

ICICI Securities Limited
is the author and
distributor of this report

Company update

Metal tubes

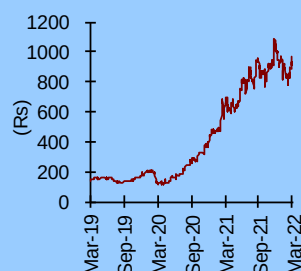
Target price: Rs1,110

Shareholding pattern

	Jun '21	Sep '21	Dec '21
Promoters	36.8	36.8	34.5
Institutional investors	35.1	33.7	35.3
MFs and others	5.3	4.6	6.7
FI/Banks	3.5	3.3	3.3
FIIIs	25.7	25.8	25.3
Others	28.1	29.5	30.2

Source: CMIE

Price chart



INDIA

APL Apollo Tubes

BUY

Maintained

Proposed investment into Shankara to strengthen distribution of structural steel tubes

Rs964

APL Apollo (APL) has announced a minority equity investment proposal by its wholly owned subsidiary APL Apollo Mart Limited (Apollo Mart) into Shankara Building Products Ltd (Shankara). APL will end up owning ~9.9% of Shankara for a total investment of Rs1.8bn (~6% of APL's total capital employed as on end-Dec'21). This will be through a combination of purchase of secondary promoter shares (1mn shares @Rs755/share) and proposed preferential allotment of convertible warrants (1.4mn shares @Rs750/share). Shankara was valued at 0.9x EV/sales (FY22 annualised). The investment will be funded via internal accruals and is expected to be EPS and RoCE accretive from the very first year. APL sees an opportunity to potentially double its existing sales from Shankara. We maintain BUY on APL with a target price of Rs1,110/share.

- **Investment rationale.** According to management, i) the investment is aligned with APL's growth plan, ii) Shankara would be an ideal launch platform for APL's new products, iii) there would be synergies through Shankara's retail/wholesale network, iv) expansion of the structural steel tubes market and v) association would ensure sales consistency as Shankara is amongst APL's key distributors.
- **APL Apollo + Shankara associations.** Shankara distributes ~0.1mnte of APL Apollo's volumes. In April'19, APL acquired Shankara's 0.2mnte Hyderabad plant for ~Rs700mn. APL recovered its entire investment cost within three years, boosting its overall ROCE. Current EBIDTA generation (estimated) from that plant is Rs400-500mn pa. With the current investment, management expect sales consistency to be maintained along with growth momentum. APL sees an opportunity of potentially doubling sales through Shankara using its extensive retail/wholesale network.
- **About the deal.** The investment will be made through a combination of purchase of secondary promoter shares (1mn shares @Rs755/share) and proposed preferential allotment of convertible warrants (1.4mn shares @Rs750/share), taking the total investment size to Rs1.8bn (~6% of APL Apollo's total capital employed as at end-Dec'21). Apollo Mart will make an immediate investment of ~Rs1.018bn (secondary market purchase +25% warrant subscription money) and the remaining investment of ~Rs787mn will be made within 18 months (75% on warrant conversion). Shankara was valued at 0.9x EV/sales (FY22 annualised). The target deal is expected to be completed in Q1FY23 subject to approvals. Management expects the deal to the EPS and RoCE accretive from the very first year.
- **Risks.** We haven't factored in any additional investments for strengthening the distribution/retailing framework for APL. More such investments, going forward, may have implications for future RoCE.

Market Cap	Rs241bn/US\$3.2bn	Year to Mar	FY21	FY22E	FY23E	FY24E
Reuters/Bloomberg	APLA.BO / APAT IN	Revenue (Rs mn)	84,998	126,335	144,904	188,479
Shares Outstanding (mn)	250.3	EBITDA(Rs mn)	6,787	9,074	11,121	15,618
52-week Range (Rs)	1083/593	Net Income (Rs mn)	4,238	5,957	7,670	11,462
Free Float (%)	65.5	EPS (Rs)	15.3	21.5	27.7	41.5
FII (%)	25.3	P/E (x)	56.2	40.0	31.1	20.8
Daily Volume (US\$'000)	7,604	CEPS (Rs)	19.0	26.0	32.6	46.4
Absolute Return 3m (%)	(8.6)	EV/E (x)	35.2	26.2	21.0	14.4
Absolute Return 12m (%)	53.7	Dividend Yield	-	0.4	0.5	0.7
Sensex Return 3m (%)	1.9	RoCE (%)	26.3	27.7	27.6	28.7
Sensex Return 12m (%)	16.1	RoE (%)	25.0	27.1	26.9	30.0

Please refer to important disclosures at the end of this report

Research Analyst:

Abhijit Mitra

abhijit.mitra@icicisecurities.com
+91 22 6807 7289

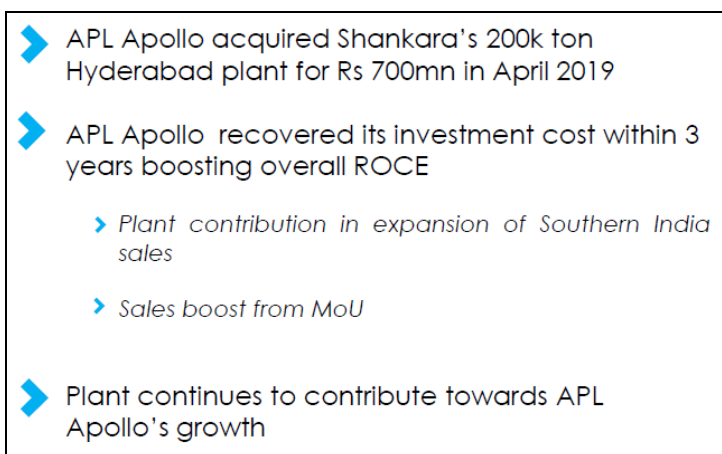
Mohit Lohia

mohit.lohia@icicisecurities.com
+91 22 6807 7510

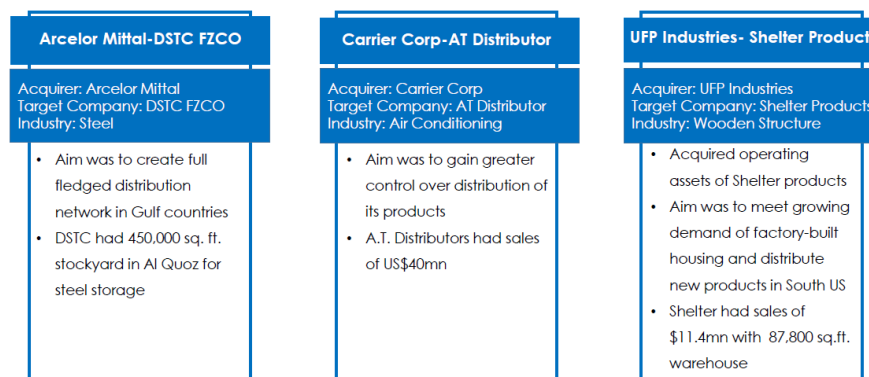
Pritish Urumkar

pritish.urumkar@icicisecurities.com
+91 22 6807 7314

- ▶ **About Shankara Building Materials.** Shankara is one of India's leading organised retailer/wholesaler of home improvement and building products. The company achieved revenue of ~Rs22bn (annualised FY22) with steel tubes/products forming majority of sales. Shankara has presence in 10 states with a cumulative store base of 90 covering 450,000 sq. ft. The company sells over 30,000+ SKUs across the entire home construction and renovation lifecycle.
- ▶ **Case studies.** i). Arcelor Mittal-DSTC FZCO: Arcelor Mittal invested in DSTC FZCO with an aim to create full-fledged distribution network in Gulf countries. DSTC had 450,000 sq. ft. stockyard in Al Quoz for steel storage. ii) Carrier Corp-AT Distributor: Carrier Corp invested in AT Distributor with an aim to gain greater control over distribution of its products. A.T. Distributors had sales of US\$40mn. iii) UFP Industries- Shelter Products: UFP Industries invested in Shelter Products with an aim to meet growing demand of factory-built housing and distribute new products in South US. Shelter had sales of US\$11.4mn with 87,800 sq.ft. warehouse.

Chart 1: Case study – previous experience with shankara

Source: Company

Chart 2: Case study- global transactions

Source: Company

Maintain BUY

We maintain **BUY** with a target price of Rs1,110/share. This is based on 25x FY24E P/E. **The stock has seen a massive rerating in the past 18 months on the back of Tricoat acquisition, repayment of debt and steady growth.** With an improving RoE and RoCE profile (significantly higher operating leverage), higher growth driven by constant efforts towards market creation, and steady increase in market share (to reach >60% in the next 3-4 years in our view), we believe that a multiple of 25x FY24E P/E is justified.

Key risks

Key risks to our earnings and margin assumptions are: falling steel prices and normalising spreads. We believe management's assessment that drive towards value addition would lead to a normalised EBITDA of Rs5,000/te as volumes grow towards 4mtpa.

We believe that a slower-than-anticipated pickup in steel tubes market or equal marketing and distribution push by peers can lead to market share erosion / lower than expected revenue growth for APL.

Exposure to intense competition: APL operates in an industry with low entry barriers and fragmented structure. Though the company had ~50% market share in FY21, and the second-best player is less than half of APL's size, APL's operating margin has been modest at 5-8%. The ERW pipes industry is largely unorganized and inherently competitive with the presence of multiple large established players like Surya Roshni, Hi-Tech Pipes, Rama Steel Tubes, etc. Further, as ERW pipes are standardised products and do not warrant a capital-intensive manufacturing process, steel pipe/tube players with a diversified network across India can enter the market, boosting competition. Also, competition from unorganised players is high.

Financials

Table 1: Profit and Loss

	FY20	FY21	FY22E	FY23E	FY24E
Revenue	77,232	84,998	126,335	144,904	188,479
Material costs	65,786	71,648	108,710	123,770	160,639
Gross Margin	11,447	13,350	17,625	21,133	27,840
Employee costs	1,422	1,296	1,479	1,583	1,662
Other expenses	5,252	5,266	7,072	8,430	10,560
Total expenses	72,459	78,210	117,261	133,783	172,861
EBITDA	4,773	6,787	9,074	11,121	15,618
Depreciation	959	1,028	1,222	1,351	1,375
Other Income	222	359	427	419	973
EBIT	4,036	6,119	8,278	10,189	15,217
Interest	1,073	500	380	20	20
PBT	2,963	5,619	7,898	10,169	15,197
Tax	403	1,381	1,941	2,499	3,735
PAT	2,560	4,238	5,957	7,670	11,462

Source: I-Sec research

Table 2: Balance Sheet

Balance Sheet	FY20	FY21	FY22E	FY23E	FY24E
Equity Share Capital	249	250	553	553	553
Reserves and Surplus	14,267	16,697	21,450	27,960	37,688
Net Worth	14,516	16,947	22,003	28,513	38,241
Borrowings	7,280	4,425	4,225	225	225
Other non-current liabilities	672	755	755	755	755
Deferred Tax Liab	1,012	1,112	1,112	1,112	1,112
Total Liab	23,480	23,239	28,095	30,605	40,333
Gross Block	17,160	18,491	21,991	25,491	27,491
Less: Acc Dep	2,449	3,477	4,699	6,050	7,425
Net Block	14,711	15,014	17,292	19,441	20,066
CWIP	101	1,077	1,077	1,077	1,077
Other LT assets	3,333	3,893	3,893	3,893	3,893
Investments	152	148	148	148	148
Working Capital (Exc cash)	4,727	-472	1,254	1,429	1,963
Cash and Cash equivalents	456	3,579	4,432	4,618	13,186
Current Assets	13,907	10,412	15,711	17,922	23,275
Inventory	7,842	7,599	11,530	13,127	17,038
Receivables	4,764	1,306	1,941	2,226	2,896
Loans, Advances & others	1,302	1,507	2,239	2,569	3,341
Current Liabilities and Provisions	9181	10,884	14,457	16,494	21,312
Provisions	173	177	177	177	177
Total Assets	23,480	23,239	28,095	30,605	40,333

Source: I-Sec research

Table 3: Cashflows

	FY20	FY21	FY22E	FY23E	FY24E
PAT	2148	4263	5957	7670	11462
+ Depreciation	959	1028	1222	1351	1375
+ Non-cash items	972	360			
Working capital changes	1017	4121	(1726)	(175)	(535)
Cashflow from operations	5096	9771	5453	8846	12302
Investing Activities					
Capex	(3092)	(2869)	(3500)	(3500)	(2000)
Investments	(1430)	(3868)	0	0	0
Others	173	269			
Cashflow from investing activities	(4349)	(6468)	(3500)	(3500)	(2000)
Financing activities					
Changes in share capital	1775				
Changes in reserves & surplus	0				
Changes in debt	(949)	(3111)	(200)	(4000)	
Dividends	(411)		(901)	(1160)	(1733)
Others	(1193)	(474)			
Cashflow from financing activities	(778)	(3586)	(1101)	(5160)	(1733)
Net changes in cash	(32)	(283)	852	186	8569
FCF	2,003	6,902	1,953	5,346	10,302

Source: I-Sec research

Table 4: Ratios

	FY20	FY21	FY22E	FY23E	FY24E
Per Share Data (in Rs)					
Recurring EPS (Diluted)	9.3	15.3	21.5	27.7	41.5
Reported EPS	102.9	33.9	21.5	27.7	41.5
Recurring Cash EPS (Diluted)	12.7	19.0	26.0	32.6	46.4
Dividend per share (DPS) (Diluted)	1.3	-	3.3	4.2	6.3
Book Value per share (BV)	52.5	61.3	79.6	103.1	138.3
Growth Ratios (%)					
Operating Income	8.0	10.1	48.6	14.7	30.1
EBITDA	21.5	42.2	33.7	22.6	40.4
Recurring Net Income	72.7	65.5	40.6	28.8	49.4
Diluted Recurring EPS	72.7	65.5	40.6	28.8	49.4
Diluted Recurring CEPS	65.6	49.6	36.3	25.7	42.3
Valuation Ratios (% YoY)					
P/E	93.1	56.2	40.0	31.1	20.8
P/CEPS	67.7	45.3	33.2	26.4	18.6
P/BV	16.4	14.1	10.8	8.4	6.2
EV / EBITDA	51.4	35.2	26.2	21.0	14.4
EV / Operating Income	3.2	2.8	1.9	1.6	1.2
EV / Operating FCF	122.4	34.7	121.9	43.8	21.9
Operating Ratios					
Gross Margin (%)	14.8	15.7	14.0	14.6	14.8
SG&A/Sales (%)	6.8	6.2	5.6	5.8	5.6
Other Income / PBT (%)	7.5	6.4	5.4	4.1	6.4
Effective Tax Rate (%)	12.3	10.4	16.4	26.6	45.2
NWC / Total Assets (%)	20.1	(2.0)	4.5	4.7	4.9
Inventory Turnover (days)	44	39	39	39	39
Receivables (days)	6	2	2	2	2
Payables (days)	13	14	12	12	12
D/E Ratio (x)	47.0	5.0	(0.9)	(15.4)	(33.9)
Return/Profitability Ratios (%)					
Recurring Net Income Margins	3.3	5.0	4.7	5.3	6.1
RoCE	14.5	26.3	27.7	27.6	28.7
RoNW	17.6	25.0	27.1	26.9	30.0
Dividend Payout Ratio	13.6	-	15.1	15.1	15.1
Dividend Yield	0.1	-	0.3	0.4	0.6
EBITDA Margins	6.2	8.0	7.2	7.7	8.3

Source: I-Sec research

This report may be distributed in Singapore by ICICI Securities, Inc. (Singapore branch). Any recipients of this report in Singapore should contact ICICI Securities, Inc. (Singapore branch) in respect of any matters arising from, or in connection with, this report. The contact details of ICICI Securities, Inc. (Singapore branch) are as follows: Address: 10 Collyer Quay, #40-92 Ocean Financial Tower, Singapore - 049315, Tel: +65 6232 2451 and email: navneet_babbar@icicisecuritiesinc.com, Rishi_agrawal@icicisecuritiesinc.com.

"In case of eligible investors based in Japan, charges for brokerage services on execution of transactions do not in substance constitute charge for research reports and no charges are levied for providing research reports to such investors."

New I-Sec investment ratings (all ratings based on absolute return; All ratings and target price refers to 12-month performance horizon, unless mentioned otherwise)
BUY: >15% return; ADD: 5% to 15% return; HOLD: Negative 5% to Positive 5% return; REDUCE: Negative 5% to Negative 15% return; SELL: < negative 15% return

ANALYST CERTIFICATION

I/We, Abhijit Mitra, MBA (Finance), BE; Mohit Lohia, CA; Pritish Urumkar: MBATech (Finance) authors and the names subscribed to this report, hereby certify that all of the views expressed in this research report accurately reflect our views about the subject issuer(s) or securities. We also certify that no part of our compensation was, is, or will be directly or indirectly related to the specific recommendation(s) or view(s) in this report. Analysts are not registered as research analysts by FINRA and are not associated persons of the ICICI Securities Inc. It is also confirmed that above mentioned Analysts of this report have not received any compensation from the companies mentioned in the report in the preceding twelve months and do not serve as an officer, director or employee of the companies mentioned in the report.

Terms & conditions and other disclosures:

ICICI Securities Limited (ICICI Securities) is a full-service, integrated investment banking and is, inter alia, engaged in the business of stock brokering and distribution of financial products.

ICICI Securities is SEBI registered stock broker, merchant banker, investment adviser, portfolio manager and Research Analyst. ICICI Securities is registered with Insurance Regulatory Development Authority of India Limited (IRDAI) as a composite corporate agent and with PFRDA as a Point of Presence. ICICI Securities Limited Research Analyst SEBI Registration Number – INH000000990. ICICI Securities Limited SEBI Registration is INZ000183631 for stock broker. ICICI Securities is a subsidiary of ICICI Bank which is India's largest private sector bank and has its various subsidiaries engaged in businesses of housing finance, asset management, life insurance, general insurance, venture capital fund management, etc. ("associates"), the details in respect of which are available on www.icicibank.com.

ICICI Securities is one of the leading merchant bankers/ underwriters of securities and participate in virtually all securities trading markets in India. We and our associates might have investment banking and other business relationship with a significant percentage of companies covered by our Investment Research Department. ICICI Securities and its analysts, persons reporting to analysts and their relatives are generally prohibited from maintaining a financial interest in the securities or derivatives of any companies that the analysts cover.

Recommendation in reports based on technical and derivative analysis centre on studying charts of a stock's price movement, outstanding positions, trading volume etc as opposed to focusing on a company's fundamentals and, as such, may not match with the recommendation in fundamental reports. Investors may visit icicidirect.com to view the Fundamental and Technical Research Reports.

Our proprietary trading and investment businesses may make investment decisions that are inconsistent with the recommendations expressed herein.

ICICI Securities Limited has two independent equity research groups: Institutional Research and Retail Research. This report has been prepared by the Institutional Research. The views and opinions expressed in this document may or may not match or may be contrary with the views, estimates, rating, and target price of the Retail Research.

The information and opinions in this report have been prepared by ICICI Securities and are subject to change without any notice. The report and information contained herein is strictly confidential and meant solely for the selected recipient and may not be altered in any way, transmitted to, copied or distributed, in part or in whole, to any other person or to the media or reproduced in any form, without prior written consent of ICICI Securities. While we would endeavour to update the information herein on a reasonable basis, ICICI Securities is under no obligation to update or keep the information current. Also, there may be regulatory, compliance or other reasons that may prevent ICICI Securities from doing so. Non-rated securities indicate that rating on a particular security has been suspended temporarily and such suspension is in compliance with applicable regulations and/or ICICI Securities policies, in circumstances where ICICI Securities might be acting in an advisory capacity to this company, or in certain other circumstances.

This report is based on information obtained from public sources and sources believed to be reliable, but no independent verification has been made nor is its accuracy or completeness guaranteed. This report and information herein is solely for informational purpose and shall not be used or considered as an offer document or solicitation of offer to buy or sell or subscribe for securities or other financial instruments. Though disseminated to all the customers simultaneously, not all customers may receive this report at the same time. ICICI Securities will not treat recipients as customers by virtue of their receiving this report. Nothing in this report constitutes investment, legal, accounting and tax advice or a representation that any investment or strategy is suitable or appropriate to your specific circumstances. The securities discussed and opinions expressed in this report may not be suitable for all investors, who must make their own investment decisions, based on their own investment objectives, financial positions and needs of specific recipient. This may not be taken in substitution for the exercise of independent judgment by any recipient. The recipient should independently evaluate the investment risks. The value and return on investment may vary because of changes in interest rates, foreign exchange rates or any other reason. ICICI Securities accepts no liabilities whatsoever for any loss or damage of any kind arising out of the use of this report. Past performance is not necessarily a guide to future performance. Investors are advised to see Risk Disclosure Document to understand the risks associated before investing in the securities markets. Actual results may differ materially from those set forth in projections. Forward-looking statements are not predictions and may be subject to change without notice.

ICICI Securities or its associates might have managed or co-managed public offering of securities for the subject company or might have been mandated by the subject company for any other assignment in the past twelve months.

ICICI Securities or its associates might have received any compensation from the companies mentioned in the report during the period preceding twelve months from the date of this report for services in respect of managing or co-managing public offerings, corporate finance, investment banking or merchant banking, brokerage services or other advisory service in a merger or specific transaction.

ICICI Securities or its associates might have received any compensation for products or services other than investment banking or merchant banking or brokerage services from the companies mentioned in the report in the past twelve months.

ICICI Securities encourages independence in research report preparation and strives to minimize conflict in preparation of research report. ICICI Securities or its associates or its analysts did not receive any compensation or other benefits from the companies mentioned in the report or third party in connection with preparation of the research report. Accordingly, neither ICICI Securities nor Research Analysts and their relatives have any material conflict of interest at the time of publication of this report.

Compensation of our Research Analysts is not based on any specific merchant banking, investment banking or brokerage service transactions.

ICICI Securities or its subsidiaries collectively or Research Analysts or their relatives do not own 1% or more of the equity securities of the Company mentioned in the report as of the last day of the month preceding the publication of the research report.

Since associates of ICICI Securities and ICICI Securities as a entity are engaged in various financial service businesses, they might have financial interests or actual/beneficial ownership of one percent or more or other material conflict of interest in various companies including the subject company/companies mentioned in this report.

ICICI Securities may have issued other reports that are inconsistent with and reach different conclusion from the information presented in this report.

Neither the Research Analysts nor ICICI Securities have been engaged in market making activity for the companies mentioned in the report.

We submit that no material disciplinary action has been taken on ICICI Securities by any Regulatory Authority impacting Equity Research Analysis activities.

This report is not directed or intended for distribution to, or use by, any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction, where such distribution, publication, availability or use would be contrary to law, regulation or which would subject ICICI Securities and affiliates to any registration or licensing requirement within such jurisdiction. The securities described herein may or may not be eligible for sale in all jurisdictions or to certain category of investors. Persons in whose possession this document may come are required to inform themselves of and to observe such restriction.

This report has not been prepared by ICICI Securities, Inc. However, ICICI Securities, Inc. has reviewed the report and, in so far as it includes current or historical information, it is believed to be reliable, although its accuracy and completeness cannot be guaranteed.