Sell



United Breweries

Estimate changes

TP change

Rating change

Motilal Oswal values your support in the Asiamoney Brokers Poll 2020 for India Research, Sales and Trading team. We request your ballot.

Bloomberg	UBBL IN
Equity Shares (m)	264
M.Cap.(INRb)/(USDb)	257.2 / 3.4
52-Week Range (INR)	1403 / 759
1, 6, 12 Rel. Per (%)	-4/-16/-29
12M Avg Val (INR M)	686

Financials & Valuations (INR b)

Y/E March	2020	2021E	2022E
Net Sales	65.1	41.1	57.6
Sales Gr. (%)	0.5	-36.8	40.0
EBITDA	8.8	3.0	8.0
Margin (%)	13.5	7.4	13.9
Adj. PAT	4.3	0.0	3.1
Adj. EPS (INR)	16.2	0.1	11.9
EPS Gr. (%)	-24.0	-99.1	#
BV/Sh. (INR)	133.1	132.9	140.3
Ratios			
RoE (%)	12.8	0.1	8.7
RoCE (%)	12.8	1.2	8.8
Valuations			
P/E (x)	60.1	#	81.8
P/BV (x)	7.3	7.3	6.9
EV/EBITDA (x)	29.5	84.7	32.7

#inordinately high due to very low FY21 EPS

Shareholding pattern (%)

As On	Jun-20	Mar-20	Jun-19			
Promoter	57.7	57.7	57.7			
DII	25.1	25.6	20.7			
FII	10.7	10.4	15.7			
Others	6.5	6.3	5.9			
FII Includes depository receipts						

CMP: INR973 TP: INR820 (-16%)

Outlook remains poor

- United Breweries (UBBL)'s results were worse than our expectations. Its outlook remains weak, with: (a) June volumes down 57% YoY, (b) lockdown in various urban centers thus far in 2QFY21, (c) no repeal of excise duty increase in the majority of the states (which saw a steep excise increase in May), and (d) the continued likelihood of closure of on-trade sales for a few more months.
- As highlighted in our Alcobev downgrade <u>note</u> in May'20, we expect FY20—FY22 to be 'lost years' for alcobev players, which are severely affected by a weak demand environment in FY21. Moreover, recovery in FY22 is also unclear due to: (a) an unprecedented steep excise duty increase threatening both net sales growth and profitability for the next few quarters and (b) the risk of weak state finances leading to delay in payments, thereby increasing receivables.
- Its stock is the most expensive in our coverage universe at 82x FY22 EPS, with ROCE at ~10% even in FY22. Maintain Sell, with TP of INR820.

Performance worse than expected

- Standalone net sales declined 75.3% YoY to INR5.1b (v/s est. INR7.2b). EBITDA loss stood at INR957m (v/s est. INR750m loss and EBITDA profit of INR3.3b in 1QFY20). PBT loss stood at INR1.5b (in-line) v/s PBT profit of INR2.6b in 1QFY20. Net loss stood at INR1.1b (v/s est. INR1.5b loss and net profit of INR1.6b in 1QFY20).
- Gross margins contracted 370bp YoY to 46.7%.
- With higher employee costs and other expenses as a percentage of sales, standalone EBITDA margins stood at -18.9% in 1QFY21 (v/s est. -10.5% and +16.1% in 1QFY20).

Highlights from management commentary

- UBBL expects demand recovery to take time particularly with Karnataka a large state in terms of demand witnessing lockdown. Additionally, restrictions being imposed and repealed in various other states even in 2QFY21 is creating further volatility.
- Gross margins declined due to weak state mix and lower on-trade sales.

Valuation and view

- As highlighted in our Alcobev sector downgrade <u>report</u> in May, the Alcohol segment is being affected by a series of events, such as: (a) weak demand, (b) very sharp excise increases by state governments, (c) the unlikelihood of bars and restaurants re-opening anytime soon, and (d) worsening state finances potentially pressuring working capital.
- The capital-intensive nature of the business (depreciation at ~23% of EBITDA even in FY20) implies the PAT impact would be even sharper than the sales and EBITDA impact.
- Steep ROCE decline from already unimpressive levels of 12.8% in FY20 and a weak earnings outlook, combined with expensive valuations of 82x FY22 EPS and 32.7x EV/EBITDA, have led us to maintain a Sell rating on the stock, with TP of INR820 (targeting 24x Sep'22 EV/EBITDA, a 20% discount to peers).

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Standalone -	Quarterly	/ Farnings	Model

(INR m)

Y/E March		FY2	20			FY2	21		FY20	FY21E	FY21	Variance
	1Q	2Q	3Q	4Q	1Q	2QE	3QE	4QE	FTZU	FYZIE	1QE	variance
Net Sales	20,485	15,786	14,548	14,242	5,069	8,682	11,348	16,040	65,092	41,138	7,170	-29.3%
YoY Change (%)	9.8	3.4	0.3	-12.6	-75.3	-45.0	-22.0	12.6	0.5	-36.8	-65.0	
Gross Profit	10,314	8,225	7,692	7,248	2,365	4,428	6,014	8,574	33,581	21,381	3,800	
Margin (%)	50.3	52.1	52.9	50.9	46.7	51.0	53.0	53.5	51.6	52.0	53.0	
EBITDA	3,289	1,925	2,215	1,323	-957	128	1,364	2,491	8,758	3,026	-750	27.6%
YoY Change (%)	-17.8	-39.5	-10.6	-22.8	P/L	-93.4	-38.4	88.3	-23	-65.4	-122.8	
Margins (%)	16.1	12.2	15.2	9.3	-18.9	1.5	12.0	15.5	13.5	7.4	-10.5	
Depreciation	692	689	736	734	505	580	750	800	2,851	2,635	700	
Interest	77	88	99	48	72	105	140	178	311	495	60	
Other Income	32	19	35	6	14	50	40	54	93	158	40	
PBT	2,552	1,167	1,416	547	-1,519	-507	514	1,566	5,689	54	-1,470	3.3%
Tax	907	16	346	135	-376	0	26	361	1,406	11	0	
Rate (%)	35.5	1.3	24.4	24.7	24.8	0.0	5.0	23.1	24.7	19.9	0.0	
Adj PAT	1,645	1,151	1,070	412	-1,143	-507	489	1,205	4,279	44	-1,470	-22.3%
YoY Change (%)	-25.9	-29.7	-2.0	-39.4	P/L	P/L	-54.3	192.6	-24.0	-99.0	-189.3	
Margins (%)	8.0	7.3	7.4	2.9	-22.5	-5.8	4.3	7.5	6.6	0.1	-20.5	

E: MOFSL Estimates

Key Performance Indicators

Y/E March		FY20					
	1Q	2Q	3Q	4Q	1Q		
2Y average growth (%)							
Sales	10.5	11.4	10.6	-0.9	-32.7		
EBITDA	4.0	1.9	25.9	-20.3	-73.5		
PAT	5.6	22.4	64.2	-32.3	-97.7		
% of Sales							
COGS	49.7	47.9	47.1	49.1	53.3		
Employee Expenses	6.0	7.8	8.7	9.0	22.7		
Other Expenses	28.3	32.1	28.9	32.6	42.8		
Depreciation	3.4	4.4	5.1	5.2	10.0		
YoY change (%)							
COGS	18.8	11.6	1.2	-13.3	-73.4		
Employee Expenses	15.2	15.5	23.5	15.3	-6.5		
Other Expenses	15.3	0.9	-1.6	11.9	-62.5		
Other Income	-79.3	-48.9	68.6	-94.3	-55.4		
EBIT	-22.9	-51.1	-18.4	-45.1	-156.3		

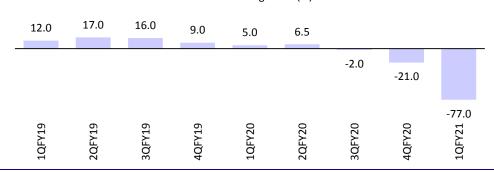
Exhibit 1: Volume growth in 1QFY21

Volume growth (%)	1QFY21
All India	-77
North	-71
West	-79
South	-77
East	-90

Source: Company, MOFSL

Exhibit 2: Volume decline of 77% in 1QFY21

■ UB Volume growth (%)



Source: MOFSL, Company

MOTILAL OSWAL



Conference call highlights

Operating environment

- Volumes were down 77% YoY in 1QFY21, with Jun'20 volumes down 57% YoY.
- Among the states that announced sharp increases in excise duty, excise has been reduced only in Delhi and Orissa.
- Net debt increased by INR1.2b over Mar'20 levels (~14% increase in percentage terms).
- UBBL expects demand recovery to take time. Karnataka, a large state in terms of demand, witnessed lockdown.
- Restrictions are being imposed and repealed in various states even in 2QFY21, which is creating further volatility.
- Market share has been flattish in 1QFY21.
- Reactions worldwide to the opening up of bars and restaurants have been mixed given the volatile COVID-19 environment.

Beer affected more than spirits

Demand for beer was impacted more than demand for spirits on account of:

- Beer being bulkier to carry than spirits
- Limited refrigeration capacity in households
- Summer being the peak season for beer, but not for spirits

Margins and costs

- A weak state mix led to sharp gross margin decline despite soft raw material costs. Barley costs are down 10% YoY.
- On-trade has more premium sales. Hence, the sales mix was affected to some extent due to the lack of on-trade sales.
- Price increases have been taken in free pricing markets such as Karnataka (INR5 per bottle) and Maharashtra (INR10 per bottle).
- There is a higher proportion of new bottles currently as on-trade is closed.
- There was no inventory write-off due to expiry. This was unlike 4QFY20.
- Depreciation was lower due to single-shift manufacturing in 1QFY21.

Balance sheet and capex

- Capex would be close to INR2b in FY21 depending on how things pan out.
- Working capital is under control on a sequential basis.

Valuation and view

Significant improvement in profitability and returns in the last 10 years

- UBBL has done well to grow market share from the early 50s to mid-50s in the decade ending FY20 amid a highly competitive environment.
- At the same time, the company has significantly improved profitability and ROCEs over the past decade. Net margins increased to 6.6% in FY20 from 3.9% in FY10; ROCE increased from below 9% to ~13% in FY20 (despite being depressed by weak volume growth and the COVID-19 impact in FY20).
- Premiumization, better utilization of capacity, the recycling of bottles enabled by embossment, the localized sourcing of barley, and reduced competitive intensity in recent years have enabled margin and ROCE improvement.
- Over the past decade, sales have grown at an ~11% CAGR, and EBITDA and PAT at ~13% and ~17% CAGRs, respectively. The past five-year track record is less impressive at a ~7% CAGR each for sales and EBITDA and 10.5% for PAT. However, the last three years have reported 11%/9%/23% growth in sales/EBITDA/PAT CAGR, respectively, despite a weak FY20.

Business is secured with several moats

- Large brewing capacity: UBBL has 21 owned and eight contract breweries across India, more than 2x that of the next largest player. This is a huge advantage in a capital-intensive business and in a country where interstate import duty is high.
- Widest distribution network: UBBL has the widest distribution among beer players by far at ~80k outlets.
- Brand and maintaining relevance: In a media-dark country, the incumbent leader has the natural advantage. Moreover, beer consumption worldwide has a healthy share of local brands. UBBL's 'Kingfisher' is well-placed in this context. The company has also successfully kept the brand relevant through clever marketing.

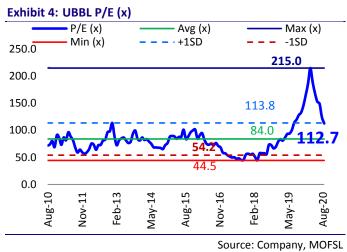
Our view on the stock

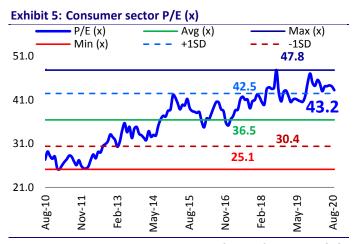
- Changes to the model have resulted in 97%/10% reduction in FY21/FY22 forecasts.
- As highlighted in our Alcobev sector downgrade <u>report</u> in May, the Alcohol segment is struck by a series of events, such as: (a) weak demand, (b) very sharp excise increases by state governments, (c) the unlikelihood of bars and restaurants re-opening anytime soon, and (d) worsening state finances potentially pressuring working capital.
- The capital-intensive nature of the business (depreciation at ~23% of EBITDA even in FY20) implies the PAT impact would be even sharper than the sales and EBITDA impact.
- Steep RoCE decline from already unimpressive levels of 12.8% in FY20 and a weak earnings outlook, combined with expensive valuations of 82x FY22 EPS and 32.7x EV/EBITDA, have led us to maintain a Sell rating on the stock, with TP of INR820 (targeting 24x Sep'22 EV/EBITDA, a 20% discount to peers).

Exhibit 3: We cut our PAT forecasts by 97%/10% for FY21/FY22

	New		0	ld	% Change		
INR m	FY21E	FY22E	FY21E	FY22E	FY21E	FY22E	
Total Income	41,138	57,594	45,565	59,234	-9.7%	-2.8%	
EBITDA	3,026	8,016	4,784	7,937	-36.7%	1.0%	
Adj. PAT	37	3,142	1,284	3,505	-97.1%	-10.4%	

Source: Company, MOFSL





OFSL Source: Company, MOFSL

Financials and Valuations

Consolidated – Income Statement Y/E March	FY16	FY17	FY18	FY19	FY20	FY21E	(INR m) FY22E
Total Income from Operations	48,408	47,603	56,196	64,754	65,092	41,138	57,594
Change (%)	3.0	-1.7	18.1	15.2	0.5	-36.8	40.0
Raw Materials	21,209	21,779	26,315	30,077	31,511	19,758	26,673
% of Sales	43.8	45.8	46.8	46.4	48.4	48.0	46.3
Gross Profit	27,198	25,823	29,881	34,678	33,581	21,381	30,921
Margin (%)	56.2	54.2	53.2	53.6	51.6	52.0	53.7
Total Expenditure	41,402	40,871	47,170	53,371	56,334	38,112	49,578
% of Sales	85.5	85.9	83.9	82.4	86.5	92.6	86.1
EBITDA	7,006	6,732	9,025	11,384	8,758	3,026	8,016
Margin (%)	14.5	14.1	16.1	17.6	13.5	7.4	13.9
Depreciation	2,436	2,871	2,597	2,599	2,851	2,635	3,375
EBIT	4,569	3,861	6,429	8,785	5,907	391	4,640
Int. and Finance Charges	787	560	456	239	311	495	588
Other Income	764	180	105	247	93	158	166
PBT bef. EO Exp.	4,547	3,481	6,078	8,793	5,689	54	4,219
EO Items	0	0	0	0	0	0	(
PBT after EO Exp.	4,547	3,481	6,078	8,793	5,689	54	4,219
Total Tax	1,560	1,182	2,132	3,160	1,406	11	1,061
Tax Rate (%)	34.3	34.0	35.1	35.9	24.7	19.9	25.1
Less: Minority Interest	4	4	4	4	6	6	e
Adjusted PAT	2,983	2,296	3,942	5,629	4,277	37	3,142
Change (%)	14.8	-23.0	71.7	42.8	-24.0	-99.1	#
Margin (%)	6.2	4.8	7.0	8.7	6.6	0.1	5.5
Consolidated Polones Shoot							(IND m)
Consolidated – Balance Sheet Y/E March	FY16	FY17	FY18	FY19	FY20	FY21E	(INR m)
. •	264	264.4	264	265	266	266	266
Equity Share Capital							36,820
Total Reserves Net Worth	21,207	23,078	26,638	31,572	34,936	34,873	
Minority Interest	21,471 25	23,342 28	26,903 29	31,838 30	35,203	35,139 33	37,08 7
Deferred Tax Liabilities	634	470	182	114	0	0	(
Total Loans	8,062	5,940	3,121	2,115	1,691	1,691	7,691
Capital Employed	30,193	29,780	30,235	34,097	36,927	36,863	44,811
Gross Block	33,084	35,089	37,208	39,954	41,254	43,754	46,254
Less: Accum. Deprn.	15,104	17,827	20,152	22,425	22,475	25,110	28,485
Net Fixed Assets	17,980	17,262	17,056	17,529	18,779	18,644	17,769
Goodwill on Consolidation	242	242	242	242	242	242	242
Capital WIP	608	1,372	723	1,899	1,991	1,148	1,148
Total Investments	1	1,572	2	3	3	3	1,140
Curr. Assets, Loans&Adv.	24,827	25,911	29,212	34,171	34,493	26,019	43,888
Inventory	6,881	7,508	8,080	10,325	10,939	4,840	10,939
Account Receivables	11,189	12,954	14,986	15,110	13,504	7,911	18,914
Cash and Bank Balance	140	243	242	462	786	2,615	2,849
Loans and Advances	6,618	5,205	5,904	8,275	9,264	10,653	11,186
Curr. Liability & Prov.	13,466	15,007	16,999	19,747	18,582	9,193	18,239
	4.476	,	-0,555		5.450	2,200	-0,233

E: MOFSL Estimates

Appl. of Funds

Net Current Assets

Account Payables

Provisions

#inordinately high due to very low FY21 PAT $\,$

17 August 2020 6

4,596

10,412

10,903

29,780

5,217

11,782

12,212

30,235

5,902

13,845

14,424

34,097

5,450

13,131

15,911

36,927

2,890

6,303

16,826

36,863

7,209

11,030

25,649

44,811

4,176

9,291

11,361

30,193

Financials and Valuations

Ratios Y/E March	FY16	FY17	FY18	FY19	FY20	FY21E	FY22E
Basic (INR)	1110	1117	1110	1113	1120	11211	11221
EPS EPS	11.3	8.7	14.9	21.3	16.2	0.1	11.9
BV/Share	81.2	88.3	101.7	120.4	133.1	132.9	140.3
DPS	1.2	1.2	2.0	2.5	2.5	0.0	3.6
Payout (%)	10.2	13.2	13.4	11.8	15.5	0.0	29.9
Valuation (x)	10.2	13.2	15.4	11.0	13.3	0.0	25.5
P/E	86.2	112.0	65.2	45.7	60.1	#	81.8
Cash P/E	47.5	49.8	39.3	31.3	36.1	96.2	39.5
P/BV	12.0	11.0	9.6	8.1	7.3	7.3	6.9
EV/Sales	5.5	5.5	4.6	4.0	4.0	6.2	4.5
EV/EBITDA	37.8	39.0	28.8	22.7	29.5	84.7	32.7
Dividend Yield (%)	0.1	0.1	0.2	0.3	0.3	0.0	0.4
Return Ratios (%)	0.1	0.1	0.2	0.5	0.5	0.0	0.1
RoE	14.8	10.2	15.7	19.2	12.8	0.1	8.7
RoCE	12.1	9.1	14.3	18.1	12.8	1.2	8.8
RoIC	10.5	8.9	14.5	18.5	13.5	0.9	9.4
Working Capital Ratios					20.0	0.5	3
Asset Turnover (x)	1.6	1.6	1.9	1.9	1.8	1.1	1.3
Inventory (Days)	49	55	51	52	60	70	50
Debtor (Days)	77	93	91	85	80	95	85
Creditor (Days)	30	34	32	31	32	37	32
Leverage Ratio (x)							
Debt/Equity	0.4	0.3	0.1	0.1	0.0	0.0	0.2
Consolidated – Cash Flow Statement							(INR m)
Y/E March	FY16	FY17	FY18	FY19	FY20	FY21E	FY22E
OP/(Loss) before Tax	4,547	3,481	6,078	8,793	5,689	54	4,209
Depreciation	2,436	2,871	2,597	2,599	2,851	2,635	3,375
Interest & Finance Charges	755	581	471	306	305	495	588
Direct Taxes Paid	-1,595	-1,435	-2,534	-3,898	-1,903	-8	-795
(Inc)/Dec in WC	-777	22	-1,265	-1,101	-2,196	12,863	-21,954
CF from Operations	5,365	5,519	5,346	6,699	4,746	16,039	-14,578
Others	441	-78	287	-214	332	0	0
CF from Operating incl EO	5,806	5,441	5,633	6,485	5,078	16,039	-14,578
(Inc)/Dec in FA	-2,430	-2,355	-2,014	-4,366	-4,033	-2,480	-2,480
Free Cash Flow	3,376	3,086	3,619	2,119	1,045	13,559	-17,058
Others	-24	15	-45	-25	5	0	0
CF from Investments	-2,455	-2,340	-2,060	-4,392	-4,028	-2,480	-2,480
Inc/(Dec) in Debt	-1,857	-2,122	-2,820	-1,006	115	0	6,000
Interest Paid	-794	-583	-507	-313	-268	-495	-588
Dividend Paid	-317	-307	-308	-640	-800	-102	-1,205
0.1					252	2.672	22.4

Closing Balance
E: MOFSL Estimates

CF from Fin. Activity

Inc/Dec of Cash

Opening Balance

Others

Cash eqv

#inordinately high due to very low FY21 PAT

17 August 2020 7

0

-2,968

383

62

-305

140

0

89

34

120

243

-3,012

1

-61

126

177

242

-3,634

-21

114

154

114

381

-1,980

252

-700

350

321

115

786

-3,672

-4,268

9,291

-7,098

2,615

423

-234

3,974 -13,084

13,385

2,548

2,849

NOTES

Explanation of Investment Rating	
Investment Rating	Expected return (over 12-month)
BUY	>=15%
SELL	<-10%
NEUTRAL	< - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

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