JK Lakshmi Cement (JKLAKS)

CMP: ₹ 615 Target: ₹ 785 (28%)

Target Period: 12 months

BUY

CI direc

November 2, 2021

Price hikes to help recoup margins, going ahead...

About the stock: JK Lakshmi mainly caters to north, west & eastern markets with total capacity of 13.3 MT (including subsidiary). It has integrated units at Sirohi, Udaipur (Rajasthan), and Durg (Chhattisgarh) while grinding units at Jhajjar (Haryana), Cuttack (Odisha), Kalol and Surat (Gujarat).

- It also has 105 MW power plant (74 MW CPP, 21 MW WHRS, and 10 MW solar)
 that fulfils 75% of its total power requirements
- The company is now adding 2.5 MT cement capacity (1.5 MT clinker) through its subsidiary unit UCWL at cost of ₹ 1400 crore

Q2FY22 Results: Results remained weak due to volume disappointment along with the higher cost pressure.

- Revenues were up 7% to ₹ 1118.2 crore led by sales realisation growth of 10.3% YoY to ₹ 4,820. Sales volume were down 2.9% YoY to 2.32 MT
- EBITDA/t was down 10.3% YoY to ₹ 701/t (vs. I-direct estimate ₹ 738/t).
 EBITDA margin was at 14.5%, down 333 bps YoY, 301bps QoQ
- PAT of ₹ 76.6 crore was down 5% YoY vs. (lower than our estimate: ₹ 82.4 crore)

What should investors do? JK Lakshmi's share price has grown by \sim 2.5x over the past three years (from \sim ₹ 331 in August 2018 to ₹ 816 in July 2021).

• We remain positive on the company and maintain BUY rating

Target Price and Valuation: We value company at ₹ 785 i.e.10x FY23E EV/EBITDA

Key triggers for future price performance:

- With expected utilisation of 94%+ for FY22E, volume growth to moderate going forward as the new capacity will come on stream only in FY24E
- WHRS of 10 MW to get commissioned by Q3FY22 that should help contain power cost
- B/s strength to remain strong despite newly announced capex of ~₹ 1400 crore for its subsidiary unit UCWL

Alternate Stock Idea: Apart from JK Lakshmi, in our cement sector coverage we also like another north based player Mangalam Cement.

- The upcoming UP election along with enhanced clinker capacity to drive growth. The benefit of various incentives to provide cost advantage
- BUY with a target price of ₹ 600/share



Particulars	
Particular	Amount
Mcap	₹ 7239 crore
Debt (FY21)	₹ 1034 crore
Cash & Invest (FY21)	₹ 726 crore
EV	₹ 7546 crore
52 week H/L	₹ 395 / ₹ 180
Equity cap	₹ 59 crore
Face value	₹ 5

Shareho	lding pat	tern		
(in %)	Dec-20	Mar-21	Jun-21	Sep-21
Promoter	46.21	46.21	46.21	46.01
FII	10.65	10.58	10.26	12.48
DII	24.72	27.17	28.42	26.16
Others	18.42	16.04	15.11	15.35

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200 -	5000
0 +	0
Sep-18 Mar-19 Sep-19 Mar-20 Sep-20 Mar-21	
Sep	
JK Lakshmi (LHS) — NIFTY	(RHS)

Recent event & key risks

Price Chart

- Any delay in commissioning of new capacities
- Volatility in prices of key inputs like coal/petcoke

Research Analyst

Rashesh Shah Rashes.shah@icicisecurities.com

Key Financial Summar	У							
Key Financials	FY18	FY19	FY20	FY21	3 Year CAGR (%)	FY22E	FY23E	2 Year CAGR (%)
Net Sales	3412	3882	4044	4385	8.7	5290	5489	11.9
EBITDA	411	415	672	790	24.3	895	982	11.5
EBITDA (%)	12.1	10.7	16.6	18.0		16.9	17.9	
PAT	84	80	265	395	67.6	431	467	8.7
EPS (₹)	7.1	6.8	22.6	33.5		36.6	39.7	
EV/EBITDA	20.9	20.4	12.2	9.6		8.7	8.0	
EV/Tonne (\$)	113	103	88	81		80	81	
RoNW	5.8	5.2	15.5	19.0		19.1	17.9	
RoCE	9.2	9.3	17.1	21.1		22.0	21.5	

Key performance highlights

- Sales volumes were at 2.32 MT (down 2.9% YoY, 12.7% QoQ). The decline
 was higher than expected as transporter's strike in Chhattisgarh affected
 business for 15 days during Q2 apart from monsoon led weakness. Expect
 volume growth of 10% for FY22E. H1FY22 had 16% growth in volumes
- EBITDA/t declined 10.3% YoY, 13.8% QoQ to ₹ 701/t (vs. I-direct estimate:
 ₹ 738/t) on the back of higher cost of production
- Price hikes of ₹ 15-25/bag announced to mitigate the cost pressure and recoup the margins. Another hike of ₹ 35-40/bag required to cover the entire cost pressure
- Petcoke share is 50% now from 80% earlier, 40% is coal and 10% bio-mass for company's fuel requirement. Also, 25% requirement of Durg plant is met through linkages
- Total ₹ 20-22 crore per year expected annually from new 10 MW WHRS unit, which is expected to get commissioned in December 2021

Key conference call highlights

Capex: At JKLC, no expansion currently (plans will be announced in coming quarters). They intend to increase market share in Gujarat and Rajasthan. A 10 MW WHR plant commissioning is expected in December 2021. No further plan for WHRS. A 5 MW solar power plant to get commissioned at UCWL by December 2021.

Capex at subsidiary- No plans to merge subsidiary unit due to differential rate of tax structure at present. It will happen over next two to three years. UCWL completed de-bottlenecking and expanded clinker capacity by 0.3 MT to 1.5 MT and cement by 0.6 MT to 2.2 MT. It is now undergoing ₹ 1,400 crore expansion. To add 2.5 MT cement and 1.5 MT clinker capacities (financed via debt and equity). Total capex at parent company will be around ₹ 150 crore for FY22E

Cement prices & Cost: Cement price has increased ₹ 15-20/bag in October 2021 to offset cost pressures. Fuel consumption costs at ₹ 8400 vs. 7000/t in Q1FY22. Current inventory at ₹ 9000/t+ cost which will be reflected in Q3

On merger of JKLC & UCWL: Currently no plans of merger between UCWL and JKLC due to difference in the tax rates (UCWL @ 25% & JKLC @ 34%)

Consolidated gross debt: Consolidated gross debt was at ~₹ 1660 crore while net debt at ₹ 960 crore. Standalone gross debt at ₹ 1100 and net debt of ₹ 600 crore; Debt repayment for FY22E is ₹ 330 crore and ₹ 20 crore for UCWL. Repaid already ₹ 125 crore of debt, balance ₹ 200 crore to be repaid in H2FY22E.

Exhibit 1: Variance	Analysis						
Particulars	Q2FY22	Q2FY22E	Q1FY21	YoY (%)	Q4FY21	QoQ (%)	Comments
Net Sales	1118.2	1166.9	1044.8	7.0	1,231.5	-9.2	Capacity utilsation remained better than industry at $\sim\!80\%$
EBITDA	162.6	190.0	186.7	-12.9	216.1	-24.8	
EBITDA Margin (%)	14.5	16.3	17.9	-333 bps	17.5	-301 bps	Margin contraction is mainly attributed to sharp increase in power & fuel
PAT	76.6	82.4	80.6	-5.0	118.7	-35.5	
Mara Adadala a							
Key Metrics							
Volume (MT)	2.32	2.57	2.39	-2.9	2.66	-12.7	
Realisation (₹)	4,820	4,533	4,371	10.3	4,633	4.0	
EBITDA per Tonne (₹)	701	738	781	-10.3	813	-13.8	
Pet tonne cost	Q2FY22	Q2FY22E	Q1FY21	YoY (%)	Q4FY21	QoQ (%)	
Raw Material Expenses	1,199	1,050	1,048		1,091	9.9	
Employee Expenses	364	340	334	8.9	312	16.6	
Power and fuel	973	1,020	861	13.0	908	7.1	Higher petcoke prices led to sharp jummp in P&F costs
Freight	974	895	850	14.5	934	4.2	
Others	609	490	497	22.6	574	6.0	
Total	4,119	3,795	3,590	14.7	3,820	7.8	

Key triggers for future price performance

To add 2.5 MT cement capacity through its subsidiary in Rajasthan: With capacity utilisation reaching over 99% in Q4FY21 and 91% in Q1FY22, the company will now be adding cement capacity of 2.5 MT (1.5TM clinker) at its existing plant in Udaipur unit (through subsidiary co Udaipur Cement Works Ltd) with total capex of ₹ 1400 crore. The same is likely to get commissioned by end of Q3FY24E. Ramp up of capacities in Durg in the past four years has led to co generating annual OCF of over~₹ 400 crore. Further, with liquidity buffer of ₹ 726 crore, we believe the company is in better position fund this new expansion.

Focus on cost reductions to drive further efficiency: Being predominantly a north (8.2 MT) and central (3.5 MT) player, the company has got structural advantage of balanced environment in these two high growing regions. Further, self-sufficiency in power, through captive power plant (CPP) of 54 MW, waste heat recovery (WHR) plant of 14 MW and solar power plant of 6 MW has helped the company to reduce reliance on costly grid power. The progress on the WHRS Unit-III Project at Sirohi (10 MW) is as per schedule and will be commissioned by Q3FY22. In the eastern region, the company has 7 MW WHR plant and has recently commissioned CPP of 20 MW to become self-sufficient. To reduce the freight cost, it has added 0.8 MT grinding unit in FY20 in Odisha. Proximity to market and self-sufficiency in power would continue to ensure improved cost efficiency going forward

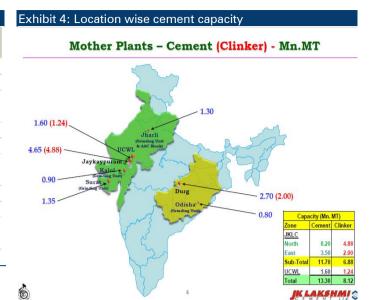
Valuation & Outlook: While the company may remain laggard in terms of growth during FY21-23E due to delayed capacity expansion (likely commissioning Q3FY24E), the focus on strengthening b/s with significant debt reduction in FY22E remains key positive. Given constructive sector outlook, we maintain positive stance the company and retain our BUY rating with revised TP of ₹ 785/share (@ 10x FY23EV/EBITDA).

Exhibit 2: Chang	e in estim	nates					
		FY22E			FY23E		
(₹ Crore)	Old	New	% Change	Old	New	% Change	Comments
Revenue	5,044.5	5,289.9	4.9	5,124.1	5,488.6	7.1	
EBITDA	995.9	895.5	-10.1	1,060.8	982.3	-7.4	
EBITDA Margin (%)	19.7	16.9	-281 bps	20.7	17.9	-280 bps	
PAT	472.0	430.6	-8.8	488.7	466.9	-4.5	
EPS (₹)	40.1	36.6	-8.8	41.5	39.7	-4.5	

Financial story in charts

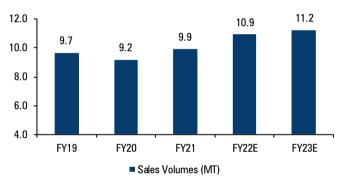
				Capacity	
	State	Region	FY21	FY22E	FY24E
Clinker capacity (Standalone)			6.9	6.9	6.9
Standalone Cement Capacity	1				
	Rajasthan	North	4.7	4.7	4.7
	Gujarat	West	0.9	0.9	0.9
	Haryana	North	1.3	1.3	1.3
	Chhattisgarh	East	2.7	2.7	2.7
	Gujarat	West	1.3	1.3	1.3
	Odisha	East	0.8	0.8	0.8
Total cement capacity [A]			11.7	11.7	11.7
Rajasthan (Subsidiary)					
Clinker capacity			1.2	1.5	3.0
Cement Capacity [B]		West	1.6	2.2	4.7
Total Capacity [A+B]			13.3	13.9	16.4

Source: Company, ICICI Direct Research



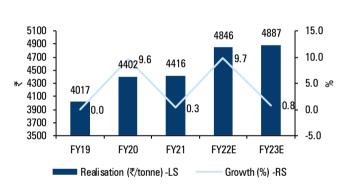
Source: Company, ICICI Direct Research

Exhibit 5: Volumes to grow at 5.2% CAGR over FY21-23E



Source: Company, ICICI Direct Research

Exhibit 6: Realisations to remain firm on healthy capacity utilisations



Source: Company, ICICI Direct Research

Exhibit 7: Volumes decline 2.9% YoY in Q2FY22



Source: Company, ICICI Direct Research

Exhibit 8: ..EBITDA/t remains lower than expectations

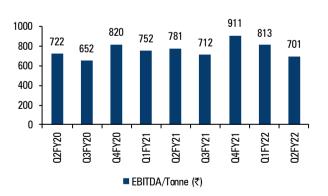
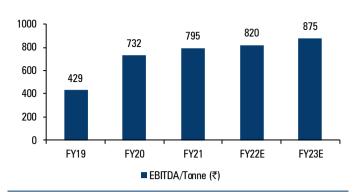


Exhibit 9: Realisations are up 10% YoY



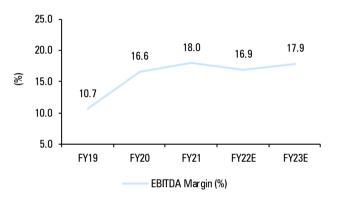
Source: Company, ICICI Direct Research

Exhibit 10: EBITDA/t trend



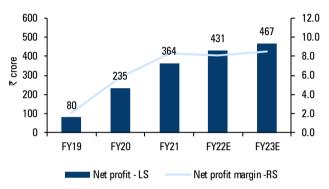
Source: Company, ICICI Direct Research

Exhibit 11: Margins to improve in FY23 with strong pricing environment



Source: Company, ICICI Direct Research

Exhibit 12: PAT to improve led by improving operating profits



Financial Summary

(Year-end March)	FY20	FY21	FY22E	FY23E
Total operating Income	4,043.5	4,384.7	5,289.9	5,488.6
Growth (%)	4.2	8.4	20.6	3.8
Raw material	952.4	1083.9	1236.8	1213.1
Power & Fuel	843.9	779.8	1056.5	1078.3
Employees	303.1	327.0	370.7	384.1
Freight	817.6	883.2	1059.2	1100.7
Others	454.2	521.2	671.4	730.1
Total Operating Exp.	3,371.1	3,595.0	4,394.4	4,506.3
EBITDA	672.4	789.7	895.5	982.3
Growth (%)	52.2	17.5	13.4	9.7
Depreciation	188.4	194.2	185.6	194.8
Interest	163.6	142.5	128.8	123.4
Other Income	49.3	74.6	49.2	52.0
Exceptional items	30.2	30.9	0.0	0.0
PBT	339.5	496.7	630.3	716.1
Total Tax	104.2	132.8	199.7	249.2
PAT	235.2	363.9	430.6	466.9
Adjusted PAT	265.5	394.9	430.6	466.9
Growth (%)	233.6	48.8	9.0	8.4
Adjusted EPS (₹)	22.6	33.5	36.6	39.7

iusted FPS (₹)	22 6	33.5	36.6	39.7

Exhibit 15: Balance She	eet summa	ary		
(Year-end March)	FY20	FY21	FY22E	FY23E
Liabilities				
Equity Capital	58.9	58.9	58.9	58.9
Reserve and Surplus	1,649.8	2,020.0	2,192.4	2,552.5
Total Shareholders funds	1,708.7	2,078.9	2,251.3	2,611.4
Total Debt	1,398.0	1,034.2	1,134.2	1,234.2
Deferred Tax Liability	18.7	64.1	64.1	64.1
Other non-current liabilities	181.3	185.9	185.9	185.9
Total Liabilities	3,306.7	3,363.1	3,635.5	4,095.6
Assets				
Gross Block	5,121.2	5,169.1	5,436.6	5,696.6
Less: Acc Depreciation	2,333.1	2,527.3	2,712.8	2,907.7
Net Block	2,788.1	2,641.8	2,723.7	2,788.9
Capital WIP	151.0	227.5	100.0	90.0
Total Fixed Assets	2,939.1	2,869.3	2,823.7	2,878.9
Investments	416.9	367.3	367.3	367.3
Inventory	412.8	315.5	409.1	282.6
Debtors	88.2	53.7	294.2	66.7
Loans and Advances	274.9	293.1	870.7	1,105.2
Non current Investments	383.1	403.5	403.5	403.5
Cash	29.3	359.1	239.9	220.4
Total Current Assets	1,188.3	1,424.7	2,217.4	2,078.4
Creditors	1,220.7	1,279.6	1,740.7	1,206.6
Provisions	16.9	18.6	32.2	22.3
Total Current Liabilities	1,237.6	1,298.3	1,772.9	1,228.9
Net Current Assets	-49.4	126.5	444.5	849.4
Application of Funds	3,306.7	3,363.1	3,635.5	4,095.6
Source: Company ICICI Direct Re-	coarch			

Source:	Company	ICICI Direct Rese	arch

Exhibit 14: Cash flow stat	ement_			
(Year-end March)	FY20	FY21	FY22E	FY23E
Profit after Tax	235.2	363.9	430.6	466.9
Add: Depreciation	188.4	194.2	185.6	194.8
(Inc)/dec in Current Assets	-106.2	113.7	-911.8	119.5
Inc/(dec) in CL and Prov.	93.4	60.6	474.6	-544.0
CF from operating activit	410.7	732.4	179.0	237.3
(Inc)/dec in Investments	-80.4	29.3	0.0	0.0
(Inc)/dec in Fixed Assets	-77.4	-124.4	-140.0	-250.0
Others	26.2	48.3	0.0	0.0
CF from investing activit	-131.6	-46.9	-140.0	-250.0
Issue/(Buy back) of Equity	0.0	0.0	0.0	0.0
Issue/(Buy back) of Equity Inc/(dec) in loan funds	0.0 -214.9	0.0 -363.8	0.0 100.0	0.0 100.0
Inc/(dec) in loan funds	-214.9	-363.8	100.0	100.0
Inc/(dec) in loan funds Dividend paid	-214.9 0.0	-363.8 -53.2	100.0 -49.7	100.0 -56.8
Inc/(dec) in loan funds Dividend paid Inc/(dec) in Sec. premium	-214.9 0.0 0.0	-363.8 -53.2 0.0	100.0 -49.7 0.0	100.0 -56.8 0.0
Inc/(dec) in loan funds Dividend paid Inc/(dec) in Sec. premium Others	-214.9 0.0 0.0 -51.2	-363.8 -53.2 0.0 59.5	100.0 -49.7 0.0 -208.5	100.0 -56.8 0.0 -50.0
Inc/(dec) in loan funds Dividend paid Inc/(dec) in Sec. premium Others CF from financing activit	-214.9 0.0 0.0 -51.2 -266.1	-363.8 -53.2 0.0 59.5 - 357.5	100.0 -49.7 0.0 -208.5 -158.2	100.0 -56.8 0.0 -50.0 - 6.8

Exhibit 16: Ratio sheet				
(Year-end March)	FY20	FY21	FY22E	FY23E
Per share data (₹)				
Adjusted EPS	22.6	33.5	36.6	39.7
Cash EPS	36.0	47.4	52.4	56.2
BV	145.2	176.6	191.3	221.9
DPS	0.0	3.8	3.5	4.0
Cash Per Share	2.5	30.5	20.4	18.7
Operating Ratios (%)				
EBITDA Margin	16.6	18.0	16.9	17.9
PAT Margin	5.8	8.3	8.1	8.5
Inventory days	32.7	30.3	25.0	23.0
Debtor days	8.9	5.9	12.0	12.0
Creditor days	105.5	104.1	104.2	98.0
Return Ratios (%)				
RoE	15.5	19.0	19.1	17.9
RoCE	17.1	21.1	22.0	21.5
RoIC	17.9	24.7	24.2	23.0
Valuation Ratios (x)				
P/E	30.8	19.9	16.8	15.5
EV / EBITDA	12.2	9.6	8.7	8.0
EV / Net Sales	2.0	1.7	1.5	1.4
Market Cap / Sales	1.8	1.7	1.4	1.3
Price to Book Value	4.7	4.2	3.5	3.2
Solvency Ratios				
Debt/EBITDA	2.1	1.3	1.3	1.3
Debt / Equity	0.8	0.5	0.5	0.5
Current Ratio	0.7	0.8	1.0	1.4
Quick Ratio	0.6	0.5	0.9	1.2

Source: Company, ICICI Direct Research

Exhibit 17: ICICI Direct coverage universe (Cement)																	
Company	СМР		EPS(₹)			EV/EBITDA (x)		EV/	EV/Tonne (\$)		RoCE (%)		RoE (%)				
	(₹)	Rating	FY21	FY22E	FY23E	FY21	FY22E	FY23E	FY21	FY22E	FY23E	FY21	FY22E	FY23E	FY21	FY22E	FY23E
ACC*	2,375	BUY	85	110	126	16.3	11.5	9.9	137	133	133	14.5	18.7	18.9	12.6	14.3	14.4
Ambuja Cem*	410	BUY	9	12	13	19.7	14.8	13.5	232	208	206	17.6	19.9	20.3	20.3	22.6	22.6
UltraTech Cem	7,775	BUY	191	232	281	19.7	16.6	14.2	276	265	227	14.7	16.3	18.1	12.7	13.7	14.5
Shree Cement	29,150	BUY	641	672	922	26.1	23.9	18.4	307	303	296	18.2	18.0	20.9	15.2	14.0	16.3
Heidelberg Cem	242	HOLD	14	15	17	12.0	10.0	8.3	131	127	121	20.1	23.7	27.2	21.1	20.3	20.8
JK Cement	3,390	HOLD	100	118	138	17.5	15.5	12.9	207	210	209	18.6	18.5	20.0	20.6	20.1	19.4
JK Lakshmi Cen	615	BUY	34	37	40	9.6	8.7	8.0	81	80	81	21.1	22.0	21.5	19.0	19.1	17.9
Star Cement	101	BUY	6	7	8	10.8	8.4	7.2	90	86	83	13.3	16.4	17.1	12.6	14.2	13.6
Ramco Cement	1,070	BUY	32	38	48	17.3	16.3	13.2	198	203	189	8.6	9.1	10.4	13.5	13.8	14.8
Sagar Cement	277	BUY	79	81	138	10.5	9.7	6.4	104	76	72	15.3	15.2	22.0	15.4	13.7	19.1

Source: Company, ICICI Direct Research, *ACC and Ambuja FY20=CY19, FY21E=CY20E, FY22E=CY21E

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Hold: -5% to 15%;

Reduce: -15% to -5%;

Sell: <-15%



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