CMP: ₹ 149

Target: ₹ 210 (41%) Target Period: 12 months



BUY

September 8, 2020

Moving to next orbit...

Balrampur Chini (BCML) is likely to witness one of the best years in terms of profitability, cash flow generation and total debt reduction. With 2.8 lakh tonnes (It) of export in sugar season 2019-20 and 0.51 It of sugar sacrifice for B heavy ethanol, sugar inventories are likely to come down to 2.43 It at the end of September 2020 against 4.92 It in September 2019. The huge liquidation of inventory would result in working capital debt coming down to less than ₹ 100 crore by September 2020 against ₹ 1173 crore in September 2019. At the start of sugar season 2020-21, the company would be holding one month of sugar inventory against industry average of 3.5 months. This would significantly strengthen the balance sheet.

Higher distillery volumes, increase in MSP to boost profitability

The company sold 11.9 crore litre of ethanol/ENA in FY20 after commissioning a 160 KLD distillery in January 2020. With full year of operations, we expect BCML to sell 16.4 crore litre of ethanol/ENA. Further, with higher proportion of B heavy ethanol, realisation is also expected to improve ~12%. We expect 54% increase in distillery sales in FY21E. Moreover, increase in sugar MSP by ₹ 2/kg and increase in cost of sugarcane by ₹ 0.85/kg (expecting ₹ 10/quintal increase in sugarcane prices) would result in net realisation increase of ₹ 1.1/kg. Both these factors would improve profitability in the next two years. We expect 17.3% CAGR in PBT and 8.5% CAGR (tax liability re-adjustment in FY20) in net profit in FY20-22E.

Balance sheet strengthens

In the last two years, the usual cycle in sugar sector has been done away with by implementation of sugar MSP, export subsidy & sugar sacrifice for B heavy ethanol. This has led to sustainable earnings for sector. Industry wide sugar inventory would be down to 10.6 million tonnes (MT) from 14.7 MT last year due to 5.8 MT of exports and 0.8 MT of sugar sacrifice for B heavy ethanol. BCML has strengthened its balance sheet with aggressive exports and production of B heavy ethanol. We expect the company to sacrifice 1.2 It for B heavy ethanol next season, which would keep inventory levels at reasonable levels. We expect sugar inventory of the company to decline by 1.55 It by March 2021. This would result in operating cash flow generation of ₹ 1180 crore in FY21 with total debt declining by \sim ₹ 800 crore in March 2021. BCML would be a net cash company by March 2022.

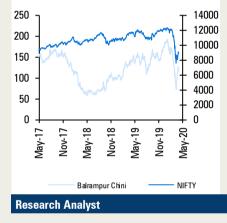
Valuation & Outlook

BCML is the most efficient sugar company with sustainable earnings & strong cash flow generation. It has been giving ~40% payout through dividends and buybacks. With the significant increase in cash flow generation, we expect the payout to increase to 60% in FY22E, which would be ~10% payout yield at current price. We value the stock at 1.6x FY21E P/BV with a revised target price of ₹ 210/share. We maintain our **BUY** rating.



| Particulars | |
|-----------------------------|----------|
| Particulars (₹ crore) | Amount |
| Market Capitalization | 3,129.0 |
| Total Debt (FY20) | 1,399.0 |
| Cash and Investments (FY20) | 4.7 |
| EV | 4,523.3 |
| 52 week H/L (₹) | 195 / 69 |
| Equity capital | 21.0 |
| Face value (₹) | 1.0 |

Key Highlights



Sanjay Manyal sanjay.manyal@icicisecurities.com

| Key Financial Summary | | | | | | |
|------------------------|--------|--------|--------|--------|--------|-----------------|
| Key Financials | FY18 | FY19 | FY20 | FY21E | FY22E | CAGR (FY20-22E) |
| Total Operating Income | 4342.5 | 4285.8 | 4741.3 | 5446.0 | 5262.2 | 5.4% |
| EBITDA | 451.7 | 689.1 | 682.0 | 831.8 | 847.2 | 11.5% |
| EBITDA Margin % | 10.4 | 16.1 | 14.4 | 15.3 | 16.1 | |
| Net Profit | 231.7 | 575.8 | 519.4 | 570.8 | 611.9 | 8.5% |
| Adjusted PAT | 231.7 | 1.5 | 519.4 | 570.8 | 611.9 | 8.5% |
| EPS (₹) | 10.14 | 25.21 | 23.61 | 27.18 | 30.59 | |
| P/E | 14.7 | 5.9 | 6.3 | 5.5 | 4.9 | |
| RoNW % | 14.3 | 27.2 | 21.5 | 20.9 | 20.8 | |
| RoCE (%) | 14.28 | 16.26 | 16.12 | 22.75 | 24.08 | |

Substantial reduction in debt

There is no material change in our P&L estimates. However, factoring in the last two month's domestic monthly sales quota, we estimate the company would exhaust its current season inventory by mid-December. Despite expected reduction in domestic quotas in next season due to expected higher production in Maharashtra, the company would be able to reduce inventory with substantial sugar sacrifice from B heavy ethanol. We expect 1.2 lakh tonnes of sugar sacrifice in 2020-21 sugar season. We expect ₹ 1180 crore of operating cash flow generation and more than ₹ 800 crore of debt reduction in FY21.

| Exhibit 1: Chang | je in est | imates | | | | | |
|-------------------|-----------|--------|----------|---------|---------|----------|--|
| | | FY21E | | | FY22E | i i | |
| (₹ Crore) | Old | New | % change | Old | New | % change | Comments |
| Net sales | 5245.2 | 5446.0 | 3.8 | 5,261.4 | 5,262.2 | 0.0 | Change in revenue estimate due to higher domestic sales quota |
| EBITDA | 849.5 | 831.8 | -2.1 | 886.1 | 847.2 | -4.4 | Change in operating profit estimates due to change in estimates of bagasse sales after factoring in FY20 sales in annual report |
| EBITDA Margin (%) | 16.2 | 15.3 | -92 bps | 16.8 | 16.1 | -74 bps | |
| PAT | 566.6 | 570.8 | 0.7 | 611.1 | 611.9 | 0.1 | Small change in profitability with interest cost estimates changed downwards |
| EPS (₹) | 27.0 | 27.2 | 0.7 | 30.60 | 30.6 | 0.0 | |

Source: Company, ICICI Direct Research

Exhibit 2: Assumptions

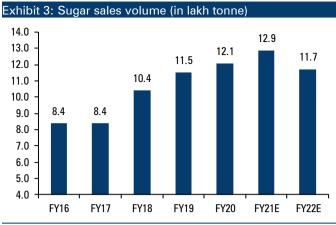
| | | | Cur | rent | | | Ear | lier | |
|---------------------------------|---------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|---|
| | FY17 | FY18 | FY19 | FY20 | FY21E | FY22E | FY21E | FY22E | Comments |
| Sugar Sold (in tonne) | 840,323 | 1,042,190 | 1,153,000 | 1,205,300 | 1,286,000 | 1,172,000 | 1,268,000 | 1,228,000 | Factoring in higher domestic quota in FY21 & lower quota in FY22 |
| Sugar Price (₹ per tonne) | 35,900 | 35,560 | 29,553 | 30,341 | 33,700 | 34,500 | 33,500 | 34,000 | Change in sugar prices facroring in MSP hike |
| Distillery volume | 68,835 | 78,900 | 110,890 | 119,320 | 163,800 | 179,400 | 163,800 | 179,400 | |
| Distillery price (₹ per KL) | 47,098 | 41,683 | 41,290 | 45,701 | 51,256 | 52,793 | 50,256 | 50,606 | Change in distillery realisation estimates factoring in expected increase in ethanol prices |
| Power Units sold | 51.0 | 56.8 | 66.4 | 52.6 | 53.9 | 56.8 | 53.9 | 56.8 | |
| Price per unit (₹ per units) | 4.8 | 4.8 | 4.9 | 3.1 | 3.1 | 3.2 | 3.1 | 3.2 | |

Annual report analysis

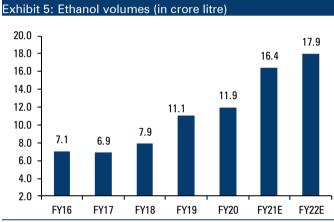
- The company acknowledges that it is at an inflection point and has the potential to grow to the next level. We believe this is an important time for BCML as it is eyeing a debt free balance sheet (including working capital debt) and huge cash flow generation on a sustainable basis
- The most important area would be to lay the roadmap for the next level of growth either through capex for sugarcane juice to ethanol distillery or acquisition of a sugar crushing plant, which eventually can be scaled up with distillery expansion
- In one of the statements, the company has mentioned that it is contemplating diversion of sugar syrup to manufacturing ethanol (100% sugar sacrifice). We believe the capex in 'sugarcane juice to ethanol' capacity would solve the problem of surplus sugar inventory for the company permanently. A 200 KLD 'sugarcane juice to ethanol' distillery would entail a capex of ~₹ 300 crore
- The company diverted 38.3% sugarcane towards production of B heavy ethanol, which led to the sacrifice of 0.51 lt of sugar in sugar season 2019-20. We believe BCML would divert ~65% sugarcane towards B heavy ethanol in sugar season 2020-21, which would result in 1.2 lt of sugar sacrifice
- With the expected sugar production of 30.5 million tonnes (MT) in 2020-21 sugar season in the country, we believe BCML would get reduced domestic quota given its lower inventory levels. Assuming a domestic quota of ~0.8 It every month, it should sell 9.6 It of sugar in a normalised year. With the production of 11.3 It after sacrificing sugar towards B heavy ethanol, the company would need to manage 1.7 It excess inventory every year, which can be either exported or further sacrificed for ethanol by building in more distillery capacities. This puts BCML in an extremely comfortable position in terms of inventory management
- With more than 90% of the company's catchment area being sown with early maturing sugarcane seeds (Co-0238), the scope of improving recovery from this variety would be limited after one or two years. However, BCML is working on new seed varieties, which can further increase recoveries in the next three to five years. We believe normalised recovery (C-heavy) can reach 12.5-13.0% over the next five years, which would result in stable raw material cost for the company even in case of increase in sugarcane prices
- The ethanol/ENA industry currently has installed capacity of 3.85 billion (bn) litre (including grain based capacities), which serves demand for ethanol for OMCs, ENA for liquor companies and rectified spirit for industries. For 10% ethanol blending, the country would require installed capacity of 5.10 bn litre. We believe this gives enough scope for capacity expansion by smaller non-integrated mills
- In order to provide higher visibility of ethanol procurement by OMCs, they have come up with a five year long term ethanol tender. We believe the government would also clarify the ethanol pricing formula, which is supposedly linked to fair & remunerative price (FRP) for sugarcane & minimal selling price (MSP) for sugar. We believe clarity would encourage millers to set up distillery capacities. We believe that in the next two to three years, the country would be sacrificing 3-4 MT of sugar towards ethanol, which would take away the excess sugar supply out of system and reduce dependence on sugar exports completely

- In sugar season 2019-20, the government supported the sector with export subsidy of ₹ 10.44 / kg for 6 MT, buffer stock of 4.0 MT, MSP of ₹ 31/kg & separate B heavy ethanol prices of ₹ 54/litre. We believe export subsidy in a similar form would continue with small tweaks in subsidy amount according to global sugar prices. Moreover, sugar MSP would increase by ₹ 2/kg to ₹ 33/kg. Also, B heavy ethanol prices are likely to increase by ₹ 2.5-3.0/litre given it is linked to MSP. We believe buffer stock subsidy could get discontinued given ~4 MT reduction of sugar inventory in the last year
- In the international scenario, Brazil is likely to produce 40 MT of sugar in the current year, which is 12-14 MT higher compared to last year. However, a continued decline in Thailand's sugar production would give enough scope for Indian sugar exports to Indonesia, Iran, Bangladesh and some African countries. Global raw sugar prices are likely to remain above 11 cent/lb. However, Indian sugar mills get a premium on refined white sugar exports
- BCML is likely to see the biggest debt reduction in FY21 with ~₹ 1180 crore of cash flow generation. We expect more than ₹ 800 crore debt reduction during the year
- We believe shareholders payout (buyback & dividend) would increase to ₹ 360 crore (60% payout) in FY22E from ₹ 215 crore (~40% payout) in FY20
- One of the associate companies 'Visual Percept Solar' is in the business of generating solar power. The company has revenues of ₹ 54 crore and profitability of ₹ 13.2 crore in FY20. BCML has 45% stake in the company
- The other associate company Auxilo Finserve in the NBFC sector is in the business of financing activity in the education. BCML has committed ₹ 175 crore investment in the business and has already invested ₹ 157 crore as on date. It will not invest more than committed amount in the business. The company had revenues of ₹ 53 crore and net profit of ₹ 3.8 crore in FY20

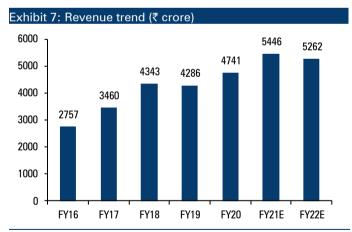
Key Metrics



Source: ICICI Direct Research, Company



Source: Company, ICICI Direct Research

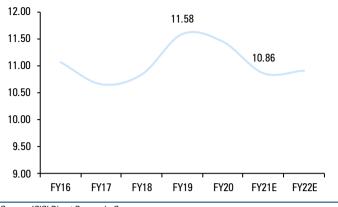


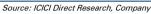
Source: Company, ICICI Direct Research

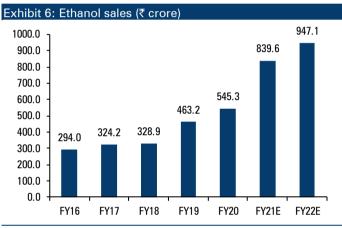
Exhibit 9: Valuation Sales EPS Growth PE **EV/EBITDA** RoNW RoCE Growth (%) (%) (₹ cr) (%) (₹) (%) (x) (x) FY19 4285.8 -1.3 24.9 145.6 5.9 6.8 27.2 16.3 4741.3 10.6 FY20 23.6 -5.2 6.3 6.6 21.5 16.1 FY21E 5446.0 14.9 27.2 15.1 5.5 4.4 20.9 22.8 FY22E 5262.2 -3.4 30.6 12.6 4.9 3.9 20.8 24.1

Source: Company, ICICI Direct Research

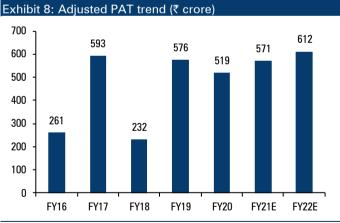
Exhibit 4: Reduction in sugar recovery rate after higher proportion of sugarcane diversion towards B-heavy ethanol







Source: Company, ICICI Direct Research



Financial summary

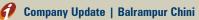
| Exhibit 10: Profit and los | s statemer | nt | | ₹ crore |
|-----------------------------|------------|---------|---------|---------|
| (Year-end March) | FY19 | FY20 | FY21E | FY22E |
| Total Operating Income | 4,285.8 | 4,741.3 | 5,446.0 | 5,262.2 |
| Growth (%) | -1.3 | 10.6 | 14.9 | -3.4 |
| Raw Material Expenses | 3,057.0 | 3,501.5 | 4,062.5 | 3,845.9 |
| Employee Expenses | 230.5 | 254.0 | 279.4 | 301.8 |
| Administrative Expenses | 69.0 | 0.0 | 0.0 | 0.0 |
| Excise Duty | 0.0 | 0.0 | 0.0 | 0.0 |
| Other expenses | 240.2 | 303.8 | 272.3 | 267.3 |
| Total Operating Expenditure | 3,596.7 | 4,059.3 | 4,614.2 | 4,415.0 |
| EBITDA | 689.1 | 682.0 | 831.8 | 847.2 |
| Growth (%) | 52.6 | -1.0 | 22.0 | 1.9 |
| Depreciation | 95.9 | 101.4 | 108.3 | 109.1 |
| Interest | 40.9 | 64.2 | 34.8 | 12.7 |
| Other Income | 42.7 | 43.9 | 39.5 | 45.4 |
| PBT | 552.3 | 516.4 | 688.7 | 725.5 |
| Total Tax | 26.0 | 48.7 | 167.5 | 177.3 |
| PAT | 575.8 | 519.4 | 570.8 | 611.9 |
| Adjusted PAT | 575.8 | 519.4 | 570.8 | 611.9 |
| Growth (%) | 148.5 | -9.8 | 9.9 | 7.2 |
| Adjusted EPS (₹) | 24.9 | 23.6 | 27.2 | 30.6 |

| Exhibit 11: Cash flow statemen | it | | | ₹ crore |
|--------------------------------------|--------|--------|----------|---------|
| (Year-end March) | FY19 | FY20 | FY21E | FY22E |
| Profit/Loss after Tax | 595.0 | 560.3 | 570.8 | 611.9 |
| Add: Depreciation | 95.9 | 101.4 | 108.3 | 109.1 |
| Add: Interest | 40.9 | 64.2 | 0.0 | 0.0 |
| (Inc)/dec in Current Assets | -925.5 | 117.1 | 398.1 | 62.3 |
| Inc/(dec) in Current Liabilities | -182.7 | 121.1 | 102.9 | 86.5 |
| CF from operating activities | -523.0 | 849.6 | 1,180.2 | 869.7 |
| (Inc)/dec in Investments | 0.0 | -68.8 | -30.0 | -25.0 |
| (Inc)/dec in Fixed Assets | -125.7 | -241.9 | -50.0 | -60.0 |
| Others | -33.5 | 6.0 | 3.2 | 0.0 |
| CF from investing activities | -159.2 | -304.7 | -76.8 | -85.0 |
| Issue/(Buy back) of Equity | 0.0 | -149.3 | -180.0 | -210.0 |
| Inc/(dec) in loan funds | 790.2 | -265.8 | -833.4 | -308.6 |
| Dividend paid & dividend tax | -68.8 | -66.3 | -75.9 | -192.9 |
| Inc/(dec) in Sec. premium | 0.0 | 0.0 | 0.0 | 0.0 |
| Others | -39.5 | -64.1 | 0.0 | 0.0 |
| CF from financing activities | 681.9 | -545.5 | -1,089.3 | -711.5 |
| Net Cash flow | -0.3 | -0.6 | 14.1 | 73.3 |
| Opening Cash | 2.5 | 2.1 | 1.5 | 15.6 |
| Cash change due to asset held for sa | 0.0 | 0.0 | 0.0 | 0.0 |
| Cash with bank | 2.8 | 3.2 | 0.0 | 0.0 |
| Closing Cash | 4.9 | 4.7 | 15.6 | 88.8 |

| Source: | company, | ILILI | Direct | Research |
|---------|----------|-------|--------|----------|
| | | | | |

| Exhibit 12: Balance sheet | | | | ₹ crore |
|-------------------------------|---------|---------|---------|---------|
| | FY19 | FY20 | FY21E | FY22E |
| Liabilities | | | | |
| Equity Capital | 22.8 | 22.0 | 21.0 | 20.0 |
| Reserve and Surplus | 2,094.9 | 2,393.7 | 2,709.6 | 2,919.6 |
| Total Shareholders funds | 2,117.8 | 2,415.7 | 2,730.6 | 2,939.6 |
| Total Debt | 1,673.9 | 1,399.0 | 565.6 | 257.0 |
| Long Term Provisions | 5.3 | 6.7 | 4.7 | 4.7 |
| Other Non-current Liabilities | 115.3 | 52.5 | 53.5 | 54.5 |
| Total Liabilities | 3,912.3 | 3,873.9 | 3,354.4 | 3,255.9 |
| Assets | | | | |
| Gross Block | 1,811.0 | 2,115.5 | 2,165.5 | 2,225.5 |
| Less: Acc Depreciation | 390.9 | 492.3 | 600.6 | 709.7 |
| Net Block | 1,420.0 | 1,623.2 | 1,564.9 | 1,515.8 |
| Capital WIP | 45.8 | 12.4 | 12.4 | 12.4 |
| Intangible assets | 1.5 | 0.9 | 0.9 | 0.9 |
| Non Current Investments | 165.8 | 238.7 | 268.7 | 293.7 |
| Other non-current assets | 86.0 | 15.3 | 15.3 | 15.3 |
| Current Assets | | | | |
| Inventory | 2,315.9 | 2,295.0 | 1,874.3 | 1,827.2 |
| Debtors | 450.0 | 244.9 | 287.4 | 292.3 |
| Cash | 4.9 | 4.7 | 15.6 | 88.8 |
| Loans & Advances | 0.0 | 0.0 | 0.0 | 0.0 |
| Other Current Assets | 212.2 | 371.8 | 351.8 | 331.8 |
| Current Liabilities | | | | |
| Creditors | 618.5 | 678.0 | 648.3 | 674.0 |
| Provisions | 5.7 | 20.2 | 20.2 | 20.2 |
| Other CL | 165.6 | 234.8 | 368.3 | 428.2 |
| Net Current Assets | 2,193.2 | 1,983.4 | 1,492.2 | 1,417.7 |
| Total Assets | 3,912.3 | 3,873.9 | 3,354.4 | 3,255.9 |

| Exhibit 13: Key ratios | | | रै | crore |
|------------------------|-------|-------|-------|-------|
| | FY19 | FY20 | FY21E | FY22E |
| Per share data (₹) | | | | |
| EPS | 25.2 | 23.6 | 27.2 | 30. |
| Cash EPS | 29.4 | 28.2 | 32.3 | 36. |
| BV | 92.7 | 109.8 | 130.0 | 147. |
| DPS | 3.0 | 3.0 | 3.6 | 9. |
| Cash Per Share | 17.1 | 22.4 | 28.6 | 35. |
| Operating Ratios (%) | | | | |
| EBITDA Margin | 16.1 | 14.4 | 15.3 | 16. |
| PBT / Net Sales | 13.9 | 11.8 | 13.4 | 14. |
| PAT Margin | 13.4 | 11.0 | 10.5 | 11. |
| Inventory days | 197.2 | 176.7 | 125.6 | 126. |
| Debtor days | 38.3 | 18.9 | 19.3 | 20. |
| Creditor days | 52.7 | 52.2 | 43.5 | 46. |
| Return Ratios (%) | | | | |
| RoE | 27.2 | 21.5 | 20.9 | 20. |
| RoCE | 16.3 | 16.1 | 22.8 | 24. |
| Valuation Ratios (x) | | | | |
| P/E | 5.9 | 6.3 | 5.5 | 4. |
| ev / Ebitda | 6.8 | 6.6 | 4.4 | 3. |
| EV / Net Sales | 1.1 | 1.0 | 0.7 | 0. |
| Market Cap / Sales | 0.7 | 0.7 | 0.6 | 0. |
| Price to Book Value | 1.5 | 1.3 | 1.1 | 1. |
| Solvency Ratios | | | | |
| Debt/EBITDA | 2.4 | 2.1 | 0.7 | 0. |
| Debt / Equity | 0.8 | 0.6 | 0.2 | 0. |
| Current Ratio | 4.4 | 3.8 | 3.2 | 2. |
| Quick Ratio | 1.0 | 0.8 | 0.8 | 0. |



| Exhibit 14: ICICI Direct | covera | ige u | nivers | e (Sug | ar) | | | | | | | | | | | | | | |
|------------------------------|--------|-------|--------|--------|------|-----------------|-------|-------|---------|-------|--------|--------|-------|-------|-------|-------|-------|---------|-------|
| Sector / Company | CMP | TP | | M Cap | I | E PS (₹) | | | P/E (x) | E | V/EBIT | DA (x) | | | P/B | | I | RoCE (% |) |
| Sector / Company | (₹) | (₹) | Rating | (₹ Cr) | FY20 | FY21E | FY22E | FY20E | FY21E | FY22E | FY20E | FY21E | FY22E | FY20E | FY21E | FY22E | FY20E | FY21E | FY22E |
| Balrampur Chini (BALCHI) | 149 | 210 | Buy | 3,129 | 23.6 | 27.2 | 30.6 | 6.3 | 5.5 | 4.9 | 6.6 | 4.4 | 3.9 | 1.3 | 1.1 | 1.1 | 16.1 | 22.8 | 24.1 |
| Dhampur Sugar (DHASUG) | 142 | 160 | Buy | 851 | 32.5 | 35.9 | 40.1 | 4.4 | 4.0 | 3.5 | 6.7 | 5.0 | 4.0 | 0.6 | 0.5 | 0.5 | 10.4 | 13.3 | 14.5 |
| Dwarikesh sugar (DWASUG) | 29 | 38 | Buy | 471 | 3.9 | 6.8 | 7.0 | 7.4 | 4.3 | 4.2 | 8.1 | 4.3 | 4.0 | 1.0 | 0.8 | 0.7 | 9.0 | 16.6 | 16.5 |
| Triveni Engineering (TRIENG) | 74 | 95 | Buy | 1,934 | 13.5 | 16.0 | 18.2 | 5.5 | 4.6 | 4.1 | 5.9 | 5.0 | 4.3 | 1.4 | 1.2 | 1.0 | 17.6 | 19.6 | 20.4 |
| Dalmia Bharat Sugar (DALSUG) | 134 | 160 | Buy | 1,004 | 23.9 | 26.8 | 28.4 | 5.6 | 5.0 | 4.7 | 8.1 | 7.2 | 5.9 | 0.7 | 0.6 | 0.5 | 11.8 | 11.9 | 12.1 |

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RATING RATIONALE

ICICI Direct endeavours to provide objective opinions and recommendations. ICICI Direct assigns ratings to its stocks according to their notional target price vs. current market price and then categorizes them as Buy, Hold, Reduce and Sell. The performance horizon is two years unless specified and the notional target price is defined as the analysts' valuation for a stock

Buy: >15% Hold: -5% to 15%; Reduce: -15% to -5%; Sell: <-15%



Pankaj Pandey

Head – Research

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