### CMP: ₹ 420

## Target:₹515 (23%)

# Target Period: 12 months

October 13, 2021

# EV stake sale unlocks value; indicative of potential

About the stock: Tata Motors (TML) is an auto OEM from the house of Tatas, operating in domestic (PV, CV) as well as global markets (Jaguar Land Rover i.e. JLR)

- JLR is a luxury car brand, which includes two prominent names i.e. Jaguar (models like l-pace, etc.) & Land Rover (models like Defender, Evoque, etc)
- FY21 consolidated revenue mix JLR 78%, India CV ~13%, India PV ~7%

### **Company Update:**

- TML has raised US\$1 billion (~₹ 7,500 crore) via 11-15% stake sale (exact quantum dependent upon meeting of revenue thresholds) in its India EV business (EVCo) to TPG Rise (TPG Rise Climate Fund; ADQ is co investor)
- The implied valuation of EVCo is pegged at US\$6.7 9.1 billion
- EVCo will invest >US\$2 billion (i.e. >₹ 16,000 crore) over the next five years in products, platforms, drive trains, dedicated EV manufacturing, charging infrastructure and advanced technologies. Committed to 10 EVs by FY26

What should investors do? TML's stock price has underperformed Nifty Auto index in past five years, having de-grown at ~5% CAGR (~₹ 555 in October 2016).

• We maintain **BUY** on EV proactiveness and continued deleveraging focus

**Target Price and Valuation:** The transaction unlocks EV business value and demonstrates the future potential of the changing technology landscape in mobility. We value TML at a revised target price of ₹ 515 on SOTP basis vs. ₹ 450 earlier (15x, 3.3x FY23E EV/EBITDA on India, JLR businesses, respectively). We slightly revise India PV, JLR volume estimates and arrive at ₹ 90/share value for EVCo assuming 15% stake sale @₹ 7,500 crore (conservatively) and 20% holding company discount.

### Key triggers for future price performance:

- We expect 20.8% FY21-23E revenue CAGR backed by 16.2% volume CAGR; margins seen at 14.7% in FY23E along with RoE of 20%
- Continued proactive measures towards electrification
- Deleveraging progress (FY21 net automotive debt at ~₹ 41,000 crore)

Alternate Stock Idea: Apart from TML, in our OEM coverage we also like M&M.

- Focused on prudent capital allocation, UV differentiation & EV proactiveness
- BUY with target price of ₹1,000

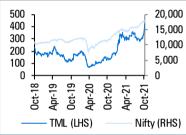
Research	
BUY	

ICICI dired

## TATA MOTORS Connecting Aspirations

Particular	S							
Particular				₹ crore				
Market Cap	Market Capitalization							
Total Debt		1,35,905						
Cash and Ir	1)	65,844						
EV (FY21)		2,30,879						
52 week H/	4	436 / 126						
Equity capit		765.8						
Face value	(₹)			2.0				
Sharehold	ling pat	tern						
	Sep-20	Dec-20	Mar-21	Jun-21				
Promoter	42.4	42.4	46.4	46.4				
FII	15.8	15.6	13.8	14.3				
DII	13.1	12.6	11.9	11.5				
Other	28.7	29.4	27.9	27.8				





#### Recent event & key risks

- Sells 11-15% stake in EVCo pegging its valuation at US\$ 7-9B
- Key Risk: (i) Slip up in maintaining product offeringcapex need balance on EVs, (ii) Delay in outlined debt, FCF plans

#### **Research Analyst**

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Jaimin Desai jaimin.desai@icicisecurities.com

Key Financial Summary							
Key Financials	FY19	FY20	FY21	5 year CAGR (FY16-21)	FY22E	FY23E	2 year CAGR (FY21-23E)
Net Sales	3,01,938.4	2,61,068.0	2,49,794.8	-1.9%	3,01,135.4	3,64,669.8	20.8%
EBITDA	29,794.8	23,914.1	35,782.0	-3.1%	38,624.6	53,733.3	22.5%
EBITDA Margins (%)	9.9	9.2	14.3		12.8	14.7	
Net Profit	(28,724.2)	(11,975.4)	(13,395.0)	PL	(977.6)	13,878.1	LP
EPS (₹)	(79.8)	(33.3)	(35.0)		(2.6)	36.2	
P/E	(5.3)	(12.6)	(12.0)		(164.5)	11.6	
RoNW (%)	(47.3)	(18.7)	(23.6)		(1.8)	19.9	
RoCE (%)	3.7	1.3	6.3		7.1	14.6	

Source: Company, ICICI Direct Research

Company Update

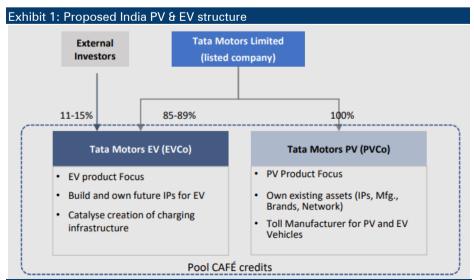
## Other details and conference call highlights

#### Other details of the stake sale

- EVCo will be incorporated as a separate wholly owned subsidiary
- The deal values EVCo between US\$6.7 billion and 9.1 billion (~₹ 50,250–68,250 crore), with 50% of ₹ 7,500 crore to be paid by March 2022 and the rest by end-CY22E. EVCo will issue compulsorily convertible preference shares (CCPS) to the investors in lieu of the investment at a nominal coupon rate. These CCPS are due to conversion in equity shares post FY27E
- EVCo is envisaged as an asset light company and will pay manufacturing and licensing fees to TML's India PV business for 'toll manufacturing' and usage of brand names, respectively
- TPG Rise will have representation on the EVCo board of directors

#### Takeaways and highlights from analyst conference call

- India EV industry volumes are expected to grow 2.5-2.7x YoY to ~15-16,000 units in FY22E
- While Nexon EV continues to lead industry with 70%+ market share, demand-supply gap for it has only extended as CY21 has progressed
- TML will introduce 10 EVs in India by FY26 and aims to continue to be the market leader in this sunrise space
- Total cost of ownership (TCO) parity with ICE will be tipping point for EVs
- TML expects EV penetration to be in early double digit territory for PV industry in next 5 years; with TML's own penetration seen at >20%
- Present EVCo revenues are at ~₹ 500-600 crore. It is aiming for EBITDA breakeven next year and for FCF positive status after three to four years. EVCo contribution margins are similar to India PV business
- TML remains open to collaboration for India PV business
- Final EVCo stake sale quantum is linked to revenue generation by FY27E
- Going forward, the company will look to localise battery cells (already localised battery packs)
- "Born EV" products are being considered for next seven new launches
- Cost reduction via lower battery prices and higher localisation is expected to offset any possible EV subsidy withdrawal in next two to three years
- No PV business assets or liabilities are set to move into EVCo



Source: Company, ICICI Direct Research





Source: Company, ICICI Direct Research

to take t	he lead in acce	lerating this exciting journey	TATA MOTORS Connecting Aspirations
	Product	<ul> <li>Expand portfolio of offering India specific products with differe ranges (10 EVs by FY26)</li> </ul>	nt body styles and driving
) <u> </u>		Transition to Modular Multi-energy platform from Conversion	EVs
$\sim$		Expand beyond existing micro-markets (100+ cities , 255 touch	points in FY22)
TTTTT	Sales & Marketing	Continue brand building for awareness creation and driving asp	iration
		<ul> <li>Increase options to access Tata EVs (e.g Subscription)</li> </ul>	
		Drive superior customer experience through digital tool and experience through digital tool and experience through the superior of the su	perience centres
630		Drive deeper localization ( localization of Tier-1 & Tier 2 composition	nents)
	Capability building	Build center of competence	
		Expand Tata UniEVerse to offer holistic solutions to customers	Charging, financing, options
	Ecosystem	to access TML EVs etc)	
250	Development:	Operationalising plan on battery reuse, repurpose and recycle	

Source: Company, ICICI Direct Research

FY25 >85%
<b>NOE0/</b>
203%
localization
BMS Deeper localization of Battery pack E-Drive Inverter Integrated Electronics

Particulars	Parameters	EBITDA	Multiple	Per Share Equity Value		
Tata Motors Core business	FY23E EV/EBITDA	6,532	15.0	225		
JLR	FY23E Adj EV/EBITDA	37,722	3.3	180		
India EV business	15% stake sale; 20% holdco discount	7,500	NA	90		
Other Investments	3x P/B on FY21	2,369	3.0	20		
Total value per share				515		

Source: ICICI Direct Research

# Financial Summary

Exhibit 6: Profit and loss	statemen	t		₹ crore
(Year-end March)	FY20	FY21	FY22E	FY23E
Total operating Income	2,61,068	2,49,795	3,01,135	3,64,670
Growth (%)	-13.5	-4.3	20.6	21.1
Raw Material Expenses	1,67,131	1,58,291	1,96,171	2,39,098
Employee Expenses	30,439	27,648	32,080	32,536
Marketing Expenses	57,087	40,922	49,529	54,333
Capitalised Expenses	-17,503	-12,849	-15,269	-15,031
<b>Total Operating Expenditure</b>	2,37,154	2,14,013	2,62,511	3,10,937
EBITDA	23,914	35,782	38,625	53,733
Growth (%)	-19.7	49.6	7.9	39.1
Product development Exp	4189	5227	6285	6625
Depreciation	21425	23547	24844	25527
Interest	7243	8097	8494	8025
Other Income	2973	2643	2650	2703
PBT	(3,520)	8,513	7,922	22,884
Minority Interest	0	0	0	0
Total Tax	395	2542	2586	3252
Reported PAT	(11,975)	(13,395)	(978)	13,878
Growth (%)	-58.3	NM	LP	-1,519.7
EPS (₹)	(33.3)	(35.0)	(2.6)	36.2

Exhibit 7: Cash flow state	₹ crore			
(Year-end March)	FY20	FY21	FY 22E	FY23E
Profit after Tax	(11,975.4)	(13,395.0)	(977.6)	13,878.1
Add: Depreciation	21,425	23,547	24,844	25,527
(Inc)/dec in Current Assets	6,254	-6,045	-11,350	-15,243
Inc/(dec) in CL and Provisions	-6,111	9,999	9,396	24,406
Others	11,743	21,444	3,494	8,025
CF from operating activities	21,336	35,549	25,406	56,594
(Inc)/dec in Investments	-538	-8,312	7,250	-5,750
(Inc)/dec in Fixed Assets	-41,007	-33,809	-26,000	-23,000
Others	5,230	4,317	-2,479	3,352
CF from investing activities	(36,315)	(37,803)	(21,229)	(25,398)
Issue/(Buy back) of Equity	40	46	0	0
Inc/(dec) in loan funds	12,635	17,094	0	-15,000
	12,635 0	17,094 0	0 0	-15,000 0
Inc/(dec) in loan funds				
Inc/(dec) in loan funds Dividend paid & dividend tax	0	0	0	0 0
Inc/(dec) in Ioan funds Dividend paid & dividend tax Inc/(dec) in Sec. premium	0 2,984	0 3,424	0	0 0 -8,025
Inc/(dec) in Ioan funds Dividend paid & dividend tax Inc/(dec) in Sec. premium Others (incl finance costs)	0 2,984 397	0 3,424 -5,244	0 0 -8,494	0 0 -8,025 <b>(23,025)</b>
Inc/(dec) in Ioan funds Dividend paid & dividend tax Inc/(dec) in Sec. premium Others (incl finance costs) <b>CF from financing activities</b>	0 2,984 397 <b>16,057</b>	0 3,424 -5,244 <b>15,320</b>	0 0 -8,494 <b>(8,494)</b>	0 0 -8,025 <b>(23,025)</b> 8,170
Inc/(dec) in Ioan funds Dividend paid & dividend tax Inc/(dec) in Sec. premium Others (incl finance costs) <b>CF from financing activities</b> Net Cash flow	0 2,984 397 <b>16,057</b> 1,078	0 3,424 -5,244 <b>15,320</b> 13,066	0 0 -8,494 <b>(8,494)</b> -4,317	

Source: Company, ICICI Direct Research

Exhibit 8: Balance Shee	t			₹ crore
(Year-end March)	FY20	FY21	FY22E	FY23E
Liabilities				
Equity Capital	720	766	766	766
Reserve and Surplus	61,492	54,481	53,503	67,382
Others	1,681	1,574	1,574	1,574
Total Shareholders funds	63,892	56,820	55,843	69,721
Total Debt	1,18,811	1,35,905	1,35,905	1,20,905
Deferred Tax Liability	1,942	1,556	1,876	2,271
Long term provisions	14,737	13,607	13,392	16,218
Minority Interest / Others	18,595	21,095	22,419	27,149
Total Liabilities	2,17,976	2,28,982	2,29,434	2,36,264
Assets				
Gross Block	3,11,583	3,46,703	3,82,703	4,10,703
Less: Acc Depreciation	1,85,252	2,08,799	2,33,643	2,59,170
Net Block	1,26,330	1,37,904	1,49,060	1,51,533
Capital WIP	35,622	20,964	15,964	10,964
Total Fixed Assets	1,61,952	1,58,868	1,65,024	1,62,497
Investments	16,308	24,620	17,370	23,120
Inventory	37,457	36,089	42,901	51,953
Debtors	11,173	12,679	14,851	17,984
Loans and Advances	935	1,749	2,109	2,554
Cash	33,727	46,792	42,476	50,646
Total Current Assets	1,08,726	1,27,836	1,34,870	1,58,284
Creditors	63,627	68,180	74,253	89,919
Provisions	10,329	12,848	13,992	16,945
Total Current Liabilities	1,04,145	1,14,143	1,23,540	1,47,946
Net Current Assets	4,581	13,693	11,330	10,337
Deferred Tax Asset	5,458	4,520	5,449	6,599
Application of Funds	2,17,976	2,28,982	2,29,434	2,36,264

Source: Company, ICICI Direct Research

Exhibit 9: Key ratios				
(Year-end March)	FY20	FY21	FY22E	FY23E
Per share data (₹)				
EPS	-33.3	-35.0	-2.6	36.2
Cash EPS	26.3	26.5	62.3	102.9
BV	177.6	148.4	145.8	182.1
DPS	0.0	0.0	0.0	0.0
Cash Per Share	123.9	172.0	134.6	157.2
Operating Ratios				
EBITDA Margin (%)	9.2	14.3	12.8	14.7
PBT / Net sales (%)	1.0	4.9	4.6	7.7
PAT Margin (%)	-4.6	-5.4	-0.3	3.5
Inventory days	52.4	52.7	52.0	52.0
Debtor days	15.6	18.5	18.0	18.0
Creditor days	89.0	99.6	90.0	90.0
Return Ratios (%)				
RoE	-18.7	-23.6	-1.8	19.9
RoCE	1.3	6.3	7.1	14.6
RoIC	2.4	11.4	10.9	23.2
Valuation Ratios (x)				
P/E (adjusted)	NM	NM	NM	8.4
ev / Ebitda	9.8	6.5	6.3	4.1
EV / Net Sales	0.9	0.9	0.8	0.6
Market Cap / Sales	0.6	0.6	0.5	0.4
Price to Book Value	2.4	2.8	2.9	2.3
Solvency Ratios				
Debt/EBITDA	5.0	3.8	3.5	2.3
Debt / Equity	1.9	2.4	2.4	1.7
Current Ratio	0.6	0.6	0.6	0.6
Quick Ratio	0.2	0.3	0.3	0.3

Source: Company, ICICI Direct Research

Sector / Company	CMP	TP		M Cap		EPS (₹)			P/E (x)		EV/	EBITDA	(x)	F	ROCE (%)			RoE (%)	
	(₹)	(₹)	Rating	(₹ Cr)	FY21P	FY22E	FY23E	FY21P	FY22E	FY23E	FY21P	FY22E	FY23E	FY21P	FY22E	FY23E	FY21P	FY22E	FY23E
Apollo Tyre (APOTYR)	239	275	Buy	15,178	5.5	10.2	16.6	43.3	23.4	14.4	7.1	7.3	5.3	7.6	6.1	9.1	6.4	5.5	8.4
Ashok Leyland (ASHLEY)	139	160	Buy	40,687	-1.1	0.4	4.6	-130.1	314.3	29.9	81.6	36.4	15.0	-1.9	3.2	16.5	-4.4	1.9	17.7
Bajaj Auto (BAAUTO)	3,978	4,275	Hold	1,15,111	157.4	167.7	193.6	25.3	23.7	20.5	18.9	17.6	14.8	18.2	19.3	22.5	18.1	18.9	21.4
Balkrishna Ind. (BALIND)	2,591	2,825	Buy	50,088	59.8	67.0	78.4	43.4	38.7	33.0	28.3	24.8	21.5	19.3	19.9	21.0	19.2	18.7	19.0
Bharat Forge (BHAFOR)	790	1,000	Buy	36,780	-2.7	17.2	25.1	NM	46.0	31.5	45.5	21.5	16.8	2.2	9.3	12.7	3.3	14.0	16.8
Eicher Motors (EICMOT)	2,908	2,920	Hold	79,476	49.3	64.9	96.4	59.0	44.8	30.2	40.3	31.1	21.2	11.3	13.7	17.8	11.8	14.0	18.0
Escorts (ESCORT)	1,516	1,360	Hold	18,583	71.2	67.7	78.2	21.3	22.4	19.4	13.8	14.8	12.3	18.7	14.7	15.1	16.2	13.6	13.8
Hero Moto (HERHON)	2,916	3,115	Hold	58,233	148.4	155.9	188.8	19.6	18.7	15.4	12.4	11.7	9.5	20.8	20.1	22.3	19.5	18.6	20.3
M&M (MAHMAH)	890	1,000	Buy	1,10,645	2.3	33.6	39.1	395.3	26.5	22.8	16.5	15.5	13.6	9.5	9.8	10.9	2.7	10.9	11.4
Maruti Suzuki (MARUTI)	7,693	6,400	Reduce	2,32,390	140.0	153.1	228.5	54.9	50.2	33.7	35.4	29.6	20.2	4.3	5.9	9.5	8.2	8.5	11.7
Minda Industries (MININD)	769	835	Buy	21,963	7.6	10.7	19.4	101.2	71.8	39.6	31.4	25.3	18.0	9.1	10.3	15.9	9.2	9.5	14.8
Motherson (MOTSUM)	245	280	Buy	77,369	3.3	5.5	9.3	NM	44.3	26.3	17.0	12.2	8.8	6.7	12.6	19.9	8.8	12.9	19.4
Tata Motors (TATMOT)	420	515	Buv	1,60,818	-35.0	-2.6	36.2	NM	-164.5	11.6	6.5	6.3	4.1	6.3	7.1	14.6	-23.6	-1.8	19.9

Source: Company, ICICI Direct Research

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