### **ASIAMONEY BROKERS POLL 2020**

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ASIAMONEY

August 17, 2020

Result Report Q1 FY21 | Sector: Defence

# YES SECURITIES INSTITUTIONAL EQUITIES

## **Cochin Shipyard Ltd**

BUY CMP Rs338 Target Rs429 Upside 27%

|              | Though Cochin Shipyard delivered weak Q1FY21 results owing<br>to Covid-19 led disruptions, mgmt. seems confident of achieving<br>flat top line growth with EBITDA margins of 19% in FY21E.  |
|--------------|---|
| HIGHLIGHTS   | ✓ It has healthy shipbuilding order book of Rs139bn (5.5x TTM sales). Order pipeline of ~Rs150bn includes, i) New Generation Missile Vessels, ii) Multi-purpose Vessels & iii) Offshore Patrol Vessels. Large ship-repair order of INS Vikramaditya (aircraft carrier) is expected to come either in FY22 or FY23.  |
|              | <ul> <li>Est. FY21 sales mix, i) IAC: Rs20bn, ii) ASW SWC: Rs1.5bn, iii)</li> <li>Non-defence vessels: Rs6-7bn &amp; iv) Ship-repairing: Rs5-5.5bn.</li> </ul>  |
|              | <ul> <li>CSL doesn't expect significant impact on margins for ASW SWC<br/>as risk of unfavorable currency would be mitigated through<br/>increase in localization.</li> </ul>   |
|              | ✓ CSL is targeting for shiprepairing revenues of Rs10bn+/<br>Rs25bn+ with sustainable margins of 25% by FY23E/ FY30E as<br>new facilities (Mumbai, Kolkata and A&N) commence operations<br>and commission of ISRF frees up capacity at the existing ship<br>repair dock to undertake largescale ship repair work.   |
| Our View     | ✓ Given healthy order backlog, CSL has shipbuilding revenue growth visibility till FY23 with planned execution of Rs65bn from IAC. It stands to benefit from indigenous defence manufacturing, which would result in faster clearances & timely executions of new projects. Government's focus on development of inland and coastal waterways infra is expected to spur demand of ships for CSL over the long term. |
|              | <ul> <li>Expect EBITDA growth of 18% in FY21E-23E, however higher<br/>depreciation &amp; lower other income would lead to 7% EPS CAGR.</li> </ul>   |
| Valuation    | ✓ We expect CSL to yield benefits in long term from ongoing investments of ~Rs28bn. Our estimates remain unchanged. Retain BUY with DCF based TP of Rs429 (Assumptions: Sales CAGR of 4.5% over FY20-FY30, NOPAT margin: 9.3%, CoE: 12%, Invested capital turns: 2x).   |
| Risk to call | ✓ Delay in new order inflows & cancellation of IAC-2 project.   |

### **Exhibit 1: Financial Summary**

| Y/e 31 Mar (Rs mn) | FY19   | FY20   | FY21E  | FY22E  | FY23E  |  |  |  |
|--------------------|--------|--------|--------|--------|--------|--|--|--|
| Revenues           | 29,622 | 34,225 | 31,261 | 36,749 | 43,384 |  |  |  |
| yoy growth (%)     | 25.8   | 15.5   | (8.7)  | 17.6   | 18.1   |  |  |  |
| EBITDA             | 5,692  | 7,065  | 5,849  | 7,109  | 8,167  |  |  |  |
| EBITDAM (%)        | 19.2   | 20.6   | 18.7   | 19.3   | 18.8   |  |  |  |
| Adjusted PAT       | 4,778  | 6,320  | 5,138  | 5,594  | 5,925  |  |  |  |
| yoy growth (%)     | 20.6   | 32.3   | (18.7) | 8.9    | 5.9    |  |  |  |
| EPS (Rs)           | 36.3   | 48.0   | 39.1   | 42.5   | 45.0   |  |  |  |
| P/E (x)            | 9.3    | 7.0    | 8.7    | 7.9    | 7.5    |  |  |  |
| P/BV (x)           | 1.3    | 1.2    | 1.1    | 1.0    | 0.9    |  |  |  |
| EV/EBITDA (x)      | 3.5    | 3.4    | 4.1    | 4.2    | 4.0    |  |  |  |
| Net D/E (x)        | (0.7)  | (0.6)  | (0.5)  | (0.3)  | (0.2)  |  |  |  |
| ROE (%)            | 14.5   | 17.9   | 13.3   | 13.3   | 12.9   |  |  |  |
| Core ROIC (%)      | 74.6   | 31.4   | 17.4   | 15.6   | 13.4   |  |  |  |

Source: Company, YES Sec - Research

### Stock data (as on August 17, 2020)

| Niftv:                 | 11.247      |
|------------------------|-------------|
| INITLY.                | 11,247      |
| 52 Week h/I (Rs)       | 492 / 209   |
| Market cap (Rs/USD mn) | 44428 / 593 |
| Outstanding Shares     | 132         |
| 6m Avg t/o (Rs mn):    | 149         |
| Div yield (%):         | 4.4         |
| Bloomberg code:        | COCHIN IN   |
| NSE code:              | COCHINSHIP  |

#### Stock performance



|                 | 1M   | 3M    | 1Y    |
|-----------------|------|-------|-------|
| Absolute return | 0.9% | 35.6% | (2.7) |

### Shareholding pattern (As of Jun'20 end)

| Promoter | 72.9 |
|----------|------|
| FII+DII  | 15.1 |
| Others   | 12.0 |

#### $\Delta$ in earnings estimates

|           | FY21e | FY22e | FY23e |
|-----------|-------|-------|-------|
| EPS (New) | 39.1  | 42.5  | 45.0  |
| EPS (Old) | 39.2  | 42.4  | 42.8  |
| % change  | 0%    | 0%    | 5%    |





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### CON-CALL HIGHLIGHTS

#### **FY21 Guidance:**

CSL is aiming for flat top line growth with EBITDA margins of 19% in FY21E.

#### Order pipeline & Order book

✓ Break up of current order book (Rs144bn)

Shipbuilding: Rs139bn

IAC: Rs63bn (Fixed Cost: Rs24.7bn & Cost Plus: Rs38bn)

ASW SWC: Rs63bn

o Non-defence vessels: Rs13bn

Ship-repairing: Rs5bn

- CSL has also submitted bid for Next Generation Missile Vessels (6 nos) project. GRSE, MDL, L&T are the other players in contention. They have also submitted bids for 2 more projects namely, Multipurpose missile vessels & Offshore Patrol Vessels. Combined order value for all three projects would be ~Rs130bn.
- ✓ Import embargo list of 101 items will not have material impact on the company's business prospects. Most of items mentioned in the list are already procured from domestic markets.
- Mgmt. targeting for ship-repairing revenues of Rs10bn+ within 3 years & also expect it to reach at Rs25bn by FY30. Margins are expected to remain strong at 25%.
- CSL has ~40% market share in Indian ship-repairing market. ISRF could handle around 70-72 vessels a year which could generate revenues of ~Rs5bn. CSL is targeting for 50%+ market share in next 2-3 years through further penetration by leveraging its competitive advantage & experience.

### **Execution & Margins**

- Revenues from operations de-grew 55% yoy to Rs3.3bn (-31% vs our est.) owing to the operational shutdown & COVID-19 pandemic.
- Shipbuilding revenues were down 47% yoy to Rs3.1bn as company had production loss till May 05, 2020 during the quarter.
- ✓ Ship repairing revenues dropped by 88% yoy to Rs164mn as operations were severely affected from the lockdown.
- ✓ EBITDA margins came in at 5.1%, -1410bps yoy on the account of negative operating leverage & lower ship-repairing revenues.
- ✓ Shipbuilding EBIT margin stood at 20%, +300bps yoy.
- ✓ Ship-repairing business reported EBIT loss of Rs89mn in Q1FY21 vs EBIT profit of Rs412mn in Q1FY20.
- ✓ Q1FY21 revenues break-up
  - IAC: Rs2.6bn (Fixed cost: Rs0.75bn & Cost Plus: Rs1.86bn)
  - Non-defence vessels: Rs0.6bn
  - Ship-repairing: Rs164mn



- Execution of IAC phase-III got impacted due to COVID-19, hence mgmt. expect delivery to defer by 4-5 months now. Revenue of Rs10-15bn would be recognized post-delivery up to FY24. Indigenization level for IAC-1 is around 50-60%. The management expects revenues of Rs20-30bn for FY21/FY22/FY23 each from IAC project.
- ✓ Anti-Submarine Warfare Shallow Water Craft (ASW SWC) Project is currently in design phase. CSL would start fabrication work in Q3FY21. Management expects revenues of around Rs1.5bn/Rs9-10bn from ASW SWC in FY21E/FY22E.
- Despite Q1 washout, management is expecting revenues of Rs5-5.5bn from ship repair altogether in FY21E.
- Non-IAC shipbuilding contracts revenues target are at Rs8-9bn for FY21E.
- Generally, for nomination based shipbuilding projects, cost plus contracts have EBITDA margins of ~12% while fixed cost contracts carry relatively higher margins. Going forward, Indian Navy would award all the projects on competitive bidding process, where margins would relatively lesser than IAC contract.
- Ongoing projects don't have exposure towards Euro so no impact of INR depreciation. However, for ASW SWC project the Company would be importing some RM in Euro so unfavorable currency may impact on operating profitability, which company wants to mitigate through Bharat Electronics in terms of higher localization.

### **COVID-19 impact on operations:**

- ✓ The Company had production loss from March 23, 2020 to May 05, 2020. The lock-down period was effectively utilized to undertake dredging activities of the CSL Jetties to facilitate berthing of vessels.
- ✓ It had execution disruptions in Q1FY21 owing to reduction in outsourced manpower, material unavailability, restricted working arrangements and logistic issues.
- ✓ All permanent employees of the Company are reporting to work from May 06, 2020 onwards in two shifts i.e, Shift A from 07:00 hrs to 12:45 hrs. and Shift B from 13:15 hrs. to 19:00 hrs. The normal shift was 08:15 hrs to 17:00 hrs. Each shift contains not more than 50% of the total strength. To catch up with the lost production days, the second and fourth Saturdays which were closed holidays have now been declared as normal working days until further notice.
- Delays in Capex projects in Kochi, Mumbai, Kolkata, Port Blair as well as subsidiaries of company viz. Hooghly Cochin Shipyard Limited and Tebma Shipyard Limited which was acquired by bidding at NCLT in March 2020 and consequent Loss of production

### **Balance Sheet & Capex**

- Construction on new dry dock facility & ISRF is expected to be completed by Dec'22 & Dec'21 respectively. The company has spent Rs5.6bn on new dry dock project (out of Rs18bn) & Rs4.4bn on ISRF (out of Rs9bn).
- ✓ Temba shipyard takeover process is likely to be completed in next 1 month. Revenue booking would start only after 4-5months.
- ✓ Capex guidance for FY21: Rs2.9bn (Rs1.2bn for ISRF)
- ✓ CSL expects delay in cash payments from Indian Navy in FY21. 80% of payments due for Q1FY21 got delayed to Q2FY21. Cash position at Rs19.5bn as on 30<sup>th</sup> June, 2020.
- CSL has seen improvement in payments from Indian Navy in June-July 2020 over April-May. It has received Rs9bn for IAC project. It is not facing any liquidity crunch as of now.



**Exhibit 2: Result table (Standalone)** 

| (Rs mn)          | Q1FY21 | Q1FY20 | % yoy     | Q4FY20 | % qoq     | Q1FY21 Yes Sec | vs. our est. |
|------------------|--------|--------|-----------|--------|-----------|----------------|--------------|
| Total sales      | 3,325  | 7,369  | (54.9)    | 8,167  | (59.3)    | 4,854          | (31.5)       |
| EBITDA           | 170    | 1,417  | (88.0)    | 1,630  | (89.5)    | 522            | (67.3)       |
| EBITDAM (%)      | 5.1    | 19.2   | (1,410.1) | 20.0   | (1,483.4) | 10.7           | (562.0)      |
| Depreciation     | (121)  | (121)  | (0.3)     | (122)  | (0.9)     | (144)          | (16.2)       |
| Interest         | (114)  | (111)  | 2.3       | (111)  | 2.3       | (110)          | 3.4          |
| Other income     | 646    | 680    | (5.0)     | 450    | 43.6      | 450            | 43.6         |
| PBT              | 582    | 1,865  | (68.8)    | 1,847  | (68.5)    | 718            | (18.9)       |
| Tax              | (156)  | (662)  | (76.5)    | (459)  | (66.1)    | (181)          | (13.8)       |
| Adjusted PAT     | 426    | 1,202  | (64.5)    | 1,388  | (69.3)    | 537            | (20.6)       |
| Exceptional item | 0      | 0      |           | 0      |           | 0              |              |
| Reported PAT     | 426    | 1,202  | (64.5)    | 1,388  | (69.3)    | 537            | (20.6)       |
| PATM (%)         | 12.8   | 16.3   | (349.1)   | 17.0   | (416.5)   | 11.1           | 176.9        |
| EPS (Rs)         | 3.2    | 9.1    | (64.5)    | 10.5   | (69.3)    | 4.1            | (20.6)       |

Source: Company, YES Sec - Research

### **Exhibit 3: Cost analysis (Standalone)**

| As a % of net sales | Q1FY21 | Q1FY20 | bps yoy | Q4FY20 | bps qoq   | Q1FY21 Yes Sec | vs. our est. |
|---------------------|--------|--------|---------|--------|-----------|----------------|--------------|
| COGS                | 64.2   | 56.0   | 821.6   | 48.3   | 1,586.6   | 60.0           | 419.0        |
| Employee cost       | 21.0   | 9.5    | 1,147.5 | 10.6   | 1,046.5   | 20.0           | 102.3        |
| Other expenses      | 9.7    | 15.3   | (559.0) | 21.2   | (1,149.7) | 9.3            | 40.7         |
| Total costs         | 94.9   | 80.8   | 1,410.1 | 80.0   | 1,483.4   | 89.3           | 562.0        |

Source: Company, YES Sec - Research

### Exhibit 4: Healthy shipbuilding order book of Rs139bn (5.5x TTM shipbuilding sales)

| Sr No | Project  | Client             | No of vessels | Balance orders (Rs bn) |
|-------|--|--------------------|---------------|------------------------|
|       | Shipbuilding   |                    |               |                        |
| 1     | Indigenous Aircraft Carrier                                      | Indian Navy        | 1             | 62.7                   |
| 2     | Orders from Gol, MOS   | GOI, MOS           | 6             | 5.7                    |
| 3     | Orders from GoI, MOD & MHA                                       | GOI, MOD, MHA      | 4             | 2.8                    |
| 4     | Fishing vessels (TN Govt) & Other smaller vessels                | TN Govt            | -             | 0.1                    |
| 5     | Small passenger ferry (KMRL) & mini cargo vessels (Jindal Steel) | KMRL, Jindal Steel | 27            | 4.8                    |
| 6     | ASW SCW Corvette   | Indian Navy        | 8             | 63.1                   |
|       | Ship repairing   |                    |               | 5.0                    |
|       | Total  |                    |               | 143.9                  |

Source: Company, YES Sec - Research



**Exhibit 5: Segment Financials** 

|                     | FY19   |        |        | FY20    |        |        |        | FY21    |         |
|---------------------|--------|--------|--------|---------|--------|--------|--------|---------|---------|
|                     | Q1     | Q2     | Q3     | Q4      | Q1     | Q2     | Q3     | Q4      | Q1      |
| Revenue             |        |        |        |         |        |        |        |         |         |
| SB (Rs mn)          | 4,544  | 4,621  | 5,521  | 6,617   | 6,021  | 7,894  | 7,474  | 7,126   | 3,161   |
| yoy gr. (%)         | 14.1   | 9.4    | 35.4   | 31.4    | 32.5   | 70.9   | 35.3   | 7.7     | (47.5)  |
| SR (Rs mn)          | 2,043  | 3,373  | 1,644  | 1,259   | 1,334  | 1,834  | 1,487  | 1,041   | 164     |
| yoy gr. (%)         | 29.3   | 109.7  | (20.7) | 29.7    | (34.7) | (45.6) | (9.7)  | (17.3)  | (87.7)  |
| Unallocated (Rs mn) | 576    | 558    | 497    | 650     | 679    | 796    | 549    | 450     | 646     |
| yoy gr. (%)         | 48.4   | (8.9)  | (2.5)  | 70.6    | 18.0   | 42.7   | 10.1   | (30.8)  | (4.9)   |
| Total (Rs mn)       | 7,163  | 8,552  | 7,662  | 8,526   | 8,034  | 10,525 | 9,510  | 8,617   | 3,971   |
| yoy gr. (%)         | 20.4   | 32.7   | 15.0   | 33.5    | 12.2   | 23.1   | 24.0   | 1.1     | (50.6)  |
| EBIT & EBITM        |        |        |        |         |        |        |        |         |         |
| SB (Rs mn)          | 775    | 796    | 1,070  | 1,810   | 1,012  | 1,751  | 1,752  | 2,132   | 625     |
| yoy gr. (%)         | (20.0) | 60.0   | (18.9) | 33.0    | 30.5   | 120.1  | 63.9   | 17.8    | (38.2)  |
| Margin (%)          | 17.1   | 17.2   | 19.4   | 27.4    | 16.8   | 22.2   | 23.4   | 29.9    | 19.8    |
| SR (Rs mn)          | 438    | 1,351  | 654    | (71)    | 412    | 570    | 199    | 290     | (89)    |
| yoy gr. (%)         | 105.9  | 114.4  | 127.8  | (140.3) | (5.9)  | (57.8) | (69.7) | (510.9) | (121.5) |
| Margin (%)          | 21.4   | 40.0   | 39.8   | (5.6)   | 30.9   | 31.1   | 13.4   | 27.8    | (54.2)  |
| Unallocated (Rs mn) | 431    | 208    | 272    | (77)    | 552    | 416    | 458    | (464)   | 159     |
| yoy gr. (%)         | 73.5   | (44.2) | 47.9   | (18.2)  | 28.1   | 100.1  | 68.8   | 498.8   | (71.1)  |
| Margin (%)          | 74.8   | 37.2   | 54.8   | (11.9)  | 81.3   | 52.2   | 83.5   | (103.1) | 24.7    |
| Total (Rs mn)       | 1,644  | 2,354  | 1,996  | 1,662   | 1,976  | 2,737  | 2,409  | 1,958   | 696     |
| yoy gr. (%)         | 15.0   | 57.0   | 11.5   | 15.3    | 20.2   | 16.3   | 20.7   | 17.8    | (64.8)  |
| Margin (%)          | 23.0   | 27.5   | 26.1   | 19.5    | 24.6   | 26.0   | 25.3   | 22.7    | 17.5    |

Source: Company, YES Sec - Research

### **Growth drivers for Shipbuilding business**

- ✓ <u>Inland and coastal water segment:</u> The government's focus on development of inland and coastal waterways infrastructure is expected to spur demand of ships for this sector. The Government is investing substantially to improve the infrastructure in the major waterways. This will spur the demand for such vessels in the inland water segment. It is estimated that the vessels required to meet the demand by 2030 will triple which may be around 3000+ vessels. CSL is working closely with Inland Water Authority of India (IWAI) and other potential customers to provide efficient product solutions in this segment
- Special purpose vessels: Various agencies are looking for modern and efficient vessels to equip and upgrade the assets to meet the operational demands. This gives an opportunity to CSL for custom made vessels such as Polar Research Vessels, Well Stimulation Vessel, Cement Carriers, etc.
- Fishing segment: Government of India (GoI) has got an ambitious plan under the "Blue Revolution" to equip the segment with more modern and efficient fishing vessels. This segment is presently managed by unregulated players and gives a good opportunity for CSL to focus and position itself as a quality player. CSL is working closely with Tamil Nadu Fisheries by providing custom made solution to the fishermen and has contracted for the construction of 16 vessels as a pilot project. The total requirement for the department for fishermen is about 2000 vessels. In addition to the above there are also potential requirements for bigger and sophisticated vessels in this segment for the domestic and international market.
- ▼ The Indian Navy's perspective plan aims to increase the Navy's fleet from the present 137 to 200 nos. by 2027. This is expected to provide a spurt in the indigenous shipbuilding.



Besides, the Indian Navy's indigenization plan is also expected to give a fillip to the growth of ancillaries and generally improve the shipbuilding environment in the country.

### Potential opportunity for Ship repairing business in India

- ✓ India's share in global ship repair market is less than 1%, while around 7-9% of global trade is passing within 300 NM of its coastline. India's strategic position along the east bound and west bound international trade routes offers an opportunity to cater to vessels plying on these routes. A main container route connecting America and Europe to the East passes very close to the Indian coastline presenting a major opportunity. for repairs. This presents huge untapped potential which is valued around Rs35-40bn.
- As per the AT Kearney report, India has a market potential of Rs26bn from repair of domestic fleet out of which only 15% share is currently captured. The report has further highlighted that India can grow its ship repair industry to Rs90bn in the next 10 years through infrastructure and process improvement. The report has highlighted low levels of process efficiency, lack of infrastructure to service vessels above 10,000DWT and weak ancillary landscape as road blocks for developing the industry. A key recommendation of the report was to lease out the repair facilities at major ports to specialist to augment revenue opportunity.
- ✓ MOU with the Mumbai Port Trust & Kolkata Port Trust for operations and management of respective ship repair facilities would be beneficial for CSL. It shall utilize these facilities for ship repair and allied services and for the growth of ship repair in the region.
- CSL has also signed a MoU with Andaman & Nicobar (A&N) Administration for setting up its unit at Port Blair in September 2018. The agreement with A&N is in the administrative phase and is expected to be cleared in FY20. By entering into this arrangement with A&N Administration, CSL shall be developing an integrated ship repair ecosystem at A&N islands that includes modernization of facilities, maintenance of Administration owned vessels and skill development for the islanders.
- CSL is planning to increase the throughput of a profitable business through International Ship Repair Facility (ISRF). This Facility will allow CSL to increase its repair throughput by 60-70% as it includes a ship-lift and transfer system. CSL will be able to repair 80 additional ships in the new ISRF and an additional 12 in the new dry dock.



### **FINANCIALS**

### **Exhibit 6: Income statement**

| Y/e 31 Mar (Rs mn)          | FY19   | FY20   | FY21E  | FY22E  | FY23E  |
|-----------------------------|--------|--------|--------|--------|--------|
| Total operating revenues    | 29,622 | 34,225 | 31,261 | 36,749 | 43,384 |
| Growth (%)                  | 25.8   | 15.5   | (8.7)  | 17.6   | 18.1   |
| EBITDA                      | 5,692  | 7,065  | 5,849  | 7,109  | 8,167  |
| EBITDA margin (%)           | 19.2   | 20.6   | 18.7   | 19.3   | 18.8   |
| Growth (%)                  | 22.7   | 24.1   | (17.2) | 21.5   | 14.9   |
| Depreciation & amortization | 342    | 489    | 551    | 1,030  | 1,445  |
| EBIT                        | 5,350  | 6,576  | 5,299  | 6,079  | 6,722  |
| EBIT margin (%)             | 18.1   | 19.2   | 16.9   | 16.5   | 15.5   |
| Interest                    | 143    | 449    | 414    | 400    | 400    |
| Other income                | 2,268  | 2,451  | 1,996  | 1,800  | 1,600  |
| Profit before tax           | 7,475  | 8,577  | 6,881  | 7,479  | 7,922  |
| Tax                         | 2,697  | 2,257  | 1,743  | 1,885  | 1,996  |
| Reported net profit         | 4,778  | 6,320  | 5,138  | 5,594  | 5,925  |
| Extraordinary items         | 0      | 0      | 0      | 0      | 0      |
| Adjusted net profit         | 4,778  | 6,320  | 5,138  | 5,594  | 5,925  |
| Adjusted net margin (%)     | 16.1   | 18.5   | 16.4   | 15.2   | 13.7   |
| Diluted EPS (Rs)            | 36.3   | 48.0   | 39.1   | 42.5   | 45.0   |
| Growth (%)                  | 20.6   | 32.3   | (18.7) | 8.9    | 5.9    |

### **Exhibit 7: Balance sheet**

| Y/e 31 Mar (Rs mn)                | FY19   | FY20   | FY21E  | FY22E  | FY23E  |
|-----------------------------------|--------|--------|--------|--------|--------|
| SOURCE OF FUNDS                   |        |        |        |        |        |
| Share capital                     | 1,315  | 1,315  | 1,315  | 1,315  | 1,315  |
| Reserve & Surplus                 | 31,971 | 35,913 | 38,993 | 42,529 | 46,397 |
| Total shareholder's funds         | 33,286 | 37,229 | 40,309 | 43,845 | 47,712 |
| Minority Interest                 | 53     | 0      | 0      | 0      | 0      |
| Debt                              | 1,230  | 1,230  | 1,319  | 1,319  | 1,319  |
| Deferred tax liabilities/(assets) | 270    | 4,047  | 3,958  | 3,958  | 3,958  |
| TOTAL                             | 34,839 | 42,506 | 45,586 | 49,122 | 52,989 |
| APPLICATION OF FUNDS              |        |        |        |        |        |
| Gross block                       | 7,714  | 12,079 | 15,079 | 23,079 | 32,079 |
| Less: Depn. and amort.            | 3,953  | 4,443  | 4,993  | 6,023  | 7,468  |
| Net block                         | 3,760  | 7,636  | 10,086 | 17,056 | 24,611 |
| Capital WIP                       | 3,424  | 7,993  | 7,500  | 6,500  | 1,000  |
| Long term investments             | 1      | 1      | 0      | 0      | 0      |
| Other long term assets            | 4,097  | 4,147  | 4,640  | 6,640  | 9,140  |
| Inventories                       | 2,834  | 3,134  | 2,912  | 3,524  | 4,160  |
| Debtors                           | 3,923  | 2,882  | 3,854  | 4,229  | 4,754  |
| Cash & cash equivalents           | 25,772 | 21,952 | 21,990 | 15,948 | 12,926 |
| Loans & advances                  | 8,649  | 16,322 | 14,137 | 16,491 | 19,187 |
| Total current liabilities         | 17,622 | 21,561 | 19,534 | 21,266 | 22,789 |
| Net current assets                | 23,557 | 22,730 | 23,360 | 18,926 | 18,238 |
| TOTAL                             | 34,839 | 42,506 | 45,586 | 49,122 | 52,989 |



**Exhibit 8: Cash flow statement** 

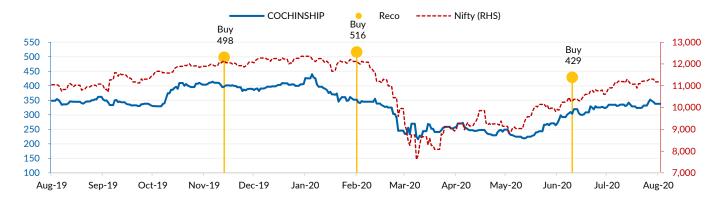
| Y/e 31 Mar (Rs mn)         | FY19    | FY20    | FY21E   | FY22E   | FY23E   |
|----------------------------|---------|---------|---------|---------|---------|
| PBT                        | 7,475   | 8,577   | 6,881   | 7,479   | 7,922   |
| Depreciation               | 342     | 489     | 551     | 1,030   | 1,445   |
| Others                     | (1,809) | (1,180) | 0       | 0       | 0       |
| Tax Paid                   | (2,006) | (1,809) | (1,743) | (1,885) | (1,996) |
| Changes in Working Capital | (8,514) | (3,551) | (592)   | (1,608) | (2,335) |
| Net Cash from Operations   | (4,512) | 2,527   | 5,096   | 5,016   | 5,036   |
| Capex                      | (2,868) | (4,948) | (3,001) | (9,000) | (6,000) |
| Change in Investment       | 11,418  | 2,282   | 1       | 0       | 0       |
| Others                     | 2,189   | 1,693   | (O)     | 0       | 0       |
| Net Cash from Investing    | 10,739  | (974)   | (3,000) | (9,000) | (6,000) |
| Change in debt             | 0       | 3       | 89      | 0       | 0       |
| Change in Equity           | (2,023) | 0       | 0       | 0       | 0       |
| Others                     | (2,067) | (3,094) | (2,147) | (2,058) | (2,058) |
| Net Cash from Financing    | (4,090) | (3,091) | (2,058) | (2,058) | (2,058) |
| Net Change in Cash         | 2,137   | (1,538) | 38      | (6,042) | (3,022) |

**Exhibit 9: Ratio analysis** 

| Y/e 31 Mar (Rs mn)             | FY19  | FY20  | FY21E | FY22E | FY23E |
|--------------------------------|-------|-------|-------|-------|-------|
| PROFITABILITY RATIOS           |       |       |       |       |       |
| EBITDA Margin (%)              | 19.2  | 20.6  | 18.7  | 19.3  | 18.8  |
| Adjusted net margin (%)        | 16.1  | 18.5  | 16.4  | 15.2  | 13.7  |
| Return on invested capital (%) | 74.6  | 31.4  | 17.4  | 15.6  | 13.4  |
| Return on equity (%)           | 14.5  | 17.9  | 13.3  | 13.3  | 12.9  |
| EFFICIENCY RATIOS              |       |       |       |       |       |
| Asset Turnover                 | 4.1   | 2.2   | 1.8   | 1.6   | 1.7   |
| Debt to equity                 | 0.0   | 0.0   | 0.0   | 0.0   | 0.0   |
| Net debt to equity             | (0.7) | (0.6) | (0.5) | (0.3) | (0.2) |
| Interest coverage              | 37.4  | 14.6  | 12.8  | 15.2  | 16.8  |
| Debtor days                    | 48.3  | 30.7  | 45.0  | 42.0  | 40.0  |
| Inventory days                 | 34.9  | 33.4  | 34.0  | 35.0  | 35.0  |
| Payable days                   | 84.2  | 85.1  | 85.0  | 85.0  | 85.0  |
| PER SHARE DATA                 |       |       |       |       |       |
| Diluted EPS (Rs)               | 36.3  | 48.0  | 39.1  | 42.5  | 45.0  |
| BVPS (Rs)                      | 253.1 | 283.0 | 306.4 | 333.3 | 362.7 |
| DPS (Rs)                       | 13.0  | 15.0  | 13.0  | 13.0  | 13.0  |
| VALUATION RATIOS               |       |       |       |       |       |
| P/E                            | 9.3   | 7.0   | 8.7   | 7.9   | 7.5   |
| P/BV                           | 1.3   | 1.2   | 1.1   | 1.0   | 0.9   |
| EV/EBITDA                      | 3.5   | 3.4   | 4.1   | 4.2   | 4.0   |
| Dividend Yield (%)             | 3.8   | 4.4   | 3.8   | 3.8   | 3.8   |



### **Recommendation Tracker**





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