

January 18, 2022

Event Update

☑ Change in Estimates | ☑ Target | ■ Reco

Change in Estimates

	Cu	rrent	Pre	vious
	FY23E	FY24E	FY23E	FY24E
Rating	В	UY	E	BUY
Target Price	1,	945	1	,908
Sales (Rs. m)	528,566	598,750	519,446	588,278
% Chng.	1.8	1.8		
EBITDA (Rs. m	n)103,151	113,939	101,372	111,950
% Chng.	1.8	1.8		
EPS (Rs.)	77.5	84.4	76.3	83.1
% Chng.	1.6	1.6		

Key Financials - Standalone

Y/e Mar	FY21	FY22E	FY23E	FY24E
Sales (Rs. bn)	379	445	529	599
EBITDA (Rs. bn)	68	84	103	114
Margin (%)	18.1	19.0	19.5	19.0
PAT (Rs. bn)	44	57	68	74
EPS (Rs.)	50.7	65.5	77.5	84.4
Gr. (%)	4.0	29.2	18.3	8.9
DPS (Rs.)	45.4	25.2	10.1	10.1
Yield (%)	2.6	1.5	0.6	0.6
RoE (%)	18.5	21.7	22.0	20.0
RoCE (%)	20.9	23.7	24.7	23.0
EV/Sales (x)	3.7	3.2	2.6	2.2
EV/EBITDA (x)	20.5	16.7	13.3	11.6
PE (x)	34.0	26.3	22.2	20.4
P/BV (x)	6.0	5.4	4.5	3.8

Key Data	TEML.BO TECHM IN
52-W High / Low	Rs.1,838 / Rs.894
Sensex / Nifty	61,309 / 18,308
Market Cap	Rs.1,672bn/ \$ 22,517m
Shares Outstanding	971m
3M Avg. Daily Value	Rs.5142.73m

Shareholding Pattern (%)

Promoter's	35.74
Foreign	37.14
Domestic Institution	15.51
Public & Others	11.61
Promoter Pledge (Rs bn)	-

Stock Performance (%)

	1M	6M	12M
Absolute	4.8	59.8	75.0
Relative	(2.5)	38.5	40.0

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Tech Mahindra (TECHM IN)

Rating: BUY | CMP: Rs1,722 | TP: Rs1,945

Scaling up in right growth areas

Quick Pointers:

- CTC is valued at 4.3x EV/Sales; reported strong revenue growth of 40% CAGR over CY18-20 and is EPS. FCF and ROCE accretive.
- TechM is doubling down investments in Insurance sector with acquisition of CTC and investments in SWFT and Surance

TechM announced acquisition of 100% stake in CTC, digital engineering and transformation provider serving Insurance industry for EUR 310 mn (~USD 353.7 mn) including EUR 100mn earnouts payable over 4 years. CTC generated revenue of EUR 71.3 mn (~81.36 USD mn) in CY20 which amounts to 2% of TechM's FY21 revenue. In 9MCY21 it reported revenue of EUR 69 mn(~USD78.7mn) - (quarterly run-rate of USD 26 mn vs USD 20 mn in CY20). About 60% of its revenue are from an anchor client. CTC's valuation of 4.3x EV/Sales is at upper end of similar transactions in this space. It is TechM's largest and among its most expensive acquisitions, compelling the company to drive cross-selling deals for scaling up in insurance space.

CTC acquisition will enable TechM – 1) to scale up in Insurance sector given CTC's deep digital transformation expertise in the sector, 2) to expand Eastern European near shore delivery centre as CTC has over 720+ highly-skilled IT professionals located in Latvia (85%) and Belarus (15%), regions having highly skilled pool of tech talent and 3) provide TechM with tech talent having differentiated capabilities in end-to-end digital engineering which can be scaled up across different industries.

TechM also acquired 25% stake each in SWFT and Surance, early stage InsurTech SaaS ventures for combined investment of EUR 20 Mn. These platforms have proven technology and business model and an installed client base which will help TechM address white spaces in the insurance sector.

Our EPS estimates increase by 1.6% for FY23& FY24 led by revenue increase in revenue growth estimates for FY23 & FY24. We arrive at DCF based target price of Rs.1945, earlier Rs. 1908 (implying target multiple of 23x on FY24 EPS). TechM is currently trading at 22.2/20.4x earnings multiple on FY23/24 EPS of INR 77/84.4 on FY23/24E respectively, inexpensive. TechM has Revenue/EPS CAGR of 13.8%/13.5% over FY22-24. Maintain Buy.

Strategic acquisition to scale up Insurance business: TechM, a leading announced 100% acquisition of Com Tec Co IT Ltd (CTC). CTC is an IT solutions and service provider serving the insurance and financial services industries serving clients in Europe & US and has development centres in Latvia and Belarus. TechM is also buying 25% ownership in each of the two InsurTech ventures - SWFT and Surance, funded by the same founding group as CTC.

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CTC will add 720+ IT professionals, located in Latvia (85%) and Belarus (15%)

CTC generated revenue of EUR 71.3 mn (~81.36 USD mn) in CY20 which amounts to 2% of TechM's FY21 revenue. Over last two years (CY18-20) its revenues have grown by 40% CAGR.

- CTC to provide high-end digital engineering services for insurance: TechM intends to double down focus on Insurance as the sector is going through significant digital transformation driven by emergence of new business models. CTC, a software outsourced product development company, will provide both horizontal digital engineering and transformation capabilities as well as deep embedded knowledge of insurance sector garnered through 20 years' experience in the sector.
- TechM can significantly scale up CTC's market presence: CTC has negligible sales capabilities which limit its expansion in to new clients. ~60% of CTC its revenue comes from its anchor client. TechM can scale up CTC's market presence by cross-selling to TechM's existing global clients. The business will be co-branded as TechM CTC and will become part of TechM's operations and an integrated management team will be responsible for the business.
- CTC adds scalable Eastern European hub: CTC will bring a highly skilled pool of tech talent (Agile Full stack capability, Architecture, UI/ UX, Cloud, AI/ML). It will add 720+ IT professionals, located in Latvia (85%) and Belarus (15%). These regions have highly skilled pool of tech talent which will help TechM to scale up nearshore European delivery centre in the future. Plus, the technology expertise of this talent is fungible across industries and will enable TechM to offer additional services and capabilities across industries. The current attrition rate in CTC is in low single digits and is very well managed business.
- CTC had strong revenue growth over last two years with industry leading margins: CTC generated revenue of EUR 71.3 mn (~81.36 USD mn) in CY20 which amounts to 2% of TechM's FY21 revenue. Over last two years (CY18-20) its revenues have grown by 40% CAGR. In 9MCY21 it reported revenue of EUR 69 mn (quarterly run-rate of EUR 23 mn vs 18 mn in CY20). CTC has industry leading margins and acquisition is expected to be margin, EPS and cash flow, ROCE accretive.
- SWFT: Swift is a SaaS based platform, which offers multiple functionalities for insurance sales and distribution and enables digital brokers, price comparison websites and insurers directly reach their customer through digital channels. SWFT platform earns revenue via charging a fee based on % of brokerage fee generated on the platform.
- Surance: Surance is an end to end personal cyber insurance solution focusing on vulnerability assessment, cyber protection and cyber insurance coverage. It enables insurance carriers as well as re-insurers to help asses, manage and underwrite cyber-security risk.
- InsurTech SaaS ventures, address white spaces in Insurance for TechM: SWFT and Surance, InsurTech SaaS ventures with proven technology and business model and an installed client base helps TechM address white spaces in the insurance sector. TechM's investment into Swift and Surance will be utilized towards geographical expansion into large insurance markets, building dedicated sales and marketing team and ongoing new feature and functionality enhancement.



Acquisitions done post 2018 have margins in-line with company average margins and are in high growth areas.

- CTC valuations: TechM will pay total consideration of up to EUR 310 mn (~USD 353.7 mn) including earnouts for the CTC acquisition, valuing CTC at 4.3x EV/Sales. EUR 210 mn will be paid upfront and the rest of the amount, EUR 100 mn will be paid via performance linked earnouts and synergy linked payouts over a period of 4 years. We believe valuation at 4x EV/Sales is bit at upper end of the transactions done in similar space.
- The company will pay EUR 16.5 mn (~USD 18.83 mn) for the minority investment in Swift and EUR 3.5 mn (USD 4 mn) for the minority investment in Surance. These two companies have very small revenue size currently with significant scope to scale up. They are valued in-line with market benchmark of ARR (Annual Recurring Revenue) multiples. TechM bought 25% stake in each of these two Insuretech platforms with an option to acquire another 20% equity shares in the next 2 years. Acquisitions will close immediately.
- Profile of acquisitions have improved post 2018: Acquisitions done post 2018 have margins in-line with company average margins and are in high growth areas. TechM has increased focus on creating integrated solutions combining both organic and inorganic offerings and is incentivizing based on synergy benefits to align managerial interests with that of TechM. Success in cross-selling offerings from HCI Group's (acquired in 2017) healthcare clients is one such example.
- The profile of acquisitions has significantly improved & they are focusing on creating and selling integrated solutions combining both in-house offerings and acquired competencies.
- Focus on acquisitions is on 3 areas of customer experience (Mad*Pow, Born Group, Eventus), Industry related (Zen3, Cerium, Payments, Perigord) & cloud (DigitalOnUs, Brainscale, Momenton). This acquisition underlines Tech Mahindra's focus on digital growth, under the NXT.NOW framework.



Exhibit 1: TechM's past acquisitions

Taumat	A	Deal size (US\$ mm)	Revenue run rate Deal structure (US\$ mi		ıre (US\$ mn)	Farm auto	0/ of Stoke commissed	
Target	Acquired in	Deal size (US\$ mn)	(US\$ mn)	Upfront	Earn-outs	- Earn-outs	% of Stake acquired	
vCustomer	Mar-12	27	10	21	6	After 9 months	100% acquisition	
Hutchison Global Services	Sep-12	87.1	160	87.1	_	NA	100% acquisition	
Comviva	Sep-12	48.1	70	23.1	25	Over 5 years	51% stake acquired	
Complex IT	Feb-13	23	45	6.5	16.5	After 18 months	51% stake acquired	
Mahindra Engg Services	Nov-13	115.1	45	115.1	-	NA	100% acquisition	
LCC	Nov-14	240	430	240	_	NA	100% acquisition	
SOFGEN	Jan-15	~30.0	45	20	10	Over 2 years	100% acquisition	
Pininfarina	Dec-15	EUR81 mn	EUR80 mn	EUR25.3 mn	_	NA	76% through 60:40 JV (TM:M&M)	
Target Group	May-16	GBP112 mn	GBP51 mn	GBP89 mn	GBP23 mn	Over 4 years	100% acquisition	
The Bio Agency	Jun-16	GBP40 mn	GBP12.5 mn	GBP22 mn	GBP18 mn	Over 3 years	100% acquisition	
HCI Group	Mar-17	110	130	89.5	20.5	Over 3 years	84.7% acquisition	
IP deal	Sep-17	140	NA	35	105	Over 12 quarters	100% acquisition	
Comviva IT	Dec-17	51.4	100	NA	NA	NA	Additional 32.1% acquired	
Altiostar Networks	Jan-18	15	NA	15	_	NA	17.5% stake acquired	
Inter-informatics	Aug-18	EUR5.4 mn	10.7	EUR5.4 mn	_	NA	100% acquisition	
Dynacommerce	Feb-19	EUR16 mn	EUR9.1 mn	EUR16 mn	_	NA	100% acquisition	
K-vision	Mar-19	1.5	4.8	1.5	-	NA	100% acquisition	
Infotek & Vitaran	Apr-19	INR130 mn	INR419.6 mn	INR130 mn	_	NA	18.1% stake in both companies	
Objectwise Consulting	Jun-19	CAD2.75 mn	CAD13.6 mn	CAD2.75 mn	_	NA	100% acquisition	
Mad*Pow	Jul-19	25.3	14.7	16.4	8.9	Over 3 years	65% stake acquired; balance over 3 years	
BORN Group	Oct-19	95	50	70	25	Over 1 quarter	100% acquisition	
Cerium Systems	Jan-20	3500 mn	1060 mn	INR 2450 mn	INR 1050 mn	NA	51% acquired; balance over 3 years	
Zen3 Infosolutions	Feb-20	64	50	35	29	Over 3 years	100% acquisition	
VitalTech Holdings	Oct-20	3	0.4	NA	NA	NA	6.03% stake acquired	
Momenton	Oct-20	AUD14.3 mn	AUD10.8 mn	NA	NA	NA	100% acquisition	
Tenzing Group	Oct-20	29.5	27.4	NA	NA	NA	100% acquisition	
Payments Technology Services	Jan-21	9	5.4	9	NA	NA	100% acquisition	
Perigord	Mar-21	EUR21 mn	EUR19.3 mn	EUR21 mn	NA	NA	70% acquired; balance over 4 years	
DigitalOnUS	Apr-21	120	30.6	120	NA	NA	100% acquisition	
Eventus Solutions Group	Apr-21	44	33.2	44	NA	NA	100% acquisition	
Brainscale	Jun-21	28.8	10	NA	NA	NA	100% acquisition	
Beris Consulting	Oct-21	EUR7 mn	EUR10.1 mn	NA	NA	NA	100% acquisition	
Lodestone	Oct-21	105	43.3	NA	NA	NA	100% acquisition	
WMW	Oct-21	EUR9.4 mn	EUR4.6 mn	NA	_	NA	100% acquisition	

Source: Company, PL



Exhibit 2: TechM Financials

	FY21	FY22E	FY23E	FY24E
Revenue mix (USD mn)				
Communication	5,112	6,005	6,955	7,776
YoY gr.		17.5%	15.8%	11.8%
Enterprise	3,067	3,583	4,109	4,625
YoY gr.		16.8%	14.7%	12.5%
CTC Acquisition		26	120	136
YoY gr.				13.3%
Total Revenue (USD mn)	8,179	9,588	11,064	12,401
YoY gr.		17.2%	15.4%	12.1%
EBIT (Rs. Mn)	53,894	68,312	82,008	89,989
YoY gr.		26.8%	20.0%	9.7%
EBIT margin		14.2%	15.3%	15.5%
EPS	50.7	65.5	77.5	84.4
YoY gr.		29.2%	18.3%	8.9%

Source: Company, PL



Financials

Income Statement (Rs m)

Y/e Mar	FY21	FY22E	FY23E	FY24E
Net Revenues	378,551	445,062	528,566	598,750
YoY gr. (%)	2.7	17.6	18.8	13.3
Employee Cost	258,555	299,795	346,130	394,999
Gross Profit	119,997	145,267	182,436	203,752
Margin (%)	31.7	32.6	34.5	34.0
SG&A Expenses	-	-	-	-
Other Expenses	-	-	-	-
EBITDA	68,471	84,424	103,151	113,939
YoY gr. (%)	19.6	23.3	22.2	10.5
Margin (%)	18.1	19.0	19.5	19.0
Depreciation and Amortization	14,577	16,112	21,143	23,950
EBIT	53,894	68,312	82,008	89,989
Margin (%)	14.2	15.3	15.5	15.0
Net Interest	1,740	1,735	1,500	1,500
Other Income	7,364	9,694	9,694	9,694
Profit Before Tax	59,518	76,271	90,202	98,183
Margin (%)	15.7	17.1	17.1	16.4
Total Tax	15,999	19,223	22,625	24,551
Effective tax rate (%)	26.9	25.2	25.1	25.0
Profit after tax	43,519	57,047	67,578	73,632
Minority interest	(750)	(421)	(421)	(421)
Share Profit from Associate	-	-	-	-
Adjusted PAT	44,269	57,468	67,999	74,053
YoY gr. (%)	4.0	29.8	18.3	8.9
Margin (%)	11.7	12.9	12.9	12.4
Extra Ord. Income / (Exp)	-	-	-	-
Reported PAT	44,269	57,468	67,999	74,053
YoY gr. (%)	4.0	29.8	18.3	8.9
Margin (%)	11.7	12.9	12.9	12.4
Other Comprehensive Income	-	-	-	-
Total Comprehensive Income	44,269	57,468	67,999	74,053
Equity Shares O/s (m)	873	877	877	877
EPS (Rs)	50.7	65.5	77.5	84.4

Source: Company Data, PL Research

Balance Sheet Abstract (Rs m)

Y/e Mar	FY21	FY22E	FY23E	FY24E
Non-Current Assets				
Gross Block	64,430	55,633	66,071	74,844
Tangibles	64,430	55,633	66,071	74,844
Intangibles	-	-	-	-
Acc: Dep / Amortization	-	-	-	-
Tangibles	-	-	-	-
Intangibles	-	-	-	-
Net fixed assets	64,430	55,633	66,071	74,844
Tangibles	64,430	55,633	66,071	74,844
Intangibles	-	-	-	-
Capital Work In Progress	-	-	-	-
Goodwill	40,082	41,672	43,262	44,852
Non-Current Investments	10,294	10,294	10,294	10,294
Net Deferred tax assets	9,133	9,133	9,133	9,133
Other Non-Current Assets	20,288	20,333	20,341	20,348
Current Assets				
Investments	-	-	-	-
Inventories	-	-	-	-
Trade receivables	64,728	85,354	101,369	114,829
Cash & Bank Balance	124,971	127,881	161,418	204,298
Other Current Assets	62,612	73,435	87,213	98,794
Total Assets	396,780	431,746	508,615	588,169
Equity				
Equity Share Capital	4,370	4,370	4,370	4,370
Other Equity	244,280	275,902	333,566	397,284
Total Networth	248,650	280,272	337,936	401,654
Non-Current Liabilities				
Long Term borrowings	9,735	9,735	9,735	9,735
Provisions	-	-	-	
Other non current liabilities	31,825	30,106	33,447	36,254
Current Liabilities				
ST Debt / Current of LT Debt	14,960	13,460	11,960	10,460
Trade payables	27,850	37,830	44,928	50,894
Other current liabilities	59,965	56,968	67,656	76,640
Total Equity & Liabilities	396,780	431,746	508,615	588,169

Source: Company Data, PL Research



Cash Flow (Rs m)				
Y/e Mar	FY21	FY22E	FY23E	FY24E
PBT	59,518	76,271	90,202	98,183
Add. Depreciation	14,577	16,112	21,143	23,950
Add. Interest	1,740	1,735	1,500	1,500
Less Financial Other Income	7,364	9,694	9,694	9,694
Add. Other	-	-	-	-
Op. profit before WC changes	75,835	94,118	112,845	123,633
Net Changes-WC	25,798	(33,998)	(10,178)	(8,554)
Direct tax	(15,999)	(19,223)	(22,625)	(24,551)
Net cash from Op. activities	85,634	40,896	80,043	90,528
Capital expenditures	(31,781)	(8,905)	(33,171)	(34,313)
Interest / Dividend Income	-	-	-	-
Others	7,611	-	-	-
Net Cash from Invt. activities	(24,170)	(8,905)	(33,171)	(34,313)
Issue of share cap. / premium	(67)	-	-	-
Debt changes	12,148	(1,500)	(1,500)	(1,500)
Dividend paid	(46,387)	(25,836)	(10,334)	(10,334)
Interest paid	(1,740)	(1,735)	(1,500)	(1,500)
Others	22,052	(10)	-	-
Net cash from Fin. activities	(13,994)	(29,081)	(13,334)	(13,334)
Net change in cash	47,470	2,910	33,538	42,880
Free Cash Flow	56,895	31,991	46,872	56,215

Source: Company Data, PL Research

Quarterly Financials (Rs m)

Y/e Mar	Q4FY21	Q1FY22	Q2FY22	Q3FY22E
Net Revenue	97,299	101,976	108,813	114,688
YoY gr. (%)	2.5	12.0	16.1	18.9
Raw Material Expenses	64,497	69,682	74,346	76,841
Gross Profit	32,802	32,294	34,467	37,847
Margin (%)	33.7	31.7	31.7	33.0
EBITDA	19,481	18,764	19,952	21,791
YoY gr. (%)	44.5	44.3	17.2	15.0
Margin (%)	20.0	18.4	18.3	19.0
Depreciation / Depletion	3,444	3,311	3,430	4,588
EBIT	16,037	15,453	16,522	17,203
Margin (%)	16.5	15.2	15.2	15.0
Net Interest	417	381	354	500
Other Income	(181)	2,873	2,821	2,000
Profit before Tax	15,439	17,945	18,989	18,703
Margin (%)	15.9	17.6	17.5	16.3
Total Tax	4,998	4,286	5,572	4,461
Effective tax rate (%)	32.4	23.9	29.3	23.9
Profit after Tax	10,441	13,659	13,417	14,243
Minority interest	(371)	125	22	(197)
Share Profit from Associates	2	(2)	(8)	-
Adjusted PAT	10,814	13,532	13,387	14,440
YoY gr. (%)	5.9	39.2	25.7	10.2
Margin (%)	11.1	13.3	12.3	12.6
Extra Ord. Income / (Exp)	-	-	-	-
Reported PAT	10,814	13,532	13,387	14,440
YoY gr. (%)	5.9	39.2	25.7	10.2
Margin (%)	11.1	13.3	12.3	12.6
Other Comprehensive Income	-	-	-	-
Total Comprehensive Income	10,814	13,532	13,387	14,440
Avg. Shares O/s (m)	882	883	883	883
EPS (Rs)	12.3	15.3	15.2	16.3

Source: Company Data, PL Research

Key Financial Metrics						
Y/e Mar	FY21	FY22E	FY23E	FY24E		
Per Share(Rs)						
EPS	50.7	65.5	77.5	84.4		
CEPS	67.4	83.9	101.6	111.7		
BVPS	284.9	319.6	385.3	458.0		
FCF	65.2	36.5	53.4	64.1		
DPS	45.4	25.2	10.1	10.1		
Return Ratio(%)						
RoCE	20.9	23.7	24.7	23.0		
ROIC	19.1	21.1	21.6	19.6		
RoE	18.5	21.7	22.0	20.0		
Balance Sheet						
Net Debt : Equity (x)	(0.4)	(0.4)	(0.4)	(0.5)		
Debtor (Days)	62	70	70	70		
Valuation(x)						
PER	34.0	26.3	22.2	20.4		
P/B	6.0	5.4	4.5	3.8		
P/CEPS	25.5	20.5	16.9	15.4		
EV/EBITDA	20.5	16.7	13.3	11.6		
EV/Sales	3.7	3.2	2.6	2.2		
Dividend Yield (%)	2.6	1.5	0.6	0.6		

Source: Company Data, PL Research





Analyst Coverage Universe

Sr. No.	Company Name	Rating	TP (Rs)	Share Price (Rs)
1	Affle (India)	BUY	1,530	1,194
2	Coforge	BUY	5,708	5,973
3	Cyient	BUY	1,301	1,065
4	HCL Technologies	BUY	1,398	1,337
5	Infosys	BUY	2,234	1,877
6	L&T Technology Services	BUY	5,705	5,729
7	Larsen & Toubro Infotech	BUY	7,239	7,533
8	Mindtree	BUY	5,249	4,744
9	Mphasis	BUY	3,772	3,423
10	Persistent Systems	BUY	4,808	4,872
11	Redington (India)	BUY	215	147
12	Sonata Software	BUY	994	869
13	Tata Consultancy Services	BUY	4,468	3,860
14	TeamLease Services	Reduce	4,366	4,187
15	Tech Mahindra	BUY	1,908	1,785
16	Wipro	BUY	737	691
17	Zensar Technologies	BUY	528	533

PL's Recommendation Nomenclature (Absolute Performance)

 Buy
 : > 15%

 Accumulate
 : 5% to 15%

 Hold
 : +5% to -5%

 Reduce
 : -5% to -15%

 Sell
 : < -15%</td>

Not Rated (NR) : No specific call on the stock
Under Review (UR) : Rating likely to change shortly



ANALYST CERTIFICATION

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