CICI direc

**About the stock:** PVR Ltd. is the market leader in terms of multiplex screen count in India. Currently, it operates 854 screens in 173 cinemas in 74 cities in India and Sri Lanka with an aggregate seating capacity of  $\sim$ 1.79 lakhs seats.

 With leadership in the high realisation key markets of Maharashtra/NCR, it enjoys superior ATP, SPH and advertisement than peers.

Q4FY22 Results: PVR reported an in line performance.

- Reported revenue was at ₹ 537.1 crore, (down 12.5% QoQ) with decline largely due to lower movies distribution (down 79% QoQ) & ad revenues (down 48% QoQ). PVR reported box office revenue of ₹ 293.9 crore (down 2% QoQ), ₹ 180.2 crore of F&B revenues, ₹ 11.4 crore of movie distribution revenues. Footfalls were down 1% QoQ at 14.3 million and ATP at ₹ 242 was up 1.3% QoQ owing to slate mix. SPH at ₹ 122 was down 5% QoQ
- EBITDA loss (without impact of Ind AS116) was at ₹ 29.7 crore. Adjusted for ₹ 8.7 crore forex loss for Sri Lanka operation, EBITDA loss at ₹ 21 crore was in line. On reported basis, EBITDA was at ₹ 99.9 crore (margin of 18.6%)
- PVR had ₹ 26.1 crore with respect to rental waivers received (net of rent paid). Consequently, the reported net loss was lower at ₹ 105.5 crore

What should investors do? PVR's share price has grown by ~14% over the past five years (from ~₹ 1500 in May 2017 to ~₹ 1706 levels in May 2022).

• We maintain **BUY** rating on the company

Target Price and Valuation: We value PVR at ₹ 2240 i.e. 15x FY24E EV/EBITDA

### Key triggers for future price performance:

- Strong content slate line up to drive recovery in footfalls/revenues
- The company is likely to have ~8-10% permanent saving in costs (ex-rental) given the rationalisation measures
- Merged entity (PVR Inox) will benefit from scale of expansion, faster growth trajectory and other revenues/cost synergy

Alternate Stock Idea: Apart from PVR, among multiplex we like Inox Leisure.

- A play on footfall recovery post pandemic and strong balance sheet
- BUY with target price of ₹ 670

BUY



| Particulars  |                        |
|--|------------------------|
| Particulars  | Amount                 |
| Market Capitalization (₹ Crore)  | 10,406                 |
| Total Debt (FY22) (₹ Crore)<br>Cash & Equi. (FY22) (₹ Crore)<br>EV (₹ crore) | 1,505<br>579<br>11,333 |
| 52 week H/L (₹)  | 2004 / 1139            |
| Equity capital (₹ crore) Face value (₹)                                      | 6.1<br>10.0            |

| Shareholding pattern |        |        |        |        |  |  |  |  |  |
|----------------------|--------|--------|--------|--------|--|--|--|--|--|
|                      | Jun-21 | Sep-21 | Dec-21 | Mar-22 |  |  |  |  |  |
| Promoters            | 17.1   | 17.0   | 17.0   | 17.0   |  |  |  |  |  |
| DII                  | 18.2   | 17.8   | 20.1   | 19.3   |  |  |  |  |  |
| Flls                 | 38.2   | 37.8   | 31.9   | 33.3   |  |  |  |  |  |
| Other                | 26.6   | 27.3   | 31.0   | 30.4   |  |  |  |  |  |



### Key risks

**Key Risk:** (i) Any hindrance to merger consummation; (ii) Longer than expected tail of pandemic

### **Research Analyst**

Bhupendra Tiwary, CFA bhupendra.tiwary@icicisecurities.com

| Key Financial Summary |         |         |         |         |                     |         |         |                     |
|-----------------------|---------|---------|---------|---------|---------------------|---------|---------|---------------------|
| (Year-end March)      | FY19    | FY20    | FY21E   | FY22E   | 5 yr CAGR (FY17-22) | FY23E   | FY24E   | 4 yr CAGR (FY20-24) |
| Net Sales (₹ crore)   | 3,085.6 | 3,414.4 | 280.0   | 1,331.0 | (8.2)               | 3,953.4 | 4,643.7 | 8.0                 |
| EBITDA (₹ crore)      | 586.3   | 1,076.6 | (334.9) | 105.7   | (21.6)              | 1,355.2 | 1,601.2 | 10.4                |
| Net Profit (₹ crore)  | 183.2   | 27.3    | (747.8) | (488.2) | PL                  | 170.6   | 267.1   | 76.9                |
| EPS (₹)               | 39.2    | 5.3     | (122.6) | (80.0)  |                     | 28.0    | 43.8    |                     |
| P/E (x)               | 43.5    | 320.9   | (13.9)  | (21.3)  |                     | 61.0    | 39.0    |                     |
| Price / Book (x)      | 5.3     | 5.9     | 5.7     | 7.6     |                     | 6.8     | 5.8     |                     |
| EV/EBITDA (x)         | 19.9    | 14.1    | (43.8)  | 142.1   |                     | 11.2    | 6.7     |                     |
| RoCE (%)              | 14.1    | 8.5     | (6.3)   | (2.8)   |                     | 10.3    | 30.3    |                     |
| RoE (%)               | 12.2    | 1.8     | (40.8)  | (35.6)  |                     | 11.2    | 15.0    |                     |



# Key performance highlight and outlook

### March blockbusters drive recovery

Notably Q4 revenues were 17% below pre-pandemic (Q4FY20) levels with footfalls ~27% lower. However, in the context of Omicron led disruption impacting releases and subsequent restrictions in January/February, the company witnessed a March, which was the best ever in the history, led by superlative performances by Kashmir Files, RRR, Gangubai, etc. Consequently, footfalls were flattish QoQ at 14.3 mn. We highlight that April has been strong again with release of KGF 2, which has grossed ₹ 400 crore plus in Hindi segment alone, while recent release Doctor Strange has taken a strong opening. We highlight that content pipeline is very strong and there is high probability of strong collections in the coming quarters. We bake in 100 screens addition in both FY23 and FY24E. Consequently, we build in footfalls growth of 2.9% CAGR in FY20-24E to 114 mn coupled with 5% CAGR in ATP to lead to 8.5% FY20-24E CAGR in net box office revenues to ₹ 2396 crore. F&B revenue CAGR is estimated at 11.7% over FY20-24E leading to a total of ₹ 1476 crore. Ad revenue is expected to take longer to recover and we expect ad revenue of ₹ 400 crore in FY24E (~6% higher than FY20). We incorporate strong recovery from FY23 with all variables back to pre-Covid levels.

### Liquidity strong; merger timeline on track...

The average rental discount for Q4 was 18%. We note that in FY21, FY22 waivers on rent and CAM for the majority of their properties resulted in a 76%, 32% reduction in charges, respectively from pre pandemic levels. The company has indicated that from March, 2022, it is back to paying committed rentals as per agreements. It does not expect any major catch-up rental in FY23. Furthermore, opex in FY23 will be similar to FY20. The company currently has gross liquidity of ~₹ 667 crore, including undrawn limits (net debt at ~₹ 927 crore), implying well capitalised for growth. It also indicated that merger is on track, it is now awaiting exchange approvals post which it will be filed with NCLT.

## Conference call highlights

- Guidance: The company guided for 120-125 screens opening FY23, with capex of ₹ ~400 crore, all funded through internal accruals. It indicated that it is not looking at taking any hike in ATP from current levels. It also guided that ad revenues would take three to four month to get to pre-Covid run rate. Thus, FY23 ad revenues will be lower than FY20 (pre-pandemic levels)
- Screen opening: The company added 29 screens in FY22, while it closed 23 screens (Cineline) wherein lease had expired. The company indicated that impact of discontinuance of Cineline 23 screens from March 31, 2022 will be limited to ~2% of the topline and EBITDA
- Ad revenues: Recovery in March, 2022 was 40% of pre-covid levels. It
  indicated that 60% of revenues are from national advertisers and 40% is
  from retail advertisers. Furthermore, recovery has been faster in South,
  followed by North. West is taking longer to recover and has higher
  proportion of corporate advertisers which is impacting overall recovery
- Convenience fee contract with BMS and PayTM is likely to be renewed by CY22 end both for PVR and SPI
- Content windowing: For Bollywood movies, the windowing is likely to revert to eight weeks from end July. Other languages will have a separate timeline
- Sri Lanka operations: The business was doing well with 20% EBITDA margin while now its wait and watch situation due to financial crisis. It charged forex loss of ₹ 8.7 crore on the loans given to the subsidiary, during Q4
- Number shows are now back to pre-covid levels of 5/screen/day, except in Jammu/Sri Lanka due to capacity restrictions.

We continue to believe PVR is a proxy play on urban/semi urban discretionary spends. We believe that that with strong content pipeline recovery trend will continue ahead. We maintain **BUY**. We assign 15x FY24 EV/EBITDA with a target price of ₹ 2240/share.



| Exhibit 1: VarianceTal  |        |         |        |        |          |          |
|-------------------------|--------|---------|--------|--------|----------|----------|
|                         | Q4FY22 | Q4FY22E | Q4FY21 | Q3FY22 | YoY (%)  | QoQ (%)  |
| Revenue                 | 537.1  | 525.4   | 181.5  | 614.2  | 196.0    | -12.5    |
| Other Income            | 42.5   | 22.0    | 81.8   | 95.6   | -48.0    | -55.5    |
|                         |        |         |        |        |          |          |
| Employee Expenses       | 81.4   | 80.0    | 59.6   | 78.8   | 36.5     | 3.4      |
| Film Distributors share | 132.2  | 124.3   | 40.7   | 118.2  | 224.6    | NA       |
| F&B Cost                | 44.8   | 41.1    | 17.6   | 47.0   | 154.5    | -4.6     |
| Rent                    | 0.0    | 0.0     | 0.0    | 0.0    | NA       | NA       |
| Repairs and Maintenance | 178.8  | 171.1   | 120.2  | 205.4  | 48.7     | -12.9    |
|                         |        |         |        |        |          |          |
| EBITDA                  | 99.9   | 109.0   | -56.7  | 164.9  | -276.0   | -39.4    |
| EBITDA Margin (%)       | 18.6   | 20.7    | -31.3  | 26.9   | 4986 bps | -826 bps |
| Depreciation            | 168.7  | 175.0   | 146.0  | 154.0  | 15.6     | 9.5      |
| Interest                | 125.2  | 120.4   | 123.9  | 125.7  | 1.1      | -0.4     |
| Less: Exceptional Items | 0.0    | 0.0     | 0.0    | 0.0    | NA       | NA       |
| Total Tax               | -46.0  | -70.0   | 44.4   | -9.0   | -203.6   | 410.2    |
| PAT                     | -105.5 | -142.1  | -289.1 | -10.2  | -63.5    | 936.2    |
|                         |        |         |        |        |          |          |
| Key Metrics             |        |         |        |        |          |          |
| Footfalls (mn)          | 14.3   | 14.0    | 5.8    | 14.5   |          | -1.4     |
| Occupancy (%)           | 18.5   | 17.4    | 8.8    | 18.2   |          |          |
| SPH (₹)                 | 122.0  | 120.0   | 95.0   | 129.0  |          | -5.4     |
| ATP (₹)                 | 242.0  | 240.1   | 183.0  | 239.0  |          | 1.3      |

Source: Company, ICICI Direct Research

| Exhibit 2: Change in estimates |         |         |          |         |         |          |  |  |  |  |
|--------------------------------|---------|---------|----------|---------|---------|----------|--|--|--|--|
|                                |         | FY23E   |          |         | FY24E   |          | Comments                                     |  |  |  |
| (₹ Crore)                      | Old     | New     | % Change | Old     | New     | % Change |  |  |  |  |
| Revenue                        | 3,839.0 | 3,953.4 | 3.0      | 4,447.9 | 4,643.7 | 4.4      |  |  |  |  |
| EBITDA                         | 1,285.7 | 1,355.2 | 5.4      | 1,518.2 | 1,601.2 | 5.5      |  |  |  |  |
| EBITDA Margin (%)              | 33.5    | 34.3    | 79 bps   | 34.1    | 34.5    | 35 bps   |  |  |  |  |
| PAT                            | 171.9   | 170.6   | -0.8     | 265.5   | 267.1   | 0.6      | Bake in higher screen addition, depreciation |  |  |  |
| EPS (₹)                        | 28.3    | 28.0    | -0.8     | 43.7    | 43.8    | 0.6      |  |  |  |  |

Source: Company, ICICI Direct Research

| Exhibit 3: Change in estimates - ex- Ind-AS 116 |         |         |          |         |         |          |          |  |  |
|---|---------|---------|----------|---------|---------|----------|----------|--|--|
|   |         | FY23E   |          |         | FY2     | 4E       | Comments |  |  |
| (₹ Crore)                                       | Old     | New     | % Change | Old     | New     | % Change |          |  |  |
| Revenue   | 3,839.0 | 3,953.4 | 3.0      | 4,447.9 | 4,643.7 | 4.4      |          |  |  |
| EBITDA  | 730.9   | 750.3   | 2.7      | 913.1   | 930.3   | 1.9      |          |  |  |
| EBITDA Margin (%)                               | 19.0    | 19.0    | -6 bps   | 20.5    | 20.0    | -49 bps  |          |  |  |
| PAT   | 291.9   | 255.9   | -12.3    | 404.9   | 376.0   | -7.1     |          |  |  |
| EPS (₹)   | 48.0    | 42.0    | -12.3    | 66.6    | 61.6    | -7.1     |          |  |  |



| Release Date    | FY23 content pipeline Movie                    | Language    | Cast  |
|-----------------|--|-------------|---|
| 01-Apr-22       | ATTACK   | HINDI       | John Abraham, Rakul Preet Singh, Premhansh, Jacqueline Fernandez                            |
| 08-Apr-22       | FANTASTIC BEASTS: THE SECRETS OF<br>DUMBLEDORE | ENGLISH     | Jude Law, Mads Mikkelsen, Katherine Waterston, Eddie Redmayne, Ezra Miller,<br>Alison Sudol |
| 08-Apr-22       | GHANI  | TELUGU      | Vrun Tej, Suniel Shetty, Saiee Manjrekar, Jagapati Babu, Upendra                            |
| 14-Apr-22       | K.G.F. CHAPTER 2                               | KANNADA     | Yash, Sanjay Dutt, Raveena Tandon, Srinidhi Shetty, Anant Nag, Prakash Raj                  |
| 13-Apr-22       | BEAST (TAMIL/TELUGU) & RAW (Hindi)             | TAMIL       | Vijay, Pooja Hegde, Yogi Babu, K. Selvaraghavan, Shine Tom Chacko                           |
| 22-Apr-22       | JERSEY   | HINDI       | Shahid Kapoor, Mrunal Thakur, Pankaj Kapoor, Palak Singh, Sanjeev Copra                     |
| 22-Apr-22       | SHER SHIVARAJ                                  | MARATHI     | Chinmay Mandlekar, Mrinal Kulkarni, Ajay Purkar, Bipin Suresh                               |
| 29-Apr-22       | RUNWAY 34                                      | HINDI       | Ajay Devgan, Amitabh Bachchan, Rakul Preet Singh, Aakahsha Singh, Angira Dhar               |
| 29-Apr-22       | HEROPANTI 2                                    | HINDI       | Tiger Shroff, Tara Sutaria, Sarwan Ali Palijo   |
| 29-Apr-22       | AACHARYA                                       | TELUGU      | Chiranjeevi, Ram Charan Teja, Kajal Agarwal   |
| 06-May-22       | DOCTOR STRANGE IN THE MULTIVERSE OF<br>MADNESS | ENGLISH     | Elizabeth Olsen, Rachael Mcadams, Benedict Cumberbatch, Chiwete Ejiofor,<br>Benedict Wong   |
| 12-May-22       | SARKARU VAARI PAATA                            | TELUGU      | Mahesh Babu, Keerthy Suresh, Duy Beck, Vennela Kishoare, Subbaraju                          |
| 13-May-22       | DON  | TAMIL       | Shivakartikayen, Priyanka Arul Mohan  |
| 13-May-22       | JAYESHBHAI JORDAAR                             | HINDI       | Ranveer Singh, Shalini Pandey, Boman Irani, Ratna Pathak                                    |
| 20-May-22       | BHOOL BHULAIYAA 2                              | HINDI       | Kartik Aryan, Kiara Advani, Tabu, Rajpal Yadav  |
| 20-May-22       | DHAAKAD  | HINDI       | Kangana Ranaut, Arjun Rampal, Divya Dutta   |
| 27-May-22       | ANEK   | HINDI       | Ayushmann Khurrana  |
| 27-May-22       | TOP GUN 2 MAVERICK                             | ENGLISH     | Jennifer Connelly, Tom Cruise, Jon Hamm   |
| 27-May-22       | F3: FUN AND FRUSTRATION                        | TELUGU      | Venkatesh, Varun Tej  |
| 03-Jun-22       | PRITHVIRAJ                                     | HINDI       | Akshay Kumar, Manushi Chhilar, Sonu Sood, Sanjau Dutt, Manoj Joshi, Sakshi<br>Tanvar        |
| To be Disclosed | MAIDAAN  | HINDI       | Ajay Devgan, Keerthy Suresh, Priyamani, Gajaraj Rao, Rudrani Ghosh                          |
| 03-Jun-22       | VIKRAM   | TAMIL/HINDI | Kamal Haasan, Vijay Sethupathi, Fahadh Faasil, Arjun Das                                    |
| 10-Jun-22       | JURASSIC WORLD : DOMINION                      | ENGLISH     | Bryce Dallas Howard, Chris Pratt, Jake Johnson, Jeff Goldblum                               |
| 10-Jun-22       | GOVINDA NAAM MERA                              | HINDI       | Vicky Kaushal, Bhumi Pednekar, Kiara Advani   |
| 17-Jun-22       | RAMARAO ON DUTY                                | TELUGU      | Ravi Teja, Divyansha Kaushik, Rajisha Vijayan, Nassar, Surekha Vani                         |
| 17-Jun-22       | DOCTOR G                                       | HINDI       | Ayushmann Khurrana, Rakul Preet Singh, Shefali Shah, Sheeba Chaddha                         |
| 24-Jun-22       | JUGJUGG JEEYO                                  | HINDI       | Varun Dhavan, Kiara Advani, Anil Kapoor, Neetu Singh, Maniesh Paul, Prajakta<br>Koli        |
| 24-Jun-22       | TRANSFORMERS : RISE OF THE BEASTS              | ENGLISH     | Antony Ramos, Ron Perlman, Peter Cullen, Luna Lauren Velez, Dominique<br>Fishback           |

Source: Company, Inox, ICICI Direct Research

### Exhibit 5: Monthly revenues recovery trend vs. pre-Covid (FY20)

# MAR'22: NET BOX & NET CONCESSION SCALING NEW HIGHS



### Sum of Net Box Office & Net Concession (in INR mn)



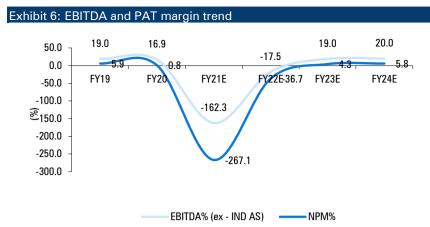
HIGHEST EVER NET BOX OFFICE & NET CONCESSION IN THE MONTH OF MARCH 2022.

Note: Due to rounding-off, figures presented in the chart may not add up precisely to the yearly/quarterly totals

14



# Financial story in charts



Source: Company, ICICI Direct Research

| (Year-end March)            | FY20    | FY21   | FY22E   | FY23E   | FY24E   |
|-----------------------------|---------|--------|---------|---------|---------|
| Total operating Income      | 3,414.4 | 280.0  | 1,331.0 | 3,953.4 | 4,643.7 |
| Growth (%)                  | 10.7    | -91.8  | 375.3   | 197.0   | 17.5    |
| Film Distributors Cost      | 733.5   | 47.2   | 286.0   | 918.0   | 1,090.1 |
| F&B Cost                    | 263.7   | 25.8   | 111.5   | 341.3   | 413.3   |
| Employee Expenses           | 393.8   | 217.1  | 269.3   | 388.7   | 458.0   |
| Other Expenses              | 1,447.4 | 444.5  | 897.1   | 1,555.1 | 1,752.0 |
| Total Operating Expenditure | 2,838.3 | 734.5  | 1,563.9 | 3,203.1 | 3,713.4 |
| EBITDA                      | 576.1   | -454.5 | -232.9  | 750.3   | 930.3   |
| Growth (%)                  | -1.7    | -178.9 | NM      | -422.1  | 24.0    |
| Margins (%)                 | 16.9    | -162.3 | -17.5   | 19.0    | 20.0    |
| Depreciation                | 232.4   | 238.3  | 264.2   | 296.5   | 325.1   |
| Interest                    | 152.1   | 149.0  | 154.6   | 171.6   | 162.6   |
| Other Income                | 37.8    | 30.4   | 77.8    | 60.0    | 60.0    |
| Exceptional Items           | 0.0     | 0.0    | 0.0     | 0.0     | 0.0     |
| PBT                         | 229.4   | -811.4 | -573.9  | 342.2   | 502.7   |
| MI/PAT from associates      | 0.1     | 0.2    | -0.3    | 0.8     | 0.8     |
| Total Tax                   | 97.8    | -146.3 | -154.7  | 86.2    | 126.7   |
| PAT                         | 131.5   | -665.2 | -418.9  | 255.9   | 376.0   |
| Growth (%)                  | -28.2   | NM     | NM      | NM      | NM      |
| EPS (₹)                     | 25.6    | -109.5 | -68.7   | 42.0    | 61.6    |

Source: Company, ICICI Direct Research

| Exhibit 8: KPI      |       |        |        |       |       |
|---------------------|-------|--------|--------|-------|-------|
| (Year-end March)    | FY20  | FY21   | FY22E  | FY23E | FY24E |
| Box office Revenues | 1,732 | 102    | 670    | 2,017 | 2,396 |
| YoY                 | 6%    | -94%   | 558%   | 201%  | 19%   |
| F&B                 | 949   | 76     | 413    | 1,219 | 1,476 |
| YoY                 | 12%   | -92%   | 447%   | 195%  | 21%   |
| Ad                  | 376   | 18     | 72     | 350   | 400   |
| YoY                 | 6%    | -95%   | 305%   | 386%  | 14%   |
| Others              | 358   | 85     | 176    | 367   | 372   |
| YoY                 | 43%   | -76%   | 107%   | 109%  | 1%    |
| ATP                 | 204   | 180    | 235    | 240   | 250   |
| YoY                 | -1%   | -12%   | 30%    | 2%    | 4%    |
| Footfalls (mn)      | 102   | 7      | 34     | 100   | 114   |
| YoY                 | 2%    | -93%   | 392%   | 198%  | 14%   |
| Screens             | 845   | 842    | 854    | 954   | 1,054 |
| Net Debt            | 971   | 620    | 927    | 452   | 304   |
| RoCE (post tax)     | 11.1  | (14.9) | (10.0) | 16.4  | 21.7  |
| RoE                 | 8.1   | (52.7) | (49.7) | 23.3  | 25.5  |



# Financial Summary

| Exhibit 9: Profit and loss  | s statement |         |         | ₹ crore |
|-----------------------------|-------------|---------|---------|---------|
| (Year-end March)            | FY21        | FY22E   | FY23E   | FY24E   |
| Total operating Income      | 280.0       | 1,331.0 | 3,953.4 | 4,643.7 |
| Growth (%)                  | -91.8       | 375.3   | 197.0   | 17.5    |
| Film Distributors Cost      | 47.2        | 286.0   | 918.0   | 1,090.1 |
| F&B Cost                    | 25.8        | 111.5   | 341.3   | 413.3   |
| Employee Expenses           | 217.1       | 269.3   | 388.7   | 458.0   |
| Other Expenses              | 324.9       | 558.5   | 950.3   | 1,081.1 |
| Total Operating Expenditure | 614.9       | 1,225.3 | 2,598.3 | 3,042.5 |
| EBITDA                      | -334.9      | 105.7   | 1,355.2 | 1,601.2 |
| Growth (%)                  | -131.1      | -131.6  | 1,181.7 | 18.2    |
| Depreciation                | 574.8       | 614.4   | 664.1   | 738.1   |
| Interest                    | 497.8       | 498.2   | 499.0   | 529.2   |
| Other Income                | 469.3       | 326.1   | 60.0    | 60.0    |
| Exceptional Items           | 0.0         | 0.0     | 0.0     | 0.0     |
| PBT                         | -938.3      | -680.7  | 252.0   | 393.9   |
| MI/PAT from associates      | 0.2         | -0.3    | 0.8     | 0.8     |
| Total Tax                   | -190.6      | -192.2  | 80.6    | 126.1   |
| PAT                         | -747.8      | -488.2  | 170.6   | 267.1   |
| Growth (%)                  | -2,839.2    | -34.7   | -134.9  | 56.6    |
| EPS (₹)                     | -122.6      | -80.0   | 28.0    | 43.8    |

Source: Company, ICICI Direct Research

| Exhibit 10: Cash flow statement ₹ crore |        |        |         |         |  |  |  |  |  |
|---|--------|--------|---------|---------|--|--|--|--|--|
| (Year-end March)                        | FY21   | FY22E  | FY23E   | FY24E   |  |  |  |  |  |
| PAT                                     | -747.8 | -488.2 | 170.6   | 267.1   |  |  |  |  |  |
| Add: Depreciation                       | 574.8  | 614.4  | 664.1   | 738.1   |  |  |  |  |  |
| Add: Interest Paid                      | 497.8  | 498.2  | 499.0   | 529.2   |  |  |  |  |  |
| (Inc)/dec in Current Assets             | 160.2  | -19.0  | -69.9   | -62.1   |  |  |  |  |  |
| Inc/(dec) in CL and Provisions          | -185.5 | 160.5  | -6.9    | 36.8    |  |  |  |  |  |
| Others                                  | 0.0    | 0.0    | 0.0     | 0.0     |  |  |  |  |  |
| CF from operating activities            | 299.5  | 765.9  | 1,257.0 | 1,509.0 |  |  |  |  |  |
| (Inc)/dec in Investments                | 0.5    | 0.7    | 0.0     | 0.0     |  |  |  |  |  |
| (Inc)/dec in Fixed Assets               | -139.2 | -120.8 | -500.0  | -500.0  |  |  |  |  |  |
| Others                                  | -412.1 | -479.4 | 231.2   | -317.8  |  |  |  |  |  |
| CF from investing activities            | -550.8 | -599.4 | -268.8  | -817.8  |  |  |  |  |  |
| Issue/(Buy back) of Equity              | 305.4  | 0.2    | 0.0     | 0.0     |  |  |  |  |  |
| Inc/(dec) in loan funds                 | 57.2   | 153.2  | -150.0  | -150.0  |  |  |  |  |  |
| Dividend paid & dividend tax            | 0.0    | 0.0    | -14.3   | -14.3   |  |  |  |  |  |
| Less: Interest Paid                     | 497.8  | 498.2  | 499.0   | 529.2   |  |  |  |  |  |
| Others                                  | -200.1 | -971.4 | -998.0  | -1058.3 |  |  |  |  |  |
| CF from financing activities            | 660.4  | -319.7 | -663.3  | -693.4  |  |  |  |  |  |
| Net Cash flow                           | 409.1  | -153.3 | 324.9   | -2.2    |  |  |  |  |  |
| Opening Cash                            | 322.3  | 731.4  | 578.1   | 903.0   |  |  |  |  |  |
| Closing Cash                            | 731.4  | 578.1  | 903.0   | 900.8   |  |  |  |  |  |

Source: Company, ICICI Direct Research

| Exhibit 11: Balance Sheet |         |         |         | ₹ crore |
|---------------------------|---------|---------|---------|---------|
| (Year-end March)          | FY21    | FY22E   | FY23E   | FY24E   |
| Liabilities               |         |         |         |         |
| Equity Capital            | 60.8    | 61.0    | 61.0    | 61.0    |
| Reserve and Surplus       | 1,772.6 | 1,309.4 | 1,465.7 | 1,718.5 |
| Total Shareholders funds  | 1,833.4 | 1,370.4 | 1,526.7 | 1,779.5 |
| Total Debt                | 1,351.9 | 1,505.2 | 1,355.2 | 1,205.2 |
| Others                    | 3,782.3 | 3,754.8 | 4,235.6 | 4,427.8 |
| Total Liabilities         | 6,967.6 | 6,630.3 | 7,117.5 | 7,412.5 |
| Assets                    |         |         |         |         |
| Total Fixed Assets        | 1,884.8 | 1,741.5 | 1,945.0 | 2,119.9 |
| Investments               | 1.2     | 0.5     | 0.5     | 0.5     |
| Right of Use              | 2,755.4 | 2,678.3 | 2,500.4 | 2,537.3 |
| Goodwill on Consolidation | 1,052.0 | 1,052.0 | 1,052.0 | 1,052.0 |
| Debtors                   | 30.7    | 70.7    | 108.3   | 127.2   |
| Inventory                 | 25.0    | 34.2    | 32.5    | 38.2    |
| Loans and Advances        | 7.6     | 3.3     | 3.3     | 3.3     |
| Other Current Assets      | 206.7   | 180.7   | 214.7   | 252.2   |
| Cash                      | 731.4   | 578.1   | 903.0   | 900.8   |
| Total Current Assets      | 1,001.4 | 867.1   | 1,261.8 | 1,321.7 |
| Total Current Liabilities | 535.0   | 695.5   | 688.6   | 725.4   |
| Net Current Assets        | 466.4   | 171.6   | 573.2   | 596.3   |
| Other Non Current Assets  | 807.7   | 986.4   | 1,046.4 | 1,106.4 |
| Application of Funds      | 6,967.6 | 6,630.3 | 7,117.5 | 7,412.5 |

Source: Company, ICICI Direct Research

| Exhibit 12: Key ratios |        |       |       |       |
|------------------------|--------|-------|-------|-------|
| (Year-end March)       | FY21   | FY22E | FY23E | FY24E |
| Per share data (₹)     |        |       |       |       |
| EPS (Diluted)          | -122.6 | -80.0 | 28.0  | 43.8  |
| Cash EPS               | -28.4  | 20.7  | 136.8 | 164.8 |
| BV                     | 300.6  | 224.7 | 250.3 | 291.7 |
| DPS                    | 2.2    | 2.2   | 2.2   | 2.2   |
| Cash Per Share         | 119.9  | 94.8  | 148.0 | 147.7 |
| Operating Ratios (%)   |        |       |       |       |
| EBITDA Margin          | -119.6 | 7.9   | 34.3  | 34.5  |
| EBIT / Net Sales       | -324.9 | -38.2 | 17.5  | 18.6  |
| PAT Margin             | -267.1 | -36.7 | 4.3   | 5.8   |
| Inventory days         | 32.5   | 9.4   | 3.0   | 3.0   |
| Debtor days            | 40.0   | 19.4  | 10.0  | 10.0  |
| Creditor days          | 264.8  | 82.3  | 28.0  | 25.0  |
| Return Ratios (%)      |        |       |       |       |
| RoE                    | -40.8  | -35.6 | 11.2  | 15.0  |
| RoCE                   | -6.3   | -2.8  | 10.3  | 30.3  |
| RoIC                   | -53.1  | -30.8 | 35.8  | 40.1  |
| Valuation Ratios (x)   |        |       |       |       |
| P/E                    | -13.9  | -21.3 | 61.0  | 39.0  |
| EV / EBITDA            | -43.8  | 142.1 | 11.2  | 6.7   |
| EV / Net Sales         | 52.4   | 11.3  | 3.9   | 2.3   |
| Market Cap / Sales     | 37.2   | 7.8   | 2.6   | 2.2   |
| Price to Book Value    | 5.7    | 7.6   | 6.8   | 5.8   |
| Solvency Ratios        |        |       |       |       |
| Net Debt/EBITDA        | -1.8   | 8.8   | 0.3   | 0.2   |
| Net Debt / Equity      | 0.3    | 0.7   | 0.3   | 0.2   |
| Current Ratio          | 1.2    | 0.9   | 1.2   | 1.3   |
| Quick Ratio            | 1.1    | 0.8   | 1.1   | 1.2   |

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Hold: -5% to 15%;

Reduce: -15% to -5%;

Sell: <-15%



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