# **Management Meet Update**



Your success is our success

Refer to important disclosures at the end of this report

NDR takeaways: The 'flywheel effect' in motion

**CMP** Rs 3,608 as of (November 29, 2021) **Target Price** Rs 5,000 (=)

Rating **BUY** (**■**) **Upside** 38.6 %

- We hosted Gland Pharma management for a two-day non-deal roadshow in Mumbai to meet investors. Management commentary boosted our confidence in its unique business model, which is expected to benefit from increasing competition in generic injectables.
- While the company steadily increases its portfolio offerings to existing customers such as Apotex, Fresenius Kabi and Pfizer (Hospira), it is also gaining traction with recent entrants into the US generic injectables market such as Alembic Pharma.
- Management views the biologics business as a natural extension of its injectables capabilities. While the company might have to depend on parent Fosun Pharma initially, it expects to leverage its current client relationships to build an accretive business.
- We remain positive on Gland Pharma on the back of strong growth and visibility into profitability. We estimate revenue/EBITDA/net profit CAGRs of 25%/25%/27% (FY21-24e). Strong growth should also boost Gland's industry-leading return ratios further.

Volume growth in existing products a differentiator: Management expects to maintain high single-digit volume growth in existing products in the US market as it onboards new partners. For example, the company has onboarded Fresenius Kabi for Enoxaparin and added a couple of partners for penems. The sheer focus on the injectables business helps the company attain cost leadership through economies of scale and operational efficiencies.

Solid growth and profitability visibility: The company retained its soft growth guidance (CAGR in mid-twenties), driven by mid to high-teens growth in the US. US growth will be driven by new products and existing products equally. RoW is expected to grow faster than US as the company enters new markets and expands its portfolio in existing markets. EBITDA margin is expected to remain at current levels. Strong growth visibility is fueling capex, with a total planned capex of ~Rs8bn in FY22 and FY23. This includes additional Lyophillizers in the Penem facility, and hormones, suspension and microsphere lines at Parshamaylaram.

Biologics foray makes the company future ready: Biologics CDMO market is growing at a 13-15% CAGR with limited growth in capacities. The company remains upbeat about utilizing its initial capacity of 10KL in collaboration with Fosun's subsidiary Shanghai Henlius. which has 19 biosimilars under development. A manufacturing contract for 2-3 biosimilars is expected in the next 12-18 months. The company is already planning for a 50KL capacity expansion. The operating margin in this business is expected to be in mid-thirties.

Reiterate Buy at a TP of Rs5,000: Our DCF-based valuation suggests a TP of Rs5,000. Our TP includes base business value of Rs4,150/share, biologics value of Rs780/share and Sputnik upside of Rs70/share. Link to our initiation report: Injectables wheelhouse with a moat

Please see our sector model portfolio (Emkay Alpha Portfolio): Pharmaceuticals (page 7)

#### Financial Snapshot (Consolidated)

**Gland Pharma** 

FY20	FY21	FY22E	FY23E	FY24E
26,332	34,629	43,909	55,798	68,427
9,555	13,022	15,670	20,206	25,217
36.3	37.6	35.7	36.2	36.9
7,729	9,970	12,617	16,101	20,361
49.9	60.9	76.8	98.0	124.0
63.8	22.2	26.1	27.6	26.5
23.7	20.9	19.3	20.2	20.8
72.3	59.2	47.0	36.8	29.1
57.1	43.0	35.7	27.2	21.2
15.3	10.0	8.3	6.8	5.5
	26,332 9,555 36.3 7,729 49.9 63.8 23.7 72.3 57.1	26,332     34,629       9,555     13,022       36.3     37.6       7,729     9,970       49.9     60.9       63.8     22.2       23.7     20.9       72.3     59.2       57.1     43.0	26,332     34,629     43,909       9,555     13,022     15,670       36.3     37.6     35.7       7,729     9,970     12,617       49.9     60.9     76.8       63.8     22.2     26.1       23.7     20.9     19.3       72.3     59.2     47.0       57.1     43.0     35.7	26,332       34,629       43,909       55,798         9,555       13,022       15,670       20,206         36.3       37.6       35.7       36.2         7,729       9,970       12,617       16,101         49.9       60.9       76.8       98.0         63.8       22.2       26.1       27.6         23.7       20.9       19.3       20.2         72.3       59.2       47.0       36.8         57.1       43.0       35.7       27.2

Change in Estimates	
EPS Chg FY22E/FY23E (%)	(21.6)/
Target Price change (%)	NA
Target Period (Months)	12
Previous Reco	BUY

#### **Emkay vs Consensus EPS Estimates** FY22E FY23E 76.8 98.0 **Emkay** Consensus 79.6 99 7 Mean Consensus TP (12M) Rs 4,108

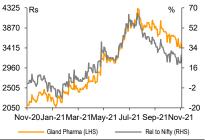
Stock Details	
Bloomberg Code	GLAND IN
Face Value (Rs)	1
Shares outstanding (mn)	164
52 Week H/L	4,350 / 2,050
M Cap (Rs bn/USD bn)	593 / 7.89
Daily Avg Volume (nos.)	2,11,028
Daily Avg Turnover (US\$ mn	10.5

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Promoters	58.0%
Fils	11.0%
DIIs	11.8%
Public and Others	19.2%

Shareholding Pattern Sen '21

Price Performance							
(%)	1M	3M	6M	12M			
Absolute	(3)	(8)	12	71			
Rel. to Nifty	1	(10)	1	30			

# Relative price chart



Source: Bloomberg

This report is solely produced by Emkay Global, The following person(s) are responsible for the production of the recommendation:

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# **Management commentary**

#### **Business model benefit**

Gland Pharma will benefit from higher volumes in existing products. Apart from some existing Indian players such as DRL and Lupin, new entrants in the injectables space such as Alembic are also becoming Gland Pharma's customers. The sheer focus on the injectables business helps the company maintain cost leadership through economies of scale and operational efficiencies. For example, Gland Pharma has the flexibility to choose a high-capacity or low-capacity line based on demand in order to keep the production cost minimum. Small injectable players do not have this flexibility.

Enoxaparin is a good example of how volume in existing therapies grows. The market size of ENoxaparing in the US is ~US\$250mn. Current partner Apotex has a ~5% market share and Kabi has ~15%. So, with the Kabi contract coming to Gland, volumes are roughly going to triple. Moreover, the company now has an end-to-end supply chain starting from Crude heparin to Enoxaparin. While Gland's competitor Nanjing King Friend (NPF) has relatively lower production costs due to its backward integration into a slaughter house, NKF's direct selling through its frontend arm Meitheal limits its ability to onboard other B2C players and helps Gland Pharma.

Another example of volume growth in existing products is Penems. The company had set up the penem facility with a gross block of 700-720mn with 2 Lyophilizers. However, the company has onboarded two more B2C partners and secured orders for the next two years. It might also need to add Lyophilizers.

#### **Outlook**

Soft guidance of a revenue CAGR in mid-twenties was reaffirmed. EBITDA margin is expected to remain around the current levels.

#### **US** business

The company expects a mid to high-teens CAGR in the near term. Half of growth will be driven by new product launches and the other half by volume and pricing growth in the existing products. Historically, pricing growth for the company in the US has been in low single digits.

## Complex injectables

The company is working on 15 products of the total 40-45 complex injectables universe. Initially, the company will file four products in FY23, with a total addressable market size of ~US\$850mn. These are hormones and suspension products. The company is investing in setting up capacity for hormones, suspension and microsphere tech. Assuming a 30-50% price erosion and a 10-15% market share in each products will be a good start. However, one needs to factor in that Gland is a B2B supplier, so the addressable market needs to be discounted by 30-40%. The remaining 11 projects have an addressable market size of US\$9-10bn. This will include some peptides as well. Apart from inhouse development of complex injectables, the company is also evaluating a couple of M&A opportunities.

#### **RoW business**

New markets, such as Saudi Arabia, have opened up for the company due to Covid. The company remains selective about product launches in RoW. It can flood the market, but it is not doing so to maintain profitability. Given that the company produces the products in the same facility as US, the cost of production is higher vs. producing them in a separate facility. The company is actively planning to enter the Africa market with the help of parent Fosun Pharma. Overall, the CAGR is expected to be in the range of forties. Pricing in some RoW geographies is lower, but sustaining a 36-38% margin is not an issue, thanks to opex leverage.

# China injectables market

China's generic injectables market offers a large addressable market, second only to the US market. The company has set up a separate team for China. It expects revenue from China to be 8-10% of total revenue by FY25E. China margin would be similar to overall margin as product selection is key here and the company has selected products with limited competition. A couple of products require production from the Chinese facility where the company has done tech transfer to Fosun and taken exhibit batches.

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## **API** backward integration

The company's current backward integration into API stands at ~30%. It only focuses on APIs, which are low volume and critical. It never focuses on high-volume APIs where oral formulation is also available. The company derives 30% of its revenue from Anti-infective but doesn't have fermentation capability, and hence not backward integrated. The company is looking to acquire a fermentation plant in China or Europe, as those are more suitable for fermentation. This is expected to boost profitability of these products further.

## **Capacity utilization and Capex**

Current total capacity utilization is ~60%. However, format-wise capacity utilization may vary. For example, Lyophillizers are at 80% utilization, while the Ampoules line is utilized only 30%.

The company has budgeted a total capex of ~Rs8bn in FY22 and FY23. Of this, the company has already spent ~Rs3bn capex on setting up a 10KL biologics facility. The remaining Rs5bn will be spent on the generic injectables business, which will make the company good on the capacity front for the next 2-3 years. This capex includes 1) set-up of lines for hormones, suspension and microsphere, 2) additional investments in Lyophilizer in Penem facility, and 2) increase in API capacity. Capex for an additional 50KL biologics capacity will be over and above the budgeted spend.

# **Key Financials (Consolidated)**

# **Income Statement**

Y/E Mar (Rs mn)	FY20	FY21	FY22E	FY23E	FY24E
Net Sales	26,332	34,629	43,909	55,798	68,427
Expenditure	16,778	21,607	28,239	35,592	43,211
EBITDA	9,555	13,022	15,670	20,206	25,217
Depreciation	946	988	1,048	1,178	1,280
EBIT	8,609	12,034	14,622	19,028	23,936
Other Income	1,392	1,348	2,254	2,469	3,242
Interest expenses	72	34	31	29	31
PBT	9,929	13,348	16,845	21,468	27,148
Tax	2,200	3,378	4,229	5,367	6,787
Extraordinary Items	0	0	0	0	0
Minority Int./Income from Assoc.	0	0	0	0	0
Reported Net Income	7,729	9,970	12,617	16,101	20,361
Adjusted PAT	7,729	9,970	12,617	16,101	20,361

# **Balance Sheet**

Y/E Mar (Rs mn)	FY20	FY21	FY22E	FY23E	FY24E
Equity share capital	155	164	164	164	164
Reserves & surplus	36,307	58,869	71,485	87,587	1,07,948
Net worth	36,462	59,032	71,649	87,750	1,08,111
Minority Interest	0	0	0	0	0
Loan Funds	41	39	72	88	108
Other Liabilities	0	0	0	0	0
Total Liabilities	36,503	59,072	71,721	87,838	1,08,220
Net block	11,566	12,922	16,874	18,196	19,916
Investment	832	802	802	802	802
Current Assets	28,463	51,236	60,146	76,710	97,457
Cash & bank balance	13,252	30,058	32,922	43,232	59,138
Other Current Assets	1,630	1,718	2,195	2,790	3,421
<b>Current liabilities &amp; Provision</b>	4,357	5,889	6,101	7,871	9,955
Net current assets	24,106	45,347	54,044	68,840	87,502
Misc. exp	0	0	0	0	0
Total Assets	36,503	59,072	71,721	87,838	1,08,220

# **Cash Flow**

Y/E Mar (Rs mn)	FY20	FY21	FY22E	FY23E	FY24E
PBT (Ex-Other income)	9,929	13,348	16,845	21,468	27,148
Depreciation & Amortisation	946	988	1,048	1,178	1,280
Chg in working cap	(799)	(4,358)	(5,833)	(4,486)	(2,756)
Operating Cashflow	7,009	6,049	5,609	10,353	15,674
Capital expenditure	(1,708)	(2,283)	(4,100)	(2,500)	(3,000)
Free Cash Flow	5,302	3,766	1,509	7,853	12,674
Investments	0	0	0	0	0
Other Investing Cash Flow	(5,953)	(12,957)	1,354	2,469	3,242
Investing Cashflow	(7,661)	(15,240)	(2,746)	(31)	242
Equity Capital Raised	0	12,418	0	0	0
Loans Taken / (Repaid)	(5)	(9)	32	16	20
Dividend paid (incl tax)	0	0	0	0	0
Other Financing Cash Flow	(2)	(2)	0	0	0
Financing Cashflow	(69)	12,385	1	(13)	(10)
Net chg in cash	(720)	3,194	2,864	10,310	15,906
Opening cash position	13,972	26,864	30,058	32,922	43,232
Closing cash position	13,252	30,058	32,922	43,232	59,138

Source: Company, Emkay Research

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# **Key Ratios**

Profitability (%)	FY20	FY21	FY22E	FY23E	FY24E
EBITDA Margin	36.3	37.6	35.7	36.2	36.9
EBIT Margin	32.7	34.8	33.3	34.1	35.0
Effective Tax Rate	22.2	25.3	25.1	25.0	25.0
Net Margin	29.4	28.8	28.7	28.9	29.8
ROCE	26.4	25.2	22.4	23.9	24.4
ROE	23.7	20.9	19.3	20.2	20.8
RoIC	40.2	47.5	44.2	46.5	52.0

Per Share Data (Rs)	FY20	FY21	FY22E	FY23E	FY24E
EPS	49.9	60.9	76.8	98.0	124.0
CEPS	56.0	67.0	83.2	105.2	131.8
BVPS	235.3	360.8	436.3	534.3	658.3
DPS	0.0	0.0	0.0	0.0	0.0

Valuations (x)	FY20	FY21	FY22E	FY23E	FY24E
PER	72.3	59.2	47.0	36.8	29.1
P/CEPS	63.0	52.6	42.4	33.5	26.8
P/BV	15.3	10.0	8.3	6.8	5.5
EV / Sales	20.7	16.2	12.7	9.8	7.8
EV / EBITDA	57.1	43.0	35.7	27.2	21.2
Dividend Yield (%)	0.0	0.0	0.0	0.0	0.0

Gearing Ratio (x)	FY20	FY21	FY22E	FY23E	FY24E
Net Debt/ Equity	(0.4)	(0.5)	(0.5)	(0.5)	(0.5)
Net Debt/EBIDTA	(1.4)	(2.3)	(2.1)	(2.1)	(2.3)
Working Cap Cycle (days)	150.4	161.2	175.6	167.5	151.3

Growth (%)	FY20	FY21	FY22E	FY23E	FY24E
Revenue	28.8	31.5	26.8	27.1	22.6
EBITDA	35.3	36.3	20.3	28.9	24.8
EBIT	37.9	39.8	21.5	30.1	25.8
PAT	71.0	29.0	26.6	27.6	26.5

Quarterly (Rs mn)	Q2FY21	Q3FY21	Q4FY21	Q1FY22	Q2FY22
Revenue	8,315	8,594	8,877	11,539	10,805
EBITDA	2,977	2,642	3,277	4,363	3,766
EBITDA Margin (%)	35.8	30.7	36.9	37.8	34.9
PAT	2,189	2,041	2,604	3,507	3,021
EPS (Rs)	14.1	12.5	15.9	21.4	18.5

Source: Company, Emkay Research

Shareholding Pattern (%)	Nov-20	Dec-20	Mar-21	Jun-21	Sep-21
Promoters	58.4	58.4	58.3	58.1	58.0
FIIs	12.7	12.7	11.9	10.4	11.0
DIIs	9.8	10.8	11.3	12.1	11.8
Public and Others	19.1	18.1	18.6	19.3	19.2

Source: Capitaline

# RECOMMENDATION HISTORY TABLE

Date	Closing Price	TP	Period (months)	Rating	Analyst
12-Nov-21	3,450	5,000	12m	Buy	Kunal Dhamesha
29-Oct-21	3,700	5,000	12m	Buy	Kunal Dhamesha

Source: Company, Emkay Research

# RECOMMENDATION HISTORY CHART



Source: Bloomberg, Company, Emkay Research



Analyst: Dr. Kunal Dhamesha

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#### Sector

Pharmaceuticals

#### Analyst bio

Dr. Kunal Dhamesha is an MBBS and has completed his MBA from IIM Lucknow. As an equity analyst, he has tracked multiple healthcare verticals for 9+ years. His team currently covers 7 stocks.

# **Emkay Alpha Portfolio – Pharmaceuticals**

EAP sector portfolio

Company Name	BSE200 Weight	EAP Weight	OW/UW (%)	OW/UW (bps)	EAP Weight (Normalised)
Pharmaceuticals	2.76	2.76	0%	0	100.00
Aurobindo Pharma	0.19	0.19	-2%	0	6.86
Cadila Healthcare	0.12	-0.78	-735%	-90	-28.12
Cipla	0.50	0.50	1%	0	18.07
Dr. Reddy's Lab	0.58	0.70	20%	12	25.33
Gland Pharma	0.17	0.49	185%	32	17.95
Ipca Lab	0.14	0.21	51%	7	7.50
Lupin	0.22	0.49	121%	27	17.79
Sun Pharma	0.83	0.96	14%	12	34.63
Cash	0.00	0.00	NA	0	0.00

Source: Emkay Research

■ High Conviction/Strong Over Weight ■ High Conviction/Strong Under Weight

#### Sector portfolio NAV

	Base					Latest
	1-Apr-19	27-Nov-20	28-May-21	27-Aug-21	27-Oct-21	26-Nov-21
EAP - Pharmaceuticals	100.0	154.4	185.2	177.9	180.2	177.2
BSE200 Neutral Weighted Portfolio (ETF)	100.0	140.6	171.2	164.3	166.3	161.8

<sup>\*</sup>Performance measurement base date 1st April 2019

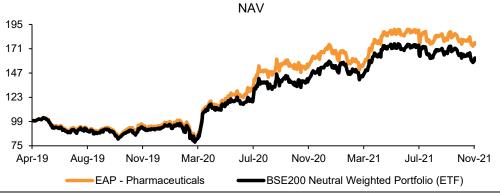
Source: Emkay Research

#### Price Performance (%)

	1m	3m	6m	12m
EAP - Pharmaceuticals	-1.7%	-0.4%	-4.4%	14.7%
BSE200 Neutral Weighted Portfolio (ETF)	-2.7%	-1.5%	-5.5%	15.1%

Source: Emkay Research

#### **NAV** chart



Source: Emkay Research

Please see our model portfolio (Emkay Alpha Portfolio): Nifty

Please see our model portfolio (Emkay Alpha Portfolio): SMID

"Emkay Alpha Portfolio – SMID and Nifty are a supporting document to the Emkay Alpha Portfolios Report and is updated on regular intervals"

<sup>\*</sup> Not under coverage: Equal Weight

## **Emkay Rating Distribution**

Ratings	Expected Return within the next 12-18 months.	
BUY	Over 15%	
HOLD	Between -5% to 15%	
SELL	Below -5%	

Completed Date: 30 Nov 2021 00:23:10 (SGT) Dissemination Date: 30 Nov 2021 00:24:10 (SGT)

Sources for all charts and tables are Emkay Research unless otherwise specified.

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