

# ITC (ITC IN)

Rating: BUY | CMP: Rs229 | TP: Rs270

December 14, 2021

## Analyst Meet Update

■ Change in Estimates | ■ Target | ■ Reco

### Change in Estimates

|                | Current |         | Previous |         |
|----------------|---------|---------|----------|---------|
|                | FY23E   | FY24E   | FY23E    | FY24E   |
| Rating         | BUY     |         | BUY      |         |
| Target Price   | 270     |         | 270      |         |
| Sales (Rs. m)  | 575,918 | 625,867 | 575,918  | 625,867 |
| % Chng.        | -       | -       | -        | -       |
| EBITDA (Rs. m) | 217,189 | 234,674 | 217,189  | 234,674 |
| % Chng.        | -       | -       | -        | -       |
| EPS (Rs.)      | 13.5    | 14.5    | 13.5     | 14.5    |
| % Chng.        | -       | -       | -        | -       |

### Key Financials - Standalone

| Yle Mar         | FY21   | FY22E | FY23E | FY24E |
|-----------------|--------|-------|-------|-------|
| Sales (Rs. bn)  | 461    | 524   | 576   | 626   |
| EBITDA (Rs. bn) | 162    | 203   | 217   | 235   |
| Margin (%)      | 35.1   | 38.6  | 37.7  | 37.5  |
| PAT (Rs. bn)    | 132    | 156   | 167   | 180   |
| EPS (Rs.)       | 10.8   | 12.6  | 13.5  | 14.5  |
| Gr. (%)         | (13.4) | 17.5  | 7.0   | 7.5   |
| DPS (Rs.)       | 10.8   | 11.5  | 12.0  | 12.5  |
| Yield (%)       | 4.7    | 5.0   | 5.2   | 5.5   |
| RoE (%)         | 21.5   | 25.7  | 26.2  | 26.8  |
| RoCE (%)        | 23.8   | 30.6  | 31.1  | 32.0  |
| EV/Sales (x)    | 5.7    | 5.1   | 4.6   | 4.3   |
| EV/EBITDA (x)   | 16.3   | 13.1  | 12.2  | 11.3  |
| PE (x)          | 21.3   | 18.1  | 16.9  | 15.7  |
| P/BV (x)        | 4.8    | 4.5   | 4.3   | 4.1   |

### Key Data

### ITC.BO | ITC IN

|                     |                         |  |
|---------------------|-------------------------|--|
| 52-W High / Low     | Rs.265 / Rs.197         |  |
| Sensex / Nifty      | 58,117 / 17,325         |  |
| Market Cap          | Rs.2,817bn / \$ 37,130m |  |
| Shares Outstanding  | 12,323m                 |  |
| 3M Avg. Daily Value | Rs.7060.43m             |  |

### Shareholding Pattern (%)

|                         |       |
|-------------------------|-------|
| Promoter's              | -     |
| Foreign                 | 10.81 |
| Domestic Institution    | 43.72 |
| Public & Others         | 45.47 |
| Promoter Pledge (Rs bn) | -     |

### Stock Performance (%)

|          | 1M    | 6M    | 12M    |
|----------|-------|-------|--------|
| Absolute | (1.8) | 10.3  | 5.9    |
| Relative | 2.5   | (0.3) | (15.7) |

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## FMCG and IT Services to emerge as key drivers

ITC's first Investor meet highlighted strategic growth drivers and its strategy around ESG principles. ITC is committed to sustain growth across key segments led by cross segment synergies, innovation, digital, GTM initiatives and entry in new categories. ITC is committed to asset light business model in Hotels and value unlocking in FMCG, although no concrete road map was disappointing for investors who have been pinning hopes for the same. We believe ITC will target aggressive organic and inorganic growth in ITC Infotech given huge growth opportunity with little chances of any demerger or listing in near term. We believe FMCG and IT Services will unlock maximum value for shareholders over the years, with no short cuts in near term.

we remain positive on business strategy, although uncertainty on cigarette taxation and global aversion to investment in Tobacco stocks remains an overhang. ITC trades at 16.3x Sept23 EPS, with ~4.5% dividend yield and 10.7% EPS CAGR over FY21-24, 55% discount to coverage universe. Maintain BUY with SOTP based target price of Rs270.

### Key Highlights:

- ITC is committed to creating an alternative structure for Hotels business which will materialise once industry recovers from severe hit of Covid 19 pandemic
- ITC drives significant synergies in Agri, Cigarettes, FMCG and Paperboard business which adds value for the organisation as a whole. It aims at creating value for stakeholders from FMCG business by all means, however there is no commitment to de-merge the business.
- Cigarette industry is likely to see an extension of a few more years for compensation cess, committee for tobacco taxation is likely to take view on entire tobacco baskets and not merely cigarettes. It plans to grow business given strengths in innovation, last mile delivery and integrated operations.
- FMCG business has reported broad based growth and margin expansion led by innovations, entry in new categories and brand extensions and adjacencies. ITC will continue to drive improvement in margins as it gains scale.
- ITC Infotech has been identified as a growth area with focus on Data and Digital. It has achieved sales of Rs24.5bn with 25% EBITDA margins in FY21 and grew sales and EBITDA by 24% and 63% in 1H22. We expect ITC to adopt aggressive organic and inorganic strategy to scale up the business.
- ITC has best ESG score amongst global tobacco majors. It is targeting 50% renewable energy usage, reduction of 30%, 50% and 40% in energy, GHG and water. It is aiming at creating climate smart villages in 0.3mn acres, Biodiversity conservation in 0.5mn acres and rainwater harvesting of 5x then the usage.
- ITC plans to undertake annual capex of Rs30bn, 35-40% will be spent in FMCG, 25-30% in Paperboards and 10% in Hotels. It is open to value accretive acquisitions in FMCG given success in Savlon and Nimble.

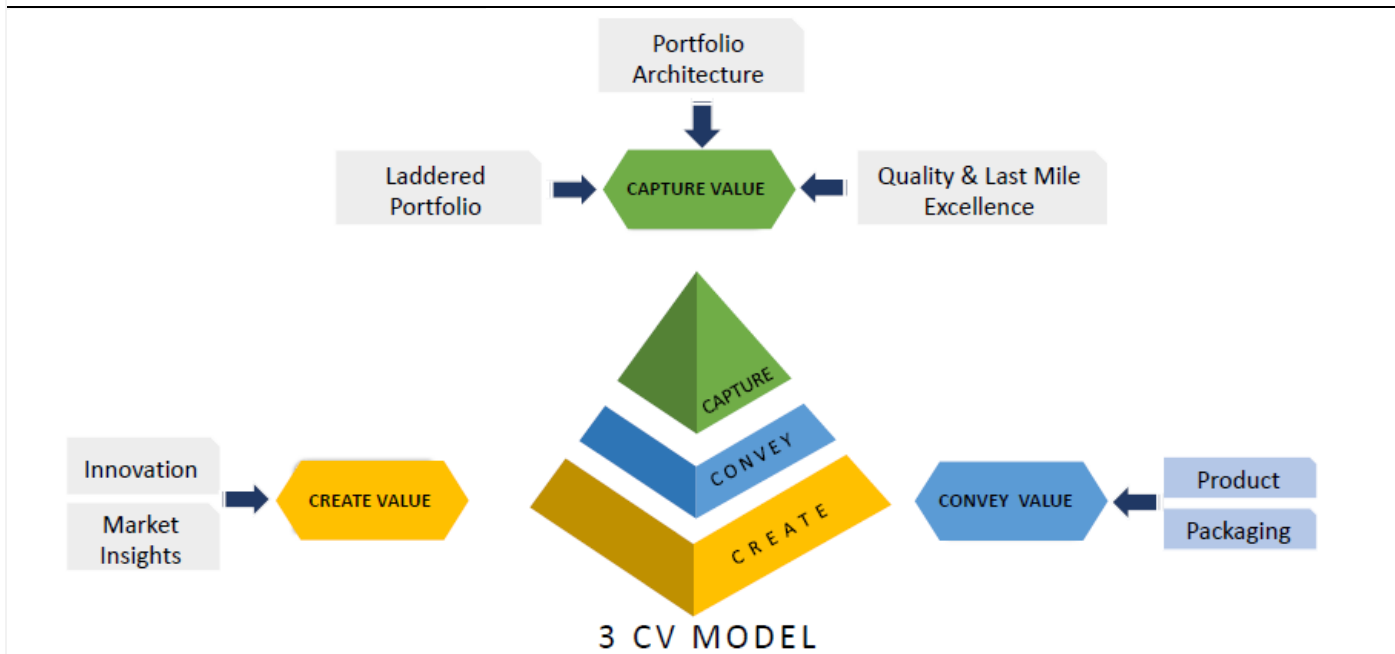
## Cigarettes – Compensation cess might be extended

- **Stable taxation environment has led to tax revenue buoyancy:** Historically, there exists a suboptimal correlation between tax increases and tax revenues. Although FY13-17 saw a 15.7% CAGR increase in tax incidence, tax revenues grew by a mere 4.7% CAGR. However, in a relatively stable tax regime (Apr18-Jan20), tax revenues grew by 10.2%. Stable tax regimes help keep illicit trade under check thereby benefitting exchequer.
- **Legal Cigarettes contribute 80% of tax revenues:** Although legal cigarettes contribute 8% of total tobacco consumption in India, they contribute 80% of government tobacco tax revenues. The government panel formed to evaluate tax increases will consider increase in taxes for tobacco industry as a whole and not only cigarettes.
- **Key strategic levers:** ITC to continue focussing on maximizing cigarette potential within tobacco basket (8% currently), counter illicit trade and reinforce market standing. It has identified key strategic levers going forward **1)** focus on future ready portfolio **2)** agile innovation **3)** integrated seed to smoke value chain and **4)** excellence in execution. ITC has created regional sub brands and leaders like Navy Cut, Bristol, Capstan, Flake, American Club etc.
- **Leading industry recovery post Covid:** Post second wave, with increased mobility, volumes have crossed pre covid levels. ITC has gained 100bps market share over the last 18 months. Product mix too has become richer backed by innovation and last mile execution of assortment.
- **Rising contribution from new launches:** innovations have been a success and driving growth. Within the classic brand (40-year-old), 4 new variants launched over the last 5 years contribute 25% of the portfolio. Similarly, in the century old Gold Flake brand, new launches in last 5 years contribute 10% the portfolio. ITC's assortment has more than doubled in the last 8 years with 11% if volumes are coming from new products.
- **Seed to Smoke Value chain:** ITC captures value at every stage from Seed to Smoke by leveraging its institutional competencies like **1)** Leaf growing & Processing **2)** Product development **3)** Paperboards & Packaging **4)** integrated manufacturing capabilities (including capsule) and **5)** last mile distribution. This has enabled consistent superior product quality over its peers. Cigarettes are available through an extensive direct network of 1.4 lac markets, 10,000+ re-distribution channel partners and 7000+ mobile units.
- Given compensation revenue shortfall to states, compensation cess likely to continue to extend beyond middle of 2022.

**Exhibit 1: Strong & Vibrant portfolio with leadership position in all market segments**

| MRP / Pack of 10s                   |                 | Insignia   Classic Blue Leaf |                       |                             |                          |                              |
|-------------------------------------|-----------------|------------------------------|-----------------------|-----------------------------|--------------------------|------------------------------|
| 50 + Brands                         | Rs.150 & Above  | Classic (9 Offers)           | Gold Flake (8 offers) | India Kings (2 Offers)      | B&H   555 (3 Offers)     |                              |
|                                     | Rs.110 – Rs.140 | Gold Flake (3 Offers)        | Classic (2 Offers)    | American Club (5 Offers)    | Wills   Flake (3 Offers) |                              |
| 100+ Innovative launches in 5 years | Rs.70 – Rs.100  | Gold Flake (10 Offers)       | Wills (3 Offers)      | Flake   Scissors (5 Offers) | Player's (2 Offers)      | Capstan   Bristol (4 Offers) |
|                                     | Rs.40 - Rs. 60  | Gold Flake (11 Offers)       | Flake (11 Offers)     | Capstan (4 Offers)          | Wave (5 Offers)          |                              |
|                                     |                 | Berkeley (2 Offers)          | Royal (4 Offers)      | Duke (2 Offers)             | Navy Cut (5 Offers)      | Silk Cut (4 Offers)          |

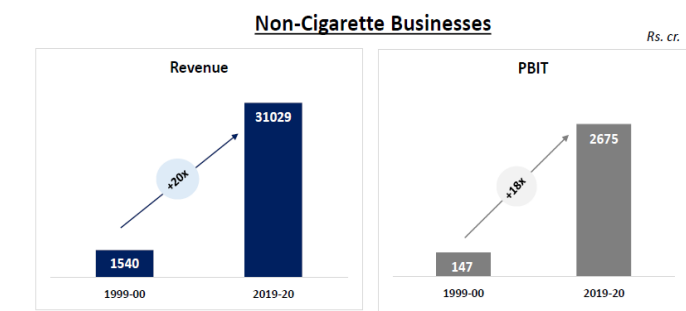
Source: Company, PL

**Exhibit 2: Integrated operations from Seed to Smoke**


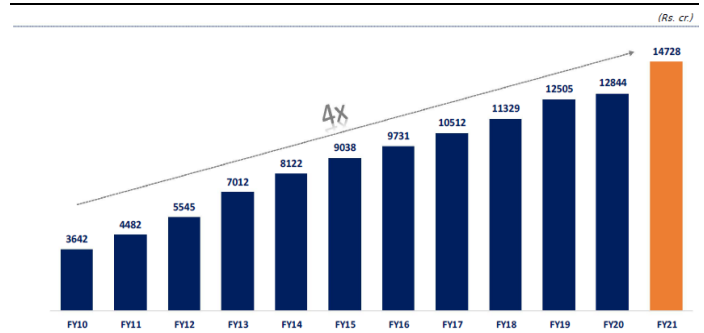
Source: Company, PL

## FMCG: Expect steady margin expansion

- **FMCG Portfolio perspective:** Presence in 20 food categories. ITC aims to fortifying the core brands viz. Aashirvaad, Sunfeast, Bingo, classmate, Mangaldeep etc along with addressing adjacencies viz Aashirvaad instant meal. Aashirvaad salt, Sunfeast wonders milk etc, to leverage Mother Brands even at the state level and launched B natural, Nnimeasy, masterchef, sunbean etc to progressively scaling up at PAN India level for future growth.
- **EBITDA Margins:** ITC maintained 9% EBITDA margins in H1FY22 despite unprecedented inflations & rise in commodity prices through cost efficiencies at each level. Price changes have also taken place at the premium products where co. is being market leader. Manpower productivity increased by 1.4x while energy efficiency increased by 1.2x in 2 years via smart manufacturing and process automation. Mature brands in Food and personal care and classmate & Mangaldeep have posted double digit EBITDA margins.
- **Aashirvaad:** Out of total atta, around 14-15% is packaged market in India. ITC is looking at bringing more consumers in branded fold and increasing sales of value added adjacencies like sugar release control Atta, value added atta like Ragi, spices, organic pulses & breakfast solutions. ITC also ventured into dairy (grown 1.6x over last year) products with Milk, paneer, Ghee and Lassi.
- **Sunfeast:** ITC holds 26% share in premium biscuit market maintaining leadership with 1.5x times the largest competitor in Biscuits. Strategy is to differentiate consumer offers to drive growth & cont. focus on long term premiumization trend.
- **Personal Care & Hygiene:** aims to grow ahead of category growth rate specifically for Products whose demand surged have during covid. Deo, pocket fragrances, Bodywash, Handwash, Disinfectant Spray,: Under penetrated Sector with higher margins and high growth potential. Personal wash & Liquids (CAGR 18-19% in India vs soaps which is hardly grown in recent past). Margins in liquid is 1.4x than soaps. Soap dealers grew 2.3x while handwash dealers grew by 400x over the period of 6 years.
- **Savlon** revenues grew 14x while margins increased by 600bps since its acquisition due to change in product mix more into liquid. ITC rapidly innovated its products under savlon brand & added robust pipeline of new products like Hexa range, surface Disinfectants, Masks & Wipes.
- **PLI scheme:** Exports have been doubled in last 2-3 years & further leverage scheme to grow in export market in RTE, RTC, Marine, Fruits and Vegetables.
- **D2C:** ITC will invest in Ecommerce. Creating Own D2C Platform to enables direct & sharper engagement with consumers. Partnering with Startups – through Direct and Indirect Investment
- **Distribution:** Presence in 56.3L (>50%) stores across across country. - ITC Foods brands present in 17.40mn HHs. Partnering with airlines, Inox, dominos & synergizing with Amway to offer convenience and accessibility via multiple touchpoints. Integrated Consumer Manufacturing & Logistic (ICML) facilitate distribution across all the channels. Various steps have been taken to increase the value proposition of General trade

**Exhibit 3: Non-cigarette business revenues up 20x**


Source: Company, PL

**Exhibit 4: 2<sup>nd</sup> largest FMCG player in India**


Source: Company, PL

**Exhibit 5: FMCG: Multiple drivers of growth**


Source: Company, PL

**Exhibit 6: FMCG: Strategy Pillars**


Source: Company, PL

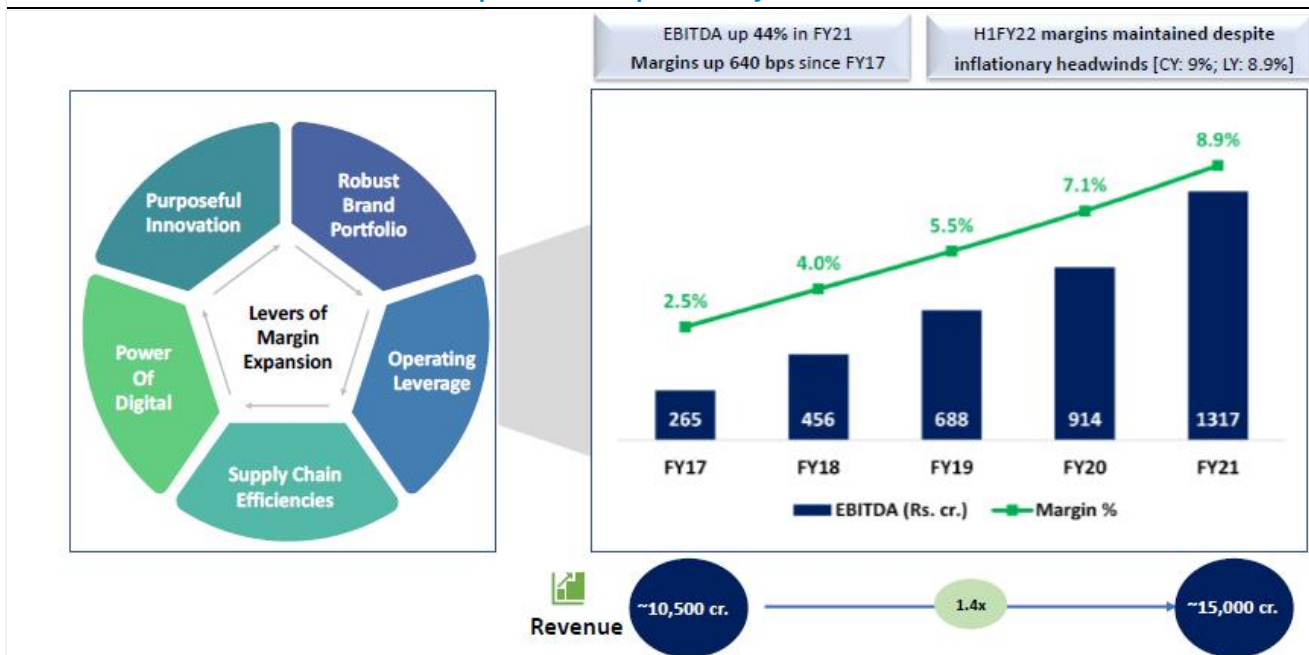


Exhibit 7: FMCG: Strong growth platforms



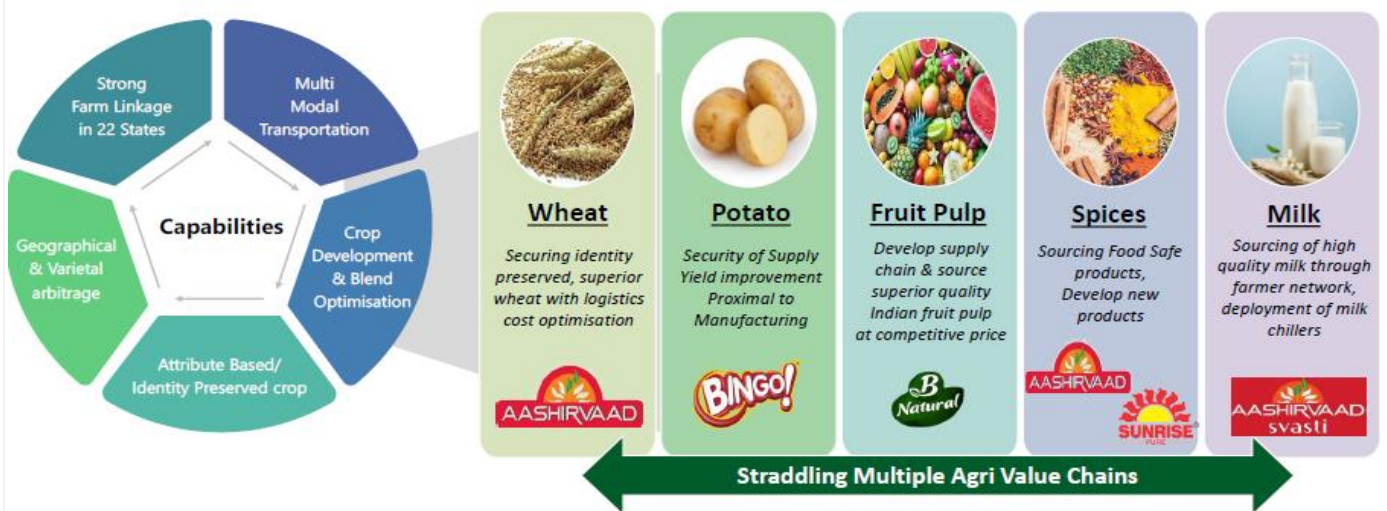
Source: Company, PL

Exhibit 8: FMCG on track to sustained improvement in profitability



Source: Company, PL

Exhibit 9: Strategic sourcing for foods business



Source: Company, PL

Exhibit 10: Alternate channels



Source: Company, PL

Exhibit 11: Aashirvaad: moving up value chain



Source: Company, PL

Exhibit 12: Leading innovation across categories



Source: Company, PL



Exhibit 13: Portfolio premiumisation and .....



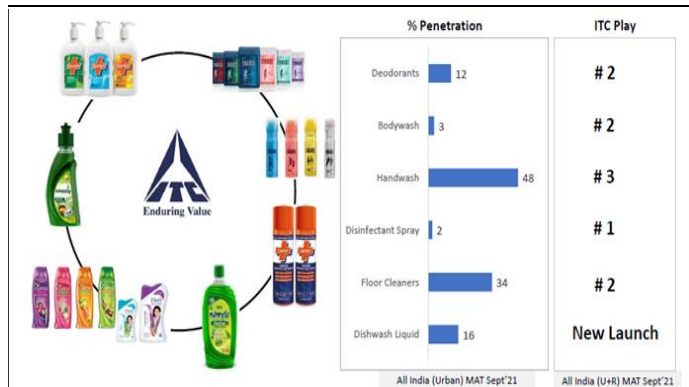
Source: Company, PL

Exhibit 14: .....brand extension to drive profitability



Source: Company, PL

Exhibit 15: Leading in future facing categories in BPC



Source: Company, PL

Exhibit 16: Category first innovations



Source: Company, PL

Exhibit 17: Performance of key power brands

| FMCG Brands             | Revenue CAGR 10 years | Consumer spend (Rs mn) | Market Position |
|-------------------------|-----------------------|------------------------|-----------------|
| FMCG Business           | 13%                   | 147280                 | 2               |
| Aashirvaad atta         | 18%                   | 60000                  | 1               |
| Sunfeast Cream Biscuits | 16%                   | 40000                  | 1               |
| Bingo!                  | 25%                   | 25000                  | 1               |
| YiPPee                  | 42%                   | 10000                  | 2               |
| Savlon*                 | 14x                   | 1000                   |                 |
| Nimyle**                | 5x%                   | 1000                   |                 |

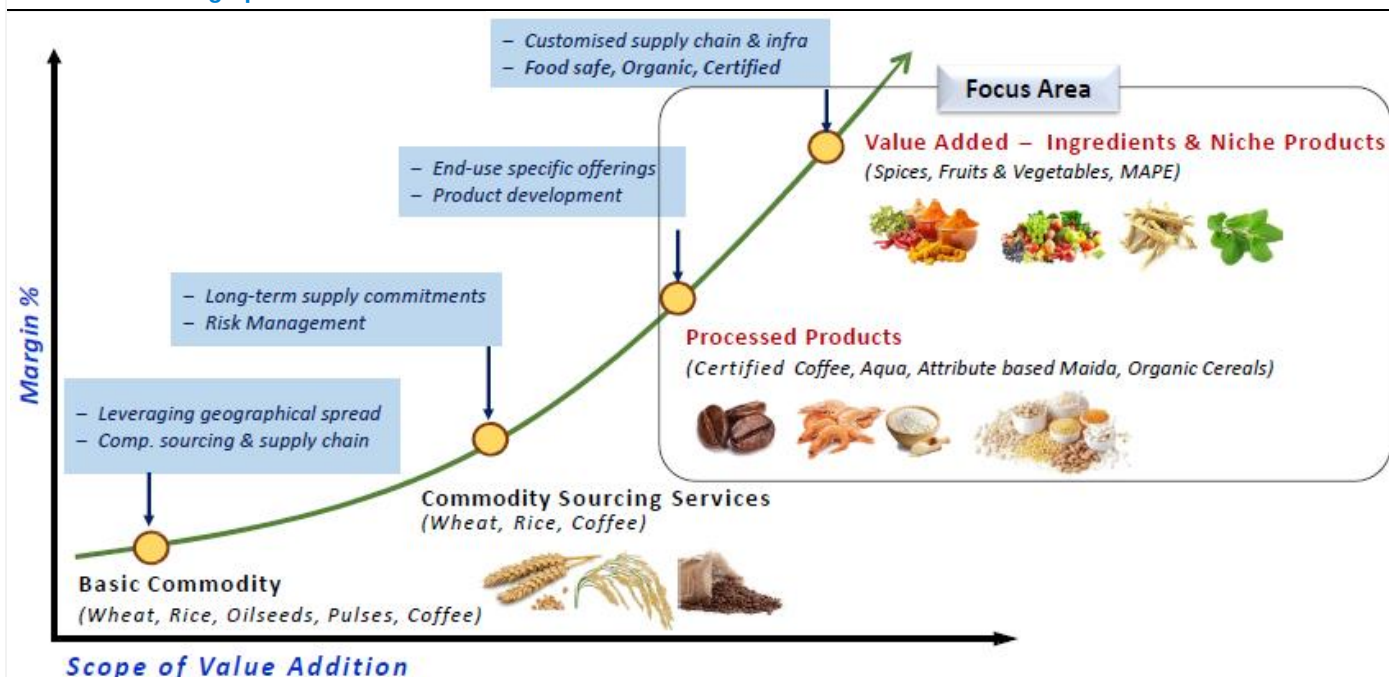
Source: Company, PL \*5 year \*\*3 year



## Agri – Capturing the entire value chain

- Leading agri business player in India with sourcing and supply operations covering Grains, Coffee, Spices, Aqua, Mil etc with annual throughput of 3mn MT. Deals in 20+ crop value chain clusters in 22 states.
- 5<sup>th</sup> largest leaf tobacco exporter in the world. Contributing 40% of total Indian exports.
- Agri business to focus on **1)** delivering sustainable competitive advantage to FMCG businesses **2)** future ready portfolio of value-added products to drive growth & margins **3)** ITC MAARs – transformative business model building on e-Choupal and **4)** NextGen Indian agriculture.

Exhibit 18: Moving up the value chain



Source: Company, PL

## Paperboards, Paper & Packaging – capacity expansion likely

- Market leader in scale, profitability and sustainability. Will invest 25-30% of total capex to expand capacity
- Key strategic pillars **1)** one-stop packaging solutions provider **2)** sustainability 2.0 **3)** sustainable paperboard/ packaging solutions **4)** leverage industry 4.0 and digital **5)** augment renewable and cost-competitive chains and **6)** scale up value added product portfolio.

## Hotels – asset light business strategy

- 110 properties spread across 75+ locations.
- Strategy refresh to focus on **1)** Asset right Strategy **2)** Augment revenue streams/ sweat assets **3)** Leverage digital and **4)** extreme cost cuts.

- 5 star properties under management contract to increase from 25% to 43% in next 5 years
- Post 2<sup>nd</sup> wave, leisure destinations and travel segment are doing well. Corporate travel is still at 40-50% of pre-covid levels. Although occupancy is trending near pre-covid levels, ARR remains at 70%.
- Remain committed to unlocking value as and when things normalize.

### Infotec: expect inorganic forays

- Delivering business friendly solutions to clients across 29 countries, including 60+ fortune listed clients.
- New leadership team to focus on **1) Strategic accounts 2) large deals 3) domain and technology 4) superior delivery 5) nurturing talent**
- Remains open to inorganic opportunities.
- Board to evaluate listing the business at the right time.

Exhibit 19: IT business to focus on organic and inorganic opportunities



Source: Company, PL

## Exhibit 20: Top notch ESG credentials



Source: Company, PL

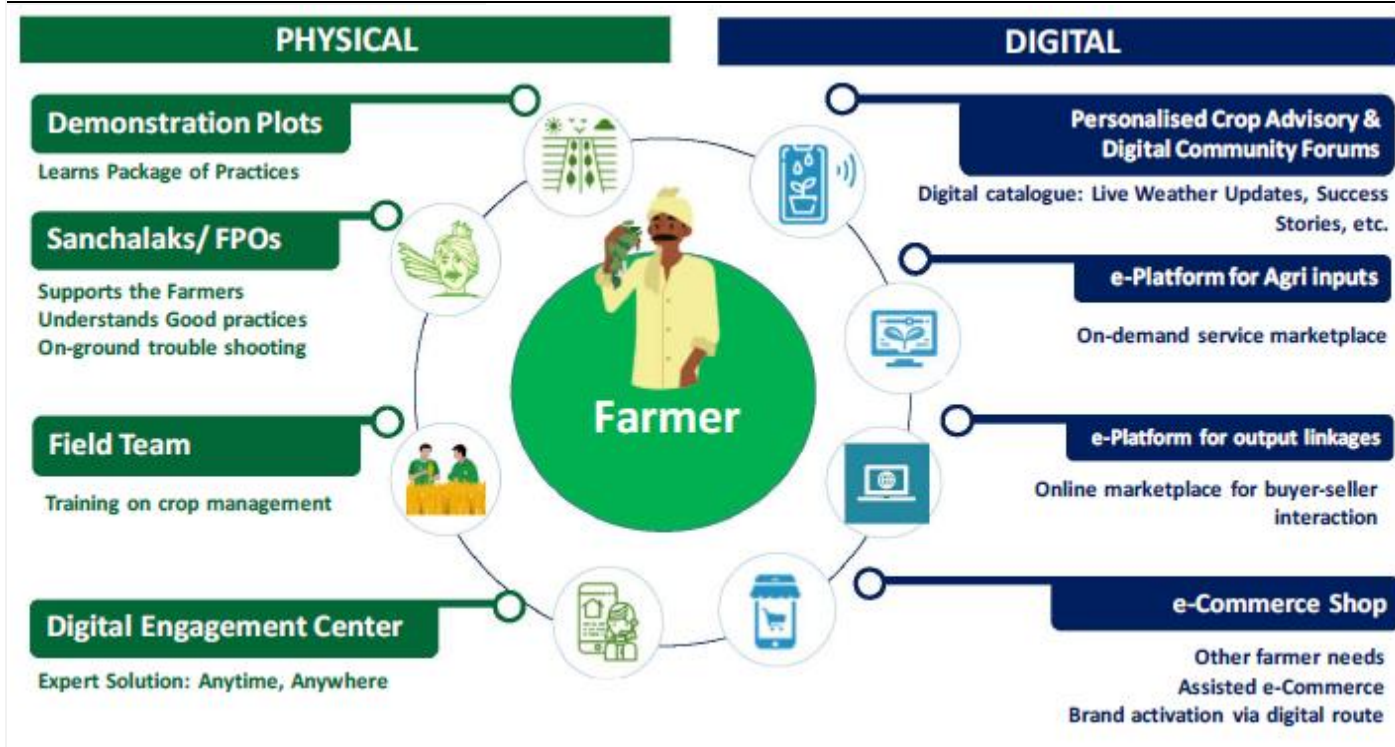
## Exhibit 21: Raising the bar with Sustainability 2.0



Source: Company, PL



Exhibit 22: ITC MAARS – being built for replication in 12 crop value chain in 22 states



Source: Company, PL

Exhibit 23: Digital initiatives

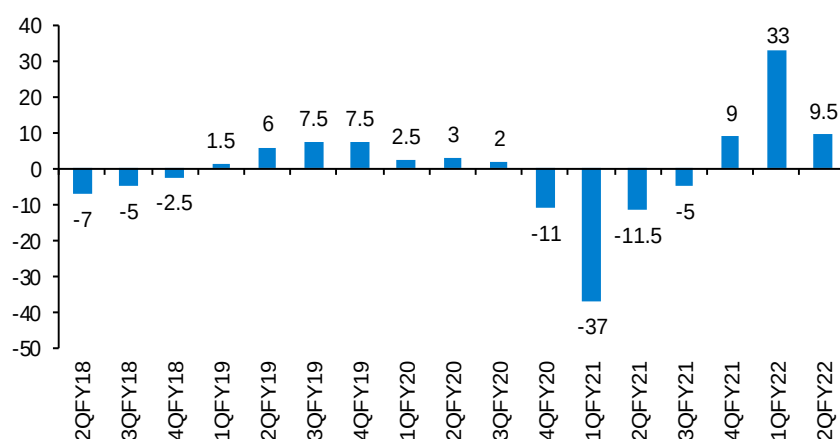


Source: Company, PL

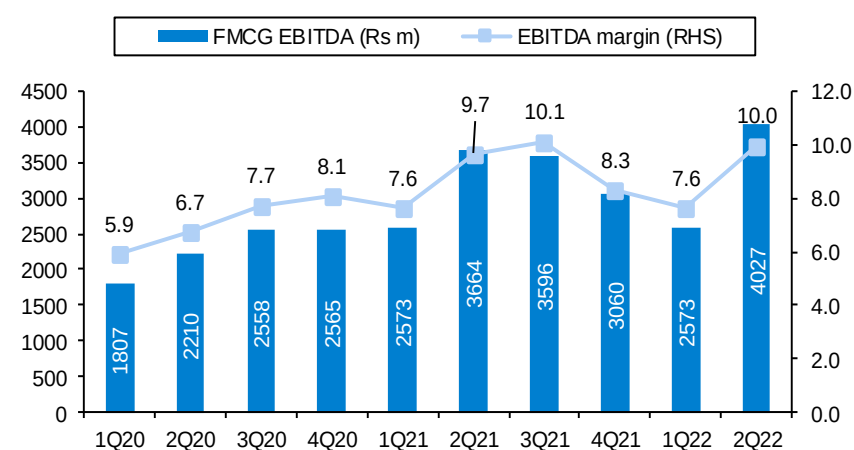
**Exhibit 24: Q2FY22 Result Overview: Net Sales up 12.6%, Adj. PAT up 13.7%**

| Y/e March           | Q2FY22          | Q2FY21          | YoY gr. (%)  | Q1FY22          | 1HFY22          | 1HFY21          | YoY gr. (%)  |
|---------------------|-----------------|-----------------|--------------|-----------------|-----------------|-----------------|--------------|
| <b>Net Sales</b>    | <b>1,27,310</b> | <b>1,13,101</b> | <b>12.6</b>  | <b>1,22,171</b> | <b>2,49,481</b> | <b>2,02,214</b> | <b>23.4</b>  |
| <b>EBITDA</b>       | <b>46,150</b>   | <b>40,882</b>   | <b>12.9</b>  | <b>39,922</b>   | <b>86,072</b>   | <b>67,347</b>   | <b>27.8</b>  |
| <i>Margins (%)</i>  | <i>36.3</i>     | <i>36.1</i>     | <i>0.1</i>   | <i>32.7</i>     | <i>34.5</i>     | <i>33.3</i>     | <i>1.2</i>   |
| Depreciation        | 4,015           | 3,834           | 4.7          | 3,955           | 7,969           | 7,815           | 2.0          |
| Interest            | 104.5           | 137.6           | (24.1)       | 103.2           | 207.7           | 305.5           | (32.0)       |
| Other Income        | 6,770           | 6,104           | 10.9         | 4,290           | 11,060          | 15,072          | (26.6)       |
| <b>PBT</b>          | <b>48,801</b>   | <b>43,014</b>   | <b>13.5</b>  | <b>40,154</b>   | <b>88,955</b>   | <b>74,299</b>   | <b>19.7</b>  |
| Tax                 | 11,829          | 10,488          | 12.8         | 10,019          | 21,848          | 18,345          | 19.1         |
| <i>Tax Rate (%)</i> | <i>24.2</i>     | <i>24.4</i>     | <i>(0.1)</i> | <i>25.0</i>     | <i>24.6</i>     | <i>24.7</i>     | <i>(0.1)</i> |
| <b>Adjusted PAT</b> | <b>36,972</b>   | <b>32,526</b>   | <b>13.7</b>  | <b>30,135</b>   | <b>67,107</b>   | <b>55,954</b>   | <b>19.9</b>  |

Source: Company, PL

**Exhibit 25: Cigarettes: Volumes up 9.5%**

Source: Company, PL

**Exhibit 26: FMCG EBITDA margins at 10%, flattish YoY**

Source: Company, PL

Discretionary/'Out-of-Home' products grew YoY led by snacks, confectionary and beverages.

Sales moderated across staples, convenience foods and hygiene segments.

Continued closure of educational institutions impacts ESPB sales.

Aashirvaad' Atta consolidated its leadership position in branded atta industry; forayed into vermicelli category

ITC e commerce grew 3x over 1HFY20 levels.

Hotels - Structural cost management actions resulted in reduction of cash fixed costs by 31% over 2QFY20

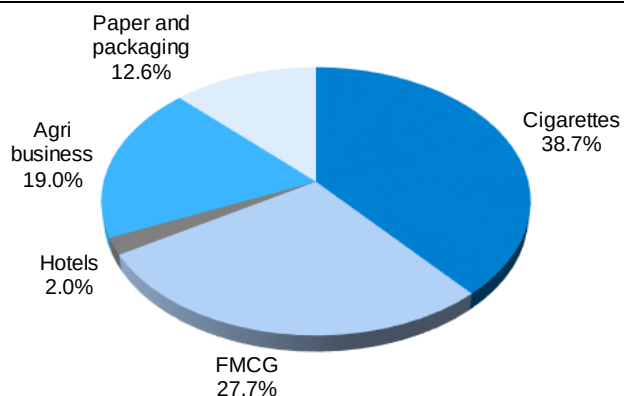
Packaging and printing performed well

**Exhibit 27: Cigarette volumes grew 9.5%, FMCG margins at 7.5%**

|                              | 1QFY21          | 2QFY21          | 3QFY21          | 4QFY21          | 1QFY22          | 2QFY22          |
|------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| <b>Cigarette Volume gr %</b> | <b>-37.0</b>    | <b>-11.5</b>    | <b>-5.0</b>     | <b>9.0</b>      | <b>33.0</b>     | <b>9.5</b>      |
| <b>Sales (INR m)</b>         | <b>1,20,237</b> | <b>1,34,421</b> | <b>1,32,548</b> | <b>1,48,597</b> | <b>1,46,489</b> | <b>1,48,829</b> |
| Cigarettes                   | 38,538          | 51,213          | 54,984          | 58,596          | 51,222          | 56,099          |
| FMCG                         | 33,746          | 37,950          | 35,618          | 36,875          | 37,256          | 40,600          |
| Hotels                       | 226             | 820             | 2,352           | 2,878           | 1,272           | 3,413           |
| Agri business                | 37,463          | 29,853          | 24,818          | 33,689          | 40,913          | 31,942          |
| Paper and packaging          | 10,264          | 14,587          | 14,775          | 16,559          | 15,827          | 16,775          |
| <b>Sales growth (YoY)</b>    |                 |                 |                 |                 |                 |                 |
| Cigarettes                   | (29.1)          | (3.9)           | 3.5             | 14.2            | 32.9            | 9.5             |
| FMCG                         | 10.3            | 15.4            | 7.5             | 15.8            | 10.4            | 7.0             |
| Hotels                       | (94.2)          | (80.8)          | (57.4)          | (38.2)          | 463.5           | 316.4           |
| Agri business                | 3.7             | 12.8            | 18.5            | 78.5            | 9.2             | 7.0             |
| Paper and packaging          | (32.8)          | (6.8)           | (5.0)           | 13.5            | 54.2            | 15.0            |
| <b>EBIT (INR m)</b>          | <b>25,781</b>   | <b>38,989</b>   | <b>40,739</b>   | <b>43,281</b>   | <b>38,315</b>   | <b>46,328</b>   |
| Cigarettes                   | 23,564          | 32,448          | 34,528          | 36,665          | 32,209          | 36,464          |
| FMCG                         | 1,254           | 2,527           | 2,074           | 1,886           | 1,734           | 3,045           |
| Hotels                       | -2,426          | -1,849          | -673            | -401            | -1,515          | 154             |
| Agri business                | 1,787           | 2,561           | 1,961           | 1,899           | 1,957           | 2,555           |
| Paper and packaging          | 1,601           | 3,303           | 2,850           | 3,233           | 3,928           | 4,110           |
| <b>EBIT growth (YoY)</b>     | <b>(42.3)</b>   | <b>(14.5)</b>   | <b>(9.4)</b>    | <b>8.2</b>      | <b>48.6</b>     | <b>18.8</b>     |
| Cigarettes                   | (38.8)          | (15.6)          | (8.1)           | 7.7             | 36.7            | 12.4            |
| FMCG                         | 60.7            | 179.3           | 92.7            | 28.4            | 38.3            | 20.5            |
| Hotels                       | NA              | NA              | NA              | NA              | NA              | NA              |
| Agri business                | (11.9)          | 2.7             | (8.1)           | 54.2            | 9.5             | (0.2)           |
| Paper and packaging          | (51.4)          | (7.2)           | (14.7)          | 13.1            | 145.3           | 24.4            |
| <b>EBIT Margin (%)</b>       |                 |                 |                 |                 |                 |                 |
| Cigarettes                   | 61.1            | 63.4            | 62.8            | 62.6            | 62.9            | 65.0            |
| FMCG                         | 3.7             | 6.7             | 5.8             | 5.1             | 4.7             | 7.5             |
| Hotels                       | NA              | (225.6)         | (28.6)          | (13.9)          | (119.0)         | 4.5             |
| Agri business                | 4.8             | 8.6             | 7.9             | 5.6             | 4.8             | 8.0             |
| Paper and packaging          | 15.6            | 22.6            | 19.3            | 19.5            | 24.8            | 24.5            |

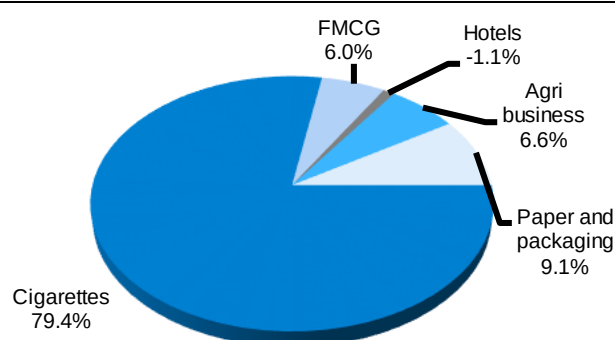
Source: Company, PL

**Exhibit 28: Sales Mix: Cigarettes 38.7%, FMCG 27.7%**



Source: Company, PL

**Exhibit 29: Cigarettes are 79.4% of EBIT**



Source: Company, PL

## Financials

### Income Statement (Rs m)

| Y/e Mar                       | FY21           | FY22E          | FY23E          | FY24E          |
|-------------------------------|----------------|----------------|----------------|----------------|
| <b>Net Revenues</b>           | <b>461,387</b> | <b>524,396</b> | <b>575,918</b> | <b>625,867</b> |
| YoY gr. (%)                   | 1.1            | 13.7           | 9.8            | 8.7            |
| Cost of Goods Sold            | 199,746        | 212,379        | 241,142        | 265,366        |
| Gross Profit                  | 261,641        | 312,017        | 334,776        | 360,501        |
| Margin (%)                    | 56.7           | 59.5           | 58.1           | 57.6           |
| Employee Cost                 | 28,210         | 29,761         | 31,941         | 34,686         |
| Other Expenses                | 34,120         | 38,742         | 42,207         | 45,207         |
| <b>EBITDA</b>                 | <b>161,761</b> | <b>202,593</b> | <b>217,189</b> | <b>234,674</b> |
| YoY gr. (%)                   | (9.7)          | 25.2           | 7.2            | 8.1            |
| Margin (%)                    | 35.1           | 38.6           | 37.7           | 37.5           |
| Depreciation and Amortization | 15,618         | 17,207         | 18,517         | 19,826         |
| <b>EBIT</b>                   | <b>146,142</b> | <b>185,385</b> | <b>198,672</b> | <b>214,847</b> |
| Margin (%)                    | 31.7           | 35.4           | 34.5           | 34.3           |
| Net Interest                  | 557            | 557            | 557            | 557            |
| Other Income                  | 29,521         | 21,324         | 23,256         | 24,122         |
| <b>Profit Before Tax</b>      | <b>175,106</b> | <b>206,153</b> | <b>221,371</b> | <b>238,413</b> |
| Margin (%)                    | 38.0           | 39.3           | 38.4           | 38.1           |
| Total Tax                     | 42,743         | 50,260         | 54,236         | 58,411         |
| Effective tax rate (%)        | 24.4           | 24.4           | 24.5           | 24.5           |
| <b>Profit after tax</b>       | <b>132,363</b> | <b>155,893</b> | <b>167,135</b> | <b>180,002</b> |
| Minority interest             | -              | -              | -              | -              |
| Share Profit from Associate   | -              | -              | -              | -              |
| <b>Adjusted PAT</b>           | <b>132,363</b> | <b>155,893</b> | <b>167,135</b> | <b>180,002</b> |
| YoY gr. (%)                   | (13.3)         | 17.8           | 7.2            | 7.7            |
| Margin (%)                    | 28.7           | 29.7           | 29.0           | 28.8           |
| Extra Ord. Income / (Exp)     | -              | -              | -              | -              |
| <b>Reported PAT</b>           | <b>132,363</b> | <b>155,893</b> | <b>167,135</b> | <b>180,002</b> |
| YoY gr. (%)                   | (12.6)         | 17.8           | 7.2            | 7.7            |
| Margin (%)                    | 28.7           | 29.7           | 29.0           | 28.8           |
| Other Comprehensive Income    | -              | -              | -              | -              |
| Total Comprehensive Income    | 132,363        | 155,893        | 167,135        | 180,002        |
| <b>Equity Shares O/s (m)</b>  | <b>12,309</b>  | <b>12,341</b>  | <b>12,371</b>  | <b>12,399</b>  |
| <b>EPS (Rs)</b>               | <b>10.8</b>    | <b>12.6</b>    | <b>13.5</b>    | <b>14.5</b>    |

Source: Company Data, PL Research

### Balance Sheet Abstract (Rs m)

| Y/e Mar                               | FY21           | FY22E          | FY23E          | FY24E          |
|---------------------------------------|----------------|----------------|----------------|----------------|
| <b>Non-Current Assets</b>             |                |                |                |                |
| <b>Gross Block</b>                    | <b>358,884</b> | <b>389,049</b> | <b>419,249</b> | <b>449,449</b> |
| Tangibles                             | 333,316        | 363,281        | 393,281        | 423,281        |
| Intangibles                           | 25,568         | 25,768         | 25,968         | 26,168         |
| <b>Acc: Dep / Amortization</b>        | <b>150,141</b> | <b>166,680</b> | <b>184,517</b> | <b>203,652</b> |
| Tangibles                             | 144,616        | 160,124        | 176,922        | 195,010        |
| Intangibles                           | 5,525          | 6,556          | 7,595          | 8,641          |
| <b>Net fixed assets</b>               | <b>208,743</b> | <b>222,369</b> | <b>234,733</b> | <b>245,798</b> |
| Tangibles                             | 188,700        | 203,157        | 216,359        | 228,271        |
| Intangibles                           | 20,043         | 19,212         | 18,374         | 17,527         |
| Capital Work In Progress              | 33,300         | 25,000         | 25,000         | 25,000         |
| Goodwill                              | 5,772          | -              | -              | -              |
| Non-Current Investments               | 129,528        | 156,653        | 169,282        | 183,113        |
| Net Deferred tax assets               | (17,277)       | (16,413)       | (15,593)       | (14,813)       |
| Other Non-Current Assets              | 20,309         | 23,845         | 25,517         | 27,143         |
| <b>Current Assets</b>                 |                |                |                |                |
| Investments                           | 140,467        | 123,115        | 113,487        | 108,926        |
| Inventories                           | 94,709         | 92,546         | 101,679        | 110,530        |
| Trade receivables                     | 20,904         | 28,476         | 31,286         | 34,009         |
| Cash & Bank Balance                   | 40,015         | 48,127         | 54,672         | 63,927         |
| Other Current Assets                  | 10,061         | 10,488         | 11,518         | 12,517         |
| <b>Total Assets</b>                   | <b>715,805</b> | <b>744,440</b> | <b>783,062</b> | <b>829,230</b> |
| <b>Equity</b>                         |                |                |                |                |
| Equity Share Capital                  | 12,309         | 12,341         | 12,371         | 12,399         |
| Other Equity                          | 577,737        | 610,143        | 641,079        | 678,101        |
| <b>Total Network</b>                  | <b>590,046</b> | <b>622,484</b> | <b>653,450</b> | <b>690,499</b> |
| <b>Non-Current Liabilities</b>        |                |                |                |                |
| Long Term borrowings                  | 53             | -              | -              | -              |
| Provisions                            | 1,571          | 1,576          | 1,707          | 1,855          |
| Other non current liabilities         | -              | -              | -              | -              |
| <b>Current Liabilities</b>            |                |                |                |                |
| ST Debt / Current of LT Debt          | 0              | 0              | 0              | 0              |
| Trade payables                        | 41,195         | 38,167         | 41,926         | 45,898         |
| Other current liabilities             | 60,546         | 60,721         | 65,186         | 70,810         |
| <b>Total Equity &amp; Liabilities</b> | <b>715,806</b> | <b>744,440</b> | <b>783,062</b> | <b>829,231</b> |

Source: Company Data, PL Research



### Cash Flow (Rs m)

| Y/e Mar                               | FY21             | FY22E            | FY23E            | FY24E            |
|---------------------------------------|------------------|------------------|------------------|------------------|
| PBT                                   | 175,106          | 206,153          | 221,371          | 238,413          |
| Add. Depreciation                     | 15,618           | 17,207           | 18,517           | 19,826           |
| Add. Interest                         | 557              | 557              | 557              | 557              |
| Less Financial Other Income           | 29,521           | 21,324           | 23,256           | 24,122           |
| Add. Other                            | 9,409            | (4,036)          | (1,972)          | (1,842)          |
| Op. profit before WC changes          | 200,691          | 219,881          | 238,472          | 256,954          |
| Net Changes-WC                        | 52,776           | 1,186            | (3,695)          | (8,273)          |
| Direct tax                            | (42,743)         | (50,260)         | (54,236)         | (58,411)         |
| <b>Net cash from Op. activities</b>   | <b>210,724</b>   | <b>170,807</b>   | <b>180,542</b>   | <b>190,271</b>   |
| Capital expenditures                  | (37,257)         | (16,762)         | (30,880)         | (30,892)         |
| Interest / Dividend Income            | -                | -                | -                | -                |
| Others                                | 5,052            | (27,125)         | (12,628)         | (13,830)         |
| <b>Net Cash from Invt. activities</b> | <b>(32,205)</b>  | <b>(43,887)</b>  | <b>(43,508)</b>  | <b>(44,722)</b>  |
| Issue of share cap. / premium         | (57,843)         | 8,865            | 5,751            | 5,498            |
| Debt changes                          | (4)              | (53)             | -                | -                |
| Dividend paid                         | (124,766)        | (132,320)        | (141,921)        | (148,450)        |
| Interest paid                         | (557)            | (557)            | (557)            | (557)            |
| Others                                | (335)            | (400)            | (266)            | (263)            |
| <b>Net cash from Fin. activities</b>  | <b>(183,504)</b> | <b>(124,464)</b> | <b>(136,993)</b> | <b>(143,772)</b> |
| <b>Net change in cash</b>             | <b>(4,985)</b>   | <b>2,456</b>     | <b>41</b>        | <b>1,777</b>     |
| Free Cash Flow                        | 173,466          | 154,045          | 149,662          | 159,379          |

Source: Company Data, PL Research

### Key Financial Metrics

| Y/e Mar                    | FY21  | FY22E | FY23E | FY24E |
|----------------------------|-------|-------|-------|-------|
| <b>Per Share(Rs)</b>       |       |       |       |       |
| EPS                        | 10.8  | 12.6  | 13.5  | 14.5  |
| CEPS                       | 12.0  | 14.0  | 15.0  | 16.1  |
| BVPS                       | 47.9  | 50.4  | 52.8  | 55.7  |
| FCF                        | 14.1  | 12.5  | 12.1  | 12.9  |
| DPS                        | 10.8  | 11.5  | 12.0  | 12.5  |
| <b>Return Ratio(%)</b>     |       |       |       |       |
| RoCE                       | 23.8  | 30.6  | 31.1  | 32.0  |
| ROIC                       | 27.3  | 32.3  | 32.3  | 32.7  |
| RoE                        | 21.5  | 25.7  | 26.2  | 26.8  |
| <b>Balance Sheet</b>       |       |       |       |       |
| Net Debt : Equity (x)      | (0.3) | (0.3) | (0.3) | (0.3) |
| Net Working Capital (Days) | 59    | 58    | 58    | 58    |
| <b>Valuation(x)</b>        |       |       |       |       |
| PER                        | 21.3  | 18.1  | 16.9  | 15.7  |
| P/B                        | 4.8   | 4.5   | 4.3   | 4.1   |
| P/CEPS                     | 11.5  | 13.4  | 14.4  | 15.5  |
| EV/EBITDA                  | 16.3  | 13.1  | 12.2  | 11.3  |
| EV/Sales                   | 5.7   | 5.1   | 4.6   | 4.3   |
| Dividend Yield (%)         | 4.7   | 5.0   | 5.2   | 5.5   |

Source: Company Data, PL Research

### Quarterly Financials (Rs m)

| Y/e Mar                           | Q3FY21         | Q4FY21         | Q1FY22         | Q2FY22         |
|-----------------------------------|----------------|----------------|----------------|----------------|
| <b>Net Revenue</b>                | <b>117,874</b> | <b>132,947</b> | <b>122,171</b> | <b>127,310</b> |
| YoY gr. (%)                       | (1.9)          | 22.6           | 37.1           | 13.8           |
| Raw Material Expenses             | 50,131         | 60,762         | 57,861         | 54,462         |
| Gross Profit                      | 67,743         | 72,185         | 64,310         | 72,848         |
| Margin (%)                        | 57.5           | 54.3           | 52.6           | 57.2           |
| <b>EBITDA</b>                     | <b>42,814</b>  | <b>44,730</b>  | <b>39,922</b>  | <b>46,150</b>  |
| YoY gr. (%)                       | (7.2)          | 7.4            | 50.8           | 13.7           |
| Margin (%)                        | 36.3           | 33.6           | 32.7           | 36.3           |
| Depreciation / Depletion          | 3,909          | 3,880          | 3,955          | 4,015          |
| <b>EBIT</b>                       | <b>38,904</b>  | <b>40,851</b>  | <b>35,967</b>  | <b>42,136</b>  |
| Margin (%)                        | 33.0           | 30.7           | 29.4           | 33.1           |
| Net Interest                      | 138            | 31             | 103            | 105            |
| Other Income                      | 9,710          | 7,720          | 4,290          | 6,770          |
| <b>Profit before Tax</b>          | <b>48,476</b>  | <b>48,539</b>  | <b>40,154</b>  | <b>48,801</b>  |
| Margin (%)                        | 41.1           | 36.5           | 32.9           | 38.3           |
| Total Tax                         | 11,848         | 11,055         | 10,019         | 11,829         |
| Effective tax rate (%)            | 24.4           | 22.8           | 25.0           | 24.2           |
| <b>Profit after Tax</b>           | <b>36,629</b>  | <b>37,484</b>  | <b>30,135</b>  | <b>36,972</b>  |
| Minority interest                 | -              | -              | -              | -              |
| Share Profit from Associates      | -              | -              | -              | -              |
| <b>Adjusted PAT</b>               | <b>36,629</b>  | <b>37,484</b>  | <b>30,135</b>  | <b>36,972</b>  |
| YoY gr. (%)                       | (14.3)         | (1.3)          | 28.6           | 14.4           |
| Margin (%)                        | 31.1           | 28.2           | 24.7           | 29.0           |
| Extra Ord. Income / (Exp)         | -              | -              | -              | -              |
| <b>Reported PAT</b>               | <b>36,629</b>  | <b>37,484</b>  | <b>30,135</b>  | <b>36,972</b>  |
| YoY gr. (%)                       | (11.6)         | (1.3)          | 28.6           | 14.4           |
| Margin (%)                        | 31.1           | 28.2           | 24.7           | 29.0           |
| Other Comprehensive Income        | 633            | 270            | 1,766          | 1,514          |
| <b>Total Comprehensive Income</b> | <b>37,262</b>  | <b>37,754</b>  | <b>31,901</b>  | <b>38,485</b>  |
| Avg. Shares O/s (m)               | 12,305         | 12,292         | 12,309         | 12,320         |
| <b>EPS (Rs)</b>                   | <b>3.0</b>     | <b>3.0</b>     | <b>2.4</b>     | <b>3.0</b>     |

Source: Company Data, PL Research

## Price Chart



## Recommendation History

| No. | Date      | Rating | TP (Rs.) | Share Price (Rs.) |
|-----|-----------|--------|----------|-------------------|
| 1   | 28-Oct-21 | BUY    | 270      | 238               |
| 2   | 6-Oct-21  | BUY    | 271      | 231               |
| 3   | 25-Jul-21 | BUY    | 258      | 212               |
| 4   | 5-Jul-21  | BUY    | 258      | 202               |
| 5   | 1-Jun-21  | BUY    | 258      | 215               |
| 6   | 7-Apr-21  | BUY    | 248      | 214               |
| 7   | 11-Feb-21 | BUY    | 254      | 226               |
| 8   | 7-Jan-21  | BUY    | 254      | 205               |

## Analyst Coverage Universe

| Sr. No. | Company Name                          | Rating     | TP (Rs) | Share Price (Rs) |
|---------|---------------------------------------|------------|---------|------------------|
| 1       | Asian Paints                          | BUY        | 3,675   | 3,002            |
| 2       | Avenue Supermarts                     | Accumulate | 5,359   | 5,324            |
| 3       | Bajaj Electricals                     | Accumulate | 1,230   | 1,092            |
| 4       | Britannia Industries                  | Accumulate | 4,093   | 3,622            |
| 5       | Burger King India                     | BUY        | 242     | 163              |
| 6       | Colgate Palmolive                     | Accumulate | 1,852   | 1,532            |
| 7       | Crompton Greaves Consumer Electricals | BUY        | 530     | 451              |
| 8       | Dabur India                           | Accumulate | 647     | 598              |
| 9       | Emami                                 | Accumulate | 624     | 536              |
| 10      | Havells India                         | Accumulate | 1,400   | 1,286            |
| 11      | Hindustan Unilever                    | Accumulate | 2,930   | 2,547            |
| 12      | ITC                                   | BUY        | 270     | 238              |
| 13      | Jubilant FoodWorks                    | Accumulate | 4,111   | 3,965            |
| 14      | Kansai Nerolac Paints                 | BUY        | 707     | 597              |
| 15      | Marico                                | Hold       | 544     | 564              |
| 16      | Mold-tek Packaging                    | BUY        | 725     | 669              |
| 17      | Nestle India                          | Accumulate | 19,501  | 18,965           |
| 18      | Pidilite Industries                   | Hold       | 2,491   | 2,474            |
| 19      | Titan Company                         | BUY        | 2,651   | 2,460            |
| 20      | Voltas                                | Hold       | 1,200   | 1,245            |
| 21      | Westlife Development                  | Accumulate | 603     | 574              |

## PL's Recommendation Nomenclature (Absolute Performance)

|                          |                                   |
|--------------------------|-----------------------------------|
| <b>Buy</b>               | : > 15%                           |
| <b>Accumulate</b>        | : 5% to 15%                       |
| <b>Hold</b>              | : +5% to -5%                      |
| <b>Reduce</b>            | : -5% to -15%                     |
| <b>Sell</b>              | : < -15%                          |
| <b>Not Rated (NR)</b>    | : No specific call on the stock   |
| <b>Under Review (UR)</b> | : Rating likely to change shortly |

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