The Ramco Cement

Accumulate



Annual Report 2020: Solid Foundation, Sustained Efforts

The Ramco Cement in its FY20 annual report, explains how a perfect confluence of uncompromising traditional value systems and modern strategy oriented thinking combine into a powerful and unique business structure enabling to transcend iconic milestones of distinctive achievements and remain sustainable in the long-term. Ramco cement's business is built on the strong foundation of operational, people and technology excellence triad and the company continuously revisits and rejuvenates all facets of business excellence to reinforce this foundation and create a robust platform to deliver greater excellence and accelerate on the ambitious growth path.

MDA Overview

FY20 has been a challenging year for the Indian cement industry. The industry produced 334.48 MTPA cement in FY20 vs. 337.32 MTPA in FY19, de-growth of 0.84% vs. 13.3% growth in FY19. Weak macro-economy and real estate sector along with liquidity crisis and lower credit flow resulted in subdued demand. The capacity utilisation of the industry declined to ~65-67% in FY20 vs. 70% in FY19.

Future Outlook

The cement demand has taken a severe setback since Mar'20 as construction activities were hit due to supply chain disruption and non-availability of labour in urban and semi-urban areas. The rural demand, however remained largely insulated due to good agriculture output and farm income. For FY21, the overall cement demand is expected to contract by ~15%. On the positive side, it is widely anticipated that the industry would start seeing revival from H2FY21 as the pandemic situation gradually eases and economic growth engine starts kicking.

4MTPA capacity expansion to support future volume growth

TRCL commissioned 2mtpa (1mtpa at Vizag, AP in Mar'20 + 1mtpa at Kolaghat, WB in Sep'19) grinding unit out of 4mtpa. The balance 1mtpa grinding unit at Haridaspur, Odisha along with railway siding and 1mtpa at Kurnool, AP with 18MW of TPP, 12MW of WHRS and railway siding are expected to be operational by Sept'20 (earlier Aug'20) and in FY22 (earlier Mar'21). This will increase its capacity from 16.5mtpa (FY19) to 20.5mtpa (FY22). Clinker addition of 1.5mtpa at Jayanthipuram, AP/ 2.25mtpa at Kurnool, AP is expected to operational by Mar'21. TRCL spent Rs21.77 bn (Rs2.57 in Q1FY21) capex for the above expansion and Rs11.8 bn is to be spent. In Jayanthipuram, out of 27MW of WHRS, units of 9MW each are expected to be commissioned by Sep'20/ Dec'20/ Mar'21, respectively.

Opportunities

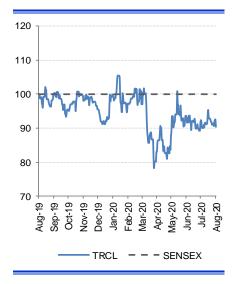
Planned infrastructure spending worth Rs102 tn (FY20-FY25). Target to provide basic amenities and build amenities in cities under Amrut mission. Widening and revamping 1,25,000 km of roads in rural areas during FY20 to FY25 under PMGSY. Projects worth over Rs2 tn across 100 cities under Smart Cities Mission. Target to provide house to all citizens by 2022 envisaging 20 million houses in urban areas and 40 million in rural areas.

Financial Snapshot

Revenue up 4.3% YoY to Rs53.7 bn in FY20 led by 3.7% YoY growth in realization to Rs4,718/ tn coupled with 0.7% volume growth in FY20. EBITDA/tn increased by 8.9% YoY to Rs1,015/ tn in FY20 led by 3.7% YoY growth in realization to Rs4,718/ tn coupled with higher cost by 2.2% YoY to Rs3,777/ tn. APAT grew 18.8% YoY to Rs6.0 bn in FY20.

Rs 678
Rs 725 / 7%
37,898
11,178
Rs 236mn / Rs 1
Rs 160bn
US\$ 2bn
Rs 884/Rs 455
9,03,049
RAMCOCEM
TRCL IN
rn Jun'20(%)
42.7
24.5
8.9
24.0

Company Relative to Sensex



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Annual Report Macro View

Key Management	No Change			
Board of Directors	Shri.M.S.Krishnan, (DIN: 08539017) has been co-opted on 3 Sept'19 as an Additional Director			
board or birectors	under Independen	t Director category.		
		FY2019	FY2020	
Credit Rating	ICRA	ICRA A1+ (CP) ICRA AA+ Stable (Cash Credit) ICRA A1+ (Short Term Loan) ICRA A1+ (Non Fund Limits) ICRA AA+Stable(Long Term Loan)	ICRA A1+ (CP) ICRA AA+ Stable (Casi ICRA A1+ (Short Terr ICRA A1+ (Non Fund ICRA AA+Stable(Long To ICRA AA+ Stable (I	n Credit) n Loan) Limits) erm Loan)
	CRISIL	CRISIL A1+ (CP)	CRISIL A1+ (CP	P)
Auditors		Raja and Co. & M/s. SRSV & Associates of 1/s. Geeyes & Co. continue to remain the		
		% of shares pledged:		
Pledged Shares		FY2019	FY2020	
		0.84	0.84	
Macro-economic Factors	culminated with or Going into FY21, uncertainty about growth remain sig	cial sector, low investment and consume of the deadliest pandemics whose im the macroeconomic scenario will continue the pandemic and extended lockdown inficant. However, positive measures like	pact was greater than are portinue to be challeng not the downside risks to se rollout of stimulus page.	nticipated. ging. With domestic ckage and
	monetary policy be recover gradually	by the government and proactive liquely RBI will provide some support. The from H2FY21. The IMF expects the coully pick up momentum and grow by 6% in	economic activity is ex ntry's GDP to contract b	pected to
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Exhibit 1: Remuneration of Key managerial personnel

Name of Director	Divertor Designation		nuneration (Rs r	nn)
Name of Director	Designation	FY18	FY19	FY20
Venketrama Raja P R	Chairman & Managing Director	339.3	372.6	410.1
Dharmakrishnan A V	CEO	119.1	133.1	143.8
Srinivasan M	ED Operations	21.7	24.5	27.5
Balaji K Moorthy	ED Marketing	24.4	26.3	27.4
Raghuram Devarakonda	COO	9.8	18.5	20.4
Ravishankar N	President - Mfg	12.7	13.3	16.2
Vaithiyanathan S	CFO	11.5	13.4	15.4
Ramakrishnan R	President - Marketing	11.0	13.0	13.8
Selvanayagam K	CS	9.0	10.1	11.4
Prabhu Nambiappan	Sr VP - HR		10.6	11.4
Sai Kumar M J	Sr VP - HR		10.4	11.0

Source: DART, Company

Exhibit 2: Board and Committee Composition

Name of Directors	Audit	Nomination & Remuneration	Stakeholders Relationship	Risk Management	CSR
Shri.R.S.Agarwal	✓	✓			
Shri.P.R.Venketrama Raja	•	•	•	•	•
Shri.M.M.Venkatachalam	•	•		•	✓
Shri.M.B.N.Rao	•			✓	
Smt. Justice Chitra Venkataraman		•	•	•	•
Shri.M.M.Venkatachalam			✓		
Shri.A.V.Dharmakrishnan					•
Shri.M.Srinivasan					•
Shri.S.Vaithiyanathan					•
Total No. of Members	4	4	3	4	6

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Source: Company, DART, ✓ Chairperson, • Member





Key Takeaways from the MD&A

- FY20 has been a challenging year for the Indian cement industry. The industry produced 334.48 million tonnes (MnT) of cement in FY20 vs. 337.32 MnT in FY19, de-growth of 0.84% vs. 13.3% growth in FY19. Sales revenue witnessed a marginal growth of 1.3% as prices remained firm. Weak macroeconomy and real estate sector along with liquidity crisis and lower credit flow resulted in subdued demand. With large capacity expansion in the previous years, the capacity utilisation of the industry declined from 70% in FY19 to ~65-67% in FY20.
- The cement demand has taken a severe setback since March 2020 as construction activities were hit due to supply chain disruption and non-availability of labour in urban and semi-urban areas. The rural demand, however remained largely insulated due to good agriculture output and farm income. For FY 2020-21, the overall cement demand is expected to contract by ~15%.
- On the positive side, it is widely anticipated that the industry would start seeing revival from the second half of FY 2020- 21 as the pandemic situation gradually eases and economic growth engine starts kicking. Various fiscal, monetary and liquidity measures by the Government and restart in execution of key infrastructure projects like roads, irrigation, metros and rural housing as per PMAY scheme will help revive demand. By this time, the issue of labour shortage is also expected to normalize which along with release of pent-up demand for affordable and other housing projects in urban / semi-urban areas will further bolster the demand. The positive outlook for the agriculture sector augurs well for healthy rural economy and cement demand.
- FY21 is going to be another challenging year for the cement industry. While
 the initial few months were impacted by COVID-19 related lockdown, the
 remaining months would see slower pick up as majority of Government
 spending gets channelized towards healthcare and supporting weaker
 sections of society.
- The granularity in customer base across many individual house builders and small buyers ensures revenue spread across large base and insulates the company from risk of dependence on few large accounts. Also, a large portion of capacities are now in eastern belt of country where high growth potential is expected.

Opportunities

- Planned infrastructure spending worth Rs102 tn in next 5 years (FY20-FY25)
- Amrut Mission Target to provide basic amenities and build amenities in cities.
- Pradhan Mantri Gram Sadak Yojana Widening and revamping 1,25,000 km of roads in rural areas during FY20 to FY25.
- 100 Smart Cities Mission Projects worth over Rs2 tn across 100 cities.
- Housing for All Target to provide house to all citizens by 2022 envisaging 20 million houses in urban areas and 40 million in rural areas.





Capex Update

- The company is strategically creating new grinding and clinkerisation capacities at a total cost of Rs35 bn to tap the growth potential in the eastern region.
- These grinding units would enable to expand markets in AP, Odisha, Jharkhand and WB. Their proximity to the fly ash and slag availability areas and major cement consumption markets would further economise transportation costs.
- On completion of all these projects, the aggregate grinding capacity at the satellite grinding units will increase to 7.30 MTPA and the aggregate cement manufacturing capacity at the integrated cement plants will increase to 13.49 MTPA and making a total of 20.79 MTPA.

Exhibit 3: Capacity expansion program

Grinding Units	Project Cost (Rs)	Project Details	Project Status
Kolaghat Grinding Unit (Brownfield)	3.9 bn	1.05 MTPA grinding line and railway siding	Mill commissioned, railway siding expected to complete by Q3FY21
Vizag Grinding Unit (Brownfield)	2.2 bn	1.05 MTPA grinding line	Commissioned
Odisha Grinding Unit (Greenfield)	7.2 bn	1 MTPA grinding line, railway siding and wagon tippler	Expected completion by Q2FY21
Jayanthipuram Cement Unit (Brownfield)	7.4 bn	1.5 MTPA clinkerisation capacity and 27 MW WHRS	Expected completion by Q4FY21
Kolimigundla Unit (greenfield)	16.0 bn	2.25 MTPA clinkerisation capacity, 1 MTPA cement manufacturing capacity, 12.15 MW WHRS, 18 MW thermal power plant	Expected completion by Q4FY21

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Financial Analysis

Capacity

Cement capacity which was flat for 4 years between FY16-FY19, increased by 2 MT in FY20. The company has successfully commissioned the grinding unit capacity augmentation programme at Kolaghat, WB and at Vizag, AP with additional grinding line of 1.05 MTPA each. The establishment of 1 MTPA greenfield cement grinding unit at Haridaspur, Odisha is nearing completion.

19 18.5 19 18 18 17 16.5 16.5 16.5 16.5 17 16 16 15 FY16 FY17 FY18 FY19 FY20 Capacity (MT)

Exhibit 4: Capacity

Source: Company, DART

Cement Production

Cement production slightly increased by 0.7% to 11.2 mt in FY20 vs. 11.1 mt in FY19. Lower government spending, liquidity crunch in the real estate along with monsoon issues and natural calamities led to volume decline. Capacity utilization decreased to 60.4% in FY20 from 67.5% in FY19.

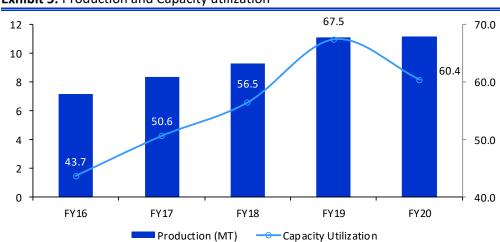


Exhibit 5: Production and Capacity utilization

Source: Company, DART

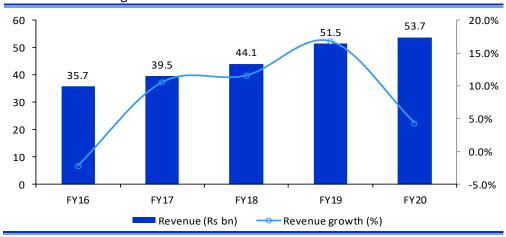
Revenue and revenue Growth

Revenue increased by 4.3% YoY in FY20 to Rs53.7 bn led by 3.7% increase in realization coupled with rise in volume by 0.7% YoY.





Exhibit 6: Revenue grew at 10.7% CAGR between FY16-FY20.

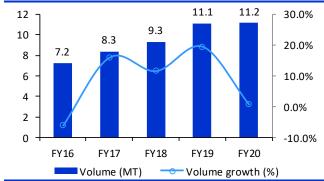


Source: Company, DART

Volume and Realization

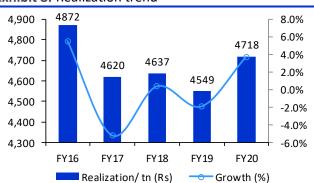
After an average healthy volume growth of 15.7% between FY17-FY19, volumes in FY20 up 0.7% YoY to 11.2 mt in FY20. Realization increased by 3.7% YoY to Rs4,718/tn which helped revenue increase by 4.3% YoY.

Exhibit 7: Volume trend



Sources: Company, DART

Exhibit 8: Realization trend



Sources: Company, DART

Expenses

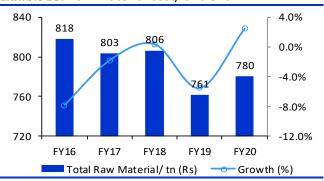
Raw materials cost increased by 3.2% YoY to Rs8.7 bn. Raw material cost/ tn too increased by 2.4% YoY to Rs780/ tn. Cost increased due to rise in clinker and cement production by 5% and 2% respectively, higher use of costlier imported gypsum for premium products and increase in OPC production.

Exhibit 9: Raw material as a % to revenue



Sources: Company, DART

Exhibit 10: Raw material cost/tn trend







Employee expenses increased by 11.7% YoY to Rs3.7 bn in FY20 as against Rs3.3 bn in FY19. Employee cost/ tn too increased 11.0% YoY to Rs329/ tn as against Rs296/ tn in FY19.

Exhibit 11: Employee exp as a % to revenue

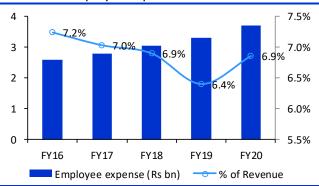


Exhibit 12: Employee exp/ tn trend

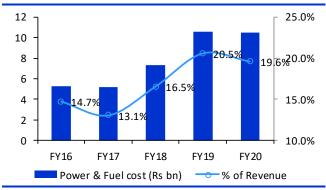


Sources: Company, DART

Sources: Company, DART

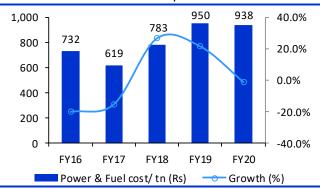
Power and fuel cost decreased by 0.6% YoY to Rs10.5 bn as against Rs10.6 bn in FY19 despite clinker production increased by 5% and cement production increased by 2% due to a gradual decline in pet coke prices by \$20/ tn and that of imported coal prices have softened by \$4 - \$5/ tn. However, rupee depreciation substantially offset this benefit. Power and Fuel cost/ tn too decreased 1.3% YoY to Rs938/ tn as against Rs950/ tn in FY19.

Exhibit 13: Power & Fuel cost as a % to revenue



Sources: Company, DART

Exhibit 14: Power & Fuel cost/ tn trend

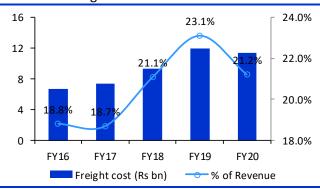






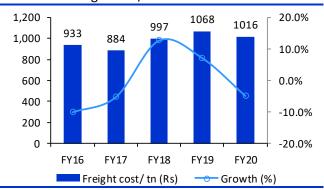
Freight charges decreased by 4.2% YoY to Rs11.4 bn as against Rs11.9 bn in FY19 due to an average reduction of 4% in diesel prices. Freight charges/ tn too decreased 4.9% YoY to Rs1,016/ tn as against Rs1,068/ tn in FY19. The road rail mix stood at 94:6 as against 92:8 in FY19. The overall lead distance for cement had been reduced by 3% to 288 kms.

Exhibit 15: Freight cost as a % to revenue



Sources: Company, DART

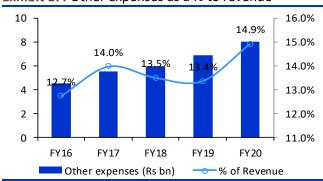
Exhibit 16: Freight cost/tn trend



Sources: Company, DART

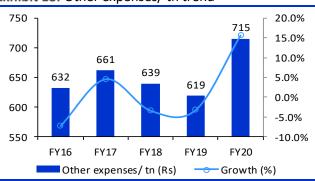
Other expenses increased by 16.4% YoY to Rs8.0 bn as against Rs6.9 bn in FY19. The increase was due to increase in advertisement/ sales promotion expenses for brand promotion and premium product launches, plant operating expenses and general and other administrative expenses. Other expenses/ tn too increased 15.6% YoY to Rs715/ tn as against Rs619/ tn in FY19.

Exhibit 17: Other expenses as a % to revenue



Sources: Company, DART

Exhibit 18: Other expenses/ tn trend



Sources: Company, DART

Total expenses increased by 3.0% YoY to Rs42.3 bn as against Rs41.1 bn in FY19. Total expenses/ tn too increased 2.2% YoY to Rs3,777/ tn as against Rs3,694/ tn in FY19.

Exhibit 19: Total expenses as a % to revenue



Sources: Company, DART

Exhibit 20: Total expenses/ tn trend







Margins

EBITDA margin increased by 103 bps YoY to 21.2% in FY20. EBITDA/ tn too increased by 8.9% YoY to Rs1,015/ tn as against Rs932/ tn in FY19. This was mainly because of better realizations (Rs4,718/ tn, +3.7% YoY) and higher cost (Rs3,777/ tn, +2.2% YoY) in FY20.

Exhibit 21: EBITDA Margin Trend

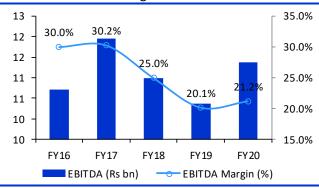
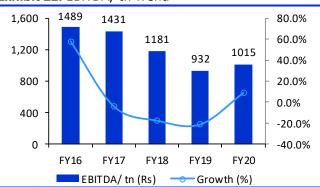


Exhibit 22: EBITDA/ tn Trend



Sources: Company, DART

Sources: Company, DART

Depreciation: Depreciation increased by 5.6% YoY to Rs3.2 bn in FY20 as against Rs3.0 bn in FY19 primarily due to depreciation arising out of commissioning of new grinding lines at Kolaghat and Vizag.

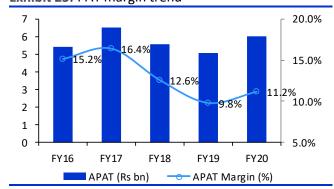
Finance Cost: Finance cost increased by 40.3% YoY to Rs714 mn in FY20 as against Rs509 mn in FY19. Total debt increased by 86.8% YoY to Rs30.2 bn in FY20 as against Rs16.2 bn in FY19.

Effective Tax Rate: Total effective tax rate for FY20 stood at 23.6% vs. 29.3% in FY19.

PAT: PAT increased by 18.8% YoY to Rs6.0 bn in FY20 as against Rs5.1 bn in FY19. PAT margin increased by 137 bps YoY to 11.2% in FY20 as against 9.8% in FY19.

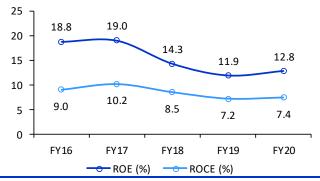
Return Ratios: ROCE increased by 24 bps YoY to 7.4% in FY20 as against 7.2% in FY19 and ROE also increased by 92 bps YoY to 12.8% from 11.9% in FY19.

Exhibit 23: PAT margin trend



Sources: Company, DART

Exhibit 24: Return Ratios Trend





Balance Sheet Analysis

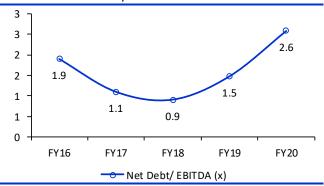
Networth: Networth increased 10.3% YoY to Rs49.2 bn in FY20 as against Rs44.6 bn in FY19.

Net Debt: Net Debt increased 92.2% YoY to Rs29.3 bn in FY20 as against Rs15.3 bn in FY19. Net D:E too increased to 0.6x in FY20 as against 0.34x in FY19. Net Debt/EBITDA increased to 2.6x in FY20 as against 1.5x in FY19.

Exhibit 25: Net D:E trend



Exhibit 26: Net Debt/ EBITDA trend

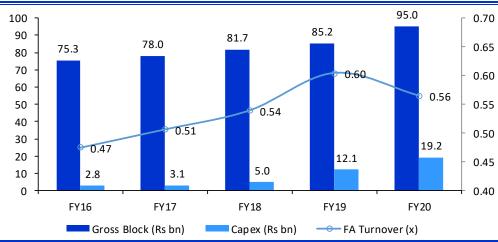


Sources: Company, DART

Sources: Company, DART

Gross Block: The company incurred a capex of Rs19.2 in FY20 vs. Rs12.1 bn in FY19, a growth of 59.2% YoY. Gross Block stands at Rs95.0 bn in FY20 vs. Rs85.2 bn in FY19, a growth of 11.5% YoY. Fixed Asset turnover decreased to 0.56x in FY20 from 0.6x in FY19.

Exhibit 27: Gross Block, Capex & FA Turnover Trend







Working Capital: Trade receivables increased to Rs5.3 bn in FY20, a growth of 7.5% YoY resulting in rise in debtor days to 35 days from 33 days. Inventories increased to Rs6.5 bn in FY20, a growth of 15.3% YoY resulting in inventory days of 41 vs. 40 days. Trade payables too increased to Rs3.4 bn in FY20, a growth of 32.7% YoY resulting in trade payable days of 20 vs. 19 days. Core working capital days thus increased to 55 days vs. 54 days.

60 55 47 47 50 44 41 41 40 40 35 33 30 23 22 22 20 19 20 10 0 **FY16 FY17 FY18** FY19 FY20 ■ Debtor Days Inventory Days Creditor Days

Exhibit 28: Debtor, Inventory and Creditor Days

Source: Company, DART

Cash Flow: Cash flow from operations decreased by 6.4% YoY to Rs7.4 bn in FY20 compared to Rs7.9 bn in FY19. Cash flow from investing increased to (Rs19.5 bn) in FY20 vs. (Rs14.6 bn) in FY19. Cash flow from financing stood at Rs12.1 bn in FY20 vs. Rs6.4 bn in FY19.

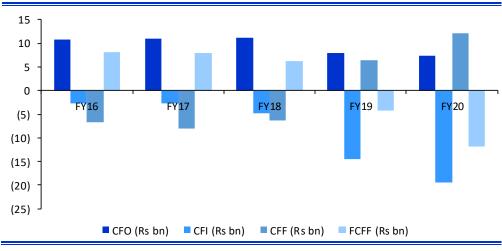


Exhibit 29: Cash Flows Trend

Source: Company, DART

Dividend: The Ramco Cement declared a dividend of Rs2.5 per equity share on face value of Rs1 per share in FY20 vs. Rs3 per equity share in FY19. The cash outflow on account of dividend and dividend distribution tax amounted to Rs590 mn in FY20 vs. Rs707 mn in FY19.



Subsidiary Financials

Exhibit 30: Subsidiary Financials

Particulars (Rs bn)	Standalone	Consolidated	Difference
Revenue	53.7	53.9	0.21
Expenditure	42.3	42.4	0.10
EBITDA	11.4	11.5	0.11
Depreciation	3.2	3.2	0.01
PBIT	8.2	8.3	0.10
Other Income	0.4	0.3	(0.04)
Interest	0.7	0.7	0.01
PBT	7.9	7.9	0.05
Tax	1.9	1.9	0.02
PAT	6.0	6.0	0.03

Source: DART, Company



Profit	and	l oss /	Account

(Rs Mn)	FY19A	FY20A	FY21E	FY22E
Revenue	51,463	53,684	51,453	60,298
Total Expense	41,097	42,318	40,650	47,008
COGS	30,922	30,625	29,210	34,014
Employees Cost	3,295	3,682	3,682	3,903
Other expenses	6,881	8,011	7,758	9,091
EBIDTA	10,365	11,366	10,803	13,289
Depreciation	2,985	3,153	3,705	4,250
EBIT	7,380	8,214	7,098	9,039
Interest	509	714	1,137	1,040
Other Income	284	372	360	422
Exc. / E.O. items	0	0	0	0
EBT	7,156	7,872	6,321	8,422
Tax	2,097	1,861	1,591	2,120
RPAT	5,059	6,011	4,730	6,302
Minority Interest	0	0	0	0
Profit/Loss share of associates	0	0	0	0
APAT	5,059	6,011	4,730	6,302

Balance Sheet

(Rs Mn)	FY19A	FY20A	FY21E	FY22E
Sources of Funds				
Equity Capital	236	236	236	236
Minority Interest	0	0	0	0
Reserves & Surplus	44,366	48,950	52,973	58,569
Net Worth	44,601	49,186	53,209	58,804
Total Debt	16,187	30,241	34,741	30,241
Net Deferred Tax Liability	8,704	9,172	8,704	8,704
Total Capital Employed	69,493	88,599	96,654	97,750

Applications of Funds

Total Assets	69,493	88,599	96,654	97,750
Net Current Assets	5 <i>,</i> 460	8,037	8,797	9,142
sub total				
Other Current Liabilities	9,018	8,457	8,166	9,790
Payables	2,572	3,414	2,819	3,304
Less: Current Liabilities & Provisions	11,590	11,871	10,985	13,094
Other Current Assets	5,352	6,975	6,891	7,522
Loans and Advances	274	298	328	360
Cash and Bank Balances	928	914	1,427	1,634
Receivables	4,900	5,269	5,075	5,947
Inventories	5,597	6,453	6,062	6,773
Current Assets, Loans & Advances	17,049	19,908	19,782	22,237
Investments	2,814	2,644	2,644	2,644
CWIP	10,007	20,035	9,392	4,892
Net Block	51,212	57,883	75,821	81,071

E – Estimates





Particulars	Important Ratios				
Gross Profit Margin 39.9 43.0 43.2 43.2 20.2 EBIDTA Margin 14.3 15.3 13.8 15.0 Tax rate 29.3 23.6 25.2 25.2 Net Profit Margin 9.8 11.2 9.2 10.5 Key Profit Margin 9.8 11.2 9.2 10.5 (B) As Percentage of Net Sales (%) 60.1 57.0 56.8 56.4 Chylege 64 6.9 7.2 6.5 Other 13.4 14.9 15.1 15.1 Cry Cly Measure of Financial Status 30.0 6.0 0.0 5.5 Gross Debt J Equity 0.4 0.6 0.7 5.8 Inventory days 40 4.4 4.3 4.1 Inventory days 40 4.4 4.3 4.1 Inventory days 13 3.1 3.5 3.2 Payable days 33 5.5 6.2 5.5 FAT/O 1.0 0.9		FY19A	FY20A	FY21E	FY22E
Gross Profit Margin 39.9 43.0 43.2 43.2 20.2 EBIDTA Margin 14.3 15.3 13.8 15.0 Tax rate 29.3 23.6 25.2 25.2 Net Profit Margin 9.8 11.2 9.2 10.5 Key Profit Margin 9.8 11.2 9.2 10.5 (B) As Percentage of Net Sales (%) 60.1 57.0 56.8 56.4 Chylege 64 6.9 7.2 6.5 Other 13.4 14.9 15.1 15.1 Cry Cly Measure of Financial Status 30.0 6.0 0.0 5.5 Gross Debt J Equity 0.4 0.6 0.7 5.8 Inventory days 40 4.4 4.3 4.1 Inventory days 40 4.4 4.3 4.1 Inventory days 13 3.1 3.5 3.2 Payable days 33 5.5 6.2 5.5 FAT/O 1.0 0.9					
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EBIT Margin 14.3 15.3 13.8 15.0 Tax rate 29.3 23.5 25.2 25.2 Net Profit Margin 9.8 11.2 9.2 20.5 Rose Precentage of Net Sales (%) 10.2 6.6 6.6 6.9 7.2 6.5 Chyles 6.4 6.9 7.2 6.5 Other 13.4 14.9 15.1 15.1 CC Measure of Financial Status 7.5 6.0 0.7 0.5 Gross Debt / Equity 0.4 0.5 0.7 0.5 Interest Coverage 14.5 11.5 6.2 8.7 Inventory days 40 44 43 41 Debtors days 35 36 36 36 36 Average Cost of Debt 3.7 3.1 3.5 3.2 Payable days 38 23 20 0 OWerking Capital days 39 55 20.1 26.8 EPS (Rs) 0.0					
Tax rate 29.3 23.6 25.2 25.2 Net Profit Margin 9.8 11.2 9.2 10.5 (E) As Percentage of Net Sales (%) COGS 60.1 57.0 56.8 56.4 Employee 6.4 6.9 7.2 6.5 Other 13.4 14.9 15.1 15.1 COMeasure of Financial Status Total Company 0.4 6.0 0.7 0.5 Interest Coverage 14.5 11.5 6.2 8.7 Inventory days 40 44 43 41 Debtors days 35 36 36 36 Average Cost of Debt 3.7 3.1 3.5 3.2 Payabel days 18 23 20 20 Working Capital days 39 55 62 255 EA T/O 10 0.9 0.7 0.7 Developed Silvestment 215 25.5 20.1 26.8 CEPS (Rs) 3.4 <td></td> <td></td> <td></td> <td></td> <td></td>					
Net Profit Margin 9.8					
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COGS 6.0.1 5.7.0 56.8 56.4 Employee 6.4 6.9 7.2 6.5 Other 13.4 14.9 15.1 15.1 COTOME 13.4 14.9 15.1 15.1 COTOM 3.1 3.5 3.5 3.6 3.6 Inventory days 40 44 43 41 Debtors days 35 36 36 36 Average Cost of Debt 3.7 3.1 3.5 3.2 Payable days 18 23 20 20 Working Capital days 39 55 62 55 FA T/O 1.0 0.9 0.7 0.7 CPS (Rs) 21.5 25.5 20.1 26.8 CEPS (Rs) 34.1 3.89 35.8 44.8 EVES (Rs) 30.0 0.0 1.0 3.0 DVFS (Rs) 10.0 0.0 1.0 1.2 EVPS (Rs)		5.0	11.2	3.2	10.5
Employee 6.4 6.9 7.2 6.5 Other 13.4 14.9 15.1 15.1 CC) Measure of Financial Status Company		60.1	F7.0	F.C. O	F.C. A
Other 13.4 14.9 15.1 15.1 CC (C) (C) (C) (C) (C) (C) (C) (C) (C) (
C Measure of Financial Status					
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Interest Coverage					
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Debtors days 35 36 36 36 Average Cost of Debt 3.7 3.1 3.5 3.2 Payable days 18 23 20 20 Working Capital days 39 55 62 55 FA T/O 1.0 0.9 0.7 0.7 (D) Measures of Investment AEPS (Rs) 21.5 25.5 20.1 26.8 CEPS (Rs) 34.1 38.9 35.8 44.8 DPS (Rs) 0.0 0.0 3.0 3.0 Dividend Payout (%) 0.0 0.0 14.9 11.2 BVPS (Rs) 189.3 20.8 225.9 249.6 RoANW (%) 11.9 12.8 225.9 249.6 RoANW (%) 11.9 12.8 225.9 249.6 RoAL (%) 8.6 8.5 6.3 7.6 RoAL (%) 1.1.6 10.5 7.8 9.4 EV Valuation Ratios 678 6			······	·····	
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Working Capital days 39 55 62 55 FA T/O 1.0 0.9 0.7 0.7 CFA T/O 1.0 0.9 0.7 0.7 CDF (RS) 21.5 25.5 20.1 26.8 CEPS (Rs) 34.1 38.9 35.8 44.8 DPS (Rs) 0.0 0.0 3.0 3.0 Dividend Payout (%) 0.0 0.0 14.9 11.2 BVPS (Rs) 189.3 208.8 225.9 24.0 BVPS (Rs) 11.9 12.8 9.2 11.3 ROACE (%) 8.6 8.5 6.3 7.6 ROALC (%) 11.6 10.5 7.8 9.4 EV 1.0 1.5 7.8 9.4 EV 678 678 678 678 868 868 868 868 868 868 868 868 868 868 868 868 868 868 868 868 <t< td=""><td></td><td></td><td></td><td></td><td></td></t<>					
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CP) Measures of Investment AEPS (Rs) 21.5 25.5 20.1 26.8					
AEPS (Rs) 21.5 25.5 20.1 26.8 CEPS (Rs) 34.1 38.9 35.8 44.8 DPS (Rs) 0.0 0.0 3.0 3.0 Dividend Payout (%) 0.0 0.0 14.9 11.2 BVPS (Rs) 189.3 208.8 225.9 249.6 ROANW (%) 11.9 12.8 9.2 11.3 ROALC (%) 8.6 8.5 6.3 7.6 ROALC (%) 11.6 10.5 7.8 9.4 (F) Valuation Ratios 678 678 678 678 ROALC (%) 11.6 26.6 33.8 25.4 MCap (Rs Mn) 1,59.827 1,59.827 1,59.827 1,59.827 P/E 31.6 26.6 33.8 25.4 MCap (Rs Mn) 1,59.827 1,59.827 1,59.827 1,59.827 1,59.827 1,59.827 1,59.827 1,59.827 1,59.827 1,59.827 1,59.827 1,59.827 1,59.827 1,59.827 1	FA T/O	1.0	0.9	0.7	0.7
CEPS (Rs) 34.1 38.9 35.8 44.8 DPS (Rs) 0.0 0.0 3.0 3.0 Dividend Payout (%) 0.0 0.0 14.9 11.2 BVPS (Rs) 189.3 208.8 225.9 249.6 RoANW (%) 11.9 12.8 9.2 11.3 RoACE (%) 8.6 8.5 6.3 7.6 RoAIC (%) 11.6 10.5 7.8 9.4 CF Valuation Ratios 7.8 678 <t< td=""><td>(D) Measures of Investment</td><td></td><td></td><td></td><td></td></t<>	(D) Measures of Investment				
DPS (Rs) 0.0 0.0 3.0 3.0 Dividend Payout (%) 0.0 0.0 14.9 11.2 BVPS (Rs) 189.3 208.8 225.9 249.6 RoANW (%) 11.9 12.8 9.2 11.3 ROACE (%) 8.6 8.5 6.3 7.6 ROAIC (%) 11.6 10.5 7.8 9.4 (E) Valuation Ratios CMP (Rs) 678 678 678 678 P/E 31.6 26.6 33.8 25.4 MCap (Rs Mn) 1,59,827 1,59,	AEPS (Rs)	21.5	25.5	20.1	26.8
Dividend Payout (%) 0.0 0.0 14.9 11.2 BVPS (Rs) 189.3 208.8 225.9 249.6 ROANW (%) 11.9 12.8 9.2 11.3 ROACE (%) 8.6 8.5 6.3 7.6 ROAIC (%) 11.6 10.5 7.8 9.4 (F) Valuation Ratios CMP (Rs) 678 678 678 678 P/E 31.6 26.6 33.8 25.4 MCap (Rs Mn) 1,59,827 1,59	CEPS (Rs)	34.1	38.9	35.8	44.8
BVPS (Rs) 189.3 208.8 225.9 249.6 ROANW (%) 11.9 12.8 9.2 11.3 ROACE (%) 8.6 8.5 6.3 7.6 ROALC (%) 11.6 10.5 7.8 9.4 (E) Valuation Ratios CMP (Rs) 678 678 678 678 678 678 7.59 7.59,827 1,59,827	DPS (Rs)	0.0	0.0	3.0	3.0
ROANW (%) 11.9 12.8 9.2 11.3 ROACE (%) 8.6 8.5 6.3 7.6 ROAIC (%) 11.6 10.5 7.8 9.4 (E) Valuation Ratios CMP (RS) 678 679 759,827	Dividend Payout (%)	0.0	0.0	14.9	11.2
ROACE (%) 8.6 8.5 6.3 7.6 ROAIC (%) 11.6 10.5 7.8 9.4 EV Valuation Ratios CMP (Rs) 678 63 63 63	BVPS (Rs)	189.3	208.8	225.9	249.6
ROAIC (%) 11.6 10.5 7.8 9.4 (E) Valuation Ratios CMP (Rs) 678 679 679 679 679	RoANW (%)	11.9	12.8	9.2	11.3
(E) Valuation Ratios CMP (Rs) 678 679 679 679 679 679 679 679 679 679 679 679 679 679 679 679 <td>RoACE (%)</td> <td>8.6</td> <td>8.5</td> <td>6.3</td> <td>7.6</td>	RoACE (%)	8.6	8.5	6.3	7.6
CMP (Rs) 678 678 678 678 P/E 31.6 26.6 33.8 25.4 Mcap (Rs Mn) 1,59,827 1,59,827 1,59,827 1,59,827 MCap/ Sales 3.1 3.0 3.1 2.7 EV 1,75,086 1,89,154 1,93,141 1,88,434 EV/Sales 3.4 3.5 3.8 3.1 EV/EBITDA 16.9 16.6 17.9 14.2 P/BV 3.6 3.2 3.0 2.7 Dividend Yield (%) 0.0 0.0 0.4 0.4 FF Growth Rate (%) Revenue 16.8 4.3 (4.2) 17.2 EBIT (8.6) 11.3 (13.6) 27.3 PBT (8.8) 10.0 (19.7) 33.2 EPS (9.0) 18.8 (21.3) 33.2 EPS (9.0) 18.8 (21.3) 33.2 EPS (9.0) 18.8 (21.3) 33.2 EPS (9.0) 7,90 9,23	RoAIC (%)	11.6	10.5	7.8	9.4
P/E 31.6 26.6 33.8 25.4 Mcap (Rs Mn) 1,59,827 1,59,827 1,59,827 1,59,827 MCap/ Sales 3.1 3.0 3.1 2.7 EV 1,75,086 1,89,154 1,93,141 1,88,434 EV/Sales 3.4 3.5 3.8 3.1 EV/EBITDA 16.9 16.6 17.9 14.2 P/BV 3.6 3.2 3.0 2.7 Dividend Yield (%) 0.0 0.0 0.4 0.4 (F) Growth Rate (%) Revenue 16.8 4.3 (4.2) 17.2 EBITDA (5.7) 9.7 (5.0) 23.0 EBIT (8.6) 11.3 (13.6) 27.3 PBT (8.8) 10.0 (19.7) 33.2 EPS (9.0) 18.8 (21.3) 33.2 EPS (9.0) 18.8 (21.3) 33.2 EPS (9.0) 18.8 (21.3)	(E) Valuation Ratios				
Mcap (Rs Mn) 1,59,827 1,59,827 1,59,827 1,59,827 MCap/ Sales 3.1 3.0 3.1 2.7 EV 1,75,086 1,89,154 1,93,141 1,88,434 EV/Sales 3.4 3.5 3.8 3.1 EV/EBITDA 16.9 16.6 17.9 14.2 P/BV 3.6 3.2 3.0 2.7 Dividend Yield (%) 0.0 0.0 0.4 0.4 EF Growth Rate (%) Estimate (%) Revenue 16.8 4.3 (4.2) 17.2 EBIT (8.6) 11.3 (13.6) 27.3 PBT (8.8) 10.0 (19.7) 33.2 EPS (9.0) 18.8 (21.3) 33.2 EPS (9.2) 7,904 7,400 9,230 11,839 CFI (14,597) <td>CMP (Rs)</td> <td>678</td> <td>678</td> <td>678</td> <td>678</td>	CMP (Rs)	678	678	678	678
MCap/ Sales 3.1 3.0 3.1 2.7 EV 1,75,086 1,89,154 1,93,141 1,88,434 EV/Sales 3.4 3.5 3.8 3.1 EV/EBITDA 16.9 16.6 17.9 14.2 P/BV 3.6 3.2 3.0 2.7 Dividend Yield (%) 0.0 0.0 0.4 0.4 (F) Growth Rate (%) Revenue 16.8 4.3 (4.2) 17.2 EBITDA (5.7) 9.7 (5.0) 23.0 EBIT (8.6) 11.3 (13.6) 27.3 PBT (8.8) 10.0 (19.7) 33.2 EPS (9.0) 18.8 (21.3) 33.2	P/E	31.6	26.6	33.8	25.4
EV 1,75,086 1,89,154 1,93,141 1,88,434 EV/Sales 3.4 3.5 3.8 3.1 EV/EBITDA 16.9 16.6 17.9 14.2 P/BV 3.6 3.2 3.0 2.7 Dividend Yield (%) 0.0 0.0 0.4 0.4 (F) Growth Rate (%) Revenue 16.8 4.3 (4.2) 17.2 EBITDA (5.7) 9.7 (5.0) 23.0 EBIT (8.6) 11.3 (13.6) 27.3 PBT (8.8) 10.0 (19.7) 33.2 EPS (9.0) 18.8 (21.3) 33.2 EPS (9.0) 18.8 (21.3) 33.2 Cash Flow FY19A FY20A FY21E FY22E CFO 7,904 7,400 9,230 11,839 CFI (14,597) (19,540) (10,933) (5,412) CFF 6,426	Mcap (Rs Mn)	1,59,827	1,59,827	1,59,827	1,59,827
EV/Sales 3.4 3.5 3.8 3.1 EV/EBITDA 16.9 16.6 17.9 14.2 P/BV 3.6 3.2 3.0 2.7 Dividend Yield (%) 0.0 0.0 0.4 0.4 (F) Growth Rate (%) Revenue 16.8 4.3 (4.2) 17.2 EBITDA (5.7) 9.7 (5.0) 23.0 EBIT (8.6) 11.3 (13.6) 27.3 PBT (8.8) 10.0 (19.7) 33.2 EPS (9.0) 18.8 (21.3) 33.2 EPS (9.0) 18.8	MCap/ Sales	3.1	3.0	3.1	2.7
EV/Sales 3.4 3.5 3.8 3.1 EV/EBITDA 16.9 16.6 17.9 14.2 P/BV 3.6 3.2 3.0 2.7 Dividend Yield (%) 0.0 0.0 0.4 0.4 (F) Growth Rate (%) Revenue 16.8 4.3 (4.2) 17.2 EBITDA (5.7) 9.7 (5.0) 23.0 EBIT (8.6) 11.3 (13.6) 27.3 PBT (8.8) 10.0 (19.7) 33.2 EPS (9.0) 18.8 (21.3) 33.2 EPS (9.0) 18.8	EV	1,75,086	1,89,154	1,93,141	1,88,434
P/BV 3.6 3.2 3.0 2.7 Dividend Yield (%) 0.0 0.0 0.4 0.4 (F) Growth Rate (%) Revenue 16.8 4.3 (4.2) 17.2 EBIT DA (5.7) 9.7 (5.0) 23.0 EBIT (8.6) 11.3 (13.6) 27.3 PBT (8.8) 10.0 (19.7) 33.2 APAT (9.0) 18.8 (21.3) 33.2 EPS (9.0) 18.8 (21.3) 33.2 Cash Flow (Rs Mn) FY19A FY20A FY21E FY2E CFO 7,904 7,400 9,230 11,839 CFI (14,597) (19,540) (10,933) (5,412) CFF 6,426 12,127 2,215 (6,220) FCFF (4,159) (11,800) (1,770) 6,839 Opening Cash 1,194 928 914 1,427 1,634 <td>EV/Sales</td> <td>•••••</td> <td>3.5</td> <td>3.8</td> <td>3.1</td>	EV/Sales	•••••	3.5	3.8	3.1
Dividend Yield (%) 0.0 0.0 0.4 0.4 (F) Growth Rate (%) Revenue 16.8 4.3 (4.2) 17.2 EBITDA (5.7) 9.7 (5.0) 23.0 EBIT (8.6) 11.3 (13.6) 27.3 PBT (8.8) 10.0 (19.7) 33.2 APAT (9.0) 18.8 (21.3) 33.2 EPS (9.0) 18.8 (21.3) 33.2 Cash Flow FY19A FY20A FY21E FY22E CFO 7,904 7,400 9,230 11,839 CFI (14,597) (19,540) (10,933) (5,412) CFF 6,426 12,127 2,215 (6,220) FCFF (4,159) (11,800) (1,770) 6,839 Opening Cash 1,194 928 914 1,427 1,634	EV/EBITDA	16.9	16.6	17.9	14.2
(F) Growth Rate (%) Revenue 16.8 4.3 (4.2) 17.2 EBITDA (5.7) 9.7 (5.0) 23.0 EBIT (8.6) 11.3 (13.6) 27.3 PBT (8.8) 10.0 (19.7) 33.2 APAT (9.0) 18.8 (21.3) 33.2 EPS (9.0) 18.8 (21.3) 33.2 Cash Flow (Rs Mn) FY19A FY20A FY21E FY22E CFO 7,904 7,400 9,230 11,839 CFI (14,597) (19,540) (10,933) (5,412) CFF 6,426 12,127 2,215 (6,220) FCFF (4,159) (11,800) (1,770) 6,839 Opening Cash 1,194 928 914 1,427 Closing Cash 928 914 1,427 1,634	P/BV	3.6	3.2	3.0	2.7
Revenue 16.8 4.3 (4.2) 17.2 EBITDA (5.7) 9.7 (5.0) 23.0 EBIT (8.6) 11.3 (13.6) 27.3 PBT (8.8) 10.0 (19.7) 33.2 APAT (9.0) 18.8 (21.3) 33.2 EPS (9.0) 18.8 (21.3) 33.2 Cash Flow (Rs Mn) FY19A FY20A FY21E FY22E CFO 7,904 7,400 9,230 11,839 CFI (14,597) (19,540) (10,933) (5,412) CFF 6,426 12,127 2,215 (6,220) FCFF (4,159) (11,800) (1,770) 6,839 Opening Cash 1,194 928 914 1,427 Closing Cash 928 914 1,427 1,634	Dividend Yield (%)	0.0	0.0	0.4	0.4
Revenue 16.8 4.3 (4.2) 17.2 EBITDA (5.7) 9.7 (5.0) 23.0 EBIT (8.6) 11.3 (13.6) 27.3 PBT (8.8) 10.0 (19.7) 33.2 APAT (9.0) 18.8 (21.3) 33.2 EPS (9.0) 18.8 (21.3) 33.2 Cash Flow (Rs Mn) FY19A FY20A FY21E FY22E CFO 7,904 7,400 9,230 11,839 CFI (14,597) (19,540) (10,933) (5,412) CFF 6,426 12,127 2,215 (6,220) FCFF (4,159) (11,800) (1,770) 6,839 Opening Cash 1,194 928 914 1,427 Closing Cash 928 914 1,427 1,634	(F) Growth Rate (%)				
EBITDA (5.7) 9.7 (5.0) 23.0 EBIT (8.6) 11.3 (13.6) 27.3 PBT (8.8) 10.0 (19.7) 33.2 APAT (9.0) 18.8 (21.3) 33.2 EPS (9.0) 18.8 (21.3) 33.2 Cash Flow (Rs Mn) FY19A FY20A FY21E FY22E CFO 7,904 7,400 9,230 11,839 CFI (14,597) (19,540) (10,933) (5,412) CFF 6,426 12,127 2,215 (6,220) FCFF (4,159) (11,800) (1,770) 6,839 Opening Cash 1,194 928 914 1,427 Closing Cash 928 914 1,427 1,634		16.8	4.3	(4.2)	17.2
EBIT (8.6) 11.3 (13.6) 27.3 PBT (8.8) 10.0 (19.7) 33.2 APAT (9.0) 18.8 (21.3) 33.2 EPS (9.0) 18.8 (21.3) 33.2 Cash Flow [Rs Mn] FY19A FY20A FY21E FY22E CFO 7,904 7,400 9,230 11,839 CFI (14,597) (19,540) (10,933) (5,412) CFF 6,426 12,127 2,215 (6,220) FCFF (4,159) (11,800) (1,770) 6,839 Opening Cash 1,194 928 914 1,427 Closing Cash 928 914 1,427 1,634				······	
PBT (8.8) 10.0 (19.7) 33.2 APAT (9.0) 18.8 (21.3) 33.2 EPS (9.0) 18.8 (21.3) 33.2 Cash Flow (Rs Mn) FY19A FY20A FY21E FY22E CFO 7,904 7,400 9,230 11,839 CFI (14,597) (19,540) (10,933) (5,412) CFF 6,426 12,127 2,215 (6,220) FCFF (4,159) (11,800) (1,770) 6,839 Opening Cash 1,194 928 914 1,427 Closing Cash 928 914 1,427 1,634		······		······	
APAT (9.0) 18.8 (21.3) 33.2 EPS (9.0) 18.8 (21.3) 33.2 Cash Flow (Rs Mn) FY19A FY20A FY21E FY22E CFO 7,904 7,400 9,230 11,839 CFI (14,597) (19,540) (10,933) (5,412) CFF 6,426 12,127 2,215 (6,220) FCFF (4,159) (11,800) (1,770) 6,839 Opening Cash 1,194 928 914 1,427 Closing Cash 928 914 1,427 1,634			·····	······	
EPS (9.0) 18.8 (21.3) 33.2 Cash Flow FY19A FY20A FY21E FY22E CFO 7,904 7,400 9,230 11,839 CFI (14,597) (19,540) (10,933) (5,412) CFF 6,426 12,127 2,215 (6,220) FCFF (4,159) (11,800) (1,770) 6,839 Opening Cash 1,194 928 914 1,427 Closing Cash 928 914 1,427 1,634				······································	
Cash Flow (Rs Mn) FY19A FY20A FY21E FY22E CFO 7,904 7,400 9,230 11,839 CFI (14,597) (19,540) (10,933) (5,412) CFF 6,426 12,127 2,215 (6,220) FCFF (4,159) (11,800) (1,770) 6,839 Opening Cash 1,194 928 914 1,427 Closing Cash 928 914 1,427 1,634		······		······	
(Rs Mn) FY19A FY20A FY21E FY22E CFO 7,904 7,400 9,230 11,839 CFI (14,597) (19,540) (10,933) (5,412) CFF 6,426 12,127 2,215 (6,220) FCFF (4,159) (11,800) (1,770) 6,839 Opening Cash 1,194 928 914 1,427 Closing Cash 928 914 1,427 1,634		(5.5)	20.0	(==:0)	00.2
CFO 7,904 7,400 9,230 11,839 CFI (14,597) (19,540) (10,933) (5,412) CFF 6,426 12,127 2,215 (6,220) FCFF (4,159) (11,800) (1,770) 6,839 Opening Cash 1,194 928 914 1,427 Closing Cash 928 914 1,427 1,634	Cash Flow				
CFI (14,597) (19,540) (10,933) (5,412) CFF 6,426 12,127 2,215 (6,220) FCFF (4,159) (11,800) (1,770) 6,839 Opening Cash 1,194 928 914 1,427 Closing Cash 928 914 1,427 1,634	(Rs Mn)	FY19A	FY20A	FY21E	FY22E
CFI (14,597) (19,540) (10,933) (5,412) CFF 6,426 12,127 2,215 (6,220) FCFF (4,159) (11,800) (1,770) 6,839 Opening Cash 1,194 928 914 1,427 Closing Cash 928 914 1,427 1,634	CFO	7.904	7,400	9,230	11,839
CFF 6,426 12,127 2,215 (6,220) FCFF (4,159) (11,800) (1,770) 6,839 Opening Cash 1,194 928 914 1,427 Closing Cash 928 914 1,427 1,634			······································	······································	
FCFF (4,159) (11,800) (1,770) 6,839 Opening Cash 1,194 928 914 1,427 Closing Cash 928 914 1,427 1,634			·····	······	
Opening Cash 1,194 928 914 1,427 Closing Cash 928 914 1,427 1,634			······································	·····	
Closing Cash 928 914 1,427 1,634			·····	·····	
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DART RATING MATRIX

Total Return Expectation (12 Months)

Buy	> 20%
Accumulate	10 to 20%
Reduce	0 to 10%
Sell	< 0%

Rating and Target Price History



Month	Rating	TP (Rs.)	Price (Rs.)
Jun-20	Accumulate	695	645
Aug-20	Accumulate	725	678

*Price as on recommendation date

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