total Current Liabilities	473.7	497.7	509.8	598.5
Net Current Assets	84.9	69.6	162.2	271.2
Assets Total	615.8	757.5	846.3	976.5

Source: Company, ICICI Direct Research

Exhibit 11: Cash flow statement				
	₹ crore			
(Year-end March)	FY19	FY20	FY21E	FY22E
Profit before Tax	96.8	85.1	84.0	115.7
Add: Depreciation	10.5	28.6	28.5	29.1
(Inc)/dec in Current Assets	(130.4)	(49.5)	(11.4)	(83.8)
Inc/(dec) in CL and Provision	101.8	18.8	11.3	82.8
Taxes paid	(86.2)	(85.5)	-	-
CF from operating activitie	(12.4)	9.7	110.8	137.7
(Inc)/dec in Investments	13.0	(31.6)	16.0	20.5
(Inc)/dec in Fixed Assets	(11.2)	(15.7)	(21.3)	(25.0)
Others	-	-	-	-
CF from investing activitie	1.8	(47.3)	(5.4)	(4.5)
Inc/(dec) in loan funds	-	-	-	-
Dividend paid & dividend tax	-	-	-	(7.1)
Others	(6.1)	(0.1)	(12.3)	(12.3)
CF from financing activitie	(6.1)	(0.1)	(12.3)	(19.4)
Net Cash flow	(19.4)	(26.0)	93.2	113.8
Opening Cash	142.4	123.0	97.0	190.2
Closing Cash	123.0	97.0	190.2	304.1

Source: Company, ICICI Direct Research.

Exhibit 13: Key ratios				
	₹ crore			
(Year-end March)	FY19	FY20	FY21E	FY22E
Per share data (₹)				
EPS	57.3	20.5	50.4	68.9
Cash EPS	63.5	36.2	64.3	83.2
BV	314.2	315.8	375.8	441.9
DPS	-	-	-	2.9
Cash Per Share	71.7	53.5	108.6	174.7
Operating Ratios (%)				
EBIT Margin	1.9	1.3	1.5	1.7
PBT Margin	2.2	1.6	1.6	1.8
PAT Margin	2.2	0.7	1.7	1.9
Debtor days	22	21	21	21
Creditor days	2	3	3	3
Return Ratios (%)				
RoE	18.3	6.5	13.4	15.6
RoCE	18.6	15.0	13.1	15.1
RoIC	20.4	12.1	14.8	19.9
Valuation Ratios (x)				
P/E	32.2	90.3	36.7	26.8
EV / EBITDA	32.3	33.2	28.2	21.6
EV / Net Sales	0.7	0.6	0.6	0.5
Market Cap / Sales	0.7	0.6	0.6	0.5
Price to Book Value	5.9	5.9	4.9	4.2
Solvency Ratios				
Debt/E BITDA	0.1	0.8	0.7	0.6
Current Ratio	1.5	1.5	1.5	1.4
Quick Ratio	1.5	1.5	1.5	1.4

Source: Company, ICICI Direct Research

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Hold: -5% to 15%;

Reduce: -15% to -5%;

Sell: <-15%



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