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ICICI Securities – Retail Equity Research



Bhel's Q1FY21 revenues were at ₹ 1990.9 crore with a significant decline of 56.1% YoY impacted by execution headwinds and Covid-19. On the segmental front, power segment revenues fell 67.9% to ₹ 1119.4 crore YoY whereas industrial segment revenue fell 15.4% to ₹ 777.2 crore YoY. The company posted EBITDA level loss of ₹ 1058.9 crore (vs. EBITDA level loss of ₹ 266.7 crore in Q1FY20) YoY owing to less revenue booking and higherthan-expected operating expenses. Net loss came in at ₹897.2 crore (vs. net loss of ₹ 216.2 crore in Q1FY20), partly aided by deferred tax adjustment.

### Deferral of key projects impacts order inflows...

During Q1FY21, order inflow was at ₹ 1485 crore, down 62% YoY, (₹ 982 crore from power segment, ₹ 442 crore from industrial segment, ₹ 61 crore from exports segment). Bhel's order backlog as on Q1FY21 was at ₹ 108126 crore (₹ 86603 crore in power, ₹ 13447 crore in industrial, ₹ 8073 crore in exports). Of total order backlog, executable orders were at 87967 crore. It is favourably placed in orders like Talcher power plant. However, few power projects including Lara, Singrauli and Pench power plants are getting deferred for awarding/tendering and are likely to get awarded in FY22E.

## Operational transformation, Make in India key to revival...

Bhel has initiated a transformational strategy to improve its operational performance, working capital situation and floated a global expression of interest (EoI) to utilise its manufacturing facilities and industrial land under 'Make in India' in which it has received 70+ responses across contract manufacturing, defence, aerospace, railways and expects contract manufacturing to materialise in near term. It has signed three preliminary MoUs with companies for products including marine gas turbine and armoured trucks that are under negotiations for transfer of technologies. Bhel expects to gain good traction in solar EPC, railway electrification, locomotives, aerospace and defence manufacturing owing to Atmanirbhar Bharat package and 'Make in India' for which it has created a separate business development group with focus on in-house manufacturing of bought-out items.

### Valuation & Outlook

Execution challenges and high level of receivables (~₹ 35332 crore, down 6.6%, YoY) are key concerns and could hamper medium term growth prospects. However, transformation strategy to optimise operational cost and initiatives like utilisation of manufacturing facilities & industrial land are likely to help diversify in non-power business and provide long term revenue visibility. We revise our target price to ₹ 35 (15x FY22EPS) and maintain our **HOLD** recommendation.

Key risk: Power sector outlook and structural changes remains key concern.

Particulars	
Particular	Amount
Market Capitalization	12709.5 Crore
Total Debt (FY 20)	₹5008.8 Crore
Cash & Inv. (FY 20)	₹6418.6 Crore
EV	11299.7 Crore
52 week H/L	₹61 /19
Equity capital	₹696.4 Crore
Face value	₹2

### **Key Highlights**

- Q1FY21 order inflow at ~₹ 1485 crore, down 62% YoY
- Reported EBITDA loss of ₹ 1058.9 crore (vs. EBITDA loss of ₹ 266.7 crore in Q1FY20) YoY owing to less revenue booking and higher-thanexpected operating expenses
- Revise our target price to ₹ 35 (15x FY22EPS) and maintain HOLD rating. However, execution headwinds, long term power sector outlook continue to remain key concern

### **Research Analyst**

Chirag Shah shah.chirag@icicisecurities.com

Amit Anwani amit.anwani@icicisecurities.com

Particulars (₹crore)	FY18	FY19	FY20	FY21E	FY22E	CAGR (FY20-FY22E
Net Sales	28,666.9	30,349.0	21,486.1	17,345.5	23,094.1	3.79
EBITDA	1,343.4	2,142.0	(232.8)	(349.4)	1,505.4	
EBITDA Margin (%)	4.7	7.1	(1.1)	(2.0)	6.5	
Net Profit	806.6	1,215.4	(1,472.9)	(719.0)	812.5	
EPS (₹	3.3	3.5	(4.2)	(2.1)	2.3	
P/ E (x)	10.6	10.0	(8.3)	(17.0)	15.0	
RoNW (%)	2.5	3.9	(5.0)	(2.6)	2.9	
RoCE (%)	5.6	6.9	(0.5)	(1.4)	4.6	



Exhibit 1: Variance Ana	<u> </u>					
	Q1FY21	Q1FY20	YoY (Chg %)	Q4FY20	<b>QoQ</b> (Chg %)	Comments
Revenue	1,990.9	4,531.7	-56.1	5,049.3	-60.6	Revenue declines due to execution headwinds and supply chain disruptions
Other Income	95.5	145.5	-34.4	148.2	-35.5	
Employee Expenses	1,378.8	1,450.9	-5.0	1,110.3	24.2	
Raw Material Expenses	1,311.5	2,607.3	-49.7	3,594.0	-63.5	Raw material expenses increase due to gross margin decline, less revenues
Provision For Bad Debt	0.0	0.0	-	0.0	-	
Other Operating Expenses	359.5	740.2	-51.4	906.7	-60.3	
EBITDA	-1,058.9	-266.7	297.1	-561.7	88.5	
EBITDA Margin (%)	-53.2	-5.9	-4730 bps <sup>*</sup>	-11.1	-4206 bps	
Depreciation	118.5	114.8	3.2	154.3	-23.2	
Interest	114.6	108.0	6.1	141.2	-18.8	
PBT	-1,196.4	-343.9	247.9	-708.9	68.8	
Total Tax	-299.3	-127.7	134.3	825.2	-136.3	
PAT	-897.2	-216.2	314.9	-1,534.1	-41.5	PAT declined owing to increase in interest expense and aided by deferred tax
Key Metrics						·
Power segment rev.	1,119.4	3,491.5	-67.9	3,174.7	-64.7	
Industry segment rev.	777.2	918.8	-15.4	1,418.9	-45.2	

Source: Company, ICICI Direct Research

Exhibit 2: Change in estimates							
		FY21E			FY22E		C o m m e n t s
(₹Crore)	O ld	New %	Change	O ld	New %	Change	
Revenue	17,366.4	17,345.5	-0.1	23,090.0	23,094.1	0.0	Revise execution rates in tandem with headwinds
EBITDA	-290.7	-349.4	-	1,508.0	1,505.4	-0.2	
EBITDA Margin (%)	-1.7	-2.0	-30bps	6.5	6.5	0bps	
PAT	-725.7	-719.0	-	751.6	812.5	8.1	
EPS (₹	-2.1	-2.1	-1.7	2.2	2.3	6.1	

Source: Company, ICICI Direct Research

Exhibit 3: Assumption	s					
			Cur	rent	Ear	rlier
	FY 19	FY 20	FY 21E	FY 22E	FY 21E	FY 22E
Order Inflow growth	-41.7	-1.3	-20.6	17.7	-15.1	11.0
Order Backlog growth	-4.7	-3.6	2.6	-0.1	3.2	-0.1
Revenue growth	5.9	-29.2	-19.3	33.1	-19.2	33.0
EBITDA Margins	7.1	-1.1	-2.0	6.5	-1.7	6.5



### Conference call highlights

- On the operational front, manufacturing facilities and project site operations gradually improved with 60% pre-Covid levels in August. The operations were also impacted by supply chain disruption. The execution is seeing improvement and is expected to normalise in Q3FY21
- On the working capital front, receivables management is a key concern. Receivables as on Q1FY21 were at ~₹ 35332 crore with a marginal decline of 6.6%, YoY. Cash collection to billing ratio has improved to 133% for Q1FY21 (vs. 114% in Q4FY20). Bhel has supported MSME and other vendors, which also had some impact on working capital. While trade receivables were at ₹ 11836 crore (down by ~₹ 3000 crore, YoY), contract receivables were at ₹ 23496 crore (down ~₹ 2500 crore YoY). Receivables consist of 48% from states, 33% from central, 12% from private and 7% exports. All efforts were on project completions and cash conservation
- Net cash balance as on Q1FY21 were at ₹ 1168 crore (vs. ₹ 1485 crore in Q4FY20). Gross cash and debt were at ₹ 6064 crore and ₹ 4896 crore, respectively, as on Q1FY21
- The global expression of Interest (EOI) floated by Bhel has received 70+ responses across defence, aerospace, railways and contract manufacturing sectors. It has signed three preliminary MoUs with companies for products including marine gas turbine, armoured trucks for which discussions are still on regarding negotiations and transfer of technologies for finalisation. The company expects contract manufacturing to materialise in the near term and other collaborative developments in defence, aerospace to materialise only in the long term
- Bhel is mulling a second leg of global EOI to explore opportunities in propulsion systems, railway signalling, track machines, etc, and expects participation from global manufacturing companies
- The company recently set up a dedicated vertical 'Make in India' business development group for exploring in-house development of major items imported by Bhel and the country to generate alternative business and improve capacity utilisation. To reduce import dependence on China, Bhel is looking for design and inhouse manufacturing of component for FGD and air cool compressors (ACC), while for solar modules it is planning to procure from domestic manufacturers. The company is examining entire basket of its bought-out items to be manufactured or procured from the domestic market
- Order inflows for Q1FY21 included FGD (2\*500 MW) from NTPC, supply of turbine, gas compressors for Barmer refinery, steam turbines, etc
- Bhel is favourably placed in orders like 2\*660 MW Talcher, 700 PWR from NPCIL and number of orders in FGD and boilers. While tendering/awarding process for Pench, Singrauli and Lara TPP are likely to get deferred to FY22E. Overall, up to 30 GW capacity is at various stages of ordering for the long term
- On productivity and efficiency, Bhel is reworking its capacity in terms of manpower reduction (~2000 people retiring in near term) and enhancing productivity. Focus is on quality, in-house design, and treasury operations for reducing operational and financial cost
- The management said on partnership with Rheinmetall group that discussions are at a very preliminary stage

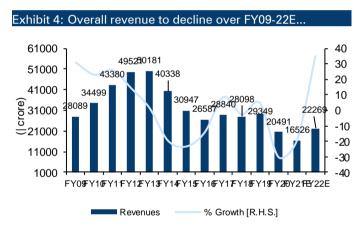
### Financial story in charts

#### Exhibit 2: Order inflows trend over FY09-22E 70000 100 596785903160476 80 60000 60 50000 43940 40 <u>2</u>40000 31650 22417 28007 30814 20 0 <u>2</u>30000 -20 20000 -40 10000 -60 0 FY09Y10Y1FY12Y13Y1AY15Y16Y1FY18Y19Y27Y2FE22E Order Inflows % Growth [R.H.S.]

Source: ICICI Direct Research, Company

#### Exhibit 3: Order backlog trend over FY09-22E 180000 164000 50 160000 143800 40 134681 140000 1050008000012511 30 15160 120000 1015**66**401003700 | 20 ପ୍ର 80000 ପ୍ର 10 €60000 40000 20000 0 Order Backlog % Growth [R.H.S.]

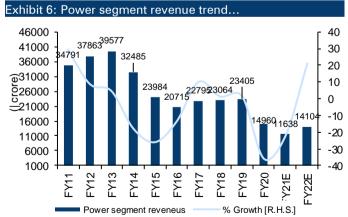
Source: ICICI Direct Research, Company



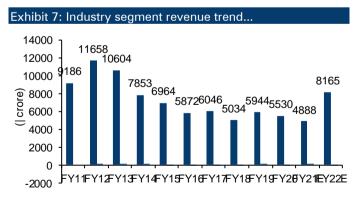
Source: Company, ICICI Direct Research



Source: Company, ICICI Direct Research

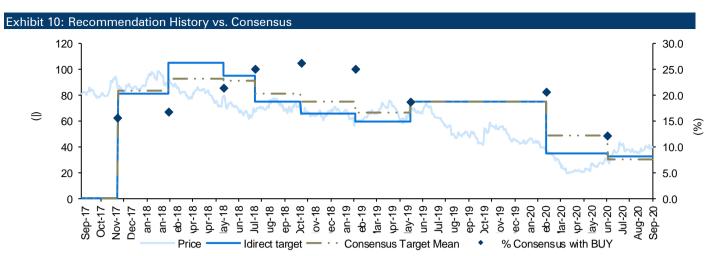


Source: Company, ICICI Direct Research





### Exhibit 9: RoR, RoCE trend.. 6.9 8 5.6 4.6 6 3.9 2.5 4 2 80 FY29E FY22E FY18 FY19 -2 -5.0 -4 -6 ROE --ROCE



Source: Bloomberg, Company, ICICI Direct Research

Ran	k Investor Nam e	Filing Date	% 0/S	Position (%)	Change
1	Government Of India	30-Jun-20	63.2	2,199.65m	0.00m
2	Life Insurance Corp	30-Jun-20	10.1	350.65m	0.00m
3	Sbi Funds Management	31-Jul-20	3.5	122.73m	(1.81)m
4	Invesco Ltd	30-Jun-20	2.1	74.62m	6.56m
5	Credit Agricole Grou	31-Mar-20	1.9	64.93m	0.00m
6	Pinebridge Investmen	31-Dec-19	1.9	64.56m	(1.61)m
7	Hdfc Asset Managemen	30-Jun-19	1.6	54.29m	54.29m
8	lcici Prudential Gro	31-Mar-20	1.5	51.20m	51.20m
9	lcici Prudential Ass	31-Jul-20	1.1	38.28m	(1.64)m
10	Jpmorgan Chase & Co	31-Mar-20	0.8	28.77m	(17.37)m

Source: Reuters, ICICI Direct Research

Exhibit 12: Share	holding Pattern				
(in %)	Jun-19	Sep-19	De c-19	Mar-20	Jun-20
Promoter	63.2	63.2	63.2	63.2	63.2
FII	12.1	11.4	10.0	9.4	5.1
DII	18.8	19.1	19.2	17.8	18.2
Others	5.9	6.4	7.6	9.6	13.5



# Financial summary

Exhibit 13: Profit and los	₹ crore			
(Year-end March)	FY19	FY20	FY21E	FY22E
Total operating Incom	30,349.0	21,486.1	17,345.5	23,094.1
Growth (%)	5.9	-29.2	-19.3	33.1
Raw Material Expenses	17,764.1	13,711.6	10,768.5	14,195.5
Employee Expenses	6,240.2	5,403.4	5,016.5	5,017.8
Other Operating Expens	4,202.6	2,603.9	1,909.9	2,375.5
<b>Provision For Bad Debt</b>	0.0	0.0	0.0	0.0
Other expenses	0.0	0.0	0.0	0.0
Total Operating Expenditu	28,207.0	21,718.9	17,694.9	21,588.8
EBIT DA	2,142.0	-232.8	-349.4	1,505.4
Growth (%)	59.4	-110.9	50.1	-530.8
Depreciation	474.8	502.9	493.9	510.6
Interest	286.9	507.0	506.5	437.1
Other Income	677.6	580.6	391.4	528.2
PBT	2,057.9	-662.1	-958.3	1,085.8
Others	0.0	0.0	0.0	0.0
Total Tax	842.5	810.9	-239.3	273.3
PAT	1,215.4	-1,472.9	-719.0	812.5
Growth (%)	50.7	-221.2	-51.2	-213.0
EPS (₹)	3.5	-4.2	-2.1	2.3

Source: Company, ICICI Direct Research

Exhibit 14: Cash flow statement								
(Year-end March)	FY19	FY20	FY21E	FY22E				
Profit after Tax	1,215.4	-1,472.9	-719.0	812.5				
Add: Depreciation	474.8	502.9	493.9	510.6				
(Inc)/dec in Current Asse	1,060.7	4,551.6	-390.2	-74.6				
Inc/(dec) in CL and Provis	-1,651.7	-2,884.5	977.3	-144.1				
Others	3.3	3.0	5.0	5.0				
CF from operating act	1,099.1	697.0	362.0	1,104.4				
(Inc)/dec in Investments	21.4	-0.1	100.0	0.0				
(Inc)/dec in Fixed Assets	-405.6	-428.5	-100.0	-323.0				
Others	0.0	0.0	0.0	0.0				
CF from investing acti	-4,965.9	-3,492.1	-1,434.1	235.5				
Issue/(Buy back) of Equit	-37.9	0.0	0.0	0.0				
Inc/(dec) in loan funds	2,495.5	2,456.1	-110.0	-560.0				
Dividend paid & dividend	-763.0	-503.3	-335.4	-503.1				
Inc/(dec) in Sec. premium	0.0	0.0	0.0	0.0				
Others	0.0	7.6	0.0	0.0				
CF from financing acti	78.9	1,710.3	-445.4	-1,063.1				
Net Cash flow	-3,787.8	-1,084.8	-1,517.5	276.8				
Opening Cash	11,291.2	7,503.4	6,418.6	4,901.1				
Closing Cash	7,503.4	6,418.6	4,901.1	5,178.0				

Source: Company, ICICI Direct Research

Exhibit 15: Balance shee	et			₹ crore
(Year-end March)	FY19	FY20	FY21E	FY22E
Liabilities				
Equity Capital	696.4	696.4	696.4	696.4
Reserve and Surplus	30,703.5	28,484.8	27,430.4	27,739.9
Total Shareholders funds	31,399.9	29,181.2	28,126.8	28,436.3
Total Debt	2,552.7	5,008.8	4,898.8	4,338.8
Deferred Tax Liability	0.0	0.0	0.0	0.0
Minority Interest / Others	0.0	0.0	0.0	1.0
Total Liabilities	43,817.5	43,557.4	42,343.0	42,092.5
Assets				
Gross Block	5,750.6	6,050.8	6,257.5	6,532.
Less: Acc Depreciation	2,866.7	3,315.3	3,785.6	4,272.
Net Block	2,883.9	2,735.5	2,471.9	2,259.
Capital WIP	223.2	306.7	200.0	250.0
Total Fixed Assets	3,107.1	3,042.2	2,671.9	2,509.
Investments	669.4	669.5	569.5	569.
Inventory	8,113.5	8,905.5	9,024.3	8,974.0
Debtors	12,009.6	7,107.6	7,357.5	7,443.4
Loans and Advances	157.5	135.0	136.0	135.6
Other Current Assets	10,556.0	10,136.9	10,157.3	10,196.7
Cash	7,503.4	6,418.6	4,901.1	5,178.0
Total Current Assets	38,339.9	32,703.6	31,576.3	31,927.8
Creditors	11,375.1	8,892.0	8,942.3	8,907.
Provisions	2,485.5	3,081.8	3,755.7	3,830.3
Total Current Liabilities	20,598.5	17,714.0	18,691.3	18,547.3
Net Current Assets	17,741.4	14,989.6	12,885.0	13,380.5
Others Assets	0.0	0.0	0.0	1.0
Application of Funds	43,817.5	43,557.4	42,343.0	42,092.

Exhibit 16: Key ratios			₹	crore
(Year-end March)	FY19	FY20	FY21E	FY22E
Per share data (₹)				
EPS	3.5	-4.2	-2.1	2.3
Cash EPS	4.9	-2.8	-0.6	3.8
BV	90.2	83.8	80.8	81.7
DPS	1.8	1.2	0.8	1.2
Cash Per Share	21.5	18.4	14.1	14.9
Operating Ratios (%)				
EBITDA Margin	7.1	-1.1	-2.0	6.5
PBT / Total Operating inco	7.0	-3.2	-5.8	4.9
PAT Margin	4.0	-6.9	-4.1	3.5
Inventory days	100.9	158.6	199.3	147.1
Debtor days	149.4	126.6	162.5	122.0
Creditor days	141.5	158.4	197.5	146.0
Return Ratios (%)				
RoE	3.9	-5.0	-2.6	2.9
RoCE	6.9	-0.5	-1.4	4.6
RolC	12.1	-6.1	-7.6	9.0
Valuation Ratios (x)				
P/E	10.0	-8.3	-17.0	15.0
EV / EBITDA	3.6	-48.5	-36.4	7.9
EV / Net Sales	0.3	0.6	0.8	0.5
Market Cap / Sales	0.4	0.6	0.8	0.6
Price to Book Value	0.4	0.4	0.4	0.4
Solvency Ratios				
Debt/EBITDA	1.2	-21.5	-14.0	2.9
Debt / Equity	0.1	0.2	0.2	0.2
Current Ratio	1.5	1.5	1.4	1.4
Quick Ratio	1.1	1.0	0.9	1.0

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Hold: -5% to 15%;

Reduce: -15% to -5%;

Sell: <-15%



Pankaj Pandey

Head - Research

pankaj.pandey@icicisecurities.com

ICICI Direct Research Desk, ICICI Securities Limited, 1st Floor, Akruti Trade Centre, Road No 7, MIDC, Andheri (East) Mumbai – 400 093 research@icicidirect.com



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