

14 November 2020

Sanghi Industries

Capacity ramp-up will be key to growth; maintaining a Buy

Rating: **Buy**

Target Price: Rs42

Share Price: Rs31

Weak demand in its operating regions (Gujarat/Maharashtra) due to Covid-19 and the monsoon hindered Sanghi' Q2 performance. Cost optimisation, however, brought some respite. With the Kutch expansion to commence in Q3, its ramping up amid an uncertain demand environment would be key to watch. We retain our Buy, with a higher TP of Rs42 (earlier Rs31), 9x FY22e EV/EBITDA.

Signs of demand improving; sustainability, the key. With major of Q2 demand continued to hamper Gujarat/Maharashtra, volumes declined 14% y/y to 0.39m tons despite low base. The demand in October has grown in double digits on low base and higher infra demand from govt funded projects. The sustainability of which remains uncertain. The prices are maintain at Q2 levels, however, higher OPC sales on high Non trade demand may dip realisations.

Cost savings helped. Despite revenue declining 16% y/y to Rs1.7bn, the EBITDA decline was restricted to 2% y/y whereas EBITDA/ton grew 13% y/y to Rs928 on various cost savings. High-cost clinker purchases in Q2 FY20 and enhanced consumption led to raw-material costs falling 38% y/y. Further, cost-cutting and 5% effective savings in power & fuel helped.

Outlook, Valuation. The Kutch expansion is to be completed by Q3, whereas the Surat GU continued to be deferred. With the ramping up of Kutch capacity planned in two years, the company is making efforts to expand the share of revenue from other markets (Maharashtra/Cochin, Rajasthan, etc.) from ~15% to 30%. On the recent tie-up for the Cochin terminal with Zuari, Sanghi has now access to three major west coast terminals (Rajkot and Mumbai) helping it meet third-party clinker requirement at the west and east coast locations. We maintain our Buy rating at a target of Rs42, based on 9x FY22e EV/EBITDA. **Risks:** Demand slowdown; rising costs.

Key financials (YE Mar)	FY18	FY19	FY20	FY21e	FY22e
Sales (Rs m)	10,264	10,610	8,875	8,157	11,677
Net profit (Rs m)	933	526	654	147	552
EPS (Rs)	3.7	2.1	2.6	0.6	2.2
PE (x)	31.5	29.7	7.2	52.8	14.1
EV / EBITDA (x)	15.2	14.3	9.0	12.7	8.0
EV / ton (\$)	109.4	73.4	57.9	50.3	48.2
RoE (%)	6.9	3.2	3.9	0.9	3.1
RoCE (%)	7.3	3.6	4.9	3.2	4.6
Dividend yield (%)	-	-	-	-	-
Net debt / equity (x)	0.2	0.4	0.7	0.8	0.8

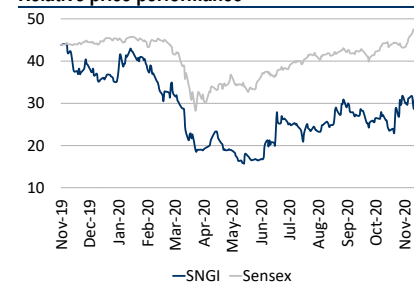
Source: Company, Anand Rathi Research

Key data	SNGI IN / SINGL.BO
52-week high / low	Rs44 / 14
Sensex / Nifty	43315 / 12684
3-m average volume	\$0.5m
Market cap	Rs8bn / \$104.5m
Shares outstanding	251m

Shareholding pattern (%)	Sep'20	Jun'20	Mar'20
Promoters	70.3	70.3	70.3
- of which, Pledged	92.2	92.2	92.2
Free float	29.7	29.7	29.7
- Foreign institutions	1.5	1.5	4.0
- Domestic institutions	8.2	9.3	12.7
- Public	20.0	18.9	13.0

Estimates revision (%)	FY21e	FY22e
Sales	(6.4)	(5.0)
EBITDA	11.3	10.0
PAT	313.1	(21.4)

Relative price performance



Source: Bloomberg

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Quick Glance – Financials and Valuations

Fig 1 – Income statement (Rs m)

Year-end: Mar	FY18	FY19	FY20	FY21e	FY22e
Sales volumes (m tons)	2.5	2.7	2.0	1.8	2.6
Net revenues	10,264	10,610	8,875	8,157	11,677
Growth (%)	3.2	3.4	-16.3	-8.1	43.1
Direct costs	6,889	8,073	5,827	5,342	7,721
SG&A	1,216	997	1,119	1,050	1,271
EBITDA	2,158	1,540	1,929	1,765	2,685
EBITDA margins (%)	21.0	14.5	21.7	21.6	23.0
- Depreciation	724	713	621	782	1,230
Other income	220	273	125	82	128
Interest expenses	721	573	780	918	1,031
PBT	933	526	654	147	552
Effective tax rate (%)	-	-	-	-	-
+ Associates / (Minorities)	-	-	-	-	-
Net income	933	526	654	147	552
Adjusted income	933	526	654	147	552
WANS	251	251	251	251	251
FDEPS (Rs / sh)	3.7	2.1	2.6	0.6	2.2
FDEPS growth (%)	30	-44	24	-77	276

Fig 3 – Cash-flow statement (₹ m)

Year-end: Mar	FY18	FY19	FY20	FY21e	FY22e
PBT (Adj. OI and Interest)	1,434	827	1,309	984	1,455
+ Non-cash items	724	713	621	782	1,230
Oper. prof. before WC	2,158	1,540	1,929	1,765	2,685
- Incr. / (decr.) in WC	382	1,106	195	-548	377
Others incl. taxes	-	-	-	-	-
Operating cash-flow	1,776	434	1,735	2,314	2,308
- Capex (tang. + intang.)	2,557	3,109	7,305	3,500	500
Free cash-flow	-781	-2,675	-5,571	-1,186	1,808
Acquisitions	-	-	-	-	-
- Div. (incl. buyback & taxes)	-	-	-	-	-
+ Equity raised	4,002	-	-	-	-
+ Debt raised	1,408	353	5,102	2,000	-800
- Fin investments	-	-	-	-	-
- Misc. (CFI + CFF)	511	291	659	837	902
Net cash-flow	4,118	-2,614	-1,127	-23	106

Source: Company, Anand Rathi Research

Fig 5 – Price movement



Source: Bloomberg

Fig 2 – Balance sheet (Rs m)

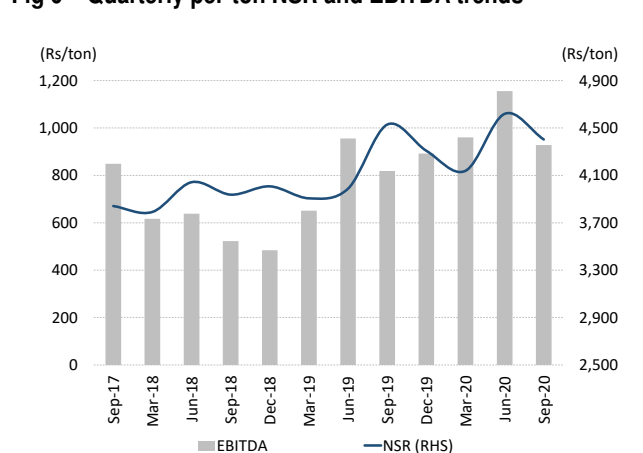
Year-end: Mar	FY18	FY19	FY20	FY21e	FY22e
Share capital	2,510	2,510	2,510	2,510	2,510
Net worth	15,979	16,504	17,154	17,301	17,853
Debt	7,672	8,025	13,127	15,127	14,327
Minority interest	-	-	-	-	-
DTL / (Assets)	-871	-860	-860	-860	-860
Capital employed	22,780	23,668	29,420	31,567	31,319
Net tangible assets	15,087	16,051	17,062	29,322	28,592
Net intangible assets	-	-	-	-	-
Goodwill	-	-	-	-	-
CWIP (tang. & intang.)	2,936	4,368	10,041	500	500
Investments (strategic)	-	-	-	-	-
Investments (financial)	-	-	-	-	-
Current assets (ex cash)	3,369	5,213	5,540	4,582	6,405
Cash	4,281	1,667	539	516	622
Current liabilities	2,892	3,630	3,762	3,352	4,799
Working capital	476	1,583	1,778	1,229	1,606
Capital deployed	22,780	23,668	29,420	31,567	31,319
Contingent liabilities	1200	1070	1,022	-	-

Fig 4 – Ratio analysis

Year-end: Mar	FY18	FY19	FY20	FY21e	FY22e
P/E (x)	31.5	29.7	7.2	52.8	14.1
EV / EBITDA (x)	15.2	14.3	9.0	12.7	8.0
EV / Sales (x)	3.2	2.1	2.0	2.7	1.8
P/B (x)	1.8	0.9	0.3	0.4	0.4
RoE (%)	6.9	3.2	3.9	0.9	3.1
RoCE (%) - after tax	7.3	3.6	4.9	3.2	4.6
DPS (Rs / sh)	-	-	-	-	-
Dividend payout (%) - incl. DDT	-	-	-	-	-
Net debt / equity (x)	0.2	0.4	0.7	0.8	0.8
WC days	17	54	73	55	50
EV / ton (\$)	109.4	73.4	57.9	50.3	48.2
NSR / ton (Rs)	4,116	3,973	4,508	4,458	4,558
EBITDA / ton (Rs)	865	577	980	965	1,048
Volumes (m tons)	2.49	2.67	1.97	1.83	2.56
CFO : PAT (%)	190.3	82.5	265.4	1,573.5	418.0

Source: Company, Anand Rathi Research

Fig 6 – Quarterly per-ton NSR and EBITDA trends



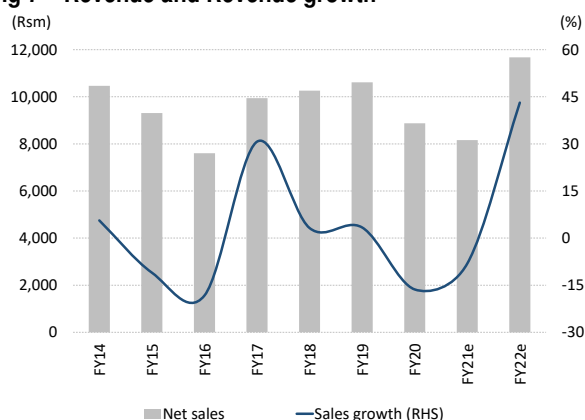
Source: Company, Anand Rathi Research

Key highlights

Revenue growth

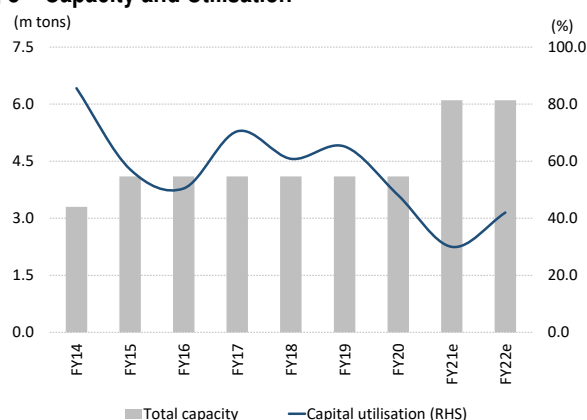
Sanghi Industries' Q2 FY21 volumes declined 14% y/y to 0.39m tons. Demand in Jul was hampered by Covid-19; in Aug, by the monsoon. In Sep, however, demand returned to pre-Covid levels. The geographical sales-mix was Gujarat 86%, outside Gujarat 14%. The seasonal drop in prices led to a 2.8% y/y decline in realisation/ton. The dual impact of lower volumes and prices resulted in revenue sliding 16% y/y to Rs1.7bn

Fig 7 – Revenue and Revenue growth



Source: Company, Anand Rathi Research

Fig 8 – Capacity and Utilisation



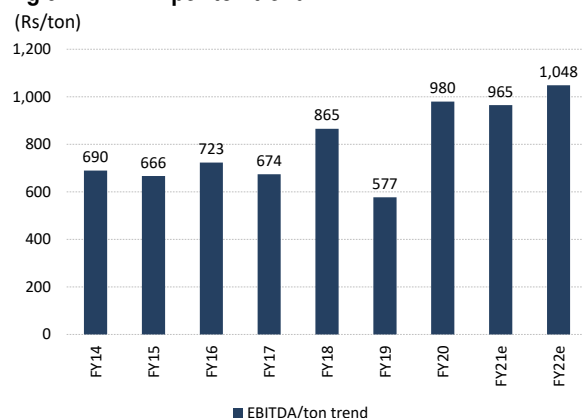
Source: Company, Anand Rathi Research

Operating performance

In Q2 FY21, Sanghi Industries' EBITDA declined 2% y/y to Rs362m whereas EBITDA/ton grew 13% y/y to Rs928. Savings in raw material costs were Rs90/ton y/y as the company did not have to purchase clinker from outside as it did the previous year. Further, it reduced consumption cost by 20%, leading to raw material cost/ton to fall 38% y/y. Power & fuel cost/ton dropped 5% y/y despite a 2% y/y increase in coal prices on a kCal basis. Freight cost/ton shrank 4% y/y. Cost-control measures in advertising and other expenditure saved Rs40m. Staff costs declined 14% y/y on an absolute basis.

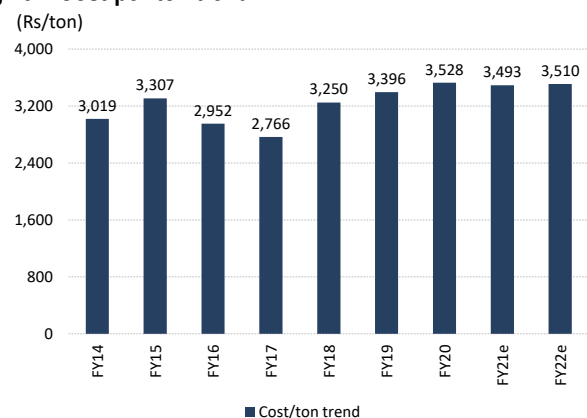
Adj. PAT plunged 33.5% y/y to Rs41m. Interest and depreciation costs declined 1.3% y/y each, whereas other income plummeted 50% y/y as funds were deployed on the expansion. The nil tax expense continued on brought-forward losses and unabsorbed depreciation expenses.

Fig 9 – EBITDA-per-ton trend



Source: Company, Anand Rathi Research

Fig 10 – Cost-per-ton trend



Source: Company, Anand Rathi Research

Result Highlights

Fig 11 – Quarterly trend

(Rs m)	Q4 FY18	Q1 FY19	Q2 FY19	Q3 FY19	Q4 FY19	Q1 FY20	Q2 FY20	Q3 FY20	Q4 FY20	Q1 FY21	Q2 FY21	% Y/Y	% Q/Q
Sales	2,741	2,748	2,441	2,661	2,760	2,741	2,047	1,872	2,216	1,487	1,718	(16.0)	15.5
EBITDA	657	434	324	321	460	657	370	388	514	372	362	(2.1)	(2.7)
EBITDA margins (%)	24.0	15.8	13.3	12.1	16.7	24.0	18.1	20.7	23.2	25.0	21.1	299bps	-395bps
Interest	170.7	122.9	167.5	146.7	135.7	170.7	185.0	208.0	216.0	171.0	182.6	(1.3)	6.8
Depreciation	145	195	198	187	134	145	157	155	164	155	155	(1.3)	0.1
Other income	42.2	82.7	61.2	55.0	73.8	42.2	34.4	24.3	23.7	14.2	17.1	(50.4)	20.5
PBT	384	199	20	43	264	384	62	49	158	60	41	(33.5)	(31.4)
Tax	-	-	-	-	-	-	-	-	-	-	-	NA	NA
Adj. PAT	384	199	20	43	264	384	62	49	158	60	41	(33.5)	(31.4)

Source: Company, Anand Rathi Research

Fig 12 – Per-ton analysis

(Rs m)	Q4 FY18	Q1 FY19	Q2 FY19	Q3 FY19	Q4 FY19	Q1 FY20	Q2 FY20	Q3 FY20	Q4 FY20	Q1 FY21	Q2 FY21	% Y/Y	% Q/Q
Realisation per ton	3,988	4,042	3,937	4,007	3,906	3,988	4,528	4,307	4,138	4,619	4,403	(2.8)	(4.7)
EBITDA per ton	956	638	523	484	651	956	819	892	960	1,156	928	13.3	(19.7)
Sales volumes (m tons)	0.7	0.7	0.6	0.7	0.7	0.7	0.5	0.4	0.5	0.3	0.4	(13.6)	21.2
Costs													
Raw material	283	297	355	327	342	283	397	705	512	583	245	(38.2)	(57.9)
Power & Fuel	913	1,210	1,251	1,034	955	913	1,146	1,110	988	1,880	1,093	(4.6)	(41.9)
Freight	1,448	1,508	1,573	1,493	1,363	1,448	1,365	1,272	1,164	1,266	1,310	(4.0)	3.5
Staff	178	178	173	128	141	178	275	283	207	337	275	0.0	(18.4)
Stores & consumable	157	172	186	162	145	157	196	171	164	200	168	(14.2)	(15.9)
Other expense	262	249	221	125	261	262	301	317	338	289	253	(15.8)	(12.5)

Source: Company, Anand Rathi Research

Con-call highlights

Operational highlights

- Q2 FY21 cement sales fell 14% to 0.39m tons mainly on a drop in cement export and RMC volumes. Domestic sales volumes declined 9% to 0.38m tons. Demand was weak in Jul and Aug due to Covid-19 and the monsoon. However, in Sep, demand improved to pre-Covid levels.
- The geographical sales mix was Gujarat 86%; outside Gujarat 14%.
- The PPC-OPC mix was 38:62 (vs. 45:55 the previous quarter). The trade-nontrade mix was 39:61.
- Cement realisation declined 4-5% on the seasonal drop in cement prices (Q2).
- Raw material cost reduced by Rs90/ton, as in the year-ago quarter, the company had to purchase clinker from outside. Further, it reduced its own consumption cost by 20%.
- It saved Rs40m through cost-control measures on advertising and other expenditure and effectively saved 5% in power & fuel costs. It used 100% coal as lignite was unavailable (mines closed, logistical issues).

Fig 13 – State-wise mix

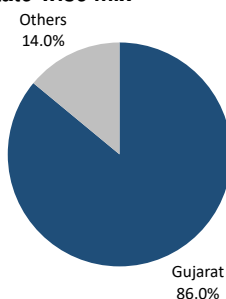


Fig 14 – Trade-nontrade mix

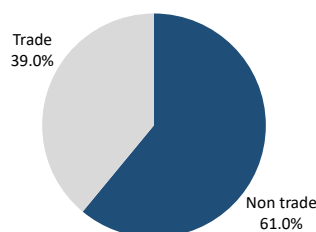
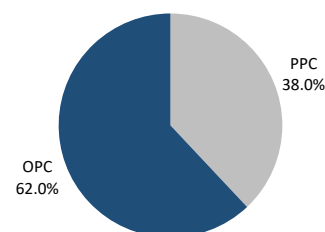


Fig 15 – PPC-OPC mix



Source: Company, Anand Rathi Research

Capex and Financial highlights

- Peak debt would be ~Rs12.5bn. In the previous quarter the company had applied for a moratorium. Repayment of the term loan will start in the next 12 months whereas project debt repayment will commence by Oct'22, ie, two years from the date the project commences. The interest on working-capital loans will be due in H2 FY21.
- The Kutch GU (2m tons) and clinker plant (3.3m tons) are expected to be ready by Q3 FY21. The ramping up of capacity will take two years. Capex in H2 FY21 would be Rs1bn-1.25bn.
- The Surat GU continues to be deferred.

Outlook

- On the Kutch GU commencing, depreciation expense is expected to double (in FY22).
- Cement prices have been flat from Q2 to Q3; however, more OPC sales on infrastructure activity commencing pull down realisation.

- Demand in October grew in double digits y/y in Gujarat as well as for the company.
- The company has tied up with Zuari Cement to access the latter's Cochin terminal (for a user fee, or toll). This will help it address the Cochin market. With this, it has access to three major west coast terminals (Rajkot, Mumbai). This will also help it meet third-party clinker requirement at west and east coast locations
- Its target is to sell 70% in Gujarat, the rest outside Gujarat (Kerala/Maharashtra/Rajasthan).
- Gujarat is a 23m-ton market. JK Cements's 0.7m-ton GU commencing will not have much of an impact on demand and prices.

Valuations

At the CMP, the stock trades at an EV/EBITDA of 8x and an EV/ton of \$48. We arrive at a target of Rs42, based on 9x FY22e EV/EBITDA. The implied valuation of the cement business is EV/ton of \$54. We maintain our Buy recommendation.

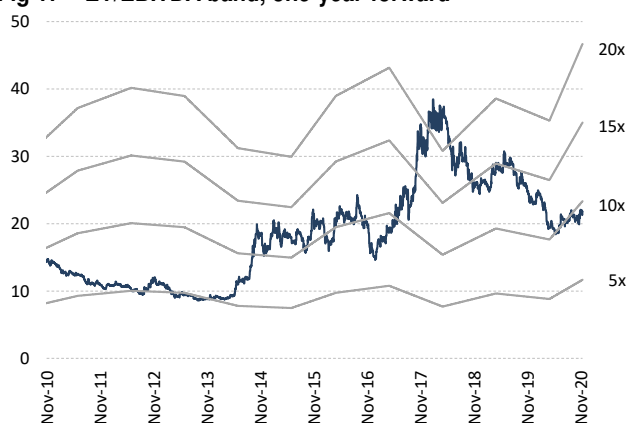
Change in estimates

Fig 16 – Change in estimates

(Rs m)	Old		New		Variance	
	FY21e	FY22e	FY21e	FY22e	% Chg	% Chg
Sales	8,713	12,296	8,157	11,677	(6.4)	(5.0)
EBITDA	1,586	2,440	1,765	2,685	11.3	10.0
PAT	36	703	147	552	313.1	(21.4)

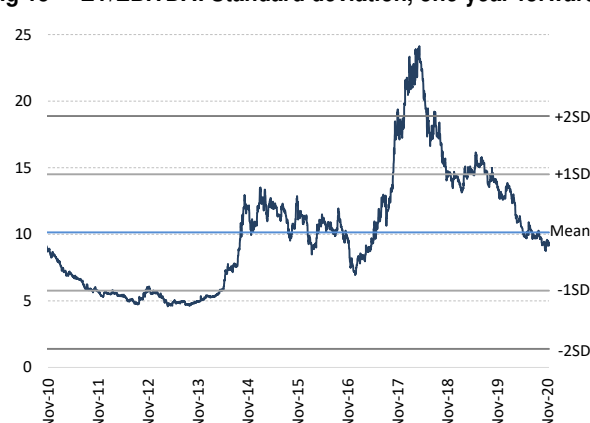
Source: Anand Rathi Research

Fig 17 – EV/EBITDA band, one-year-forward



Source: Company, Anand Rathi Research

Fig 18 – EV/EBITDA: Standard deviation, one-year-forward



Source: Company, Anand Rathi Research

Fig 19 – Peer comparison – Valuations

	CMP (Rs)	P/E (x)		EV / EBITDA (x)		EV / ton (\$)	
		FY21e	FY22e	FY21e	FY22e	FY21e	FY22e
Sanghi Industries	31	NA	14.1	12.7	8.0	50	48
Birla Corp.	751	13.5	13.0	7.5	7.2	69	57
Ramco Cement	850	35.8	23.2	20.9	15.1	160	150
Dalmia Bharat	911	26.3	26.4	7.7	7.1	125	103
Deccan Cement	340	5.2	5.4	2.8	2.2	24	19
Heidelberg Cement	189	17.7	13.8	8.9	7.1	90	83
India Cement	124	23.0	17.6	8.7	7.9	61	61
JK Cement	1,857	31.1	25.3	15.2	12.8	145	140
JK Lakshmi	310	12.7	10.9	6.3	5.2	52	45
Mangalam Cement	204	7.6	6.2	5.0	4.0	38	34
NCL Industries	141	14.4	12.6	6.8	6.2	44	45
Orient Cement	67	10.6	8.6	5.4	4.6	40	36
Prism Johnson	78	NA	27.3	14.0	9.5	73	69
Star Cement	85	16.4	12.7	9.3	7.2	77	78

Source: Anand Rathi Research

Risks

- Demand slowdown
- Higher operational costs and lignite non-availability.

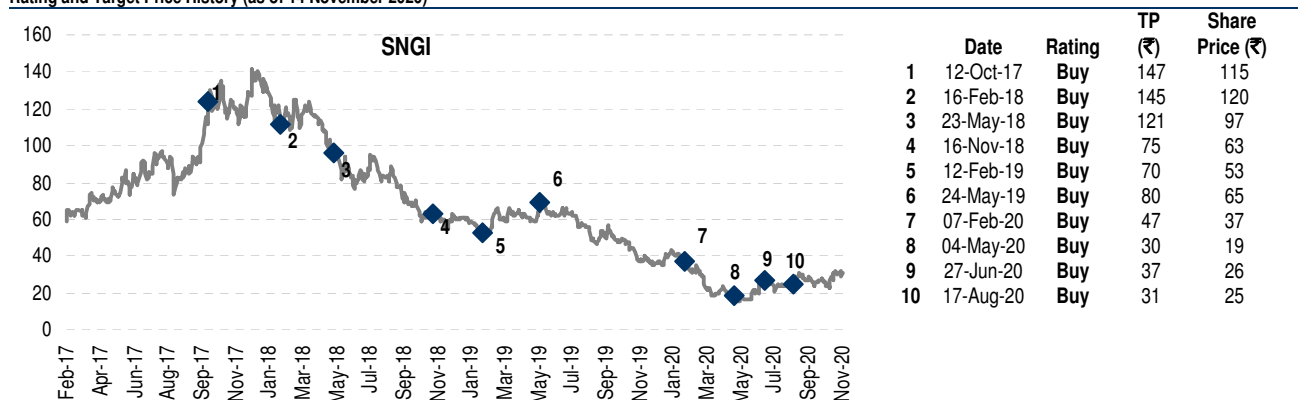
Appendix

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	Buy	Hold	Sell
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