



| BSE SENSEX | S&P CNX |
|-----------------------|-------------|
| 38,991 | 11,527 |
| Bloomberg | SRF IN |
| Equity Shares (m) | 59 |
| M.Cap.(INRb)/(USDb) | 248.5 / 3.3 |
| 52-Week Range (INR) | 4437 / 2492 |
| 1, 6, 12 Rel. Per (%) | 7/7/52 |
| 12M Avg Val (INR M) | 1092 |
| Free float (%) | 47.7 |
| | |

Financials Snapshot (INR b)

| - management | • 1 | · / | |
|----------------------|-------|-------|-------|
| Y/E MARCH | FY21E | 2022E | 2023E |
| Sales | 78.3 | 98.8 | 118 |
| EBITDA | 17 | 22 | 26.5 |
| Adj. PAT | 8.58 | 12.2 | 15.5 |
| EBITDA Margin (%) | 21.7 | 22.2 | 22.5 |
| Cons. Adj. EPS (INR) | 147 | 209 | 265 |
| EPS Gr. (%) | -6.63 | 42.1 | 27 |
| BV/Sh. (INR) | 982 | 1,168 | 1,407 |
| Ratios | | | |
| Net D:E | 0.61 | 0.45 | 0.32 |
| RoE (%) | 15.9 | 19.4 | 20.6 |
| RoCE (%) | 10.9 | 13.8 | 15.6 |
| Payout (%) | 16 | 11.1 | 9.85 |
| Valuations | | | |
| P/E (x) | 29.4 | 20.7 | 16.3 |
| EV/EBITDA (x) | 16.9 | 12.9 | 10.5 |
| Div. Yield (%) | 0.46 | 0.46 | 0.52 |
| FCF Yield (%) | 2.98 | 2.85 | 3.26 |

Shareholding pattern (%)

| As On | Jun-20 | Mar-20 | Jun-19 |
|----------|--------|--------|--------|
| Promoter | 52.3 | 52.3 | 52.3 |
| DII | 11.3 | 11.3 | 11.3 |
| FII | 17.1 | 18.3 | 18.2 |
| Others | 19.3 | 18.1 | 18.2 |

FII Includes depository receipts

Stock Performance (1-year)



CMP: INR4,323 TP: INR5,170 (+20%)

Buy

Investing heavily in Chemicals; Returns to accrue going forward

Technical Textiles/Packaging capex in self-sustaining mode

- SRF incurred total capex of INR84b over the last 10 years, of which 57% was deployed toward the Chemicals segment. Of the total capex, 63% was incurred in the past 5 years itself.
- Additionally, on 31st Aug'20, the SRF board approved fund raise of INR7.5b through QIP and INR2.5b through issuance of listed redeemable secured non-convertible debentures by way of private placement.
- In this report, we analyse SRF's capex over the past decade and the company's plans in the future.

Capex accelerates over last 5 years; higher capital invested in Chemicals

- Over FY11-20, SRF's cumulative capex stood at INR84b with the company delivering revenue of 11% CAGR to INR72b. Of the total capex incurred over the last 10 years, 57% has been deployed toward Chemicals, resulting in 16% revenue CAGR to INR29.8b.
- Over the last 10 years, incremental revenue/EBITDA stood at INR47.1b/INR8.4b while the company incurred capex of INR56.4b over FY11-18 (assuming lag effect of 2 years due to monetization i.e. capex of 8 years is considered for calculating ratios). Thus, translating into incremental revenue/EBITDA to capex of 0.83x/0.15x.
- Over the last 5 years, SRF has incurred capex of INR53b constituting 63% of the capex incurred over the last decade. Thus, capex intensity has increased in the last 5 years.
- Average asset turnover/fixed asset turnover for the last 10 years stood at 0.9x/0.8x, signifying the capital heavy nature of certain business segments.
- Average consol. capital employed (CE) to EBITDA for the last 10/5 years stood at 6.2x/6.4x. For the Chemicals segment, average CE to EBITDA over the last 5 years was reported at 6.2x (v/s average CE of Technical Textiles/Packaging films of 4.4x/5.4x over the same period).
- SRF plans to spend INR12-13b on capex in FY21 across geographies and segments.

Capex in Technical textiles/Packaging largely self-sustainable

According to our observations in the past – for the Packaging segment – whenever EBITDA performance improved substantially, it was followed by higher capex in the following years. For instance, in FY11 when the segment's EBITDA increased 6.2x YoY to INR3.8b, SRF incurred capex of INR7b over FY13-14. The same was witnessed in FY20 – on the back of 47% EBITDA CAGR over FY18-20 to INR6.4b in FY20 – the company incurred capex of INR11b (in FY20). Against this backdrop, the segment's EBITDA less capex for the last 10/5 years is negative at INR3.4b/1.1b.

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■ SRF's Chemicals segment has not only witnessed higher capex intensity v/s other segments, but also seen higher spends over the last 5 years. In the past decade, SRF incurred capex of INR48.3b for the Chemicals segment, of which, 61% was incurred in the last 5 years itself. Average CE to EBITDA over FY10-13 stood at 2.2x, which deteriorated to 6.2x over FY16-20.

- Incremental revenue/EBITDA in the Chemicals business over the last 10 years stood at INR23.2b/INR4.5b, while SRF incurred capex of INR34.9b over FY11-18 (assuming lag effect of 2 years due to monetization i.e. capex of 8 years is considered for calculating ratios). Thus, translating into incremental revenue/EBITDA to capex of 0.66x/0.13x (*Refer Exhibit 9*).
- The Technical textiles business has been SRF's cash cow. It incurred an average annual capex of INR527m over the last 10 years with largely flat revenue over FY10-20. Over the same period, EBITDA declined at 5% CAGR. However, excluding FY20 EBITDA (as it was impacted by the auto slowdown), EBITDA has been more or less flat over the last 10 years. EBITDA less capex for the segment over the last 10/5 years stood at INR20.5b/INR10.7b, which means the segment generates enough EBITDA to sustain its capital requirement.

Recently completed major capex provides revenue visibility

- In Aug'20, SRF commissioned and capitalized a facility at SRF's Chemical Complex in Dahej, Gujarat, at a cost of INR1,570m to produce specialty chemicals (P-33) for the agro industry. Assuming 10-year average asset turn for chemicals of 0.64x,it has revenue potential of INR1,005m.
- In Oct'19, the company enhanced its HFC capacity from 17,500MT to 34,500MT at a cost of INR4,770m, which is expected to generate revenue of INR3,053m assuming an asset turn of 0.64x.
- Thus, ramping up of the above key capacities in chemicals provides revenue visibility of INR4,058m.
- Additionally, SRF Europe Kft (a wholly-owned subsidiary) has also completed the BOPET film line in Hungary. The said project has been capitalized and was commissioned in Aug'20 at a cost of EUR80m.
- In May'20, SRF commissioned a BOPET film line in Thailand (at a cost of USD51m), which would further strengthen its presence in the South East Asian region and expand its customer base in new geographies.

Key projects announced by SRF recently

- The SRF board has approved the setting up of an additional facility to produce 100kMT of Chloromethanes at Dahej, which is expected to be completed by end-Jan'22. The projected cost stands at INR3.2b and would be funded through a mix of debt and internal accruals.
- SRF already has 95kMT of Chloromethanes capacity, which is operating at 100% utilization. The capex would provide significant opportunity for import substitution in Methylene Chloride (MDC) and Carbon Tetrachloride (CTC) as India is still a large importer and Chloroform is used for captive requirements.
- Additionally, SRF is also setting up dedicated facilities to produce intermediates catering to the agro-chemicals segment at an aggregate cost of INR2,380m.

Valuation and view

 Over the last five years, SRF has deployed higher capital toward the Chemicals segment, which requires higher capex for the amount of EBITDA it generates v/s the Packaging and Technical Textiles segments.

- Performance of SRF in the near term should be impacted due to COVID-19 and the auto slowdown. While sluggishness in autos would dent performance of the Technical Textiles business, the slowdown in white goods/autos should impact the Refrigerants business.
- Increase in replacement demand (when normalcy is achieved) from the auto/white goods sector (for refrigerants) should boost performance of Technical Textiles/Refrigerants.
- However, margin expansion witnessed in 1QFY21 in the Packaging Film segment due to demand-supply mismatch and higher share of value-added products is unlikely to sustain. However, in May'20/Aug'20, SRF commenced the BOPET film line in Thailand/Europe, which should aid in driving FY21 volumes.
- Additionally, management remains confident of achieving 20-25% revenue growth in the Specialty Chemicals segment (forms 23% of FY20 sales). It expects HFC gas demand to improve in 2HFY21 on the back of export opportunities, which are opening up for the company due to the current geopolitical issues.
- Further, company has received approval from its Board to raise INR10b (equity of INR7.5b and balance through issuance of listed redeemable secured non-convertible debentures). We believe this is likely to be deployed toward the Chemicals segment. SRF has recently completed capacity expansion in the Packaging films segment.
- We value SRF on an SOTP basis to arrive at Sep'22E target price of INR5,170.
 Maintain Buy.

Exhibit 1: SOTP Valuation

| EV/EBITDA | Sept'22 EBITDA (INR m) | Multiple (x) | EV (INR m) |
|------------------------------|------------------------|--------------|------------|
| Technical Textiles | 2,012 | 7 | 14,081 |
| Chemicals & Polymers | 14,335 | 17 | 2,43,701 |
| Packaging Films | 8,907 | 8 | 71,257 |
| Others | 403 | 5 | 2,016 |
| Total EV | | | 3,31,054 |
| Less: Debt | | | 33,240 |
| Less: Minority Interest | | | - |
| Add: Cash & Cash Equivalents | | | 4,650 |
| Target Mcap (INR m) | | | 3,02,464 |
| Outstanding share (m) | | | 58.5 |
| Target Price (INR) | | | 5,170 |
| CMP (INR) | | | 4,323 |
| Upside (%) | | | 20 |

Source: MOFSL

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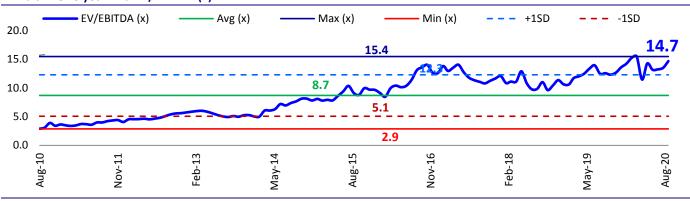


Exhibit 3: Segment-wise capex trend (INR m)

Source: MOFSL

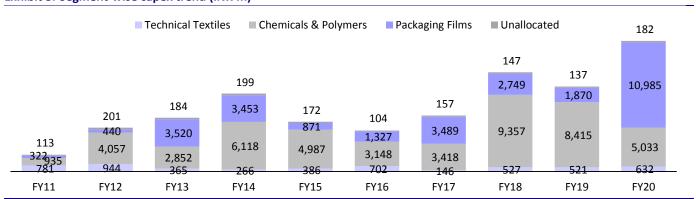


Exhibit 4: Segment-wise capex mix trend (%)

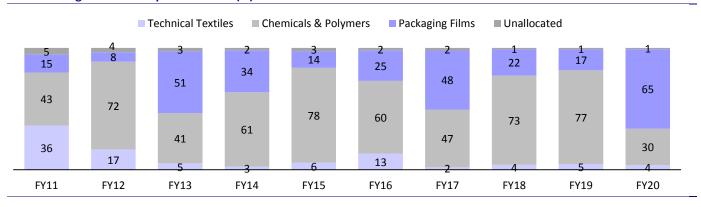


Exhibit 5: Cumulative capex spend mix (in last 5 years, %)



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Exhibit 7: Segment revenue trend

| INR m | FY10 | FY11 | FY12 | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20 | 10 yr CAGR | 5 yr CAGR |
|----------------------|--------|--------|--------|--------|--------|--------|---------|---------|--------|--------|--------|---------------|--------------|
| Technical Textiles | 15,242 | 18,615 | 21,467 | 21,313 | 21,857 | 20,396 | 19,050 | 20,102 | 18,388 | 17,349 | 13,576 | -1% | -8% |
| Chemicals & Polymers | 6,578 | 7,467 | 12,041 | 10,350 | 9,563 | 12,634 | 16,398 | 17,214 | 16,114 | 24,454 | 29,750 | 16% | 19% |
| Packaging Films | 3,365 | 8,713 | 6,602 | 6,208 | 8,830 | 12,460 | 13,606 | 14,092 | 17,823 | 26,532 | 26,040 | 23% | 16% |
| Others | (197) | (59) | (101) | (41) | (69) | (91) | (3,127) | (3,190) | 3,566 | 2,660 | 2,729 | | |
| Total | 24,987 | 34,735 | 40,010 | 37,830 | 40,181 | 45,398 | 45,927 | 48,218 | 55,890 | 70,996 | 72,094 | 11% | 10% |

Exhibit 8: Segment EBITDA trend

| INR m | FY10 | FY11 | FY12 | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20 | 10 yr CAGR | 5 yr CAGR |
|----------------------|-------|-------|-------|-------|-------|-------|-------|-------|---------|--------|---------|---------------|--------------|
| Technical Textiles | 3,193 | 2,820 | 2,212 | 2,385 | 2,541 | 2,603 | 2,364 | 3,088 | 2,932 | 2,964 | 1,862 | -5% | -6% |
| Chemicals & Polymers | 3,092 | 3,239 | 6,331 | 4,063 | 2,635 | 4,219 | 5,520 | 4,950 | 4,545 | 6,059 | 7,568 | 9% | 12% |
| Packaging Films | 605 | 3,755 | 575 | 351 | 488 | 1,109 | 2,443 | 2,544 | 2,984 | 4,945 | 6,419 | 27% | 42% |
| Others | (703) | (805) | (803) | (656) | (611) | (756) | (599) | (888) | (1,399) | (759) | (1,264) | | |
| Total | 6,187 | 9,009 | 8,314 | 6,143 | 5,053 | 7,175 | 9,728 | 9,694 | 9,062 | 13,209 | 14,584 | 9% | 15% |

Source: Company, MOFSL

Exhibit 9: Chemicals & Polymers

| INR m | 10 year | 5 year |
|--|---------|--------|
| Total Capex (INR m) | 48,319 | 29,371 |
| Incremental Revenue (INR m) | 23,172 | 17,116 |
| Incremental EBITDA (INR m) | 4,476 | 3,349 |
| Incremental Sales/Capex (x) | 0.48 | 0.58 |
| IncrementalEBITDA/Capex (x) | 0.09 | 0.11 |
| Average Capital Employed (INR m) | 25,037 | 35,646 |
| Incremental Capital Employed (INR m) | 42,089 | 24,712 |
| Average EBIT (INR m) | 3,605 | 3,772 |
| Incremental EBIT (INR m) | 2,347 | 2,132 |
| ROCE (Average in %) | 14.4% | 10.6% |
| ROCE (on incremental Capital Employed) | 5.6% | 8.6% |

| Assuming 2 year lag for monetisation of capex | | |
|--|--------|--|
| Total Capex (8 year- FY11-18) | 34,872 | |
| Incremental Sales/Capex (x) | 0.66 | |
| Incremental EBITDA/Capex (x) | 0.13 | |
| Capital Employed (8 Year average) | 19,786 | |
| Capital Employed (on 8 Year incremental-FY11-18) | 29,246 | |
| ROCE (Average in %) | 18.2% | |
| ROCE (on incremental Capital Employed) | 8.0% | |

Source: Company, MOFSL

Exhibit 10: Packaging Films

| INR m | 10 year | 5 year |
|--|---------|--------|
| Total Capex (INR m) | 29,026 | 20,420 |
| Incremental Revenue (INR m) | 22,675 | 13,580 |
| Incremental EBITDA (INR m) | 5,814 | 5,310 |
| Incremental Sales/Capex (x) | 0.78 | 0.67 |
| Incremental EBITDA/Capex (x) | 0.20 | 0.26 |
| Average Capital Employed (INR m) | 14,135 | 19,805 |
| Incremental Capital Employed (INR m) | 25,350 | 16,557 |
| Average EBIT (INR m) | 2,028 | 3,184 |
| Incremental EBIT (INR m) | 5,149 | 4,920 |
| ROCE (Average in %) | 14.3% | 16.1% |
| ROCE (on incremental Capital Employed) | 20.3% | 29.7% |

| Assuming 2 year lag for monetisation of capex | | | | | |
|--|--------|--|--|--|--|
| Total Capex (8 year- FY11-18) | 16,171 | | | | |
| Incremental Sales/Capex (x) | 1.40 | | | | |
| Incremental EBITDA/Capex (x) | 0.36 | | | | |
| Capital Employed (8 Year average) | 11,438 | | | | |
| Capital Employed (on 8 Year incremental-FY11-18) | 16,540 | | | | |
| ROCE (Average in %) | 17.7% | | | | |
| ROCE (on incremental Capital Employed) | 31.1% | | | | |

Source: Company, MOFSL

Exhibit 11: Capex announcements made by SRF

| TIME OF APPROVAL OF CAPEX BOD | CAPEX (INR M) | SEGMENT | | EX SPECIFICATION |
|-------------------------------|------------------|-----------------------|----------|---|
| 1QFY21 | 3,150 | Chemicals | * | Setting up of an additional facility to produce 100,000MT of Chloromethanes at Dahej |
| 3QFY20 | 655 | Chemicals | * | Debottleneck the HFC capacity at Dahej |
| 3QFY20 | 2,380 | Chemicals | | To set up dedicated facilities to produce intermediates catering to the agro-chemicals segment |
| 2QFY20 | 400 | Chemicals | | Expand the capacity for production of a high volume specialty product finding application in agro, pharma and other specialty industries |
| 2QFY20 | USD50m | Packaging | * | Setting BOPP film line in Thailand by SRF Industries (Thailand) Ltd |
| 2QFY20 | 1,250 | Technical Textiles | | Capacity enhancement cum modernization of the Tyre Cord Fabric value chain. This is an enhancement of the capex of INR810m approved by the Board at its meeting held on February 4, 2019 to cater to the customer requirements as the Technical Textiles Business operations of SRF Industries (Thailand) Ltd. at Rayong, Thailand have been shut down. |
| 1QFY20 | 4,240 | Chemicals | * | Integrated PTFE plant along with R22 plant as feedstock |
| 3QFY19 | 800 | Technical Textiles | | Install additional spinning and textile capacity at the Technical Textiles Plants in Manali and Gwalior (to be incurred over three years) |
| 3QFY19 | 1,400 | Chemicals | | Debottlenecking in specialty chemical plants to increase the production capacity at Dahej |
| 3QFY18 | Euro 58m | Packaging | * | BOPET film line and a Metallizer in Eastern Europe |
| 3QFY18 | 810 | Chemicals | * | Construct a dedicated facility to produce P34, Carbon Monoxide (CO) generation and Ethylene pipeline, all at Dahej |

| TIME OF APPROVAL OF CAPEX BOD | CAPEX (INR M) | SEGMENT | CAPEX SPECIFICATION |
|-------------------------------------|------------------|-----------------------|--|
| 3QFY18 | 320 | Technical Textiles | Installation of a dipping line brought over from SRF's Overseas erstwhile operations in Dubai, UAE at its Technical Textiles Business manufacturing plant in Gwalior |
| 2QFY18 | 3,560 | Chemicals | Setting up of an integrated facility to produce HFCs and AHF. The overall project entails acquisition, setting-up and the conversion of capacities of HFC 125, 32, AHF and 134a, with an aim of doubling existing capacities. |
| 2QFY18 | 169 | Technical Textiles | Capacity expansion and modernization of Belting Fabric operations at TTB, Viralimalai site |
| Q1FY18 | 850 | Chemicals | Setting up of a facility to produce specialty chemicals (P-33) for agro industry at SRF's Chemical Complex in Dahej, Gujarat |
| 4QFY17 | 2,000 | Chemicals | To create production capability to produce new agrochemical with a peak production capacity of 250 MT and carry out modifications in the P 11/12 plant with the objective of improving capacities to meet R 134a production requirements, both at Dahej, Gujarat |
| 2QFY17 | 1,280 | Chemicals | For augmenting new facilities and the production of new products in existing Flexible Multi-Purpose Plants (FMPs) and the setting up of cGMP (Current Good Manufacturing Practices) plant to tap upcoming business opportunities in the Pharma sector that require cGMP compliance at its Dahej, Gujarat facility. |
| 4QFY16 1QFY16 | 2,690 3,940 | Packaging Chemicals | Setting up a 'BOPP Film Line and a Metallizer' in the existing Domestic Tariff Area (DTA) campus at Indore. Board has approved three separate capex proposals aggregating INR3940m, (i) setting up a new greenfield packaging film line in the Domestic Tariff Area at a new location near the company's Indore plant in SEZ at cost of INR3,560m; (ii) setting up a R-134a Pharma Grade Manufacturing and Filling facility meeting cGMP requirements at the existing Chemical Complex at Dahej at cost of INR260m; and (iii) for converting the HFC 134a plant at Bhiwadi into a swing plant at cost of INR120m to produce both HFC 134a and HFC 32. |
| | | | |
| 4QFY15 | 540 | Chemicals | Board approved two separate capex proposals, one for setting up a dedicated plant at Dahej to manufacture existing range of specialty chemicals being produced at its Bhiwadi plant to cater to the increasing demand from pharma sector and the other for improving the product development capability in Engineering Plastics |
| 3QFY15 | 250 | Chemicals | Enhancing the R&D capability of the chemical business for faster turnaround of customer requests. |
| 3QFY15 | 660 | Technical Textiles | ♦ Modernization of Technical Textile Plant at Gwalior was also approved. |
| 1QFY15 | 1,130 | Chemicals | Proposal for setting up of a new specialty chemical plant at its Chemical Complex at Dahej in Gujarat |
| 4QFY14 | 1,400 | Chemicals | Setting up a second multi-purpose plant to create additional capacity to manufacture specialty chemicals at Dahej in Gujarat. |
| 3QFY14 | 110 | Chemicals | Augmenting production facility for specialty chemicals at SRF's Chemical Complex in Dahej, Gujarat |
| | 220 | Technical Textiles | Quality of power for Gwalior unit |
| 1QFY14 | 500 | Chemicals | Set up a new plant under the second Flexible Multi-purpose Plant at the company's newly developed chemical complex at Dahej in Gujarat. The new plant will manufacture speciality chemicals that will essentially cater to the agrochemical industry |
| 4QFY13 | 900 | Chemicals | Two separate proposals for setting up two plants with a combined capacity of 2000 tonnes per annum for producing speciality chemicals at SRF's Chemical Complex in Dahej, Gujarat |
| 1QFY13 | 430 | Chemicals | Set up a Fluorinated Speciality Plant at the company's new Chemical Complex at Dahej in Gujarat. |

Source: Company, MOFSL

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Financials and valuations

| Consolidated - Income Statement | | | | | | | | (INR M) |
|---------------------------------|--------|--------|--------|--------|--------|--------|--------|----------|
| Y/E March | FY16 | FY17 | FY18 | FY19 | FY20 | FY21E | FY22E | FY23E |
| Total Income from Operations | 45,927 | 48,218 | 55,890 | 70,996 | 72,094 | 78,335 | 98,794 | 1,18,108 |
| Change (%) | 1.2 | 5.0 | 15.9 | 27.0 | 1.5 | 8.7 | 26.1 | 19.5 |
| Total Expenditure | 36,199 | 38,524 | 46,828 | 57,787 | 57,510 | 61,333 | 76,813 | 91,558 |
| % of Sales | 78.8 | 79.9 | 83.8 | 81.4 | 79.8 | 78.3 | 77.8 | 77.5 |
| EBITDA | 9,728 | 9,694 | 9,062 | 13,209 | 14,584 | 17,002 | 21,981 | 26,549 |
| Margin (%) | 21.2 | 20.1 | 16.2 | 18.6 | 20.2 | 21.7 | 22.2 | 22.5 |
| Depreciation | 2,750 | 2,834 | 3,158 | 3,582 | 3,886 | 4,300 | 4,472 | 4,822 |
| EBIT | 6,979 | 6,859 | 5,904 | 9,627 | 10,698 | 12,702 | 17,509 | 21,727 |
| Int. and Finance Charges | 1,305 | 1,018 | 1,239 | 1,984 | 2,007 | 1,992 | 1,993 | 1,928 |
| Other Income | 278 | 730 | 688 | 280 | 491 | 491 | 540 | 594 |
| PBT bef. EO Exp. | 5,952 | 6,572 | 5,353 | 7,923 | 9,182 | 11,202 | 16,056 | 20,393 |
| EO Items | -103 | 0 | 463 | 262 | 997 | -89 | 0 | 0 |
| PBT after EO Exp. | 5,849 | 6,572 | 5,817 | 8,185 | 10,179 | 11,113 | 16,056 | 20,393 |
| Current Tax | 1,551 | 1,422 | 1,200 | 1,769 | 265 | 2,617 | 3,853 | 4,894 |
| Deferred Tax | 0 | 0 | 0 | 0 | -277 | 0 | 0 | 0 |
| Tax Rate (%) | 26.5 | 21.6 | 20.6 | 21.6 | -0.1 | 23.5 | 24.0 | 24.0 |
| Less: Mionrity Interest | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Reported PAT | 4,299 | 5,150 | 4,617 | 6,416 | 10,191 | 8,496 | 12,203 | 15,499 |
| Adjusted PAT | 4,402 | 5,150 | 4,154 | 6,155 | 9,194 | 8,585 | 12,203 | 15,499 |
| Change (%) | 45.4 | 17.0 | -19.3 | 48.2 | 49.4 | -6.6 | 42.1 | 27.0 |
| Margin (%) | 9.6 | 10.7 | 7.4 | 8.7 | 12.8 | 11.0 | 12.4 | 13.1 |
| Consolidated - Balance Sheet | | | | | | | | (INR M) |
| Y/E March | FY16 | FY17 | FY18 | FY19 | FY20 | FY21E | FY22E | FY23E |
| Equity Share Capital | 584 | 584 | 584 | 585 | 585 | 585 | 585 | 585 |

| Consolidated - Balance Sheet | | | | | | | | (INR M) |
|------------------------------|--------|--------|--------|--------|--------|--------|----------|----------|
| Y/E March | FY16 | FY17 | FY18 | FY19 | FY20 | FY21E | FY22E | FY23E |
| Equity Share Capital | 584 | 584 | 584 | 585 | 585 | 585 | 585 | 585 |
| Total Reserves | 27,045 | 31,242 | 35,061 | 40,708 | 49,748 | 56,887 | 67,732 | 81,705 |
| Net Worth | 27,630 | 31,827 | 35,645 | 41,293 | 50,333 | 57,472 | 68,317 | 82,290 |
| Minority Interest | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Deferred Liabilities | 3,820 | 2,866 | 2,914 | 3,420 | 1,755 | 1,755 | 1,755 | 1,755 |
| Total Loans | 25,153 | 23,962 | 31,418 | 36,993 | 40,240 | 37,740 | 34,740 | 31,740 |
| Capital Employed | 56,603 | 58,655 | 69,978 | 81,706 | 92,328 | 96,967 | 1,04,812 | 1,15,784 |
| Gross Block | 71,410 | 77,169 | 87,502 | 68,322 | 76,934 | 85,934 | 92,934 | 99,934 |
| Less: Accum. Deprn. | 30,334 | 33,169 | 36,327 | 12,269 | 15,540 | 19,840 | 24,313 | 29,135 |
| Net Fixed Assets | 41,076 | 44,000 | 51,175 | 56,053 | 61,394 | 66,094 | 68,622 | 70,799 |
| Goodwill on Consolidation | 49 | 49 | 41 | 41 | 41 | 41 | 41 | 41 |
| Capital WIP | 1,174 | 2,586 | 5,588 | 7,536 | 13,933 | 11,933 | 11,933 | 12,433 |
| Current Investments | 1,606 | 1,708 | 1,217 | 1,005 | 1,985 | 0 | 0 | 0 |
| Total Investments | 1,649 | 1,959 | 1,218 | 1,006 | 2,027 | 2,027 | 2,027 | 2,027 |
| Curr. Assets, Loans&Adv. | 20,291 | 21,090 | 25,608 | 34,243 | 32,373 | 36,008 | 44,640 | 56,036 |
| Inventory | 6,711 | 8,381 | 9,582 | 12,247 | 12,012 | 10,677 | 12,767 | 16,024 |
| Account Receivables | 5,145 | 6,569 | 6,807 | 10,288 | 8,911 | 9,658 | 12,180 | 14,561 |
| Cash and Bank Balance | 3,399 | 961 | 967 | 1,989 | 1,255 | 2,929 | 3,762 | 5,538 |
| Loans and Advances | 5,036 | 5,178 | 8,252 | 9,719 | 10,196 | 12,745 | 15,931 | 19,913 |
| Curr. Liability & Prov. | 8,934 | 11,055 | 13,653 | 17,173 | 17,440 | 19,136 | 22,449 | 25,552 |
| Account Payables | 7,146 | 8,089 | 10,442 | 13,824 | 11,117 | 12,813 | 16,127 | 19,229 |
| Other Current Liabilities | 1,477 | 2,606 | 2,831 | 2,908 | 5,881 | 5,881 | 5,881 | 5,881 |
| Provisions | 312 | 359 | 380 | 441 | 442 | 442 | 442 | 442 |
| Net Current Assets | 11,357 | 10,035 | 11,955 | 17,070 | 14,934 | 16,873 | 22,190 | 30,485 |
| Deferred Tax assets | 1,297 | 26 | 0 | 0 | 0 | 0 | 0 | 0 |
| Appl. of Funds | 56,603 | 58,655 | 69,978 | 81,706 | 92,328 | 96,967 | 1,04,812 | 1,15,784 |

MOTILAL OSWAL

Financials and valuations

| Ratios | | | | | | | | |
|------------------------------------|--------|--------|---------|---------|---------|--------|---------|---------|
| Y/E March | FY16 | FY17 | FY18 | FY19 | FY20 | FY21E | FY22E | FY23E |
| Basic (INR) | | | | | | | | |
| EPS | 75.3 | 88.1 | 71.1 | 105.2 | 157.2 | 146.7 | 208.6 | 264.9 |
| Cash EPS | 122.4 | 136.6 | 125.1 | 166.4 | 223.6 | 220.3 | 285.0 | 347.4 |
| BV/Share | 472.8 | 544.6 | 609.9 | 705.9 | 860.4 | 982.4 | 1,167.8 | 1,406.7 |
| DPS | 9.8 | 11.8 | 16.0 | 20.0 | 14.0 | 20.0 | 20.0 | 22.5 |
| Payout (%) | 15.5 | 15.9 | 23.5 | 21.2 | 9.6 | 16.0 | 11.1 | 9.9 |
| Valuation (x) | | | | | | | | |
| P/E | | 48.9 | 60.7 | 41.0 | 27.4 | 29.4 | 20.7 | 16.3 |
| Cash P/E | | 31.6 | 34.5 | 25.9 | 19.3 | 19.6 | 15.1 | 12.4 |
| P/BV | | 7.9 | 7.1 | 6.1 | 5.0 | 4.4 | 3.7 | 3.1 |
| EV/Sales | | 5.7 | 5.0 | 4.0 | 4.0 | 3.7 | 2.9 | 2.4 |
| EV/EBITDA | | 28.2 | 31.1 | 21.7 | 19.8 | 16.9 | 12.9 | 10.5 |
| Dividend Yield (%) | | 0.3 | 0.4 | 0.5 | 0.3 | 0.5 | 0.5 | 0.5 |
| FCF per share | | 19.0 | -110.5 | 428.1 | -50.7 | 128.6 | 122.8 | 140.7 |
| Return Ratios (%) | | | | | | | | |
| EBITDA Margins (%) | 21.2 | 20.1 | 16.2 | 18.6 | 20.2 | 21.7 | 22.2 | 22.5 |
| Net Profit Margins (%) | 9.6 | 10.7 | 7.4 | 8.7 | 12.8 | 11.0 | 12.4 | 13.1 |
| RoE | 17.0 | 17.3 | 12.3 | 16.0 | 20.1 | 15.9 | 19.4 | 20.6 |
| RoCE | 10.5 | 11.0 | 8.5 | 10.7 | 13.3 | 10.9 | 13.8 | 15.6 |
| RoIC | 18.5 | 17.8 | 13.8 | 18.1 | 15.3 | 21.0 | 26.8 | 30.3 |
| Working Capital Ratios | | | | | | | | |
| Fixed Asset Turnover (x) | 0.6 | 0.6 | 0.6 | 1.0 | 0.9 | 0.9 | 1.1 | 1.2 |
| Asset Turnover (x) | 0.8 | 0.8 | 0.8 | 0.9 | 0.8 | 0.8 | 0.9 | 1.0 |
| Inventory (Days) | 105 | 126 | 115 | 113 | 119 | 100 | 95 | 100 |
| Debtor (Days) | 41 | 50 | 44 | 53 | 45 | 45 | 45 | 45 |
| Creditor (Days) | 112 | 122 | 126 | 127 | 110 | 120 | 120 | 120 |
| Leverage Ratio (x) | | | | | | | | |
| Debt/Equity | 0.9 | 0.8 | 0.9 | 0.9 | 0.8 | 0.7 | 0.5 | 0.4 |
| Consolidated - Cash Flow Statement | | | | | | | | (INR M) |
| Y/E March | FY16 | FY17 | FY18 | FY19 | FY20 | FY21E | FY22E | FY23E |
| OP/(Loss) before Tax | 5,952 | 6,572 | 5,817 | 8,185 | 10,179 | 11,113 | 16,056 | 20,393 |
| Depreciation | 2,750 | 2,834 | 3,158 | 3,582 | 3,886 | 4,300 | 4,472 | 4,822 |
| Interest & Finance Charges | 1,305 | 1,018 | 1,239 | 1,984 | 2,007 | 1,992 | 1,993 | 1,928 |
| Direct Taxes Paid | -1,551 | -1,422 | -1,200 | -1,769 | -265 | -2,617 | -3,853 | -4,894 |
| (Inc)/Dec in WC | 703 | -2,464 | -2,138 | -4,171 | -3,762 | -265 | -4,484 | -6,519 |
| CF from Operations | 9,159 | 6,538 | 6,876 | 7,811 | 12,044 | 14,523 | 14,184 | 15,730 |
| Others | -947 | 1,742 | 0 | 0 | 0 | 0 | 0 | 0 |
| CF from Operating incl EO | 8,212 | 8,280 | 6,876 | 7,811 | 12,044 | 14,523 | 14,184 | 15,730 |
| (inc)/dec in FA | -4,771 | -7,170 | -13,335 | 17,232 | -15,009 | -7,000 | -7,000 | -7,500 |
| Free Cash Flow | 3,441 | 1,110 | -6,460 | 25,043 | -2,965 | 7,523 | 7,184 | 8,230 |
| (Pur)/Sale of Investments | 0 | 0 | 0 | 212 | -1,021 | 0 | 0 | 0 |
| Others | -707 | -310 | 741 | 0 | 4,841 | 0 | 0 | 0 |
| CF from Investments | -5,477 | -7,479 | -12,595 | 17,444 | -11,189 | -7,000 | -7,000 | -7,500 |
| Issue of Shares | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
| Inc/(Dec) in Debt | 1,053 | -1,523 | 7,806 | 5,575 | 3,246 | -2,500 | -3,000 | -3,000 |
| Interest Paid | -1,305 | -1,018 | -1,239 | -1,984 | -2,007 | -1,992 | -1,993 | -1,928 |
| Dividend Paid | -664 | -821 | -1,085 | -1,357 | -983 | -1,357 | -1,357 | -1,527 |
| Others | 507 | 123 | 243 | -26,469 | -1,846 | 0 | 0 | 0 |
| CF from Fin. Activity | -409 | -3,238 | 5,726 | -24,234 | -1,590 | -5,849 | -6,350 | -6,455 |
| Inc/Dec of Cash | 2,326 | -2,438 | 6 | 1,021 | -734 | 1,674 | 833 | 1,776 |
| Opening Balance | 1,073 | 3,399 | 961 | 968 | 1,989 | 1,255 | 2,929 | 3,762 |
| Closing Balance | 3,399 | 961 | 968 | 1,989 | 1,255 | 2,929 | 3,762 | 5,538 |

3 September 2020

NOTES

| Explanation of Investment Rating | | | | | |
|----------------------------------|--|--|--|--|--|
| Investment Rating | Expected return (over 12-month) | | | | |
| BUY | >=15% | | | | |
| SELL | <-10% | | | | |
| NEUTRAL | < - 10 % to 15% | | | | |
| UNDER REVIEW | Rating may undergo a change | | | | |
| NOT RATED | We have forward looking estimates for the stock but we refrain from assigning recommendation | | | | |

*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

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