Tata Motors (TATMOT)

CMP: ₹ 293 Target: ₹ 375 (28%)

Target Period: 12 months

BUY

July 27, 2021

Longer term drivers remain intact...

About the stock: Tata Motors (TML) is an auto OEM from the house of Tatas, operating in domestic (PV, CV) as well as global markets (Jaguar Land Rover i.e. JLR).

- JLR is a luxury car brand, which includes two prominent names i.e. Jaguar (models like l-pace, etc.) & Land Rover (models like Defender, Evoque, etc)
- FY21 consolidated revenue mix JLR 78%, India CV ~13%, India PV ~7%

Q1FY22 Results: TML reported a muted consolidated performance in Q1FY22.

- Net sales down 25.1% QoQ to ₹ 66,406 crore (JLR, India down 24%, 40.6%)
- EBITDA margins down 550 bps QoQ to 11% (JLR margins down 631 bps QoQ to 9%) amid negative operating leverage
- TML reported loss at PAT level of ₹ 4,450 crore in Q1FY22

What should investors do? TML's stock price has underperformed Nifty Auto index in past five years, having de-grown at ~9% CAGR (~₹ 470 levels in July 2016).

We maintain **BUY** on continued deleveraging focus and EV proactiveness

Target Price and Valuation: We value TML at an unchanged target price of ₹ 375 on SOTP basis (11x, 3.3x FY23E EV/EBITDA on India, JLR businesses respectively).

Key triggers for future price performance:

- Near term blips (JLR chip shortage, India Covid disruption) aside, we expect healthy 20.9% revenue CAGR over FY21-23E backed by 17% volume CAGR
- Cost control, efficiency improvement-led FCF generation targets for ongoing deleveraging push (FY21 net automotive debt at ~₹ 41,000 crore)
- Continued EV alertness in India (PV market leader with Nexon; plans to introduce 10 models by 2025) and JLR (Jaguar all-electric by 2025; 6 BEVs in Land Rover in next 5 years)
- Margins seen at ~15% in FY23E along with RoCE of ~15%

Alternate Stock Idea: Apart from TML, in our OEM coverage we also like M&M.

- Focused on prudent capital allocation, UV differentiation & EV proactiveness
- BUY with target price of ₹ 1,000

TATA MOTORS

ICI direc

Connecting Aspirations

Particulars	
Particular	₹ crore
Market Capitalization	1,12,228
Total Debt (FY21)	1,35,905
Cash and Investments (FY21)	65,844
EV (FY21)	1,82,289
52 week H/L (₹)	360 / 101
Equity capital (₹ crore)	765.8
Face value (₹)	2.0

Sharehol	Shareholding pattern										
	Sep-20	Dec-20	Mar-21	Jun-21							
Promoter	42.4	42.4	46.4	46.4							
FII	15.8	15.6	13.8	14.3							
DII	13.1	12.6	11.9	11.5							
Other	28.7	29.4	27.9	27.8							



Recent event & key risks

- Reports muted Q1FY22 but remains committed to long term targets
- Key Risk: (i) Slip up in maintaining product offeringcapex need balance on EVs, (ii) Delay in outlined debt, FCF plans

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Key Financial Summary							
Key Financials	FY19	FY20	FY21	5 year CAGR (FY16-21)	FY22E	FY23E	2 year CAGR (FY21-23E)
Net Sales	3,01,938.4	2,61,068.0	2,49,794.8	-1.9%	2,98,745.4	3,65,331.5	20.9%
EBITDA	29,794.8	23,914.1	35,782.0	-3.1%	39,966.2	54,498.3	23.4%
EBITDA Margins (%)	9.9	9.2	14.3		13.4	14.9	
Net Profit	(28,724.2)	(11,975.4)	(13,395.0)	PL	329.7	14,518.8	LP
EPS (₹)	(79.8)	(33.3)	(35.0)		0.9	37.9	
P/E	(3.7)	(8.8)	(8.4)		340.4	7.7	
RoNW (%)	(47.3)	(18.7)	(23.6)		0.6	20.3	
RoCE (%)	3.7	1.3	6.3		7.9	14.8	



Key takeaways of recent quarter & conference call highlights

Q1FY22 Results: Margin performance disappoints

- India sales down 40.6% QoQ (volume led) to ₹ 11,904 crore. Margins down 618 bps QoQ to 2.5%; loss after tax at ₹1,321 crore
- JLR volumes at 97,141 units, down ~29% QoQ with sales at £4.96 billion down 24% amid 6.7% rise in ASPs to £51,122/unit. Margins at 9.0% were hurt by negative operating leverage. JLR posted negative PAT, negative FCF of £286 million, £996 million
- Consolidated loss after tax of ₹ 4,450 crore includes an exceptional tax charge with net Q1FY22 tax incidence of ₹1,742 crore

Q1FY22 Earnings Conference Call highlights

- JLR near term retail performance could be impacted by reduced inventory levels at both company and dealer levels. Domestic CV recovery is likely to be gradual, with lower transporter profitability, semiconductor shortage & bus sluggishness being a challenge
- Net automotive debt was at ~₹ 61,300 crore as of Q1FY22 vs. ~₹ 41,000 crore as of FY21, hurt by adverse working capital of ~₹ 16,500 crore.
 Normalisation, going forward, would reverse the adverse movement
- JLR's 'Refocus' programme delivered £150 million in benefits in Q1FY22 (full
 year target £1 billion). This was mainly via reduced variable marketing
 spends (VME; 3.1% of revenues and to be sustained below 6% going
 forward). JLR is targeting 10% cost savings per unit
- JLR's orderbook as of Q1FY22 was at 1.1 lakh units, including 29,000 units for Defender. This represents ~three months sales cover
- Non-ICE share of JLR volumes was at 65.6% in Q1FY22 (57.1% MHEV, 6.5% PHEV, 2% BEV). India EV sales were at 3% of Q1FY22 PV volumes
- TML India PV inventory is at ~17 days vs. 30+ days for the industry. The company took price increases of ~2.5% in April and ~1-2% in July in the CV domain. Current India EV orderbook stands at 14-16 weeks

India CV posted EBITDA breakeven in Q1FY22. India PV margins were at 4.1%.

Investment spends in JLR, India were at £571 million, ₹ 672 crore, respectively

The company maintained its guidance on margin,

capex and FCF fronts for JLR

			MEDIUM AND	LONG TERM			
	FY22 C	UTLOOK	TARGI	TARGETS			
	Q2	H 2	F Y 2 4	FY26			
REVENUE	£3.7b	NOT GUIDED	INCREASING	>£30b			
EBIT MARGIN	NEGATIVE	POSITIVE	≥7%	≥10%			
INVESTMENT	£2.5b FU	LL YEAR	c. £2.5b	c. £3b			
FREE CASH FLOW	< £1b OUTFLOW	POSITIVE	POSITIVE	POSITIVE			

Source: Company, ICICI Direct Research

Peer comparison

Exhibit 2: ICICI Dir	Exhibit 2: ICICI Direct coverage universe (4-W/CV OEMs)																		
Company	CMP	TP	Rating	Mcap	Tota	l lakh vo	lumes	EBITE)A mar	gin (%)		RoE (%)	ı	RoCE (%	6)		P/E	
Company	₹	₹		₹ crore	FY21	FY22E	FY23E	FY21	FY22E	FY23E	FY21	FY22E	FY23E	FY21	FY22E	FY23E	FY21	FY22E	FY23E
Tata Motors (TATMOT)	293	375	Buy	1,12,228	9.0	10.4	12.3	14.3	13.4	14.9	(23.6)	0.6	20.3	6.3	7.9	14.8	NM	340.4	7.7
Maruti Suzuki (MARUTI)	7,236	6,080	Reduce	2,18,579	14.6	17.5	19.6	7.6	8.0	9.2	8.2	9.5	11.4	4.3	6.6	9.1	51.7	41.8	32.1
Ashok Leyland (ASHLEY)	122	150	Buy	35,667	1.0	1.3	1.6	3.5	6.5	10.1	(4.4)	4.5	16.5	(1.9)	4.8	15.7	(114.0)	110.6	27.8

Source: Company, ICICI Direct Research

(Note – We have compared TML with Maruti Suzuki and Ashok Leyland as proxies for the India PV and India CV businesses, respectively. JLR does not have a comparable player in the Indian listed space).



	Q1FY22	Q1FY22E	Q1FY21	YoY (%)	Q4FY21	QoQ (%)	Comments
							Topline came in ahead of estimates tracking higher
Total Operating Income	66,406	56,672	61,467	8.0	88,628	-25.1	than anticipated wholesale numbers at JLR as well
							as beat on ASP's
Raw Material Expenses	42,550	37,312	39,775	7.0	56,993	-25.3	
Employee Expenses	7,995	6,854	7,720	3.6	7,983	0.1	Employee costs came in higher at 12% of sales
Other expenses	12,093	9,509	14,289	-15.4	12,601	-4.0	
Operating Profit (EBITDA)	7,301	6,964	3,789	92.7	14,617	-50.1	
EBITDA Margin (%)	11.0	12.3	6.2	483 bps	16.5	-550 bps	EBITDA margins came in lower than estimates tracking perils of negative operating leverage
Depreciation	6,202	6,045	5,112	21.3	6,217	-0.2	
Interest	2,203	2,090	1,712	28.7	2,145	2.7	
Product development expenditure	2,044	1,299	794	157.4	1,872	9.2	
Tax	1,742	(367)	196	788.4	(132)	-1,415.7	Tax for the quarter came in much higher due to non- cash exceptional tax charge at JLR
PAT	(4,450)	(1,663)	(3,680)	20.9	(7,585)	-41.3	
EPS	(11.6)	(4.3)	(10.2)	13.6	NA	NA	PAT came in much lower than estimates tracking exceptional tax charge as well as higher product development expenses
Key Metrics							
JLR sales (mn GBP)	4,966	4,187	2,859	73.7	6,538	(24.0)	
JLR margins (%)	9.0	10.5	3.5	547 bps	15.3	-631 bps	JLR margins came in lower at 9%, a sharp dip of ~630 bps QoQ due to lower volumes
JLR PAT (mn GBP)	(276.0)	(100.5)	(648.0)	(57.4)	(911.0)	(69.7)	
Domestic revenues (₹ crore)	11,904	11,619	2,687	343.1	20,046	(40.6)	Indian business performance was broadly on expected lines
Domestic margins (%)	2.5	2.6	(26.2)	2870 bps	8.7	-618 bps	
Domestic PAT (₹ crore)	(1,321)	(1,049)	(2,191)	39.7	1,646	(180.3)	

Source: Company, ICICI Direct Research

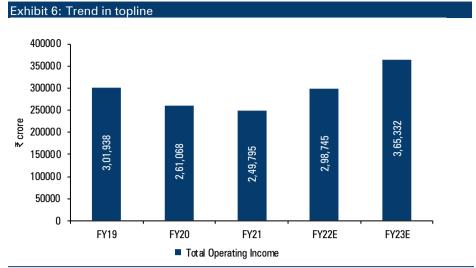
Exhibit 4: Change	e in estima	ates					
		FY22E			FY23E		
(₹ Crore)	Old	New	% Change	Old	New	% Change	Comments
							Marginally tweaked our estimates incorporating
Revenue	2,81,373	2,98,745	6.2	3,50,418	3,65,332	4.3	management commentary particularly on commodity costs led price hikes across product profile
EBITDA	36,772	39,966	8.7	52,228	54,498	4.3	
EBITDA Margin (%)	13.1	13.4	28 bps	14.9	14.9	1 bps	Broadly maintained estimates. We expect Tata Motors to clock consolidated margins of \sim 15% in FY23E
PAT	2,093	330	-84.2	14,395	14,519	0.9	
EPS (₹)	5.5	0.9	-84.2	37.6	37.9	0.9	PAT estimates gets revised downward incorporating Q1FY22 results which had exceptional tax incidence. Broadly maintained FY23E estimates

Source: ICICI Direct Research

Exhibit 5: Assumptions	S						
			No	w	Earl	ier	
Units	FY20	FY21P	FY22E	FY23E	FY22E	FY23E	Comments
JLR							
Jaguar Sales Volume	1,44,270	90,440	78,355	62,684	89,005	71,204	
Land Rover Sales Volume	3,81,132	3,22,471	3,49,801	4,52,536	3,39,080	4,44,207	
							Broadly maintained JLR volume estimates as it already
Total JLR Sales Volume	5,25,402	4,12,911	4,28,156	5,15,221	4,28,084	5,15,410	imbibes the management caution over near term
							volumes at JLR amid global chip shortage. Expect JLR
Growth (YoY, %)	-7%	-21%	4%	20%			volumes to grow at 11.7% CAGR over FY21-23E
India							
M&HCV	1,23,172	90,152	1,20,955	1,50,565	1,19,205	1,48,453	
LCV	2,17,339	1,72,618	2,12,160	2,43,984	2,15,835	2,48,211	
PV	1,32,677	2,22,591	2,81,967	3,24,262	2,77,271	3,18,861	
							Marginally upgraded our volumes estimates for the
Total India Sales Volume	4,73,188	4,85,361	6,15,083	7,18,811	6,12,311	7,15,525	Indian business tracking robust performance at Tata
							Motors PV division and cyclical upturn expectations in
Growth (YoY, %)	-35%	3%	27%	17%			the domestic CV space. Expect Indian business volumes to grow at 21.7% CAGR over FY21-23E
							to grow at 21.7% GAGIT OVER 1121-23L

Source: ICICI Direct Research

Financial story in charts



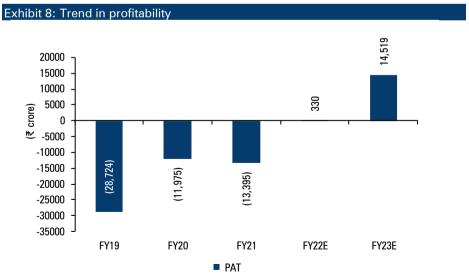
We expect net sales to grow at 20.9% CAGR over FY21-23E on the back of 17.2% volume CAGR

Source: Company, ICICI Direct Research

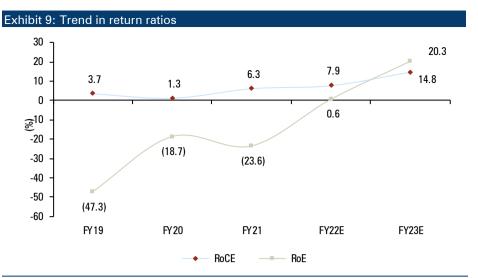


Margins are expected to rise to 14.9% by FY23E on the back of cost controls, lowered breakeven levels and higher operating leverage

Source: Company, ICICI Direct Research



We expected consolidated PAT of |14,519 crore in FY23E



Higher margins and lower interest outgo on reduced debt is seen leading to return to double digit return ratios in FY23E

Source: Company, ICICI Direct Research

Exhibit 10	0: Valuation	ı summary	/					
	Sales	Growth	EPS	Growth	PE	EV/EBITDA	RoNW	RoCE
	(₹ cr)	(%)	(₹)	(%)	(x)	(x)	(%)	(%)
FY19	3,01,938	2.5	(79.8)	NA	NM	5.9	-47.3	3.7
FY20	2,61,068	-13.5	(33.3)	NA	NM	7.8	-18.7	1.3
FY21	2,49,795	-4.3	(35.0)	NA	NM	5.1	-23.6	6.3
FY22E	2,98,745	19.6	0.9	NA	340.4	4.9	0.6	7.9
FY23E	3,65,332	22.3	37.9	4,303.2	7.7	3.2	20.3	14.8

Source: Company, ICICI Direct Research

Exhibit 11: SOTP valuation				
Particulars	Parameters	EBITDA	Multiple	Per Share Equity Value
Tata Motors Core business	FY23E EV/EBITDA	6,911	11.0	170
JLR	FY23E Adj EV/EBITDA	38,898	3.3	187
Other Investments	3x P/B on FY21	2,369	3.0	18
Total value per share				375

Source: ICICI Direct Research



Financial Summary

Exhibit 12: Profit and los	ss stateme	nt		₹ crore
(Year-end March)	FY20	FY21	FY22E	FY23E
Total operating Income	2,61,068	2,49,795	2,98,745	3,65,332
Growth (%)	-13.5	-4.3	19.6	22.3
Raw Material Expenses	1,67,131	1,58,291	1,94,397	2,37,917
Employee Expenses	30,439	27,648	31,292	32,351
Marketing Expenses	57,087	40,922	47,079	54,738
Capitalised Expenses	-17,503	-12,849	-13,988	-14,173
Total Operating Expenditure	2,37,154	2,14,013	2,58,779	3,10,833
EBITDA	23,914	35,782	39,966	54,498
Growth (%)	-19.7	49.6	11.7	36.4
Product development Exp	4189	5227	6192	6543
Depreciation	21425	23547	24646	25573
Interest	7243	8097	8494	8025
Other Income	2973	2643	2650	2703
PBT	(3,520)	8,513	9,461	23,603
Minority Interest	0	0	0	0
Total Tax	395	2542	2912	3412
Reported PAT	(11,975)	(13, 395)	330	14,519
Growth (%)	-58.3	NM	LP	4,303.2
EPS (₹)	(33.3)	(35.0)	0.9	37.9

Source: Company, ICICI Direct Research

Exhibit 13: Cash flow sta	tement			₹ crore
(Year-end March)	FY20	FY21	FY22E	FY23E
Profit after Tax	(11,975.4)	(13, 395.0)	329.7	14,518.8
Add: Depreciation	21,425	23,547	24,646	25,573
(Inc)/dec in Current Assets	6,254	-6,045	-10,756	-18,004
Inc/(dec) in CL and Provisions	-6,111	9,999	8,478	25,579
Others	11,743	21,444	3,494	8,025
CF from operating activities	21,336	35,549	26,193	55,692
(Inc)/dec in Investments	-538	-8,312	9,750	-750
(Inc)/dec in Fixed Assets	-41,007	-33,809	-28,500	-28,000
Others	5,230	4,317	-2,643	3,561
CF from investing activities	(36, 315)	(37,803)	(21,393)	(25, 189)
Issue/(Buy back) of Equity	40	46	0	0
Inc/(dec) in loan funds	12,635	17,094	0	-15,000
Dividend paid & dividend tax	0	0	0	0
Inc/(dec) in Sec. premium	2,984	3,424	0	0
Others (incl finance costs)	397	-5,244	-8,494	-8,025
CF from financing activities	16,057	15,320	(8,494)	(23,025)
Net Cash flow	1,078	13,066	-3,694	7,478
Opening Cash	32,649	33,727	46,792	43,098
Closing Cash	33,727	46,792	43,098	50,577

Source: Company, ICICI Direct Research

Exhibit 14: Balance She	et			₹ crore		
(Year-end March)	FY20	FY21	FY22E	FY23E		
Liabilities						
Equity Capital	720	766	766	766		
Reserve and Surplus	61,492	54,481	54,811	69,330		
Others	1,681	1,574	1,574	1,574		
Total Shareholders funds	63,892	56,820	57,150	71,669		
Total Debt	1,18,811	1,35,905	1,35,905	1,20,905		
Deferred Tax Liability	1,942	1,556	1,861	2,276		
Long term provisions	14,737	13,607	13,286	16,247		
Minority Interest / Others	18,595	21,095	22,241	27,199		
Total Liabilities	2,17,976	2,28,982	2,30,442	2,38,295		
Assets						
Gross Block	3,11,583	3,46,703	3,85,203	4,18,203		
Less: Acc Depreciation	1,85,252	2,08,799	2,33,446	2,59,019		
Net Block	1,26,330	1,37,904	1,51,757	1,59,184		
Capital WIP	35,622	20,964	15,964	10,964		
Total Fixed Assets	1,61,952	1,58,868	1,67,721	1,70,148		
Investments	16,308	24,620	14,870	15,620		
Inventory	37,457	36,089	42,561	52,047		
Debtors	11,173	12,679	14,733	20,018		
Loans and Advances	935	1,749	2,092	2,559		
Cash	33,727	46,792	43,098	50,577		
Total Current Assets	1,08,726	1,27,836	1,34,898	1,60,380		
Creditors	63,627	68,180	73,663	90,082		
Provisions	10,329	12,848	13,881	16,97		
Total Current Liabilities	1,04,145	1,14,143	1,22,622	1,48,201		
Net Current Assets	4,581	13,693	12,277	12,180		
Deferred Tax Asset	5,458	4,520	5,406	6,611		
Application of Funds	2,17,976	2,28,982	2,30,442	2,38,295		

Source: Company, ICICI Direct Research

Exhibit 15: Key ratios				
(Year-end March)	FY20	FY21	FY22E	FY23E
Per share data (₹)				
EPS	-33.3	-35.0	0.9	37.9
Cash EPS	26.3	26.5	65.2	104.7
BV	177.6	148.4	149.3	187.2
DPS	0.0	0.0	0.0	0.0
Cash Per Share	123.9	172.0	136.2	157.0
Operating Ratios				
EBITDA Margin (%)	9.2	14.3	13.4	14.9
PBT / Net sales (%)	1.0	4.9	5.1	7.9
PAT Margin (%)	-4.6	-5.4	0.1	4.2
Inventory days	52.4	52.7	52.0	52.0
Debtor days	15.6	18.5	18.0	20.0
Creditor days	89.0	99.6	90.0	90.0
Return Ratios (%)				
RoE	-18.7	-23.6	0.6	20.3
RoCE	1.3	6.3	7.9	14.8
RoIC	2.4	11.4	12.1	23.4
Valuation Ratios (x)				
P/E (adjusted)	NM	NM	NM	5.7
EV / EBITDA	7.8	5.1	4.9	3.2
EV / Net Sales	0.7	0.7	0.7	0.5
Market Cap / Sales	0.4	0.4	0.4	0.3
Price to Book Value	1.7	2.0	2.0	1.6
Solvency Ratios				
Debt/EBITDA	5.0	3.8	3.4	2.2
Debt / Equity	1.9	2.4	2.4	1.7
Current Ratio	0.6	0.6	0.6	0.7
Quick Ratio	0.2	0.3	0.3	0.3

Sector / Company	CMP	TP (₹)	Rating	M Cap (₹ Cr)	EPS (₹)			P/E (x)			EV/EBITDA (x)			RoCE (%)			RoE (%)		
	(₹)				FY21P	FY22E	FY23E	FY21P	FY22E	FY23E	FY21P	FY22E	FY23E	FY21P	FY22E	FY23E	FY21P	FY22E	FY23E
Apollo Tyre (APOTYR)	230	275	Buy	14,606	5.5	9.9	16.2	41.7	23.3	14.2	6.9	7.1	5.2	7.6	6.1	9.1	6.4	5.3	8.2
Ashok Leyland (ASHLEY)	122	150	Buy	35,667	-1.1	1.1	4.4	-114.0	110.6	27.8	72.2	30.1	14.8	-1.9	4.8	15.7	-4.4	4.5	16.5
Bajaj Auto (BAAUTO)	3,836	4,350	Hold	1,11,012	157.4	167.7	193.6	24.4	22.9	19.8	18.1	16.9	14.2	18.2	19.3	22.5	18.1	18.9	21.4
Balkrishna Ind. (BALIND)	2,336	2,250	Buy	45,153	59.8	68.2	80.5	39.1	34.2	29.0	20.8	17.9	15.1	19.3	20.4	21.6	19.2	19.0	19.4
Bharat Forge (BHAFOR)	784	875	Buy	36,487	-2.7	15.9	25.0	NM	49.4	31.4	45.0	23.2	16.6	2.2	8.0	12.1	3.3	12.3	16.9
Eicher Motors (EICMOT)	2,563	2,970	Hold	69,873	49.3	66.7	87.4	52.0	38.4	29.3	37.0	28.4	21.6	11.3	13.5	15.8	11.8	14.3	16.6
Escorts (ESCORT)	1,154	1,140	Hold	14,149	71.2	62.0	76.9	16.2	18.6	15.0	10.0	11.5	9.0	18.7	13.8	14.8	16.2	12.6	13.7
Hero Moto (HERHON)	2,810	3,440	Buy	56,120	148.4	170.8	196.5	18.9	16.4	14.3	12.2	10.3	8.8	20.8	23.1	24.5	19.5	20.7	21.7
M&M (MAHMAH)	754	1,000	Buy	93,775	2.3	29.9	37.8	335.0	25.3	20.0	13.9	16.5	13.2	9.5	8.2	10.5	2.7	9.6	11.1
Maruti Suzuki (MARUTI)	7,236	6,080	Reduce	2,18,579	140.0	172.9	225.1	51.7	41.8	32.1	28.9	21.5	16.0	4.3	6.6	9.1	8.2	9.5	11.4
Minda Industries (MININD)	756	725	Buy	20,559	7.6	10.9	19.1	99.5	69.5	39.5	29.5	20.6	14.5	9.1	10.6	16.7	10.4	14.2	19.6
Motherson (MOTSUM)	231	300	Buy	72,822	3.3	7.4	10.0	NM	31.0	23.1	16.0	10.5	8.5	6.7	16.2	20.5	8.8	16.7	19.7
Tata Motors (TATMOT)	293	375	Buy	1,12,228	-35.0	0.9	37.9	NM	340.4	7.7	5.1	4.9	3.2	6.3	7.9	14.8	-23.6	0.6	20.3

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Buy: >15%

Hold: -5% to 15%;

Reduce: -15% to -5%;

Sell: <-15%



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