

GlaxoSmithKline Pharma

Pharma

Result update

22 October 2018

Benefits from Re-structuring; maintain Sell

We maintain Sell rating on GlaxoSmithKline Pharma (GSK) and revise our TP to Rs950 (earlier Rs1,900 cum bonus) based on 24x March'20E EPS of Rs39.6. GSK's Q2FY18 results were better than our estimates. GSK's revenue declined by 2%YoY, EBIDTA margin dropped 280bps to 20.2% and net profit before EO item declined by 10% YoY on a higher base in Q2FY18 after GST implementation. GSK's major brands grew by high single digit to double digit during the quarter. That said, the company has a strong presence in the vaccines segment and derives ~20% revenues from the same. Key risks to our assumptions include faster-than-expected growth in the domestic market, re-structuring benefits and higher growth of its flagship brands. We recommend a switch to other pharma companies, Sanofi India or Pfizer, due to GSK's rich valuations.

- O Revenues set to grow: GSK's revenue declined by 2%YoY to Rs8.16bn in Q2FY19. Its major brands grew by high single digit to double digit during the quarter. GSK launched Infanrix Hexa-hexavalent vaccine for children in India in Q1FY19. The lower sales growth was due to higher base in Q2FY18 due to re-stocking by trade after GST implementation. GSK's top 35 brands contributed ~77% to its revenues. Twelve of these grew faster than the market growth rate of 11.7% and are likely to drive future growth. The launch of new products and vaccines would also drive growth.
- **EBIDTA margin declined by 20bps:** GSK's EBIDTA margin in Q2FY19 declined 280bps to 20.2% from 23.0% a year ago, on a higher base in Q2FY18. The company's material cost declined by 220bps to 42.8% from 45.0% due to improved sales mix. Personnel cost grew by 90bps to 17.1% from 16.2% due to field force addition. Other expenses grew by 410bps to 19.9% from 15.8% due to restructuring of commercial and manufacturing operations. We expect GSK's margin to improve going forward, due to price revision for non-NLEM products from April'18 and additional sales from the vaccine portfolio acquired from Novartis India and the launch of new vaccines.
- O Net profit set to improve: GSK's net profit before EO items declined by 10% YoY to Rs1,126mn from Rs1,251mn on a higher base. Its interest income grew 52% to Rs146mn from Rs96mn. Net profit after EO items declined by 23% YoY to Rs1,008mn from Rs1,303mn. EO item of Rs118mn in Q2FY19 was from the organisation restructuring cost. We expect net profit to improve led by margin improvement, additional revenues from Rabipur, and price revision of its brands. GSK is a debt free cash rich company with cash/share of Rs48.
- Recommendation and view: GSK's performance during the quarter declined due to higher base after re-stocking by trade. We maintain our Sell rating on the scrip, with TP to Rs950 based on 24x March'20E EPS of Rs39.6, with a downside of 31.6% from the CMP due to its rich valuations. We recommend a switch to Sanofi India or Pfizer.

Y/E Mar (Rs mn)	Q2FY19	Q2FY18	YoY (%)	Q1FY19	QoQ (%)	Q2FY19E	Var (%)
Revenues	8,163	8,363	(2.4)	7,357	11.0	7,530	8.4
Material cost	3,491	3,766	(7.3)	3,168	10.2	3,200	9.1
Employee cost	1,395	1,357	2.8	1,260	10.7	1,280	9.0
Other expenses	1,625	1,320	23.1	1,526	6.5	1,540	5.5
EBIDTA	1,652	1,920	(14.0)	1,403	17.7	1,510	9.4
EBIDTA margin (%)	20.2	23.0	0.0	19.1	0.0	20.1	0.0
Depreciation	115	77	49.4	114	0.9	120	(4.2)
Interest							
Other income	146	96	(52.1)	176	0.0	208	29.8
PBT	1,683	1,939	(13.2)	1,465	14.9	1,598	5.3
Prov. For tax	557	688	(19.0)	497	12.1	540	3.1
PAT before EO items	1,126	1,251	(10.0)	968	16.3	1,058	6.4
EO items	118	52	0.0	83	0.0	0	NA
Net profit after EO items	1,008	1,303	(22.6)	885	13.9	1,058	(4.7)
Source: Company Centrum	Posoarch Estir	mator					

Source: Company, Centrum Research Estimates

Target Price Rs 950				Key Data	
CMP*			Rs1,389	Bloomberg Code	GLXO IN
Downside		32%	Curr Shares O/S (mn)	169.4	
Previous Target		Rs1,900	Diluted Shares O/S(mn)	169.4	
Previous F	Rating		Sell	Mkt Cap (Rsbn/USDbn)	235.3/3.2
Price Perf	formand	e (%)	*	52 Wk H / L (Rs)	1812/1010
	1M	6M	1Yr	5 Year H / L (Rs)	1936/1010
GLXO IN	(13.7)	14.3	13.9	Daily Vol. (3M NSE Avg.)	55690
Nifty	(8.1)	(3.0)	1.0		

*as on 22nd October 2018 Source: Bloomberg, Centrum Research

Shareholding pattern (%)*

	Sept-18	June-18	Mar-18	Dec-17
Promoter	75.0	75.0	75.0	75.0
FIIs	1.5	1.6	1.6	1.7
DIIs	10.9	11.0	10.8	10.7
Others	12.6	12.4	12.6	12.6

Source: BSE, *as on 22nd October 2018

Trend in EBIDTA margin (%)



Source: Company, Centrum Research

Trend in material cost (%)



Source: Centrum Research Estimates

Centrum vs. Bloomberg Consensus*

Particulars		FY19E		FY20E			
(Rsmn)	Centrum	BBG	Var (%)	Centrum	BBG	Var (%)	
Sales	33,919	33,177	2.2	39,698	37,168	6.8	
EBITDA	7,130	6,732	5.9	9,167	7,919	15.8	
PAT	5,181	4,615	12.3	6,703	5,366	24.9	

Bloomb	erg Conse	Centrum	Variance		
BUY	SELL	HOLD	Target Price (Rs)	Target Price (Rs)	(%)
1	8	2	1,235	950	(23.1)

*as on 22nd October 2018: Source: Bloombera, Centrum Research Estimates

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Y/E Mar (Rs mn)	Revenue	YoY (%)	EBITDA	EBITDA (%)	Adj. PAT	YoY (%)	DEPS Rs.	RoE (%)	RoCE (%)	P/E (x)	EV/EBITDA (x)
FY16	28,379	7.4	4,782	16.8	3,739	(11.5)	22.1	18.6	19.5	75.0	55.7
FY17	30,000	5.7	4,188	14.0	2,911	(22.1)	17.2	13.9	14.6	88.8	59.6
FY18	28,957	(3.5)	5,055	17.5	3,330	14.4	19.7	16.4	17.2	62.6	38.7
FY19E	33,919	17.1	7,130	21.0	5,181	55.6	30.6	24.6	25.9	45.4	31.6
FY20E	39,698	17.0	9,167	23.1	6,703	29.4	39.6	30.0	31.4	35.1	24.6

Source: Company, Centrum Research Estimates



Performance of major brands

As per AIOCD AWACS September'18 data, GSK's revenue grew 7.2% YoY, compared to the industry growth rate of 11.7% YoY. The company's top 35 brands contributed ~77% to its revenue and hence it is highly dependent on these brands. Twelve of GSK's major brands grew faster than the market growth rate of 11.7%. We expect these twelve brands to drive future growth.

GSK is a dominant player in the vaccine segment in the domestic market and has five vaccines in the top 500 products namely: Synflorix, Rotarix, Havrix, Varilrix and Boostrix.. GSK had successfully launched Infanrix Hexa, a hexavalent vaccine in Q1FY19 in the domestic market. The company launched 'Biopatch' wound dressing which is in-licensed from Johnson & Johnson in India. GSK has invested Rs1.15bn to construct a dedicated facility for manufacturing Eltroxin at Nashik.

GSK is the market leader and has market share of 34% in the vaccines segment. The company acquired the distribution rights for Novartis' vaccine portfolio including Rabipur. We expect the vaccine business to drive GSK's future growth.

The details are as follows:

Exhibit 1: Performance of major brands

	=1	July	'18	Augu	st'18	Septem	ber'18
Products	Ther. Category	Rs mn	Gr. Rate %	Rs mn	Gr. Rate %	Rs mn	Gr. Rate %
Pharma industry		1,10,246	22.8	1,17,671	7.0	119459	11.7
Company		3,381	16.1	3,701	4.8	3,606	7.2
Augmentin	Antiinfective	292	5.3	378	12.0	391	11.1
Synflorix	pneumonia vaccine	198	31.5	195	16.1	167	0.3
Calpol	Antipyretic	169	(15.6)	215	(22.7)	264	8.2
Betnovate-C	dermatological	176	38.6	178	16.3	162	13.8
Zinetac	Antiulcer	175	3.1	191	(5.8)	188	4.7
Betnovate-N	dermatological	198	65.1	179	27.3	170	13.8
Eltroxin	Thyroid Hormone	155	10.4	156	1.9	155	11.6
Ceftum	Antiinfective	150	12.5	215	38.9	176	(3.3)
Betnesol	Antiinflammatory	92	(4.5)	102	(21.2)	128	5.2
Rotarix	rotavirus vaccine	56	13.6	51	(12.8)	42	(20.3)
Havrix	Hepatitis A vaccine	31	(52.4)	52	(29.5)	35	(50.6)
Phexin	Antiinfective	95	(3.3)	100	(9.7)	113	7.7
T-bact	Antiinfective	136	46.3	145	46.2	138	37.1
CCM	calcium,vitamins	58	(4.2)	61	(8.3)	56	3.4
Betnovate-GM	dermatological	29	(30.8)	22	(60.5)	23	(53.1)
Cobadex-CZS	vitamins, minerals	48	2.8	49	(5.3)	42	19.0
Varilrix	chickenpox vaccine	47	38.6	44	4.4	35	(18.3)
Neosporin Skin	anti infective	52	94.0	61	79.4	63	94.6
Boostrix	vaccine	39	77.0	38	256.7	28	(28.3)
Cobadex	vitamins	19	(43.1)	14	(69.8)	11	(72.2)
Ostocalcium B12	Calcium & Vitamin D	30	40.9	26	(12.2)	11	(10.3)
Seretide	antiasthmatic	29	(8.4)	33	(18.4)	36	(0.8)
Cetzine	anti allergic	41	32.0	40	(1.4)	40	32.3
Supacef	anti infective	37	64.9	39	28.2	42	47.7
Septran	anti infecive	13	(58.7)	15	(66.6)	20	(35.5)
Rabipur	rabies vaccine	53	128.6	68	220.9	43	150.3
Tenovate	anti allergic	29	13.7	32	16.7	30	21.1
Priton CS	cough syrup	17	(9.6)	21	(29.3)	NA	NA
Zentel	antihelmentic	30	32.2	33	1.1	32	56.7
Grisovin- FP	antifungal	25	(10.9)	28	(25.5)	23	(28.3)
Zyloric	anti gout	29	11.3	36	17.3	32	12.4
Banocide	anti helmintic	20	3.3	21	(26.3)	25	(1.6)
Priorix Tetra	vaccine	33	15.7	38	73.4	24	(5.6)
Priton Expectorant	cough syrup	17	6.9	23	(13.4)	NA	NA
lodex	analgesic	35	157.6	34	88.1	29	36.1
Total		2,653	NA	2,933	NA	2,774	NA

Source: AIOCD AWACS monthly data-July-September'18



Valuation and recommendation

At the CMP of Rs1,389, GSK trades at 45.4x FY19E EPS of Rs30.6 and 35.1x FY20E EPS of Rs39.6. We expect the company to perform well, driven by strong volume growth of price-controlled products and price increase up to 10% for non-NLEM products. The company is re-structuring its commercial and manufacturing operations. The impact of the same would be visible over the next quarters. We maintain Sell rating on the scrip, with a TP of Rs950 based on 24x March'20E EPS of Rs39.6, and with a downside of 31.6% from the CMP due to its rich valuations. We recommend a switch to other pharma companies, Sanofi India or Pfizer.

Justification of valuation and rating

- Our valuation is based on P/E multiples of peer MNC pharma companies and other large-cap companies. MNC pharma companies include Abbott India (24x), GSK (24x), Pfizer (23x) and Sanofi India (25x). Large-cap pharma companies are: Biocon (20x), Cipla (24x), Dr. Reddy's Labs (21x), FDC (17x), Lupin (23x), Aurobindo (18x) and Sun Pharma (26x).
- O Top 35 products contributed ~77% to GSK's revenues; hence, the company has high dependence on these products. Its largest selling brand, Augmentin, is under price control. Augmentin contributes ~11% to GSK's revenues and grew at 11.1% in September'18.
- O GSK is currently manufacturing over 70 brands and focuses on 20 key brands to drive the growth. The company has increase the field force by \sim 30% in the targeted segments.
- O GSK has a strong portfolio of vaccines and is a leading player in vaccines with its flagship brand Synflorix. The vaccine business contributes ~20% of its revenues.
- GSK has posted double-digit sales growth in two out of the last eight quarters and reported 2%YoY decline in Q2FY19.
- O GSK's EBIDTA margin declined by 280bps YoY to 20.2% from 23.0% indicating that GSK margins are under pressure due to rise in personnel cost and other expenses.
- The parent company has increased its stake to 75% from 51%, the maximum allowed under FDI.
- O GSK has closed the Thane (area: 60 acres) and Bangalore (area: 80 acres) manufacturing facilities. The company has entered into an agreement to sale Thane property for Rs5.55bn subject to necessary approvals and has already received the amount. The company is waiting for regulatory approvals to conclude the transaction. GSK is scouting for a suitable buyer for its prime property at Bangalore.
- O The rich valuation may also be due to improved sentiment after the declaration of 1:1 bonus in the AGM. The stock touched 52-week high of Rs3,249 on 24th July '18.
- O GSK has committed a capex of ~Rs10.0bn for a greenfield project near Bangalore which is likely to commence production in 2018; hence, the company will be in capex mode till then. The plant will have the capacity to manufacture 8bn tablets and 1bn capsules per annum and would be based on 'Continuous Production Technology' compared to currently used 'Batch Manufacturing Process'.
- O GSK has been badly hit by NPPA provisions as its two major key brands, Augmentin and Zentel, came under price control and their MRP reduced sharply by over 40%. This has hit GSK's sales and profitability and the company has taken a long time to recover from the same.
- We maintain our Sell rating on the stock as it has rich valuations compared to its peers. GSK trades at 45.4x FY19E EPS of Rs30.6 and 35.1x FY20E EPS of Rs39.6. We expect GSK to strengthen its vaccine portfolio with the recent introduction of Infanrix Hexa-hexavalent vaccine.
- O GSK's revenue growth for FY18 was adversely impacted due to a series of price controls and uncertainties of GST launch. We expect the price control impact to minimise due to strong volume growth for its major brands.
- O GSK has undertaken a re-structuring program involving commercial and manufacturing operations. The company has decided to divest tail-end brands. This is likely to improve the margins.

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Exhibit 2: Sensitivity Analysis

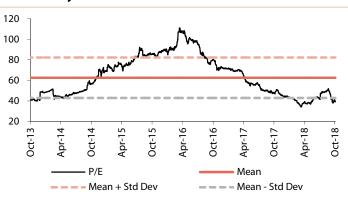
Sensitivity to key variables – FY19E	% change	% impact on EBITDA	% impact on EPS
Sales	1	4.8	6.5
Material cost	1	(2.0)	(2.7)

Source: Company, Centrum Research Estimates

Exhibit 3: 1 year forward EV/EBITDA chart



Exhibit 4: 1 year forward P/E chart



Source: Bloomberg, Company, Centrum Research Estimates

Source: Bloomberg, Company, Centrum Research Estimates

Exhibit 5: Comparative Valuations

Company Mkt Cap		CAGR F	Y18-FY20)E%	EBID	TA margi	in (%)		P/E(x)		EV	/EBIDTA	(x)		RoE(%)		Di	v. Yield(%)
Company	(Rs mn).	Revenue	EBIDTA	PAT	FY18	FY19E	FY20E	FY18	FY19E	FY20E	FY18	FY19E	FY20E	FY18	FY19E	FY20E	FY18	FY19E	FY20E
Glaxo SK Pharma	2,35,297	17.1	34.7	41.9	17.5	21.0	23.1	62.6	45.4	35.1	38.7	31.6	24.6	16.4	24.6	30.0	1.7	1.7	2.1
Abbott India	1,52,681	17.2	27.9	26.5	15.9	17.5	18.9	38.1	30.5	23.8	16.4	20.1	15.9	26.1	26.8	28.3	1.5	1.0	1.2
Pfizer	1,25,996	20.6	25.9	26.6	25.3	27.1	28.1	24.1	24.6	20.5	17.4	18.4	15.3	14.1	17.8	18.7	0.7	0.9	1.1
Sanofi India*	1,34,265	14.1	19.3	24.8	21.6	24.3	25.8	30.1	28.3	22.8	16.9	18.0	14.3	16.7	22.0	24.1	2.0	1.6	1.9

Source: Company, Centrum Research Estimates, * December ending Prices as on 22nd October 2018



Quarterly financials, Operating Metrics and Key Performance Indicators

Exhibit 6: Quarterly Financials

Particulars (Rs mn)	Q3FY17	Q4FY17	Q1FY18	Q2FY18	Q3FY18	Q4FY18	Q1FY19	Q2FY19
P&L								
Total revenues	7,064	7,837	6,071	8,363	7,039	7,486	7,357	8,163
Material cost	3,571	3,610	2,710	3,766	2,802	3,130	3,168	3,491
Personnel cost	1,203	1,176	1,321	1,357	1,239	1,317	1,260	1,395
Other expenses	1,769	1,684	1,843	1,320	1,580	1,490	1,526	1,625
Total expenses	6,543	6,470	5,874	6,443	5,621	5,937	5,954	6,511
EBIDTA	521	1,367	197	1,920	1,418	1,549	1,403	1,652
Other income	148	151	137	96	120	183	178	148
PBDIT	669	1,518	334	2,016	1,538	1,732	1,581	1,800
Interest	-	2	-	-	-	2	2	2
Depreciation	66	78	75	77	134	94	114	115
Profit before tax	603	1,438	259	1,939	1,404	1,636	1,465	1,683
Tax provision	252	570	120	688	507	580	497	557
Profit after tax before EO	351	868	139	1,251	897	1,056	968	1,126
EO items	179	259	126	52	0	0	83	118
Profit after tax after EO	530	1,127	265	1,303	897	1,056	885	1,008
Growth (%)								
Revenues	(5.9)	11.0	(13.9)	4.7	(0.4)	(4.5)	21.2	(2.4)
EBIDTA	(51.8)	5.7	(78.2)	36.4	172.2	13.3	612.2	(14.0)
Net Profit before EO	(57.3)	(3.7)	(80.3)	26.7	155.6	21.7	596.4	(10.0)
Margin (%)								
EBIDTA	7.4	17.4	3.2	23.0	20.1	20.7	19.1	20.2
PBT	8.5	18.3	4.3	23.2	19.9	21.9	19.9	20.6
PAT before EO	5.0	11.1	2.3	15.0	12.7	14.1	13.2	13.8

Source: Company, Centrum Research

Exhibit 7: Key performance indicators

Key performance indicator	FY16	FY17	FY18	FY19E	FY20E
Revenue growth %	7.4	5.7	(3.5)	17.1	17.0
Material cost (%)	43.5	46.6	42.9	41.4	40.5

Source: Centrum Research Estimates



Financials -consolidated

Exhibit 8: Income Statement

Y/E March (Rs mn)	FY16	FY17	FY18	FY19E	FY20E
Revenues	28,379	30,000	28,957	33,919	39,698
Material cost	12,331	13,978	12,413	14,051	16,080
% of revenues	43.5	46.6	42.9	41.4	40.5
Employee cost	4,434	4,830	5,234	5,650	6,560
% of revenues	15.6	16.1	18.1	16.7	16.5
Other Expenses	6,832	7,004	6,255	7,088	7,891
% of revenues	24.1	23.3	21.6	20.9	19.9
EBIDTA	4,782	4,188	5,055	7,130	9,167
EBIDTA margin (%)	16.8	14.0	17.5	21.0	23.1
Depreciation & Amortisation	249	264	380	480	550
EBIT	4,533	3,924	4,675	6,650	8,617
Interest Expenses	-	-	-	-	-
PBT from operations	4,533	3,924	4,675	6,650	8,617
Other income	1,228	731	547	1,121	1,376
PBT	5,761	4,655	5,222	7,771	9,993
Tax provision	2,022	1,744	1,892	2,590	3,290
Effective tax rate (%)	35.1	37.5	36.2	33.3	32.9
Net profit	3,739	2,911	3,330	5,181	6,703
EO items	23	457	178	201	-
Reported net profit	3,762	3,368	3,508	5,382	6,703
Adj. Net profit	3,739	2,911	3,330	5,181	6,703

Source: Company, Centrum Research Estimates

Exhibit 9: Key Ratios

Y/E March (Rs mn)	FY16	FY17	FY18	FY19E	FY20E
Growth Ratios (%)					
Revenues	7.4	5.7	(3.5)	17.1	17.0
EBIDTA	(5.6)	(12.4)	20.7	41.1	28.6
Adj. Net Profit	(11.5)	(22.1)	14.4	55.6	29.4
Margin Ratios (%)					
EBIDTA margin	16.8	14.0	17.5	21.0	23.1
PBT from operations margin	16.0	13.1	16.1	19.6	21.7
Adj. PAT margin	13.2	9.7	11.5	15.3	16.9
Return Ratios (%)					
RoCE	19.5	14.6	17.2	25.9	31.4
RoE	18.6	13.9	16.4	24.6	30.0
RoIC	111.1	28.7	35.6	51.7	50.8
Turnover ratios (days)					
Gross Block Turnover (x)	9.6	11.4	9.1	7.3	6.2
Debtors	16	21	19	25	20
Creditors	42	34	64	105	92
Inventory	68	52	63	63	63
Cash Conversion Cycle	42	39	18	(17)	(9)
Solvency Ratio					
Debt-Equity	0.0	0.0	0.0	0.0	0.0
Net Debt-Equity	(0.6)	(0.4)	(0.6)	(0.5)	(0.4)
Current Ratio	2.8	2.1	1.4	1.5	1.5
Interest Coverage Ratio	0.0	0.0	0.0	0.0	0.0
Gross Debt/EBIDTA	0.0	0.0	0.0	0.0	0.0
Per Share (Rs)					
FDEPS (adjusted)	22.1	17.2	19.7	30.6	39.6
CEPS	47.1	37.5	43.8	66.8	85.6
Book Value	257.8	236.9	242.9	127.0	136.9
Dividend	50.0	30.0	35.0	20.0	25.0
Dividend Payout (%)	135.5	89.8	100.6	74.9	75.2
Valuations (x) (Avg Mkt Cap)					
PER	75.0	88.8	62.6	45.4	35.1
P/BV	12.8	12.9	10.1	10.9	10.1
EV/EBIDTA	55.7	59.6	38.7	31.6	24.6
Dividend Yield (%)	1.8	1.2	1.7	1.7	2.1
5-yr Avg AOCF/EV yield(%)	1.7	1.8	2.9	2.5	2.6

Source: Company, Centrum Research Estimates

Exhibit 10: Balance Sheet

Y/E March (Rs mn)	FY16	FY17	FY18	FY19E	FY20E
Share capital	847	847	847	1,694	1,694
Reserves & surplus	20,986	19,222	19,726	19,828	21,492
Total shareholders Funds	21,833	20,069	20,573	21,522	23,186
Total Debt	16	10	6	-	-
Minority interest	-	-	-	-	-
Deferred tax Liab.	(1,012)	(916)	(1,037)	(980)	(1,050)
Total Liabilities	20,837	19,163	19,542	20,542	22,136
Gross Block	2,284	2,991	3,344	5,980	6,830
Less: Acc. Depreciation	242	463	843	1,323	1,873
Net Block	2,042	2,528	2,501	4,657	4,957
Capital WIP	2,676	5,732	9,229	8,500	9,500
Net Fixed Assets	4,718	8,260	11,730	13,157	14,457
Investments	60	54	19	21	32
Inventories	5,258	4,258	5,004	5,890	6,850
Debtors	1,266	1,708	1,470	2,300	2,200
Loans & Advances	2,620	137	150	2,604	2,960
Cash & Bank Balance	13,919	8,995	12,964	9,960	9,967
Other assets	1,681	5,711	7,103	940	1,070
Total Current Assets	24,744	20,809	26,691	21,694	23,047
Trade payable	3,277	2,789	5,059	9,750	10,060
Other current Liabilities	2,085	3,961	9,988	330	420
Provisions	3,323	3,210	3,851	4,250	4,920
Net Current Assets	16,059	10,849	7,793	7,364	7,647
Total Assets	20,837	19,163	19,542	20,542	22,136

Source: Company, Centrum Research Estimates

Exhibit 11: Cash Flow

Y/E March (Rs mn)	FY16	FY17	FY18	FY19E	FY20E
CF before WC changes	2.628	3.728	3.767	5,517	7.183
Working Capital Changes	(1,236)	286	7.025	(2,575)	(276)
CF from Operations	1,392	4,014	10,792	2,942	6,907
Adj OCF (OCF-Interest)	2,599	4,745	11,339	4,063	6,907
Change in fixed assets	(2,075)	(3,806)	(3,850)	(1,907)	(1,850)
Adj. FCF (AOCF-Capex)	524	939	7,489	2,156	5,057
CF from Investing	5,009	(3,800)	(3,815)	(1,909)	(1,861)
CF from Financing	(6,383)	(3,030)	(3,532)	(3,191)	(5,040)
Net change in Cash	18	(2,816)	3,445	(2,157)	6

Source: Company, Centrum Research Estimates



Appendix A

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Glaxo SmithKline price chart



Source: Bloomberg



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