Crompton Greaves Consumer (CROGR)



BUY

CMP: ₹ 450

Target: ₹ 525 (17%)

Target Period: 12 months

October 26, 2021

Strong margin amid challenging scenario...

About the stock: Crompton Greaves Consumer (CGCEL) is among India's leading fast moving electrical goods (FMEG) companies, present in electrical consumer durables (78% of revenue) and lighting businesses (22% of revenue).

- Market leader in the domestic fan industry with value market share of 27%. The company has enhanced focus on increasing market share in home appliances categories like (air coolers, water heater and kitchen appliances)
- Robust balance sheet with RoE & RoCE of 34% & 39% (three-year average), respectively, with stringent working capital policy

Q2FY22 Results: Delivered in line revenue, with positive surprise on margin front.

- Reported revenue growth of 14% YoY to ₹ 1385 crore led ~18% growth in the ECD segment. Price hikes were in the range of 3-4% YoY in Q2
- Price hikes, better product mix (45% YoY growth in the premium fan) and cost saving measures helped maintain EBITDA margin at 15.5% during Q2
- PAT increased 12% YoY to ₹ 159 crore, with better margin, topline growth

What should investors do? CGCEL's share price has grown by 2.5x in the past five years (from ~₹ 184 in October 2016 to ~₹ 450 levels in October 2021).

• We maintain our BUY rating on the stock

Target Price and Valuation: We introduce FY24E estimates and roll over valuation at FY24 valuing the company at ₹ 525 i.e. 40x P/E on FY23E EPS.

Key triggers for future price performance:

- Total ~1.7 crore new houses under PMAY, replacement of ~20 million water pumps under government's flagship scheme KUSUM, urbanisation and rising aspiration are demand boosters of home appliances
- Dealer addition in areas with population 10,000-100,000 in next five years
- Focus on launches of premium products to drive margin
- Model revenue, earnings CAGR of 15%, 10%, respectively, in FY21-24E

Alternate Stock Idea: Apart from CGCEL, we also like Havells in the same space.

- Trigger for Havells' future revenue growth would be revival in Lloyds revenues and improvement in margin
- BUY with a target price of ₹ 1545

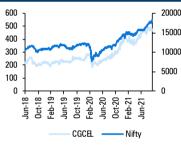
Key Financial Summary

LET'S HANGOUT GHAR PE!
Crompton

Particulars	
Particular	Ammount
Market cap (₹ crore)	28331.4
Total Debt (FY21 ₹ crore)	298.8
Cash & Inves (FY21 ₹ crore)	603.9
EV (₹ crore)	28026.2
52 Week H/L (₹)	512/285
Equity Capital (₹ crore)	125.4
Face Value(₹)	2.0

Shareh	olding	patter	n		
(in %)	Sep-20	Dec-20	Mar-21	Jun-21	Sep-21
Promoter	26.2	17.4	11.4	6.0	6.0
FII	30.3	34.3	39.2	40.1	41.5
DII	26.0	37.6	38.7	43.7	42.3
Others	17.5	10.7	10.7	10.2	10.2





Recent event & key risks

• Key Risk: (i) Rising competition in core business segment (ii) Lower than expected EBITDA margin

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(₹ crore)	FY19	FY20	FY21	5 Year CAGR (FY16-21)	FY22E	FY23E	FY24E	3 Year CAGR(21-24E)
Net Sales	4478.9	4520.3	4803.5	26%	5338.1	6413.1	7318.5	15.1
EBITDA	584.3	599.1	720.5	30%	742.0	929.9	1046.5	13.3
EBITDA Margin (%)	13.0	13.3	15.0		13.9	14.5	14.3	
Net Profit	401.4	496.4	616.7	47%	568.7	726.7	821.9	10.1
EPS (₹)	6.4	7.9	9.8		9.1	11.6	13.1	
P/E (x)	70.3	56.8	45.7		49.6	38.8	34.3	
RoE (%)	36.6	33.8	31.9		28.5	32.7	32.3	
RoCE (%) Source: Company, ICICI Direct Research	42.8	38.3	34.4		36.0	41.5	41.5	

ICICI Securities – Retail Equity Research

Result Update

Key takeaways of recent quarter & conference call highlights

Q2FY22 Results: Premium portfolio drives performance

- Overall ECD segment revenue increased 18% YoY. Fan, pump and appliances revenue increased 17%, 37% and 8% YoY, respectively, in Q2FY22. Decorative and super premium fan revenue increased 45% and 40%, respectively. In the lighting segment, revenue increased, albeit at a slow pace of 3% YoY. B2C lighting category was up 19% while B2B & B2G witnessed a low offtake
- Price hikes (of 3-4%), improved product mix helped partially offset higher raw material costs. As a result, fall in gross margin was limited to 100 bps YoY (33bps QoQ). Other cost optimisation measures helped the company to maintain EBITDA margin at 15.5%
- The management has guided for current level of gross margin, going forward, supported by price hikes and improved product mix

Q2FY22 Earnings Conference Call highlights

- Market share gains: The company has gained market share of ~1.7% in the overall fans (total 27% market share in the fans). There was market share gain of 2.7% in the premium fan segment. The company now commands ~15% market share in the water heater segment while in mixer grinder it has ~5-6% of market share
- Demand outlook: The company is likely to maintain revenue CAGR of ~14%, going forward. CGCEL has guided more launches of premium products in the coming quarter. The company expects a recovery in the B2G lighting segment and residential pump demand, going forward
- Channel expansion: CGCEL has covered ~55% of total distribution of fans and aims to take its total reach to 90%
- Margins: The company has entered into an advance contract for sourcing of raw materials to mitigate inflationary pressure. CGCEL has taken various initiative under project Unnati to save operational costs. The company aims to save ~100 bps costs per annum with this initiative

Exhibit 1: P	eer coi	mpari	son																						
Compony	Mcap		Reve	enue		E	EBITDA margin				PAT				RoCE				RoE				PE		
Company	₹cr	FY21	FY22E	FY23E	FY24E	FY21	FY22EF	Y23EF	Y24E	FY21	FY22E	FY23E	FY24E	FY21 F	Y22EF	Y23EF1	(24E	FY21 F	FY22EF	(23EF)	(24E	FY21	FY22EF	Y23EF	·Y24
Havells	81,045	10428	13769	16181	18675	15	14	14	14	1040	1283	1542	1806	25	27	31	33	20	23	26	27	78	63	53	45
Crompton Greaves	28,206	4804	5338	6413	7319	15	14	15	14	617	569	727	822	34	36	42	42	32	28	33	32	46	50	39	34
Bajaj Electrical	13,231	4585	5476	6245	6982	7	8	9	9	189	263	389	449	15	19	25	24	11	16	20	19	70	50	34	29
Polycab	34,849	8927	10941	12775	14943	13	12	13	13	886	883	1158	1362	22	21	24	24	18	16	19	19	39	39	30	26
Symphony	7,255	900	1097	1380	1660	15	17	20	20	107	145	225	275	15	21	29	31	15	20	27	28	68	50	32	26
V guard	10,407	2721	3237	3882	4456	11	10	11	11	202	226	301	352	24	24	28	29	17	19	22	23	52	46	35	30
Voltas	39,357	7556	8786	9958	10409	8	9	11	11	529	727	952	1132	15	20	23	21	11	15	17	17	74	54	41	35

Source: BSE, ICICI Direct Research

The company reported a strong Q2FY22 performance led by a sharp growth in the premium product category. Further, CGCEL maintained its long term growth outlook (~14% CAGR) led by increased penetration and launches of new products in the premium category. We believe with strong supply chain and distribution network in place CGCEL is set to benefit from spike in real estate industry. On the margin front, improved product mix and various cost optimisation measures are likely to keep CGCEL's margins at elevated levels. We introduce FY24E and model revenue, earning CAGR of 15% and 10%, respectively, in FY21-24E. We roll over our valuation on FY24E and value CGCEL at 40x FY23E (~30% discount to Havells) with a revised target price of ₹ 525/share.

Exhibit 2: Variance	e Analysis						
	Q2FY22	2FY22E	Q2FY21 `	YoY (%)	Q1FY22	loQ (%)	Comments
Revenue	1,385.1	1,389.8	1,213.2	14.2	1,050.5	31.9	Strong growth led by ECD division
Other Income	16.9	19.1	16.7	1.1	19.6	-14.0	
Raw Material Exp	941.6	945.0	813.3	15.8	710.7	32.5	Gross margin declined 100 bps YoY due to higher raw material prices
Employee Exp	96.2	97.3	79.7	20.8	88.5	8.7	
Advertisement Exp	18.0	27.8	25.0	-28.0	25.0	-28.0	
Other expenditure	115.2	125.1	104.0	10.8	101.3	13.7	
EBITDA	214.1	194.6	191.3	12.0	125.0	71.2	
EBITDA Margin (%)	15.5	14.0	15.8	-31 bps	11.9	355 bps	Lower A&P spends and other expenses partially offset higher raw material costs. As a result, the company reported a flattish EBITDA margin on a YoY basis
Depreciation	10.1	8.9	7.7	31.3	7.6	32.9	
Interest	8.0	7.2	11.1	-27.9	10.1	-20.4	
Excp item							
PBT	212.9	197.6	189.1	12.6	127.0	67.6	
Тах	54.1	49.6	47.5	13.9	32.2	67.7	
PAT	158.8	148.0	141.7	12.1	94.8	67.6	PAT growth on a YoY basis was driven by higher topline growth and savings in interest outgo
Key Metrics							· · · · ·
ECD	1,096.4	1,064.4	931.7	17.7	884.4	24.0	Strong growth in appliances (up 37% YoY), fan (up 17% YoY) drove overall ECD performance
Lighting & Products	288.7	325.4	281.5	2.6	166.1	73.8	B2C lighting LED continues to witness healthy value growth of 19% while lighting B2B and B2G business faced slow order pick-up

Source: Company, ICICI Direct Research

Exhibit 3: Chang	ge in estir	nates						
(₹ Crore)		FY22E			FY23E		FY24E introduce	Comments
	Old	New	Change	Old	New	Change	d	
Revenue	5462.9	5338.1	(2.3)	6566.7	6413.1	(2.3)	7318.5	We introduced FY24E and model revenue CAGR of 15% in FY21-24E supported by strong demand of appliances and revival in the lighting segments
EBITDA	759.3	742.0	(2.3)	958.7	929.9	(3.0)	1046.5	
EBITDA Margin %	13.9	13.9	Obps	14.6	14.5	-10bps	14.3	We have slightly tweaked our EBITDA margin estimate downside considering restoration of key operating expenses going forward
PAT	583.7	568.7	(2.6)	749.3	726.7	(3.0)	821.9	
EPS (₹)	9.3	9.1	(2.6)	12.0	11.6	(3.0)	13.1	

Source: ICICI Direct Research

(%)		Curi	rent		FY24E	Earl	ier	Comments
	FY20	FY21E	Y22E	Y23E	introduc	FY22E	FY23E	
ECD	5.5	10.9	11.5	21.5	13.9	14.4	21.6	Continous rising proportion of premium fans in the topline, along with appliances business would help drive sales of ECD segment going forward. We build in ECD segment revenue CAGR of 16% in FY21-24E
Lighting & Products	-10.6	-7.50	9.7	15.0	15.0	11.4	15.0	Low base, price stability and improved government expenditure on street lights segment would help drive revenue of lighting business for CGCEL going forward

Source: ICICI Direct Research

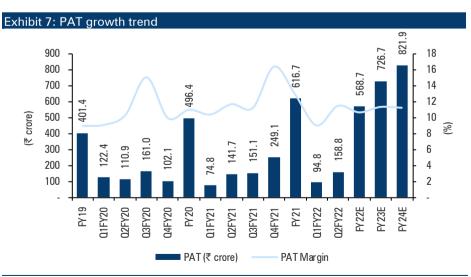
Financial story in charts



Source: Company, ICICI Direct Research



Source: Company, ICICI Direct Research



Source: Company, ICICI Direct Research

FY21

FY22E

₹ crore

FY24E

FY23E

Financial Summary

Exhibit 8: Profit a	nd loss sta	atement			₹ crore
(Year-end March)	FY20	FY21	FY22E	FY23E	FY24E
Revenue	4,520.3	4,803.5	5,338.1	6,413.1	7,318.5
Growth (%)	0.9	6.3	11.1	20.1	14.1
Expenses					
Raw material exp	3,070.3	3,267.2	3,629.9	4,360.9	4,976.6
Employee exp	311.0	336.6	363.0	416.9	490.3
Other exp	440.9	397.1	480.4	545.1	658.7
Total Operating exp	3,921.2	4,083.0	4,596.1	5,483.2	6,272.0
EBITDA	599.1	720.5	742.0	929.9	1,046.5
Growth (%)	2.5	20.3	3.0	25.3	12.5
Depreciation	26.8	29.7	31.0	35.3	40.3
Interest	40.7	42.9	30.4	13.9	11.1
Other Income	59.1	75.8	80.1	89.8	102.5
РВТ	590.7	723.6	760.7	970.5	1,097.7
Total Tax	94.3	107.0	192.0	243.8	275.7
PAT	496.4	616.7	568.7	726.7	821.9

Profit after Tax	496.4	616.7	568.7	726.7	821.9
Add: Depreciation	26.8	29.7	31.0	35.3	40.3
(Inc)/dec in Current Assets	-124.5	-77.6	-295.7	-363.2	-269.9
Inc/(dec) in CL and Provisions	-119.3	283.3	-17.6	118.8	210.1
Others	40.7	42.9	30.4	13.9	11.1
CF from operating activities	320.1	895.0	316.7	531.4	813.4
(Inc)/dec in Investments	0.4	-228.9	-100.0	200.0	-100.0
(Inc)/dec in Fixed Assets	-92.5	-26.6	-60.0	-70.0	-80.0
Others	12.7	-6.2	-3.1	-1.9	-1.6
CF from investing activities	-79.4	-261.8	-163.1	128.1	-181.6
Issue/(Buy back) of Equity	0.1	0.0	0.0	0.0	0.0
Inc/(dec) in loan funds	-169.5	119.1	-100.0	-50.0	-20.0
Dividend paid & dividend tax	-151.1	-344.7	-313.4	-501.4	-501.4
Others	-15.1	148.2	-220.5	-13.9	-11.1
CF from financing activities	-335.6	-77.5	-633.9	-565.3	-532.5
Net Cash flow	-94.9	555.8	-480.3	94.2	99.3
Opening Cash	143.0	48.1	603.9	123.6	217.9
Closing Cash	48.1	603.9	123.6	217.9	317.2

FY20

Source: Company, ICICI Direct Research

Exhibit 9: Cash flow statement

(Year-end March)

Exhibit 10: Balance S	Sheet				₹ crore		
(Year-end March)	FY20	FY21	FY22E	FY23E	FY24E		
Liabilities							
Equity Capital	125.5	125.5	125.5	125.5	125.5		
Reserve and Surplus	1,342.9	1,805.9	1,871.1	2,096.4	2,416.9		
Total Shareholders funds	1,468.4	1,931.4	1,996.5	2,221.8	2,542.3		
Total Debt	179.7	298.8	198.8	148.8	128.8		
Total Liabilities	1,648.1	2,230.1	2,195.3	2,370.6	2,671.1		
Assets							
Gross Block	191.1	226.8	286.8	356.8	436.8		
Less: Acc Depreciation	61.6	91.3	122.2	157.5	197.7		
Total Fixed Assets	149.5	146.4	175.4	210.2	249.9		
Goodwill	779.4	779.4	779.4	779.4	779.4		
Investments	540.8	769.7	869.7	669.7	769.7		
Inventory	463.6	518.6	570.4	685.2	782.0		
Debtors	463.5	491.2	658.1	790.7	902.3		
Other CA	248.5	243.3	320.3	436.1	497.7		
Cash	48.1	603.9	123.6	217.9	317.2		
Total Current Assets	1,223.7	1,857.0	1,672.4	2,129.9	2,499.1		
Creditors	643.6	864.7	877.5	1,054.2	1,203.0		
Provisions	184.6	226.2	251.7	305.7	348.9		
Other CL	275.6	296.2	240.2	128.3	146.4		
Total Current Liabilities	1,103.8	1,387.1	1,369.4	1,488.2	1,698.3		
Net current assets	119.9	469.9	303.0	641.7	800.8		
Other non current assets	58.5	64.7	67.8	69.6	71.2		
Total Assets	1,648.1	2,230.1	2,195.3	2,370.6	2,671.1		

Source: Company, ICICI Direct Research

Exhibit 11: Key ratios (Year-end March) FY20 FY22E FY23E FY24E FY21 Per share data (र) EPS 7.9 9.8 9.1 11.6 13.1 Cash EPS 8.3 10.3 9.6 12.2 13.8 ΒV 23.4 30.8 31.9 35.4 40.6 DPS 5.5 5.0 8.0 8.0 2.4 **Operating Ratios (%)** EBITDA Margin 13.3 13.9 15.0 14.5 14.3 PAT Margin 11.0 12.8 10.7 11.3 11.2 Asset Turnover 23.7 18.6 18.0 16.8 21.2 37.4 39.4 39.0 39.0 39.0 Inventory Days **Debtor Days** 37.4 37.3 45.0 45.0 45.0 **Creditor Days** 52.0 65.7 60.0 60.0 60.0 Return Ratios (%) RoE 33.8 31.9 28.5 32.7 32.3 RoCE 38.3 36.0 34.4 41.5 41.5 RoIC 120.0 232.0 121.7 119.1 115.8 Valuation Ratios (x) P/E 56.8 45.7 49.6 38.8 34.3 EV / EBITDA 46.4 37.7 36.9 29.5 26.0 EV / Net Sales 6.1 4.3 5.6 5.1 3.7 Market Cap / Sales 6.2 5.9 5.3 4.4 3.9 Price to Book Value 19.2 14.6 14.1 12.7 11.1 Solvency Ratios Debt / Equity 0.1 0.2 0.1 0.1 0.1 **Current Ratio** 1.4 1.4 1.1 1.4 1.4 Quick Ratio 0.9 0.7 0.9 0.9 0.9

Source: Company, ICICI Direct Research

Exhibit 12: ICICI	Dire	ct Co	nsum	er Disc	retic	onary	' uni	verse	Э															
Sector / Company	CMP	TP(₹)	Doting	M Cap		EPS	(₹)			P/E	(x)			ev/ebit	'DA (x)			RoCE	(%)			RoE	(%)	
Sector / Company	(T)	117(%)	Rating	(₹ Cr)	FY21	FY22E	FY23E	FY24E	FY21	FY22E	FY23E	FY24E	FY21	FY22E	FY23E	FY24E	FY21	FY22E	FY23E	FY24E	FY21	FY22E	FY23E	FY24E
Asian Paints (ASIPAI)	2,918	3,425	Buy	2,79,836	33.4	28.3	40.6	52.3	87.3	103.0	71.9	55.8	56.7	66.5	47.9	37.5	29.6	25.0	33.0	38.5	25.0	21.1	27.9	32.1
Berger Paints (BERPAI)	718	860	Hold	69,732	7.4	9.5	11.9	14.7	96.9	76.0	60.4	48.7	58.5	48.6	39.7	32.3	24.9	29.0	33.9	36.0	21.3	24.7	27.6	29.2
Kansai Nerolac (KANNER)	544	750	Buy	29,317	9.9	13.0	16.1	18.7	55.2	42.0	33.8	29.0	35.2	28.0	22.7	19.4	17.2	21.5	23.4	24.2	13.2	16.6	18.0	18.4
Pidilite Industries (PIDIND)	2,285	2,390	Hold	1,16,032	22.2	25.3	30.7	36.8	103.0	90.2	74.4	62.2	68.8	60.1	50.7	42.7	23.8	23.0	26.9	30.8	20.2	19.5	22.5	25.7
Bajaj Electricals (BAJELE)	1,155	1,250	Buy	13,231	16.5	23.0	34.0	39.2	70.0	50.3	34.0	29.5	44.4	32.2	23.0	20.4	15.1	19.3	25.2	24.2	10.7	16.3	19.9	19.1
Crompton Greaves(CROGR	450	525	Buy	28,206	9.8	9.1	11.6	13.1	45.7	49.6	38.8	34.3	37.7	36.9	29.5	26.0	34.4	36.0	41.5	41.5	31.9	28.5	32.7	32.3
Havells India (HAVIND)	1,299	1,545	Buy	81,045	16.7	20.6	24.7	28.9	78.0	63.2	52.6	44.9	51.0	42.6	35.5	30.2	24.9	27.5	30.9	32.9	20.1	22.9	25.5	26.8
Polycab India (POLI)	2,337	2,100	Hold	34,849	59.4	59.2	77.7	91.3	39.3	39.4	30.1	25.6	29.1	26.8	20.7	17.4	21.9	21.1	24.2	24.2	18.5	16.5	18.5	18.5
Symphony (SYMLIM)	1,037	1,050	Hold	7,255	15.3	20.8	32.1	39.3	67.8	49.9	32.3	26.4	50.9	39.1	25.1	20.5	15.2	21.1	29.1	30.7	14.9	19.9	27.0	28.0
V-Guard Ind (VGUARD)	243	310	Buy	10,407	4.7	5.3	7.0	8.2	51.5	46.0	34.5	29.5	32.5	31.5	24.7	20.9	23.9	24.2	28.4	29.0	16.7	18.5	22.0	22.5
Voltas Ltd (VOLTAS)	1,190	1,170	Buy	39,357	16.0	22.0	28.8	34.2	74.4	54.1	41.3	34.8	60.7	48.2	35.9	33.4	15.0	20.2	22.8	21.1	10.6	14.9	17.0	17.4
Amber Enterprises (AMBEN	3,222	3,365	Buy	10,856	24.7	43.2	87.7	109.7	130.4	74.5	36.7	29.4	49.1	36.1	20.9	16.9	7.7	11.0	18.3	19.7	5.2	8.8	15.2	16.0
Dixon Technologies (DIXTE	4,831	5,050	Buy	28,285	27.3	52.3	97.4	152.5	177.1	92.4	49.6	31.7	98.7	60.0	34.2	22.0	23.5	34.6	47.4	50.6	21.7	33.9	41.7	41.4
Supreme Indus (SUPIND)	2,358	2,740	Buy	29,953	77.0	67.6	80.7	91.1	30.6	34.9	29.2	25.9	22.7	25.3	20.9	18.5	33.1	25.7	27.3	27.6	30.9	24.4	25.1	25.0
Astral Polytecnik (ASTPOL	2,137	2,160	Hold	42,929	20.3	24.6	31.8	40.6	105.2	86.7	67.2	52.7	66.0	55.9	43.7	34.4	27.5	29.2	32.5	34.0	21.5	22.8	24.9	26.0
EPL (ESSPRO)	220	279	Hold	6,937	7.7	9.4	11.6	13.3	28.4	23.3	19.0	16.6	11.7	10.6	8.7	7.7	16.2	17.7	20.8	21.5	14.8	16.6	18.9	19.7
Time Techno (TIMTEC)	71	100	Buy	1,606	4.8	8.3	10.7	11.5	14.9	8.5	6.6	6.2	5.7	4.6	3.8	3.5	8.7	12.2	13.9	13.9	5.7	9.5	11.3	11.1
Moldtek Packaging (MOLP	665	675	Buy	1,844	17.3	22.5	30.6	38.0	38.4	29.6	21.7	17.5	20.6	16.2	12.6	10.3	21.4	24.8	29.1	30.1	20.7	21.9	24.1	23.9

Source: Bloomberg, ICICI Direct Research

RATING RATIONALE

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