# Larsen & Toubro (LARTOU)

CMP: ₹ 935 Target: ₹ 1045 ( 12%) Target Period: 12-15 months



October 30, 2020

## Execution seeing green shoots of recovery...

L&T's adjusted standalone revenues (ex- E&A business) for the quarter degrew 15.8% YoY to ₹ 15791.7 crore vs. our estimate of ₹ 15102.3 crore. On a standalone basis, infrastructure segment posted a muted performance with revenue decline of 20.4% to ₹ 12451.7 crore YoY. Heavy engineering segment revenue remained flat at ₹ 708.1 crore YoY. On the other hand, power segment revenues saw some respite growing 40.1% to ₹ 688.7 crore. Defence engineering segment revenue de-grew 19.7% to ₹ 768.8 crore. Consequently, for Q2FY21, standalone adjusted PAT (excluding impairments, E&A proceeds) came to ₹ 1051.6 crore, which de-grew 40.8% YoY (above our estimate of ₹ 977.7 crore). On a consolidated basis, adjusted revenues from continuing operations on a like-to-like basis fell 12.2% to ₹ 31034.7 crore on a YoY basis.

#### Decent order inflows led by infrastructure & services segment

For Q2FY21, L&T registered reasonable order inflows at the group level worth ₹ 28039 crore, which de-grew 42% YoY, on account of deferral of award decisions largely caused by pandemic. International orders for Q2FY21 came in at ₹ 10200 crore, contributing 36% to order inflows. Overall infrastructure segment secured orders worth ₹ 14522 crore (~52% of total inflows), which included international orders in water effluent and power T&D segment, domestic orders for rural water supply, etc. L&T's order backlog was at ₹ 298856 crore, down 1% YoY.

#### Working capital, cash flows at manageable levels for FY21E

For Q2FY21, the cash flow from operations (CFO) came in robust at ₹ 2770 crore for Q2FY21 (Vs. ₹ 1410 crore in Q2FY20). The company also declared special dividend of ₹ 18 per share. Working capital to sale ratio stood at 26.7% for H1FY21 (Vs. 26.8% in Q1FY21) on account of lower revenue booking and company's intent to support vendors amid challenging business environment. L&T received net of tax cash proceeds of ~11000 crore from transfer of its Electrical & Automation (E&A) business which is likely to be utilised towards a) ₹ 2500 crore for dividends, b) ~₹ 5000 crore towards retirement of debt taken as liquidity buffer during pandemic, c) ₹ 2000 crore towards investment in services business (incl. financial services), d) ₹ 2000 crore allocated towards Hyderabad metro restructuring.

### Valuation & Outlook

L&T reported reasonable order inflows while execution is seeing green shoots of a revival despite productivity challenges that could improve over next few months. Also, preservation of working capital and cash proceeds from E&A has provided much needed comfort on the balance sheet front. We expect it to deliver standalone revenue CAGR of 1.2%, EBITDA CAGR of 4.6% in FY20-22E. We value L&T on SoTP (base business at 15.5x FY22E EPS) basis with a target price of ₹ 1045. We maintain our **HOLD** rating.

HOLD



Particulars	
Particular	Amount
Market Capitalization	₹131221.0 crore
Total Debt (FY 20)	₹25786.0 crore
Cash & Inv. (FY 20)	₹3263.0 crore
EV	₹153744 crore
52 week H/L	₹1491/₹661
Equity capital	₹277.5 Crore
Face value	₹2

#### **Key Highlights**

- Q2FY21 order inflow at ₹ 28039 crore at group level, down 42% YoY led by infrastructure segment
- Net working capital stood at 26.7% for H1FY21 (vs. 26.8% in Q1FY21) owing to reduced revenue while absolute working capital was maintained and is expected to remain at this levels.
- We value L&T on SoTP (base business at 15.5x FY22E EPS) with a target price of ₹ 1045. Maintain HOLD rating

#### **Research Analyst**

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Particulars (₹cro	FY18	FY19*	FY20*	FY21E*	FY22E*	CAGR (FY20-FY22E)*
Net Sales	74,454.4	82,106.4	82,389.2	65,183.4	84,437.7	1.2%
EBITDA	7,407.7	7,708.7	6,856.3	4,237.9	7,506.0	4.6%
EBITDA Margin (%	9.9	9.4	8.3	6.5	8.9	
Net Profit	5,387.1	6,107.7	6,876.5	8,531.5	5,840.6	-7.8%
EPS (₹	38.8	44.0	49.6	61.5	42.1	
P/ E (x)	24.1	21.2	18.9	15.2	22.2	
RoNW (%)	11.0	12.2	13.2	15.2	9.8	
RoCE (%)	10.6	10.7	7.5	3.8	7.5	

	Q2FY21	Q2FY21E	Q2FY20	YoY (Chg %)	Q1FY21	QoQ (Chg %)	Comments
Revenue	15,791.7	15,102.3	18,751.7	-15.8	8,150.0	93.8	Like-to-like revenue declined 15.8% YoY aided by service segment
Other Income	935.2	785.3	1,022.2	-8.5	698.3	33.9	Higher other income as liquidity was parked in treasury investments
Employee Expenses	1,402.6	1,487.6	1,547.7	-9.4	1,359.8	3.1	
Raw Material Expenses	12,563.4	11,953.5	15,076.3	-16.7	5,763.9	-54.8	
Other Operating Expense	594.8	453.1	574.7	3.5	444.7	33.8	
EBITDA	1,230.9	1,208.2	1,553.1	-20.7	581.6	111.6	
EBITDA Margin (%)	7.8	8.0	8.3	-49 bps	7.1	66 bps	Margins slightly below estimates on account of higher operating expenses
Depreciation	249.4	256.1	249.7	-0.1	234.8	6.2	
Interest	656.4	695.7	559.1	17.4	708.5	-7.3	
PBT (befor exp. Item)	1,260.2	1,041.7	1,766.5	-28.7	336.7	274.3	
PBT (after exp. Item)	1,260.2	1,041.7	1,766.5	-	336.7	-	
Total Tax	208.6	194.7	-10.2	-2,147.2	55.0	279.2	
Adj. PAT	1,051.6	977.7	1,776.7	-40.8	306.6	479.5	Adjusted PAT (excluding exceptional item and E&A proceeds) below our estimate partly aided by lower tax rate
Key Metrics							
Order inflows	16,975.4	14,142.5	22,806.0	-25.6	12,541.4	35.4	Reasonable order inflows in infrastructure segment despite challenges
Order backlog	296,249.9	294,058.1	257,669.8	15.0	295,066.2	0.4	Backlog provides strong visibility for next two to three years

Adjusted for E&A business Source: Company, ICICI Direct Research

		FY21E*			FY22E*		Comments
(₹ Crore)	Old	New	% Change	Old	New	% Change	
Revenue	65,173.7	65,183.4	0.0	84,347.0	84,437.7	0.1	Execution impacted by Covid-19
EBITDA	4,205.5	4,237.9	0.8	7,458.6	7,506.0	0.6	
EBITDA Margin (%)	6.5	6.5	0 bps	8.8	8.9	5 bps	
PAT	3,446.6	8,531.5	147.5	6,124.3	5,840.6	-4.6	
EPS (₹)	24.8	61.5	147.5	44.1	42.1	-4.6	

Source: Company, ICICI Direct Research

Exhibit 3: Assumption	ons						
			Curr	ent	Earl	lier	Comments
	FY19	FY20	FY21E*	FY22E*	FY21E	FY22E	
Order Inflow growth	33.6	-12.7	-10.6	63.1	-20.3	49.3	
Order Backlog growth	6.0	14.7	17.5	30.7	13.2	21.3	
Revenue growth	10.3	0.3	-20.9	29.5	-20.9	29.4	Revised due to likely execution challenges amid pandemic
EBITDA Margins	9.4	8.3	6.5	8.9	6.5	8.8	

#### Key result highlights

- L&T's adjusted standalone revenues (ex- E&A business) for the quarter de-grew 15.8% YoY to ₹ 15791.7 crore vs. our estimate of ₹ 15102.3 crore. On a standalone basis, infrastructure segment posted a muted performance with revenue decline of 20.4% to ₹ 12451.7 crore YoY. Heavy engineering segment revenue remained flat at ₹ 708.1 crore YoY. On the other hand, power segment revenues saw some respite growing 40.1% to ₹ 688.7 crore. Defence engineering segment revenue de-grew 19.7% to ₹ 768.8 crore
- On a consolidated basis, adjusted revenues from continuing operations on a like-to-like basis (excluding E&A business and including Mindtree) declined 12.2% to ₹ 31034.7 crore YoY. On a consolidated basis, infrastructure segment net revenue de-grew 20.2% YoY to ₹ 13095.7 crore. While hydrocarbon segment registered a revenue decline of 5.9% to ₹ 4049.7 crore, IT & technology segment (including Mindtree) grew 5.0% to ₹ 6199.8 crore, on a like to like basis. Financial services segment de-grew 3.0% to ₹ 3341.9 crore for the quarter while IDPL segment declined 21.5% to ₹ 1139.6 crore
- For Q2FY21, L&T registered reasonable order inflows at group level worth ₹ 28039 crore, which de-grew 42% YoY, on account of deferral of award decisions largely caused by pandemic. International orders for Q2FY21 came in at ₹ 10200 crore, contributing 36% to order inflows. Overall infrastructure segment secured orders worth ₹ 14522 crore (~52% of total inflows), which included international orders in water effluent and power T&D segment, domestic orders for rural water supply, etc. L&T's order backlog was at ₹ 298856 crore, down 1% YoY with international orders constituting 24% of order backlog
- During the quarter, standalone EBITDA margins declined marginally by 50 bps to 7.8% (vs. our estimate of 8.0%) YoY affected by headwinds in execution due to pandemic. On a consolidated basis, EBITDA margins came in at 10.7% (vs. 13.1% in Q2FY20)
- Consequently, for Q2FY21, standalone adjusted PAT (excluding impairments and E&A proceeds) came at ₹ 1051.6 crore, which degrew 40.8% YoY (above our estimate of ₹ 977.7 crore). Consolidated PAT for Q2FY21 came in at ₹ 1410.3 crore (vs. ₹ 2551.7 crore in Q2FY20) impacted by lower revenue, disruption in metro services, higher credit provision in financial service business
- During the quarter, L&T concluded the transfer of its electrical & automation (E&A) business by transferring the business to Schneider Electric (SE) on August 31, 2020. Accordingly, PAT from discontinued operations includes gain on transfer ₹ 8416.8 crore (net of tax). Also, the company reported exceptional items worth ₹ 2818.7 crore towards a) impairment of funded exposure in heavy forging facility joint venture (₹ 1403.7 crore) and b) impairment of investment in power development business (₹ 1415 crore)
- For Q2FY21, cash generation from operations was robust, which
  was strongly supplemented by cash proceeds from E&A business.
  CFO was at ₹ 2770 crore for Q2FY21 (vs. ₹ 1410 crore in Q2FY20).
  CFO for H1FY21 came in at ₹ 3650 crore. The company also declared
  special dividend of ₹ 18/share
- Working capital to sale ratio was at 26.7% for H1FY21 (vs. 26.8% in Q1FY21) on account of lower revenue booking and the company's intent to support vendors in a befitting manner amid tight liquidity situation and challenging business environment. As on Q2FY21, debt has increased by ₹ 8900 to ₹ 55700 crore compared to Q4FY20 level

## Conference call highlights

- As of now, the company has refrained from providing any guidance on revenue, margins and order inflows for FY21E
- On the labour front, the company had 250000 labourer at various sites leading to near normalisation of pre-Covid levels. However, social distancing and pandemic related issues creating productivity challenges at site, which is expected to gradually normalise in the medium term
- Total 78% of the domestic backlog comes from the central government/state governments (~52%) and PSU (~30%) where the risk of cancellation or deferral are very minimal. Of this, ~50% of the above backlog is funded by multilateral agencies like JICA /ADB World Bank. Government related agencies have been quite accommodative in terms of modification of payment terms/ relaxing milestone payment criteria, etc
- On the ordering pipeline front, L&T expects order prospects to the tune of ₹ 6.1 lakh core for 9MFY21E. Out of this, ₹ 3.5 lakh crore is in infrastructure segment, ₹ 1.2 lakh core is in power, ₹ 1.2 lakh crore is in hydrocarbon and ₹ 0.1 lakh core each in the heavy engineering & material handling segments. Geography wise, ~₹ 4.8 lakh crore order prospects in domestic markets across urban infra, transportation, water, power T&D and ~₹ 1.3 lakh crore in International market across hydrocarbon, power T&D in Middle East, Africa, Asean, Indonesia, Philippines, etc
- L&T completed the E&A deal and received cash proceeds ~₹ 11000 crore after netting off ₹ 250 crore legal expense, ₹ 350 crore debt and working capital obligations, ₹ 400 crore retention for pending obligation and ₹ 2000 crore towards actual tax outflow.
- L&T is likely to utilise E&A proceeds towards a) ₹ 2500 crore towards dividend, b) ~₹ 5000 crore towards retirement of debt taken as liquidity buffer during pandemic, c) ₹ 2000 crore towards investment in services business (including financial services), d) ₹ 2000 crore allocated towards Hyderabad metro restructuring.
- During the quarter, it recognised impairment of ~₹ 3700 crore at group level towards special steel and heavy forgings JV and power development business. (~₹ 1600 crore for Nabha Power, ~₹ 1100 crore towards Singoli Bhatwari Hydro power and ~ ₹ 1000 crore towards heavy forging JV) due to revaluation of carry value of these assets
- The company has identified infrastructure asset to monetise and derisk its balance sheet including Nabha Power, Hyderabad Metro in medium to long term
- The company is likely to restructure the capital allocation in Hyderabad Metro project for which it is working with SBI to work out a re-financing package, seeking assistance from Telengana government and has allocated ~₹ 2000 crore capital during the quarter. Hyderabad Metro reported net loss of ₹ 450 crore for Q2FY21 owing to impact of pandemic

## Financial Story in Charts



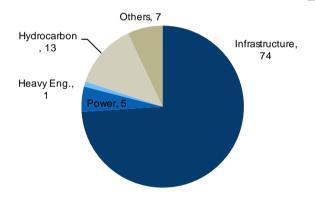
\*E&A business has been restated as discontinued Ops.

Source: ICICI Direct Research, Company

Exhibit	Exhibit 5: How L&T has fared across business cycles							
	Inflow G	rowth (%)	Revenue	Growth (%)				
	Guidance	Achievement	Guidance	Achievement				
FY 08	30	40	30-35	45				
FY 09	30	28	30	47				
FY 10	25-35	41	15-20	14				
FY 11	25	14	20	19				
FY 12	5	-12	25.00	21				
FY 13	15-20	25	15-20	15				
FY 14	15-20	15	15	10				
FY 15E	20	22	15	3				
FY 16	0	-13	15	12				
FY 17	15	10.9	15	10				
FY 18	0	7	10	9.5				
FY 19	10% -12%	16	12% -15%	18				
FY 20P	10% -12%	9	12% -15%	8				
FY 21E	Not Provided		Not Provided					

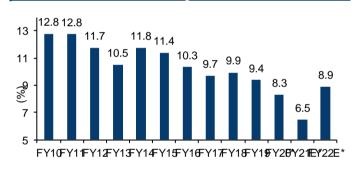
Source: ICICI Direct Research, Company

#### Exhibit 6: Break-up of consolidated backlog...



Source: Company, ICICI Direct Research

### Exhibit 7: Trend in EBITDA margins..



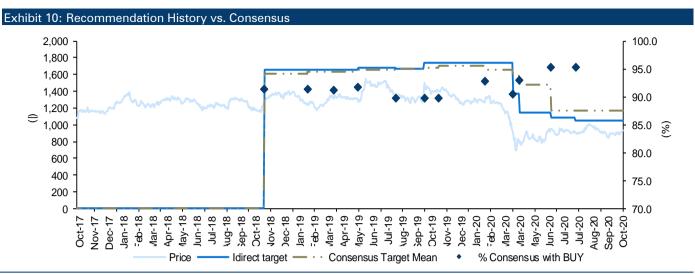
\*E&A business has been restated as discontinued ops.

Source: Company, ICICI Direct Research



\*E&A business has been restated as discontinued ops.

Exhibit 9: SoTP valu	ation of L	&T				
Company (₹pershare)	Bull case	% of total	Base Case	% of total	Bear Case %	of total
Base Business	823	56.9	652.6	62.5	581.0	71.7
L&T Finance Holdings	39	2.7	38	3.6	23	2.8
L&T IT Subsidiaries	294	20.3	220	21.1	128.5	15.9
L&T Power Developm	18	1.2	6.9	0.7	7.7	0.9
L&T MHI JV	13	0.9	5.0	0.5	5.7	0.7
L&T IDPL	131	9.1	42.2	4.0	30.9	3.8
Other E&C, MIP & E&I	29	2.0	12.2	1.2	12.3	1.5
Hydrocarbon	30	2.1	10	0.9	1	0.1
Others (Mindtree)	70.4	4.9	56.6	5.4	20.4	2.5
Total	1447	100.0	1044	100.0	810	100.0



Source: Bloomberg, Company, ICICI Direct Research

Exhi	Exhibit 11: Top 10 Shareholders									
Ran	k Investor Nam e	Filing Date	% 0/S	Position (%)	Change					
1	Life Insurance Corp	30-Jun-20	14.9	209.18m	0.00m					
2	L&T Employees Trust	30-Jun-20	13.4	187.72m	0.00m					
3	Hdfc Trustee Co Ltd/	30-Jun-20	4.4	62.06m	62.06m					
4	Hdfc Asset Managemen	30-Jun-20	4.4	62.06m	(0.92)m					
5	Sbi Funds Management	30-Sep-20	3.7	51.93m	(0.59)m					
6	Republic Of Singapor	30-Jun-20	2.3	31.59m	0.00m					
7	Icici Prudential Lif	30-Jun-20	1.8	25.56m	0.00m					
8	General Insurance Co	30-Jun-20	1.8	25.26m	0.00m					
9	Icici Prudential Ass	30-Jun-20	1.8	24.75m	24.75m					
10	Icici Prudential Ass	30-Sep-20	1.8	24.56m	1.09m					

Source: Reuters, ICICI Direct Research

Exhibit 12: Share	eholding Pattern				
(in %)	Sep-19	De c-19	Mar-20	Jun-20	Sep-20
Promoter	0.0	0.0	0.0	0.0	0.0
FII	19.5	18.8	16.9	18.8	17.9
DII	37.8	37.7	38.4	36.5	36.1
Others	42.7	43.5	44.7	44.7	46.0

## Financial summary

Exhibit 13: Profit and le	xhibit 13: Profit and loss statement ₹ cro							
(Year-end March)	FY19*	FY20*	FY21E*	FY22E*				
Total operating Incor	82,106.4	82,389.2	65,183.4	84,437.7				
Growth (%)	10.3	0.3	-20.9	29.5				
Raw Material Expenses	6,705.4	7,031.9	6,720.8	9,004.5				
Employee Expenses	6,042.9	5,926.9	5,537.6	6,102.8				
Other Operating Expens	51,211.4	51,938.7	38,651.1	50,557.5				
Sales, admin & Other Ex	2,531.0	2,696.8	2,502.9	3,092.2				
Other Mfg. Expenses	7,907.0	7,938.5	7,533.1	8,174.8				
Total Operating Expend	74,397.7	75,532.8	60,945.5	76,931.8				
EBIT DA	7,708.7	6,856.3	4,237.9	7,506.0				
Growth (%)	4.1	-11.1	-38.2	77.1				
Depreciation	1,051.4	985.2	1,102.7	1,167.9				
Interest	1,678.0	2,194.2	2,700.5	2,113.3				
Other Income	2,924.7	2,918.9	3,203.9	2,928.9				
PBT	7,904.1	6,595.8	3,638.6	7,153.7				
Others	0.0	0.0	0.0	0.0				
Total Tax	2,271.3	1,000.3	797.0	1,313.1				
PAT (in c. Exc. Items)	6,107.7	6,876.5	8,531.5	5,840.6				
Growth (%)	13.4	12.6	24.1	-31.5				
EPS (₹)	44.0	49.6	61.5	42.1				
*E&A business has been restate	ed as disconti	nued ops.						

Source: Company, ICICI Direct Research

				_
Exhibit 14: Cash flow state	ement			₹ crore
(Year-end March)	FY19	FY20	FY21E	FY22E
Profit after Tax	6,107.7	6,876.5	8,531.5	5,840.6
Add: Depreciation	1,051.4	985.2	1,102.7	1,167.9
(Inc)/dec in Current Assets	-7,992.8	-6,905.3	-3,148.6	-2,692.9
Inc/(dec) in CL and Provisic	6,890.8	739.0	-1,689.5	1,916.3
Others	-	-	-	-
CF from operating activi	6,057.0	1,695.4	4,796.1	6,232.0
(Inc)/dec in Investments	545.1	-6,919.3	-300.0	500.0
(Inc)/dec in Fixed Assets	-3,263.8	-291.8	-403.5	-2,000.0
0 thers	0.0	0.0	0.0	0.0
CF from investing activity	-2,702.3	-10,212.1	-717.1	-339.2
Issue/(Buy back) of Equity	0.3	0.2	0.0	0.0
Inc/(dec) in loan funds	0.0	0.0	0.0	0.0
Dividend paid & dividend ta:	-2,596.8	-4,159.2	-4,714.8	-2,525.8
Inc/(dec) in Sec. premium	109.0	127.6	50.0	50.0
Others	0.0	7.6	0.0	0.0
CF from financing activit	-3,804.9	9,046.1	-4,392.8	-3,353.8
Net Cash flow	-450.1	529.4	-313.7	2,539.0
Opening Cash	3,183.8	2,733.6	3,263.0	2,949.3
Closing Cash	2,733.6	3,263.0	2,949.3	5,488.3

Source: Company, ICICI Direct Research

Exhibit 15: Balance sh	eet			₹ crore
(Year-end March)	FY19	FY20	FY21E	FY22E
L ia b ilitie s				
Equity Capital	280.6	280.8	280.8	280.8
Reserve and Surplus	49,660.9	51,794.7	55,783.4	59,270.2
Total Shareholders func	49,941.5	52,075.4	56,064.2	59,551.0
Total Debt	11,989.7	25,785.3	25,935.3	24,935.3
Deferred Tax Liability	0.0	0.0	0.0	0.0
Minority Interest / Other	0.0	0.0	0.0	0.0
Total Liabilities	62,618.0	78,775.9	83,014.6	85,516.4
Assets				
Gross Block	12,170.5	11,872.8	12,672.8	14,172.8
Less: Acc Depreciation	3,807.2	4,529.0	5,559.0	6,649.4
Net Block	8,363.3	7,343.8	7,113.8	7,523.4
Capital WIP	567.3	796.6	400.0	900.0
Total Fixed Assets	8,930.6	8,140.3	7,513.8	8,423.4
Investments	27,790.7	34,710.0	35,010.0	34,510.0
Inventory	3,349.2	2,769.9	3,052.0	3,055.3
Debtors	28,212.6	27,913.0	28,573.5	30,073.
Loans and Advances	1,305.9	515.1	1,049.3	1,315.0
Other Current Assets	45,864.6	54,439.6	56,111.5	57,035.
Cash	2,733.6	3,263.0	2,949.3	5,488.3
Total Current Assets	81,465.9	88,900.6	91,735.5	96,967.
Creditors	36,225.0	36,629.4	34,824.0	37,013.8
Provisions	1,483.6	1,555.4	1,584.5	1,702.0
Total Current Liabilities	62,041.7	62,780.7	61,091.2	63,007.0
Net Current Assets	19,424.2	26,119.9	30,644.3	33,959.9
Others Assets	0.0	0.0	0.0	0.0
Application of Funds	62,618.0	78,775.9	83,014.6	85,516.

Source: Company, ICICI Direct Research

Exhibit 16: Key ratios				₹ crore
(Year-end March)	FY19*	FY20*	FY21E*	FY22E*
Per share data (₹)				
EPS	44.0	49.6	61.5	42.1
Cash EPS	51.6	56.7	69.4	50.5
BV	360.7	376.1	404.8	430.0
DPS	16.0	28.0	28.0	15.0
Cash Per Share	19.7	23.5	21.3	39.6
Operating Ratios (%)				
EBITDA Margin	9.4	8.3	6.5	8.9
PBT / Total Operating incom	10.2	9.6	14.3	8.5
PAT Margin	7.4	8.3	13.1	6.9
Inventory days	13.0	13.6	16.3	13.2
Debtor days	125.4	123.7	160.0	130.0
Creditor days	161.0	162.3	195.0	160.0
Return Ratios (%)				
RoE	12.2	13.2	15.2	9.8
RoCE	10.7	7.5	3.8	7.5
RolC	11.2	7.9	3.9	8.7
Valuation Ratios (x)				
P/E	21.2	18.9	15.2	22.2
EV / EBITDA	18.0	22.2	36.0	19.9
EV / Net Sales	1.7	1.8	2.3	1.8
Market Cap / Sales	1.6	1.6	2.0	1.5
Price to Book Value	2.6	2.5	2.3	2.2
Solvency Ratios				
Debt/EBITDA	1.6	3.8	6.1	3.3
Debt / Equity	0.2	0.5	0.5	0.4
Current Ratio	1.3	1.4	1.5	1.5
Quick Ratio	1.3	1.4	1.5	1.5
*Adjusted for E&A business				

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Buy: >15%

Hold: -5% to 15%;

Reduce: -15% to -5%;

Sell: <-15%

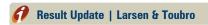


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