

Corp. Office: Shree Laxmi Woolen Mills Estate, 2nd Floor, R.R. Hosiery, Off Dr. E. Moses Rd. Mahalaxmi, Mumbai - 400 011

Tel: (022) 3001 6600

CIN No.: L17100MH1905PLC000200

November 21, 2025

To,

BSE LimitedPhiroze Jeejeebhoy Towers
Dalal Street Fort, Mumbai- 400 001

Security Code: 503100

The National Stock Exchange of India Limited "Exchange Plaza" Bandra-Kurla Complex, Bandra East, Mumbai- 400051.

SYMBOL: PHOENIXLTD

Dear Sir/Madam,

<u>Sub: Outcome of Interaction with Analyst/Institutional Investor - Regulation 30 of Securities and Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations, 2015 ("Listing Regulations")</u>

This is further to our letter dated November 18, 2025, wherein we had given an advance intimation of interaction with Institutional Investors.

In compliance with the Regulation 30 of the Listing Regulations, we hereby inform you that The Phoenix Mills Limited ('Company') on Friday, November 21, 2025, participated in JM Financial Flagship India Conference (Group Meetings) organized by JM Financial at Mumbai.

The Investors were briefed on general business overview of the Company and industry updates.

This Intimation is also being uploaded on the Company's website at: https://www.thephoenixmills.com/investors/FY2026/Exchange-Intimations.

Kindly take the same on record.

Thanking you,

Yours faithfully,

For The Phoenix Mills Limited

Bhavik Gala Company Secretary Membership No. F8671

Regd. Office: The Phoenix Mills Ltd., 462 Senapati Bapat Marg, Lower Parel, Mumbai 400 013. Tel: (022) 3001 6600

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