Mahindra & Mahindra (МАНМАН)

CMP: ₹ 620 Target: ₹ 760 (23%)

Target Period: 12 months

November 11, 2020

Solid delivery, macros conducive to profitable growth

Mahindra & Mahindra (M&M) reported a healthy operational performance in Q2FY21. Standalone net sales were at ₹ 11,711 crore (up 5.7% YoY), with ASPs in automotive rising 1.6% QoQ to ₹ 7.03 lakh/unit in tractor segment rising 1.9% QoQ to ₹ 5.19 lakh/unit. Standalone EBITDA in Q2FY21 was at ₹ 1,890 crore with corresponding EBITDA margins at 16.1% (up 358 bps YoY). The margin performance was attributable to lower other expenses (down 287 bps YoY), employee costs (down 50 bps YoY). Auto segment posted ~30 bps increase in EBIT margins YoY to 4.3% while tractor margins were up strongly by ~510 bps YoY to 24.4%. Consequent standalone PAT came in at ₹ 77 crore. PAT came in substantially lower as the company took a large impairment hit of ₹ 1,150 crore on certain long-term investments.

Tractor buoyancy key to topline, bottomline prospects

M&M's rural exposure through strong market leadership position in the domestic tractor industry (41.2% market share as of FY20) has benefited it immensely in the post Covid months. The segment continues to heavily outperform the rest of the auto industry (~40% YoY retail volume growth in June-October 2020 vs. double-digit declines in other segments). Lower pandemic spread and firmer farm incomes are seen resulting in sustained positivity, with the industry expected to post low double-digit YoY volume growth in FY21E. Once supply-side constraints at M&M subside in coming weeks, the company is expected to regain some of the lost market share thus far in FY21. Along with revenue visibility, continued healthy tractor performance is also seen strengthening blended margin prints of M&M (Q2FY21 tractor margins at a record high of 24.4% vs. usual ~19-20% range). Going forward, we build in 9% tractor volume CAGR over FY20-23E.

Automotive performance may be on the mend

Automotive segment performance remains below-par, as evidenced by the slide in market share of traditional stronghold i.e. UV (Q2FY21 market share at 15% vs. 19% in FY20). Supply side constraints have played a part in reduced market share, with inventory levels low at present. The performance, going forward, is set to improve amid a strong response to the new Thar (>20,000 bookings as on date) as well as M&M looking to build inventory post the conclusion of the festive period as supply issues abate. LCV dispatches are also set to improve, going forward, in a similar vein. We build flattish automotive volume CAGR in FY20-23E.

Valuation & Outlook

We expect sales, adjusted PAT to grow at 8%, 36.2% CAGR, respectively, in FY20-23E. Continued demand traction for tractor segment along with ongoing focus on responsible capital allocation helps us maintain our constructive stance on M&M. Accordingly, we retain our BUY rating on M&M, valuing it at ₹ 760/share on SOTP basis (7.5x FY22E EV/EBITDA for base business; 30% holding company discount to its investments).

Key Financial Summary						
Key Financials	FY19	FY20	FY21E	FY22E	FY23E	CAGR (FY20 -23E)
Net Sales	53,614.0	45,487.8	42,635.5	51,437.7	57,295.7	8.0%
EBITDA	6,639.6	5,798.0	5,861.8	7,180.3	8,141.4	12.0%
EBITDA Margins (%)	12.4	12.7	13.7	14.0	14.2	
Net Profit	4,796.1	1,330.4	2,722.3	4,780.9	5,537.5	60.9%
Adjusted Net Profit	4,818.6	2,190.4	3,464.2	4,780.9	5,537.5	36.2%
EPS (₹)	40.2	11.2	22.8	40.1	46.4	
P/E	15.4	55.6	27.2	15.5	13.4	
RoNW (%)	14.1	6.4	9.5	11.9	12.5	
RoCE (%)	12.3	8.8	8.4	10.5	11.5	
Source: ICICI Direct Research, Company						



BUY



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Key Highlights

- Revenues rise 5.7% YoY in Q2FY21 backed by strong tractor performance, ASP improvement across segments
- Overall margins at multi-year high of 16.1% tracking record 24.4% tractor EBIT performance and savings in other overheads
- Healthy rural exposure through tractor market leadership provides revenue visibility and boost to blended profitability
- Maintain BUY with unchanged target price of ₹ 760 on SOTP basis

Research Analyst

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bit 1: Variance Analys		0.05			0.45		
	Q2FY21	Q2FY21E	Q 2F Y 20	YoY (%)	Q1FY21	QoQ (%)	Comments
Total Operating Income	11710.5	11458.4	11076.1	5.7	5602.2	109.0	Topline came in ahead of our tracking marginal beat on the ASP's both in the automotive as well as tractor business
Raw Material Expenses	8092.3	7879	7677	5.4	3788	113.6	RM costs came in on expected lines ~69% of sales
Employee Expenses	701.2	745	719	-2	678	3	
O ther expenses	1027.2	1,318	1,289	-20.3	587	75.0	Real savings were realised in other expenses which for the quarter came in at 8.8% of sales, down 280 bps YoY
EBITDA	1889.9	1,516.5	1,391.0	35.9	549.2	244.1	
EBITDA Margin (%)	16.1	13.2	12.6	358 bps	9.8	634 bps	EBITDA margins came in at multiyear high of 16.1% tracking lower than anticipated employee as well as other expenses
O ther income	392.6	326.3	827.7	-52.6	127.8	207.2	
Depreciation	554.5	632	540	2.7	548	1.1	
Interest	109.1	67	30	261	67	63	Interest came in higher primarily on account of higher gross debt as of H1FY21 end
Tax	392.1	288	436	-10.1	14	2,700.7	
PAT	77.2	855	1213	-93.6	112	-31.1	PAT of the quarter came in substantially lower despite beat on profitability due to exceptional charge of ∼₹ 1150 on account of impairment of certain long term investments
EPS	2.2	7.2	10.2	-78.0	0.5	385.9	
Key Metrics							
Auto revenues (₹ crore)	6472.2	6,431	7,030	-7.9	2,052	215.4	Automotive segment ASP's stood at ₹ 7.04 lakh/unit
FES revenues (₹ crore)	4835.4	4,792	3,631	33.2	3,341	44.7	Tractor segment ASP's stood at ₹5.2 lakh/unit
EBITDA margins (%)	16.1	13.2	12.6	358 bps	9.8	634 bps	

Source: Company, ICICI Direct Research

		FY21E			FY22E		FY23E	
(₹ Crore)	0 ld	New	% Change	Old	New %	Change I	ntroduced	Comments
Revenue	42,478	42,636	0.4	50,105	51,438	2.7	57,296	Marginally altered our revenue estimate incorporating the out-performance of FES division over automotive division in FY21E. Introduce FY23E estimates. We expect revenues at M&M of grow at a CAGR of 8% over FY20-23
EBITDA	5,613	5,862	4.4	7,225	7,180	-0.6	8,141	
EBITDA Margin (%)	13.2	13.7	54 bps	14.4	14.0	-46 bps	14.2	Altered margin estimates tracking out-performand in Q2FY21 amidst commodity price pressu going forward. Introduced FY23E EBITDA marginat 14.2%
PAT	3,473	2,722	-21.6	4,768	4,781	0.3	5,538	
EPS (₹)	29.1	22.8	-21.6	40.0	40.1	0.3	46.4	Reported PAT estimates get meaningf downgrade tracking impairment charge booked Q2FY21. Introduced FY23E numbers. Expenormalised PAT at M&M to grow at a CAGR 36.2% over FY20-23E

Source: ICICI Direct Research

hibit 3: Assumption	ıs								
					Current		Earl	ier	Comments
Units	FY18	FY19	FY20	FY21E	FY22E	FY23E	FY21E	FY22E	
Automotive volumes	5,48,664	6,08,597	4,76,043	3,39,143	4,19,018	4,61,329	3,77,371	4,52,794	Total volumes at M&M are seen growing at a
Automotive ASPs (₹)	5,80,009	5,80,892	5,96,766	7,11,344	7,33,702	7,52,118	6,68,967	6,86,236	CAGR of 3.1% over FY 20-23E. Automotive volumes
FES Volumes	3,18,538	3,30,436	3,01,915	3,32,249	3,65,467	3,91,050	3,07,987	3,31,086	are seen growing at -1% CAGR over FY20-23E
FES ASPs (₹)	5,05,232	5,10,679	5,10,158	5,13,935	5,21,150	5,31,626	5,11,471	5,24,199	while tractor sales volume are seen growing 9%

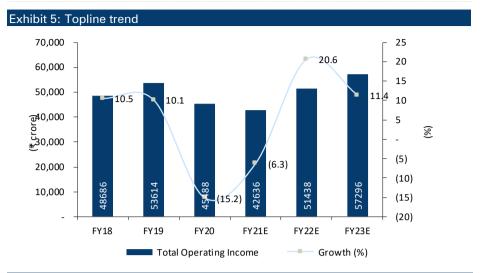
Source: ICICI Direct Research

Q2FY21 earnings conference call highlights

- M&M expects the tractor industry to post low double-digit YoY volume growth in FY21E, with longer term growth trajectory seen at ~8% CAGR
- The rural economy continues to benefit from sustained tailwinds in the form of high rainfall (third highest in the past 25 years; ~9% higher than long term average) and record Kharif output (~9% YoY growth). This is expected to lead to ~13% YoY rise in farm incomes. Government spends on agriculture, rural development also continue. Moreover, reservoir levels as of September-end are at ~86% of capacity, boding well for upcoming Rabi crop
- Tractor market share as of Q2FY21 was at 38.2% vs. 41.2% as of FY20. The decline was largely on account of supply constraints (Covid related lockdowns in Maharashtra, the state with tractor manufacturing presence as well as supplier base) that prevented meeting of demand. The company said that market share losses would not be fully regained by the end of FY21E
- The company recorded highest ever EBIT margins in tractors (24.4%) as well as negative working capital for the first time. The auto segment also recorded negative working capital leading to strong cash generation
- Global tractor businesses contributed positive ₹ 3 crore EBIT to consolidated tractor segment performance in Q2FY21 vs. negative ₹ 56 crore in Q2FY20. It was led by a sharp volume uptick in North America (retails up 41%), Brazil (retails up 31%) and 380 bps Mexico market share improvement (during January-September). M&M is on track to halving North America losses by half this year
- The farm equipment business is witnessing healthy growth this year, with Q2FY21 revenues up ~90% YoY
- M&M's tractor as well as automotive system inventory levels remain low amid ongoing supply side issues.
 Inventory levels (both in tractors, automotive including LCV pickups) would be built up post conclusion of festive period
- The all new Thar has received > 20,000 bookings and > 78,000 dealer enquiries thus far. Total 44% of bookings are for automatic transmission, while 55% buyers are first time buyers
- M&M realised cost savings in areas such as travelling, digital marketing, etc, and expects large part of these to be sustainable, going forward. However, commodity cost pressures are seen increasing in Q3FY21E. Also, competitive pricing pressure could emerge as demand normalises in coming months
- The company has exited Gipps Aerospace as part of its renewed capital allocation focus, which would curb
 incurring of majority of losses from the business, going forward

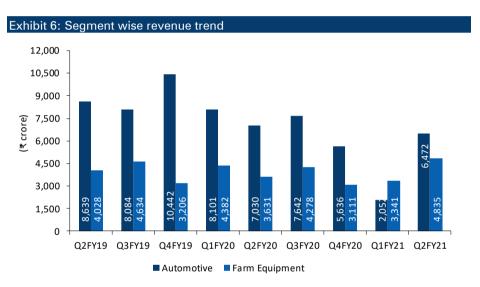
Exhibit 4: Key financials	of some smaller busin	ess ventures (₹ cro	re)
Clean Energy		F20 Revenue	F20 PAT
	Susten Group	2,231	20
Rural & Fin Service	s		
Paris and	Rural Housing Finance	1,528	149
	Agri Sector	1,277	(51)
Infra & Technology	Powerol	1,517	102
	Accelo Group	1,361	26
	Bristlecone Group	701	40
Mobility	Aftermarket Group	491	(39)
200	Classic Legends	411	(6)
	Electric	279	(55)
0(33)	Shared mobility Group	506	(14)
	Total	10,302	172

Financial story in charts



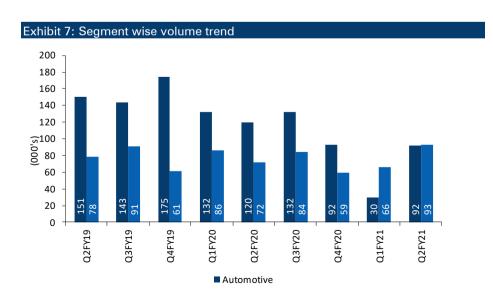
We expect sales to grow at 8% CAGR in FY20-22E

Source: Company, ICICI Direct Research

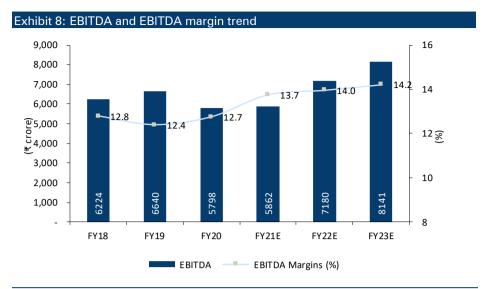


Segment wise revenue mix for Q2FY21 at automotive: tractor: 55:41

Source: Company, ICICI Direct Research

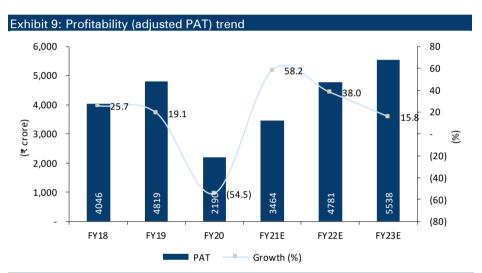


In Q2FY21, automotive segment volumes declined 23% YoY to 92,024 units while sales for tractors rose 30% YoY to \sim 93,246 units



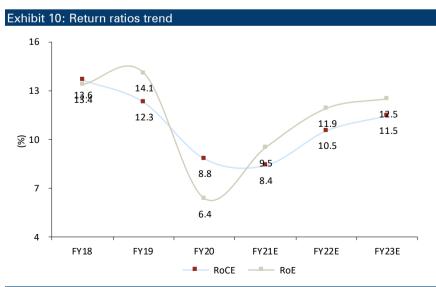
We build in 14% & 14.2% as EBITDA margins in FY22E and FY22E, respectively

Source: Company, ICICI Direct Research



Adjusted PAT expected to grow to ₹ 5,538 crore by FY22E

Source: Company, ICICI Direct Research



RoCE profile at M&M seen improving to \sim 12% levels gradually by FY23E

V	aluation Matri	ix (SOTP)			
Automotive Business (UV +PV +CV +Tractors)		₹crore		₹/share	Remarl
Standalone business					
FY22E EBITDA		7,180			
Assigning EV/EBITDA Multiple of 7.5x		7.5			
Enterprise Value		53,852		451	
Net Debt		(6,782)		-57	
Value of Standalone Business (A)		60,634		508	
Mahindra Vehicle Manufacturers Ltd					
Investment made by M&M (wholly owned subsidiary)		4,065			
Assigning 0.5x P/B on investment value		0.5			
Value of MVML attributable to M&M (B)		2,033		17	
Total value of automobile business (C = A +B)				525	
Value of Investments (listed companies)	M&M	Estim a te d	Contribution		Remark
value of investments (listed companies)	sta ke	value	to M&M		nemaik
	(%)	₹ crore	₹crore	₹/share	
Tech Mahindra	26	80,195	20,898.71	175	Current market cap
M&M Financial Services	51	17,669	9,047	76	Current market cap
Mahindra Life space	52	1,385	714	6	Current market cap
Mahindra CIE	11	5,306	607.0	5	Current market cap
Mahindra Holidays & Resorts	67	2,430	1635.4	14	Current market cap
Other subsidiaries & investments			8,571	72	
Total Value of subsidiaries & associates (D)			41,472.3	348	
Value of investments post 30% holding company discou	nt (E = 0.7*D)			235	
M&M Target Price (value of equity per share , C+E)				760	

Source: ICICI Direct Research

	Sales	Growth	EPS	Growth	PE	EV/EBITDA	RoNW	RoCE
	(₹ cr)	(%)	(₹)	(%)	(x)	(x)	(%)	(%)
FY19	53,614	10.1	40.2	14.7	15.4	11.0	14.1	12.
FY20	45,488	(15.2)	11.2	(72.3)	33.8	12.7	6.4	8.8
FY21E	42,636	(6.3)	22.8	104.6	21.4	12.3	9.5	8.
FY22E	51,438	20.6	40.1	75.6	15.5	9.8	11.9	10.
FY23E	57,296	11.4	46.4	15.8	13.4	8.2	12.5	11.

Source: Company, ICICI Direct Research

Exhibit 13: Share	holding pattern				
(in %)	Sep-19	Dec-19	Mar-20	Jun-20	Sep-20
Promoter	19.8	19.9	19.9	19.6	19.6
FII	34.2	34.0	33.9	34.6	34.7
DII	27.8	34.2	28.1	29.3	30.7
0 thers	18.1	22.0	18.1	16.5	15.0

Source: Bloomberg, ICICI Direct Research

Financial Summary

Exhibit 14: Profit and loss s	statement			₹ crore
(Year-end March)	FY20	FY21E	FY22E	FY23E
Total operating Income	45,487.8	42,635.5	51,437.7	57,295.7
G rowth (%)	-15.2	-6.3	20.6	11.4
Raw Material Expenses	31,632.6	29,636.7	35,795.5	39,779.7
Employee Expenses	2,880.1	2,881.4	3,086.7	3,252.2
O ther Expenses	5,177.1	4,255.6	5,375.2	6,122.4
Total Operating Expenditure	39,689.8	36,773.7	44,257.4	49,154.3
EBITDA	5,798.0	5,861.8	7,180.3	8,141.4
G rowth (%)	-12.7	1.1	22.5	13.4
Depreciation	2,222.6	2,238.4	2,314.7	2,435.1
Interest	113.3	310.7	193.1	119.7
O ther Income	1,667.8	1,754.3	1,719.0	1,816.4
РВТ	5,129.9	5,067.0	6,391.5	7,403.1
Others (incl exceptional item)	2,014.0	1,085.2	0.0	0.0
Total Tax	1,785.5	1,259.5	1,610.7	1,865.6
PAT	1,330.4	2,722.3	4,780.9	5,537.5
Adjusted PAT	2,190.4	3,464.2	4,780.9	5,537.5
G rowth (%)	-72.3	104.6	75.6	15.8
EPS (₹)	11.2	22.8	40.1	46.4

Source: Company, ICICI Direct Research

Exhibit 15: Cash flow staten	nent			₹ crore
(Year-end March)	FY20	FY21E	FY22E	FY23E
Profit after Tax	3,344.4	2,722.3	4,780.9	5,537.5
Add: Depreciation	2,222.6	2,238.4	2,314.7	2,435.1
(Inc)/dec in Current Assets	2,621.7	1,256.9	-2,139.9	-1,035.4
Inc/(dec) in CL and Provisions	-3,857.5	173.1	1,889.7	1,266.0
CF from operating activities	4,331.2	6,390.7	6,845.3	8,203.1
(Inc)/dec in Investments	82.3	-3,250.0	-2,750.0	-4,500.0
(Inc)/dec in Fixed Assets	-4,125.1	-1,500.0	-2,000.0	-1,500.0
0 thers	791.7	10.7	-33.1	-22.0
CF from investing activities	(3,251.1)	(4,739.3)	(4,783.1)	(6,022.0)
Issue/(Buy back) of Equity	-94.0	0.0	0.0	0.0
Inc/(dec) in loan funds	496.5	600.0	-900.0	-750.0
Dividend paid & dividend tax	-336.4	-656.2	-1,133.4	-1,372.0
0 thers	-641.5	0.0	0.0	0.0
CF from financing activities	(575.4)	(56.2)	(2,033.4)	(2,122.0)
Net Cash flow	504.8	1,595.2	28.8	59.1
Opening Cash	3,731.6	4,236.4	5,831.6	5,860.5
Closing Cash	4,236.4	5,831.6	5,860.5	5,919.5

Source: Company, ICICI Direct Research

Exhibit 16: Balance Sheet				₹ crore
(Year-end March)	FY20	FY21E	FY22E	FY23E
Liabilities				
Equity Capital	596.5	596.5	596.5	596.5
Reserve and Surplus	33,871.3	35,937.4	39,584.9	43,750.4
Total Shareholders funds	34,467.8	36,534.0	40,181.4	44,346.9
Total Debt	3,068.0	3,668.0	2,768.0	2,018.0
Deferred Tax Liability	1,408.2	1,408.2	1,408.2	1,408.2
0 thers	1,621.2	1,519.5	1,833.3	2,042.0
Total Liabilities	40,565.3	43,129.7	46,190.9	49,815.2
Assets				
Gross Block	24,510.1	28,019.5	30,019.5	31,519.5
Less: Acc Depreciation	14,115.5	16,353.9	18,668.6	21,103.6
Net Block	10,394.6	11,665.7	11,351.0	10,415.9
Capital WIP	4,009.5	2,000.0	2,000.0	2,000.0
Total Fixed Assets	14,404.0	13,665.7	13,351.0	12,415.9
O ther investments	17,748.5	20,248.5	22,248.5	24,248.5
Liquid Investments	2,189.7	2,939.7	3,689.7	6,189.7
Inventory	3,400.9	2,920.2	3,523.1	3,924.4
Debtors	2,999.0	2,336.2	3,523.1	3,924.4
Loans and Advances	512.0	479.9	579.0	644.9
Other current assets	1,297.0	1,215.7	1,466.7	1,633.7
Cash	4,236.4	5,831.6	5,860.5	5,919.5
Total Current Assets	12,951.7	13,290.0	15,458.8	16,553.3
Creditors	6,785.8	7,008.6	8,455.5	9,418.5
Provisions	595.6	615.1	742.1	826.6
Total Current Liabilities	7,381.4	7,623.7	9,197.6	10,245.1
Net Current Assets	5,570.4	5,666.4	6,261.2	6,308.2
Application of Funds	40,565.3	43,129.7	46,190.9	49,815.2

Source: Company, ICICI Direct Research

Exhibit 17: Key ratios				
(Year-end March)	FY20	FY21E	FY22E	FY23E
Per share data (₹)				
EPS	11.2	22.8	40.1	46.4
Cash EPS	29.8	41.6	59.5	66.8
BV	288.9	306.2	336.8	371.7
DPS	2.4	5.5	9.5	11.5
Cash Per Share	35.5	48.9	49.1	49.6
Operating Ratios (%)				
EBITDA Margin	12.7	13.7	14.0	14.2
PBT / Net sales	7.9	8.5	9.5	10.0
PAT Margin	2.9	6.4	9.3	8.5
Inventory days	27.3	25.0	25.0	25.0
Debtor days	24.1	20.0	25.0	25.0
Creditor days	54.5	60.0	60.0	60.0
Net Working Capital days	-3.1	-15.0	-10.0	-10.0
Return Ratios (%)				
RoE	6.4	9.5	11.9	12.5
RoCE	8.8	8.4	10.5	11.5
RoIC	11.9	11.2	14.0	16.0
Valuation Ratios (x)				
P/E	55.6	27.2	15.5	13.4
EV / EBITDA	12.7	12.3	9.8	8.2
EV / Net Sales	1.6	1.7	1.4	1.2
Market Cap / Sales	1.7	1.8	1.5	1.3
Price to Book Value	2.1	2.0	1.8	1.7
Solvency Ratios				
Debt/E quity	0.1	0.1	0.1	0.0
Current Ratio	0.9	0.8	0.8	0.8
Quick Ratio	0.5	0.4	0.5	0.5

Sector / Company		TP		МСар	EPS (₹)		P/E (x)			EV/EBITDA (x)			RoCE (%)			RoE (%)			
		Rating	(₹ Cr)	FY20	FY21E	FY22E	FY20	FY21E	FY22E	FY20	FY21E	FY22E	FY20	FY21E	FY22E	FY20	FY21E	FY22E	
Apollo Tyre (APOTYR)	165	175	Buy	9,439	8.3	6.4	11.6	19.8	25.8	14.2	8.1	6.3	5.6	4.5	5.0	7.0	4.8	3.3	6.3
Ashok Leyland (ASHLEY)	91	100	Buy	26,637	0.8	-0.6	2.4	111.5	-143.3	37.3	24.4	43.0	15.4	4.5	0.0	9.5	4.7	-2.6	9.5
Bajaj Auto (BAAUTO)	3,000	3,570	Buy	86,811	176.2	142.5	180.2	17.0	21.0	16.6	13.6	15.1	11.0	23.9	24.1	27.3	25.6	18.5	20.7
Balkrishna Ind. (BALIND)	1,475	1,700	Buy	28,514	48.9	48.1	58.6	30.2	30.7	25.2	23.2	18.3	15.1	14.4	17.6	19.7	18.8	16.7	18.2
Bharat Forge (BHAFOR)	520	415	Hold	24,210	7.5	3.5	13.7	69.3	149.2	38.0	24.0	32.6	18.1	5.8	2.2	7.9	7.8	3.0	11.1
Eicher Motors (EICMOT)	2,233	2,470	Buy	60,872	67.0	46.6	71.3	33.3	47.9	31.3	24.9	31.2	21.4	17.3	11.5	15.4	18.3	11.6	15.4
Escorts (ESCORT)	1,335	1,460	Buy	16,364	39.6	59.5	71.0	33.7	22.4	18.8	22.8	14.9	12.5	16.2	15.3	15.3	14.2	14.0	14.5
Exide Industries (EXIIND)	162	180	Buy	13,770	9.7	6.3	8.9	11.8	18.0	12.9	10.0	12.3	9.6	15.7	10.3	13.5	13.4	8.2	10.7
Hero Moto (HERHON)	2,950	3,450	Buy	58,912	181.9	123.6	161.8	16.2	23.9	18.2	13.2	15.2	11.4	21.3	16.6	20.6	22.7	16.0	19.0
M&M (MAHMAH)	620	760	Buy	77,078	11.2	22.8	40.1	55.6	27.2	15.5	12.7	12.3	9.8	8.8	8.4	10.5	6.4	9.5	11.9
Maruti Suzuki (MARUTI)	6,800	6,335	Reduce	2,05,414	187.1	132.1	191.8	36.4	51.5	35.5	23.2	33.2	21.5	7.4	3.6	7.6	11.7	7.8	10.6
Minda Industries (MININD)	340	370	Hold	8,915	5.9	2.8	10.0	57.6	120.8	33.9	16.0	18.5	12.0	10.2	6.3	12.7	10.3	4.0	13.0
Tata Motors (TATMOT)	146	165	Buy	52,526	-33.3	-16.6	6.1	NM	NM	23.9	5.3	4.9	3.6	1.3	2.8	6.4	-18.7	-10.6	3.7

Source: Bloomberg, ICICI Direct Research

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Hold: -5% to 15%;

Reduce: -15% to -5%;

Sell: <-15%



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