ANANDRATHI

3 June 2022

NCL Industries

High-cost environment slashes profitability; retaining a Buy

Despite volumes dipping across divisions (except energy), NCL's Q4 revenue was the highest, given a fillip by healthy realisation growth. However, the inflationary situation pummelled operating performance. A pending environmental clearance continues to delay the expansion of the Vishakhapatnam GU. In the prevailing high-cost context, passing on costs will be key to watch. We retain our Buy rating, with a lower TP of Rs242 (earlier Rs264).

Cement and Boards: volumes hurt, realisations aided revenue growth. Aided by the cement/board and door divisions' revenue growth, overall revenue grew 10% y/y to Rs4.5bn. While the cement/board divisions' volumes slipped 5%/6% y/y, higher realisation boosted their revenues 13.4% and 5% y/y. With a 23% y/y fall in RMC volumes, sales declined 21.5% y/y, whereas the door division's volumes shot up 91% y/y on the low base. We expect (overall) sales and cement volumes to record 7%/6% CAGRs over FY22-24, backed by mounting demand and plant modernisations.

Higher costs eat into profitability. High production cost in an inflationary situation cut into operating performances across all divisions (except energy), where EBITDA slid 37% y/y to Rs413m. For Q4, EBITDA/tonne (cement) dropped 33% y/y whereas PBIT margins in Boards/RMC declined 114bps/ 521bps y/y. While high fuel costs persist, the 8MW WHRS, solar powerpurchase agreement, modernization exercise and price hikes would offer some relief. We expect EBITDA to record a 10% CAGR over FY22-24 and EBITDA/ton to come at Rs766/Rs812 in FY23/FY24.

Outlook, Valuation. While the Line-I modernisation at the Mattampally GU is in progress, the Vishakapatnam GU expansion continues to be delayed due to pending environmental clearances. While operations have yet to commence at modular containers, the door division is likely to operate at a loss in near term. Net D/E at 31st Mar'22 was 0.4x (0.4x in FY21). We retain our Buy rating, at a TP of Rs242 (5x FY24e EV/EBITDA). Risks: Rise in input costs, demand slowdown.

Key financials (YE Mar)	FY20	FY21	FY22	FY23e	FY24e
Sales (Rs m)	9,379	13,837	16,334	17,287	18,587
Net profit (Rs m)	508	1,487	981	1,057	1,244
EPS (Rs)	11.2	32.9	21.7	23.4	27.5
PE (x)	4.8	5.1	7.7	7.1	6.1
EV / EBITDA (x)	4.1	3.5	5.1	4.5	3.6
EV / ton (\$)	21.9	42.8	45.5	37.6	33.9
RoE (%)	9.9	24.9	13.9	13.4	13.9
RoCE (%)	7.7	15.7	9.6	9.8	10.8
Dividend yield (%)	4.6	2.4	1.8	1.5	1.5
Net debt / equity (x)	0.6	0.4	0.4	0.3	0.2
Source: Company, Anand Rathi Resea	rch				

Rating: Buy Target Price: Rs.242 Share Price: Rs.167

Key data	NCLI IN / NCLI.BO
52-week high / low	Rs.305 / 156
Sensex / Nifty	55769 / 16584
3-m average volume	\$0.4m
Market cap	Rs.8bn / \$96.9m
Shares outstanding	45m

India I Equities

Mar-22	Dec-21	Sept-21
45.0	44.0	43.8
7.4	6.4	6.5
55.0	56.0	56.3
3.0	3.1	3.1
0.0	0.0	0.2
51.9	52.9	52.9
	45.0 7.4 55.0 3.0 0.0	45.0 44.0 7.4 6.4 55.0 56.0 3.0 3.1 0.0 0.0

Estimates revision (%)	FY23e	FY24e
Sales	2.7	0.5
EBITDA	(10.0)	(10.0)
EPS	(14.5)	(15.7)



Source: Bloomberg

Research Analyst

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Cement

Company Update

Change in Estimates Ø Target Ø Reco

Quick Glance – Financials and Valuations

FY24e

18,587

4,460

2,528

2.9

7.5 11,599

nent (Rs r	n)		
FY20	FY21	FY22	FY23e
1.9	2.4	2.6	2.7
9,379	13,837	16,334	17,287
-4.3	47.5	18.0	5.8
5,673	7,756	9,795	10,515
2,312	3,255	4,465	4,519
1,394	2,825	2,074	2,254
	FY20 1.9 9,379 -4.3 5,673 2,312	1.9 2.4 9,379 13,837 -4.3 47.5 5,673 7,756 2,312 3,255	FY20 FY21 FY22 1.9 2.4 2.6 9,379 13,837 16,334 -4.3 47.5 18.0 5,673 7,756 9,795 2,312 3,255 4,465

EBITDA margins (%)	14.9	20.4	12.7	13.0	13.6
- Depreciation	421	409	445	490	538
Other income	26	66	111	77	83
Interest expenses	307	205	242	239	187
PBT	692	2,278	1,498	1,602	1,885
Effective tax rate (%)	26.5	34.7	34.5	34.0	34.0
+ Associates / (Minorities)					
Net income	508	1,487	981	1,057	1,244
Adjusted income	508	1,487	981	1,057	1,244
WANS	45	45	45	45	45
FDEPS (Rs / sh)	11.2	32.9	21.7	23.4	27.5
FDEPS growth (%)	8.5	192.4	-34.0	7.7	17.7

Fig 3 – Cash-flow state	ment (R	s m)			
Year-end: Mar	FY20	FY21	FY22	FY23e	FY24e
PBT (Adj. OI and Interest)	973	2,417	1,629	1,764	1,989
+ Non-cash items	421	409	445	490	538
Oper. prof. before WC	1,394	2,825	2,074	2,254	2,528
- Incr. / (decr.) in WC	-14	-248	564	584	178
Others incl. taxes	218	698	418	545	641
Operating cash-flow	1,190	2,375	1,092	1,125	1,709
- Capex (tang. + intang.)	784	1,057	1,390	355	600
Free cash-flow	405	1,318	-298	770	1,109
Acquisitions					
- Div.(incl. buyback & taxes)	136	181	136	113	113
+ Equity raised	-	-	-	-	-
+ Debt raised	56	-235	16	-378	-925
- Fin investments	0	300	-0	-	-
- Misc. (CFI + CFF)	362	82	183	162	104
Net cash-flow	-37	521	-602	117	-33
Source: Company, Anand Rathi Re	search				

Fig 2 – Balance sheet	(Rs m)				
Year-end: Mar	FY20	FY21	FY22	FY23e	FY24e
Share capital	452	452	452	452	452
Net worth	5,284	6,647	7,441	8,385	9,516
Debt	3,401	3,166	3,182	2,804	1,879
Minority interest					
DTL / (Assets)	727	819	918	918	918
Capital employed	9,412	10,633	11,540	12,107	12,313
Net tangible assets	6,953	7,894	7,735	8,910	8,871
Net Intangible assets	-	-	-	-	-
Goodwill	-	-	-	-	-
CWIP (tang. & intang.)	899	605	1,710	400	500
Investments (strategic)	0.1	300.1	300.1	300.1	300.1
Investments (financial)	-	-	-	-	-
Current assets (excl. cash)	3,492	3,478	4,864	5,684	6,111
Cash	187	708	107	223	190
Current liabilities	2,120	2,353	3,175	3,410	3,660
Working capital	1,373	1,125	1,689	2,273	2,451
Capital deployed	9,412	10,633	11,540	12,107	12,313
Contingent liabilities	302	-	-	-	-

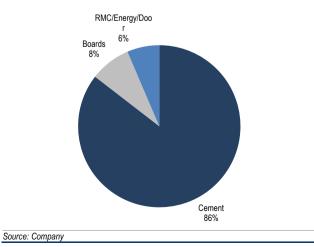
Fig 4 – Ratio analysis

Year-end: Mar	FY20	FY21	FY22	FY23e	FY24e
P/E (x)	4.8	5.1	7.7	7.1	6.1
EV/EBITDA (x)	4.1	3.5	5.1	4.5	3.6
EV / Sales (x)	0.6	0.7	0.6	0.6	0.5
P/B (x)	0.5	1.1	1.0	0.9	0.8
RoE (%)	9.9	24.9	13.9	13.4	13.9
RoCE (%) - after tax	7.7	15.7	9.6	9.8	10.8
DPS (Rs / sh)	2.5	4.0	3.0	2.5	2.5
Dividend payout (%) - incl. DDT	26.8	12.2	13.8	10.7	9.1
Net debt / equity (x)	0.6	0.4	0.4	0.3	0.2
WC days	53.4	29.7	37.7	48.0	48.1
EV / ton (\$)	21.9	42.8	45.5	37.6	33.9
NSR / ton (`)	4,118	5,096	5,446	5,496	5,576
EBITDA / ton (`)	619	1,123	781	766	812
Volumes (m tons)	1.9	2.4	2.6	2.7	2.9
CFO: PAT %	234.0	159.7	111.2	106.4	137.4
Source: Company, Anand Rathi Resear	ch				

Fig 5 – Price movement



Fig 6 - Revenue break-up, Q4 FY22, by segment



Company update

Promoted by the late K. Ramachandra Raju, the Hyderabad-based NCL Industries, incorporated in 1979, is into cement, particle boards, ready-mix concrete and hydro power. For the past three decades, it has been supplying the construction industry with its top quality Nagarjuna Cement brand.

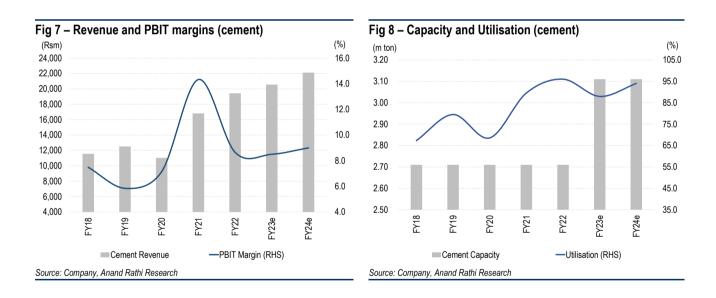
It is a strong regional operator and has been a household name in Andhra Pradesh, popularly known as "Monagadu" cement in Telugu.

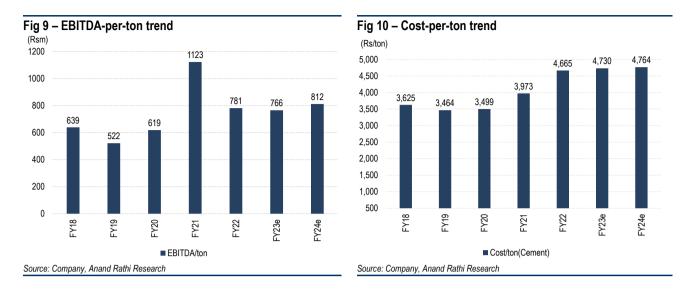
NCL has a wide distribution network in the country, with more than 2,240 cement dealers and 350 distributors for boards.

The cement division

With its strategically-located 2.7m-tpa cement capacity, and a wellestablished brand Nagarjuna Cement, NCL is a robust regional cement manufacturer in south India. In FY18, it expanded its clinker capacity in Nalgonda from 1.58m tons to 2.64m tons. It markets its products largely in the south, primarily in AP/Telangana (90%) and Tamil Nadu and Karnataka.

In Q4 FY22, its cement revenue grew $\sim 13.4\%$ y/y to \sim Rs5bn. Cement sales volumes stepped down 4.9% y/y to 0.67m tons, though net realisations climbed $\sim 29\%$ y/y. The PBIT margin declined to 5.6% (11.3% a year ago) on higher costs.

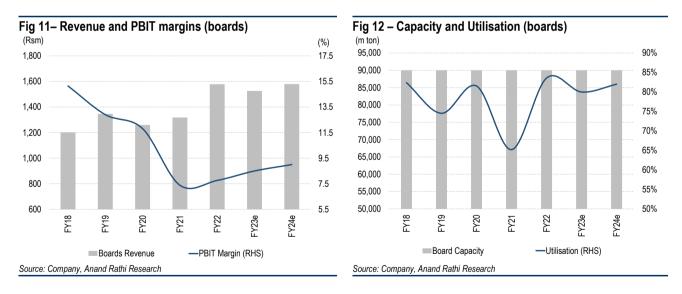




The Boards division

Cement-bonded particle boards, made of 62% cement, 28% wood, popularly known as Bison Panels, were introduced by NCL in 1990 in collaboration with Bison Werke (Germany), the global leader in particleboard technology. Bison boards are manufactured at two plants: Mattampally (Telangana) and Paonta Sahib (HP), combined capacity being 90,000tpa.

During Q4 FY22, the Boards division revenue grew 4.9% y/y on a 12% y/y rise in realisations whereas sales volumes declined 6% y/y to 20,822 tons. The division reported PBIT of Rs63m, down 3.8% y/y.



Energy and the RMC divisions

The company is small in hydro-electric energy and ready-mix concrete, which together bring $\sim 6\%$ to its revenue. Its strong brand (Nagarjuna Cement) has led to its ready-mix concrete brand being marketed as Nagarjuna RMC. It has ten RMC manufacturing plants, adequately geared to handle demand from the vast number of urban housing development and infrastructure projects.

Its energy division operates two mini-hydel generating plants: one of 7.5MW on the Srisailam right main canal in AP, the other of 8.25MW on the right bank high-level canal of the Tungabhadra dam in Karnataka.

In Q4 FY22, the RMC/Energy divisions' revenues declined 21.5%/7% y/y to Rs298m/Rs13m. The Energy division reported a PBIT of Rs5m, up 18.4% y/y; the RMC division reported PBIT of Rs5m, down 80% y/y.

The Readymade Door Division

In collaboration with AGT, a Turkey-based global manufacturer with advanced technology in wood industry, NCL Industries set up a 200,000 sq.ft. factory at Malkapur, Hyderabad. The readymade door division commenced commercial operations on 23rd Dec'19. It has capacity to produce 1,000 doors a day.

In Q4 FY22, the door division revenue grew 106% y/y to Rs82m whereas it continued to report a PBIT loss of Rs19m vs Rs26m in Q4 FY21.

Result highlights

Fig 13 – Quarterly trend

		FY20			FY21			FY22				% change	
(Rs m)	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Y/Y	Q/Q
Sales	1,940	2,106	2,469	2,609	3,481	3,695	4,052	4,030	4,154	3,696	4,454	9.9	20.5
EBITDA	258	261	225	644	804	717	660	679	616	366	413	(37.4)	12.8
EBITDA margins (%)	13.3	12.4	9.1	24.7	23.1	19.4	16.3	16.8	14.8	9.9	9.3	-701bps	-63bps
EBITDA per ton (Rs)	495	353	410	1,385	1,305	1,059	838	1,016	863	654	559	(33.2)	(14.4)
Interest	75	81	75	68	51	45	41	60	59	64	60	47.0	(6.3)
Depreciation	109	108	99	100	102	102	104	111	111	111	112	7.7	0.3
Other income	2	(14)	23	5	15	14	32	13	29	24	46	42.3	91.9
PBT	76	58	74	480	665	585	548	521	475	215	287	(47.5)	33.7
Tax	(12)	3	(3)	161	236	169	225	176	163	63	114	(49.4)	80.0
PAT	87	54	77	320	429	416	322	345	312	152	173	(46.3)	14.3

		FY20			FY21			FY22				% change	
(Rs)	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	% Y/Y	% Q/Q
Net revenue													
Cements	2,158	2,406	2,935	3,464	4,347	4,397	4,606	4,952	4,872	4,379	5,222	13.4	19.2
Boards	313	311	315	171	290	385	472	223	424	436	496	4.9	13.7
Energy	27	44	9	-	24	39	13	-	31	32	13	(6.9)	(60.2)
RMC	217	235	197	108	212	314	379	309	310	283	298	(21.5)	5.1
Doors		1	14	10	27	41	40	49	63	68	82	106.3	21.1
Segment PBIT													
Cement	87	58	127	589	722	579	519	619	494	274	294	(43.4)	7.3
Boards	31	32	44	(8)	6	34	65	(13)	49	24	63	(3.8)	158.2
Energy	19	35	2	(7)	15	29	4	(9)	21	18	5	18.4	(74.6)
RMC	14	16	10	(1)	9	21	26	7	(1)	(3)	5	(80.1)	NA
Doors		(0)	(33)	(24)	(36)	(34)	(26)	(23)	(30)	(35)	(19)	NA	NA
PBIT margins (%)													
Cement	4.0	2.4	4.3	17.0	16.6	13.2	11.3	12.5	10.1	6.2	5.6	-564bps	-63bps
Boards	10.0	10.4	13.9	(4.6)	2.2	8.8	13.8	(5.7)	11.4	5.6	12.6	-114bps	706bps
Energy	68.3	80.3	17.3	NA	62.2	73.0	29.3	NA	68.7	58.4	37.3	794bps	-2110bps
RMC	6.4	6.7	5.0	(1.1)	4.1	6.7	7.0	2.1	(0.2)	(1.0)	1.8	-521bps	NA
Doors		(3.5)	(232.8)	(252.8)	(132.0)	(83.5)	(65.0)	(47.5)	(46.8)	(51.3)	(23.2)	NA	NA

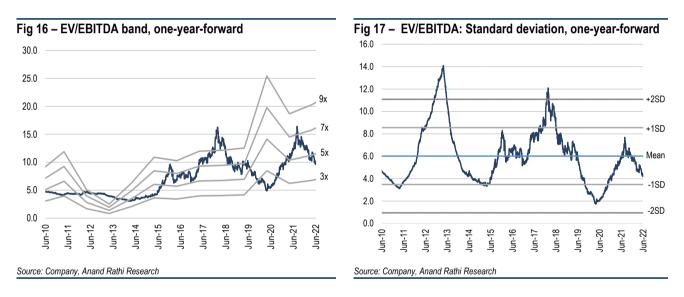
Valuation

At the CMP, the stock trades at an EV/EBTIDA of 3.6x and an EV/ton of \$34 on FY24e. We retain our Buy rating, at a target price of Rs242, based on 5x FY24e EV/EBITDA.

Change in estimates

We raise our FY23e/FY24e revenues 2.7%/0.5%. We reduce EBITDA by 10% each and PAT 14.5%/15.7%.

Fig 15 – Change in estimates											
	Old		New		Change (%)						
(Rsm)	FY23e	FY24e	FY23e	FY24e	FY23	FY24					
Sales	16,828	18,486	17,287	18,587	2.7	0.5					
EBITDA	2,504	2,809	2,254	2,528	(10.0)	(10.0)					
PAT	1,236	1,476	1,057	1,244	(14.5)	(15.7)					



Risks

- Mounting competition
- Demand slowdown
- Rising coal/diesel prices

Fig 18 – Peer comp		iuations					
	CMP	CMP P/E(x)		EV / EBITDA (x)		EV / ton (\$)	
	(Rs)	FY23e	FY24e	FY23e	FY24e	FY23e	FY24e
NCL Industries	167	7.1	6.1	4.5	3.6	38	34
Birla Corp.	922	12.7	8.9	7.3	5.4	62	53
Ramco Cement	631	25.7	22.1	13.6	11.6	117	113
Dalmia Bharat	1,253	24.0	17.6	8.1	6.3	72	49
Deccan Cement	481	7.1	6.7	3.5	4.6	31	44
Heidelberg Cement	188	17.6	13.8	8.4	6.6	78	69
India Cement	163	78.9	21.6	14.4	9.6	66	64
JK Cement	2,146	18.1	14.8	10.7	8.8	150	142
JK Lakshmi	427	15.2	11.2	7.5	5.7	59	54
Mangalam Cement	310	3.4	3.1	2.7	1.9	33	25
Orient Cement	125	8.8	8.7	5.2	5.4	49	57
Prism Johnson	110	31.3	20.1	11.2	8.9	73	61
Sagar Cement	211	18.8	11.9	8.3	5.7	55	49
Sanghi Industries	37	NA	24.0	10.4	8.0	52	50
Star Cement	89	13.8	12.7	8.6	8.4	86	69
Source: Anand Rathi Resea	rch						

Appendix

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