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SEC/2025 September 24, 2025

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STOCK CODE: 500510

National Stock Exchange of India Limited Exchange Plaza, 5th Floor Plot No.C/1, G Block Bandra-Kurla Complex Bandra (E), Mumbai - 400 051

STOCK CODE: LT

Dear Sirs,

Re: L&T forms Strategic Partnership with BEL for India's 5th-Generation Fighter Aircraft Programme

We enclose herewith a copy of Press Release that is being issued by the Company today, in connection with the above.

We request you to take note of the same.

Thanking you,

Yours faithfully, for LARSEN & TOUBRO LIMITED

SUBRAMANIAN NARAYAN COMPANY SECRETARY & COMPLIANCE OFFICER (ACS 16354)





L&T Press Release

Issued by Corporate Brand Management & Communications

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L&T forms Strategic Partnership with BEL for India's 5th-Generation Fighter Aircraft Programme

Mumbai, September 24, 2025: Larsen & Toubro (L&T) has formed a strategic partnership with Bharat Electronics Limited (BEL) to support Advanced Medium Combat Aircraft (AMCA) programme of the Indian Air Force. The consortium will participate in the Expression of Interest notice issued by Government of India's (GoI) Aeronautical Development Agency, by way of submitting a response in the coming weeks.

The partnership will leverage L&T's expertise in developing strategic defence and aerospace platforms, along with BEL's experience in defence electronics and systems, to jointly contribute to India's 5th-generation fighter aircraft.

The collaboration marks a significant milestone in advancing India's defence capabilities in line with Gol's vision for an 'Atmanirbhar Bharat'. By combining the strengths of the two leading defence technology providers, the partnership seeks to deliver a cutting-edge, high-quality solution.

In the past, L&T and BEL have played pivotal role in India's indigenous Light Combat Aircraft programme by supplying major aero-structure modules and developing mission-critical avionics and electronic systems. Building on this legacy, the consortium will bring proven expertise and commitment to timely delivery of world-class defence and aerospace platforms for the Indian Air Force.

Commenting on the development, **S N Subrahmanyan**, **Chairman & Managing Director**, **L&T**, said: "The collaboration with BEL marks a significant leap in our commitment to the modernisation of India's defence capabilities. We are honoured to be working with BEL to deliver next-generation technologies for the Indian Air Force. Both the organisations are leaders in our respective domains and our combined efforts will play a crucial role in bolstering national security and advancing self-reliance in defence technologies".

Manoj Jain, Chairman & Managing Director, Bharat Electronics Limited, said: "The AMCA project represents India's growing capabilities in defence technology. Our collaboration with L&T is a crucial step in realising this vision. With L&T's engineering and systems integration capabilities and BEL's expertise in defence electronics, we are confident of delivering a world-class solution that will serve the Indian Air Force for decades to come".

About Larsen & Toubro

Larsen & Toubro is a USD 30 billion Indian multinational engaged in EPC Projects, Hi-Tech Manufacturing, and Services, operating across multiple geographies. A strong, customer-focussed approach and the constant quest for top-class quality have enabled L&T to attain and sustain leadership in its major lines of business for eight decades.

About Bharat Electronics Limited

BEL, a Navratna PSU under the Ministry of Defence, Government of India, is a leader in India's defence and strategic electronics sector with annual sales of USD 2.74 billion (INR 23,024 Cr) during FY 2024-25. BEL is a multi-product, multi-technology, and multi-unit enterprise with a portfolio of over 600 products & systems covering Radars & Fire Control Systems, Weapon Systems, Communication & Network-Centric Systems, Naval Systems, Electronic Warfare & Avionics, Electro-Optics, Anti-Submarine Warfare Systems, Tank Electronics & Gun Upgrades, Homeland Security, Civilian Products, and Strategic Components.

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