# Wipro

**BSE SENSEX** 50,846





Motilal Oswal

S&P CNX

15,081

### Stock Info

Bloomberg	WPRO IN
Equity Shares (m)	5,693
M.Cap.(INRb)/(USDb)	2404.4 / 33
52-Week Range (INR)	467 / 160
1, 6, 12 Rel. Per (%)	2/26/59
12M Avg Val (INR M)	4527

### Financials Snapshot (INR b)

Y/E Mar	2021E	2022E	2023E
Sales	620	701	778
EBIT Margin (%)	19.7	20.6	20.5
PAT	107	124	137
EPS (INR)	18.5	21.6	23.9
EPS Gr. (%)	12.5	17.1	10.6
BV/Sh. (INR)	94.2	93.6	93.1
Ratios			
RoE (%)	19.5	23.2	25.8
RoCE (%)	16.0	19.2	21.2
Payout (%)	100.0	85.0	85.0
Valuations			
P/E (x)	23.8	20.3	18.4
P/BV (x)	4.7	4.7	4.7
EV/EBITDA (x)	15.1	12.8	11.4
Div Yield (%)	4.2	4.2	4.6

### Shareholding pattern (%)

Dec-20	Sep-20	Dec-19
74.0	74.0	74.0
6.1	6.5	7.0
8.8	8.8	8.9
11.1	10.7	10.1
	74.0 6.1 8.8	74.0         74.0           6.1         6.5           8.8         8.8

FII Includes depository receipts

## Stock Performance (1-year)



## **CMP: INR439**

## **TP: INR450 (+3%)**

## Neutral

## Bold consulting move comes with increased risks

Wipro (WPRO) announced the acquisition of Capco, a London-based BFSI-focused business and technology consulting firm, for a sum of USD1.45b on 4<sup>th</sup> March 2021.

## Elevated valuation to require flawless execution

- We see Wipro's aspiration to scale up its BFSI practice as a positive, especially given the potential spend by large banks on technology over the next few years. Moreover, Indian IT companies have historically lagged behind their global peers in terms of consulting capabilities - this is a gap that Capco could bridge for Wipro.
  - However, we see significant risk from this acquisition on account of a) integration risk due to Wipro's weak track record and b) execution risk on challenges related to realizing potential synergies. The execution risk is further aggravated by a weak growth performance from Capco over the last two years - even after adjusting for the drag due to COVID-19.
- Finally, our analysis suggests Wipro has paid c20x Capco's 2020 EBITDA, a significant premium despite unexciting growth. This, in our view, should result in additional pressure on Wipro's share price in the near term - as investors would wait for benefits from the acquisition to start accruing before rewarding Wipro.
- Assuming consulting margins and industry average amortization, the successful completion of this acquisition would result in a) our FY22 USD revenues rising 700bps and b) a negative impact of 6–7% on our FY22 EPS. We are not factoring in the impact in our estimates pending deal completion.
- We continue to see Wipro as the least preferred name in our large-cap coverage on account of its weak growth performance.

## Capco to add to Wipro's BFSI capabilities

- Capco (incorporated in 1998) is a London-based consulting firm operating in the BFSI market – with more than 5K consultants and 100+ clients across the globe.
- Capco has a strong market positioning as a consulting firm in the BFSI industry. It has worked across the Banking, Capital Markets, Wealth & Asset Management, and Insurance sectors in the past 20 years.
- Capco's consulting capabilities would enable Wipro to provide end-to-end solutions, therefore offering a better go-to-market pitch.
- WPRO also expects to capitalize on Capco's relationships with CXOs to go beyond CIOs to source deals.

## Wipro to pay 2x 2020 EV/sales for the acquisition

- Wipro would acquire 100% of Capco for a purchase consideration of USD1.45b (using cash + debt). The transaction is expected to be completed by June'22.
- Capco reported CY20 revenues of USD720m, implying 2.0x EV/sales.
- Wipro expects significant revenue synergies from the combined entity, although it has not quantified any specific goals.

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- It expects the acquisition to be margin-dilutive in FY22 (200bps impact) and EPS to turn accretive by the third year post the acquisition.
- As of 3QFY21, WIPRO had USD5.2b net cash, giving it sufficient room to easily go through with the transaction.

### Valuation and view

- We are not changing our current estimates given that the deal is yet to be completed. We see the transaction as EPS-dilutive (6–7%) for FY22E.
- Ongoing restructuring and investments would take a toll on margins in the near term, eating away at gains from operational efficiency. Even lower margins from acquiring Capco would further put pressure on the bottom line.
- We remain vigilant of the fact that Capco has not grown in revenues over CY18– 20 and thus remains a concern even on the topline. We continue to view Wipro as the least preferred name in our large-cap coverage due to its weak growth performance. Maintain Neutral.

### Exhibit 1: Expect 6–7% fall in FY22 EPS

FY22E	Current estimates	Estimates on Deal completion	Change (%)
Revenue (USD m)	9,343	9,937	6.4%
Revenue Growth (YoY %)	12.6%	19.8%	720bps
EBIT (USD m)	1,922	1,836	-4.5%
EBIT margin (%)	20.6%	18.5%	-210bps
PAT (USD m)	1,652	1,543	-6.6%
PAT margin (%)	17.7%	15.5%	-220bps

Source: MOFSL, Company

## **Financials and valuations**

									(INR b)
Y/E March	2015	2016	2017	2018	2019	2020	2021E	2022E	2023E
Sales	470	512	550	545	586	610	620	701	778
Change (%)	8.1	9.1	7.4	-1.0	7.5	4.2	1.5	13.1	11.1
Operating Costs	321	357	392	386	413	436	425	478	530
SG&A	53	59	69	75	75	69	73	78	89
EBITDA	108	112	113	105	117	126	149	174	193
% of Net Sales	23.1	21.9	20.5	19.3	19.9	20.6	24.1	24.9	24.8
Depreciation & Amort.	13	15	23	21	19	21	28	30	33
EBIT	95	97	90	84	97	105	122	144	160
Margins	20.3	18.9	16.3	15.5	16.6	17.2	19.7	20.6	20.5
Other Income	16	18	21	18	18	17	17	17	18
РВТ	112	115	110	102	115	123	139	161	178
Тах	25	25	25	22	25	25	31	36	40
Rate (%)	22.0	22.1	22.8	21.8	21.9	20.2	22.3	22.5	22.5
РАТ	87	89	85	80	90	98	108	124	138
Minority Interest	1	0	0	0	0	0	1	1	1
Adjusted PAT	87	89	85	80	90	97	107	124	137
Change (%)	11.0	2.8	-4.5	-5.7	12.4	8.0	9.8	16.1	10.8
Balance Sheet Y/E March	2015	2016	2017	2018	2019	2020	2021E	2022E	(INR b) 2023E
Share Capital	5	5	5	9	12	11	11	11	11
Reserves	403	460	515	474	556	546	525		
Net Worth	408						525	522	519
		465	520	483	568		525 537	522 533	519 531
Minority Interest & others		<b>465</b> 23	<b>520</b> 24	<b>483</b> 19	<b>568</b> 22	<b>557</b>	525 537 38	522 533 44	519 <b>531</b> 49
Minority Interest & others	15	23	24	19	22	<b>557</b> 38	<b>537</b> 38	<b>533</b> 44	<b>531</b> 49
Loans	15 79	23 125	24 142	19 138	22 99	<b>557</b> 38 78	<b>537</b> 38 68	<b>533</b> 44 58	<b>531</b> 49 48
i	15 79 <b>502</b>	23 125 <b>613</b>	24 142 <b>687</b>	19 138 <b>640</b>	22 99 <b>690</b>	557 38 78 674	537 38 68 643	<b>533</b> 44 58 <b>635</b>	<b>531</b> 49 48 <b>627</b>
Loans Capital Employed Gross Block	15 79	23 125	24 142	19 138	22 99	<b>557</b> 38 78	<b>537</b> 38 68	<b>533</b> 44 58	<b>531</b> 49 48
Loans Capital Employed	15 79 <b>502</b> 127	23 125 <b>613</b> 150	24 142 <b>687</b> 178	19 138 <b>640</b> 194	22 99 <b>690</b> 220	557 38 78 674 268	537 38 68 68 643 283	<b>533</b> 44 58 <b>635</b> 297	<b>531</b> 49 48 <b>627</b> 309
Loans Capital Employed Gross Block Less : Depreciation	15 79 <b>502</b> 127 73	23 125 <b>613</b> 150 85	24 142 <b>687</b> 178 108	19 138 <b>640</b> 194 130	22 99 <b>690</b> 220 149	557 38 78 674 268 170	<b>537</b> 38 68 <b>643</b> 283 191	533 44 58 635 297 215	<b>531</b> 49 48 <b>627</b> 309 242
Loans Capital Employed Gross Block Less : Depreciation Net Block Investments	15 79 <b>502</b> 127 73 54	23 125 <b>613</b> 150 85 65	24 142 <b>687</b> 178 108 70	19 138 <b>640</b> 194 130 64	22 99 <b>690</b> 220 149 71 13	<b>557</b> 38 78 <b>674</b> 268 170 98	<b>537</b> 38 68 <b>643</b> 283 191 92	<b>533</b> 44 58 <b>635</b> 297 215 82	<b>531</b> 49 48 <b>627</b> 309 242 67
Loans Capital Employed Gross Block Less : Depreciation Net Block	15 79 <b>502</b> 127 73 54 0	23 125 <b>613</b> 150 85 65 5	24 142 <b>687</b> 178 108 70 7	19 138 <b>640</b> 194 130 64 13	22 99 <b>690</b> 220 149 71	557 38 78 674 268 170 98 11	<b>537</b> 38 68 <b>643</b> 283 191 92 11	533 44 58 635 297 215 82 11	<b>531</b> 49 48 <b>627</b> 309 242 67 11
Loans Capital Employed Gross Block Less : Depreciation Net Block Investments Intangible Assets	15 79 <b>502</b> 127 73 54 0 76	23 125 <b>613</b> 150 85 65 5 5 118	24 142 <b>687</b> 178 108 70 7 142	19 138 <b>640</b> 194 130 64 13 136	22 99 <b>690</b> 220 149 71 13 131	557           38           78           674           268           170           98           11           147	<b>537</b> 38 68 <b>643</b> 283 191 92 11 147	533 44 58 635 297 215 82 11 147	<b>531</b> 49 48 <b>627</b> 309 242 67 11 147
Loans Capital Employed Gross Block Less : Depreciation Net Block Investments Intangible Assets Other non-current assets	15 79 <b>502</b> 127 73 54 0 76 33 <b>436</b>	23 125 <b>613</b> 150 85 65 5 118 33 <b>503</b>	24 142 <b>687</b> 178 108 70 7 142 36 <b>539</b>	19 138 <b>640</b> 194 130 64 13 136 41 <b>506</b>	22 99 <b>690</b> 220 149 71 13 131 47	557 38 78 674 268 170 98 11 147 41 520	<b>537</b> 38 68 <b>643</b> 283 191 92 11 147 41 <b>505</b>	533 44 58 635 297 215 82 11 147 43	531 49 48 627 309 242 67 11 147 44 555
Loans Capital Employed Gross Block Less : Depreciation Net Block Investments Intangible Assets Other non-current assets Curr. Assets	15 79 <b>502</b> 127 73 54 0 76 33	23 125 <b>613</b> 150 85 65 5 118 33	24 142 <b>687</b> 178 108 70 7 142 36	19 138 <b>640</b> 194 130 64 13 136 41	22 99 <b>690</b> 220 149 71 13 131 47 <b>572</b>	557 38 78 674 268 170 98 11 147 41	<b>537</b> 38 68 <b>643</b> 283 191 92 11 147 41	<b>533</b> 44 58 <b>635</b> 297 215 82 11 147 43 <b>530</b>	531 49 48 627 309 242 67 11 147 44
Loans Capital Employed Gross Block Less : Depreciation Net Block Investments Intangible Assets Other non-current assets Curr. Assets Debtors	15 79 <b>502</b> 127 73 54 0 76 33 <b>436</b> 134	23 125 <b>613</b> 150 85 65 5 118 33 <b>503</b> 148	24 142 <b>687</b> 178 108 70 7 142 36 <b>539</b> 140	19 138 <b>640</b> 194 130 64 13 136 41 <b>506</b> 143	22 99 <b>690</b> 220 149 71 13 131 47 <b>572</b> 123	557 38 78 674 268 170 98 11 147 41 520 130	<b>537</b> 38 68 <b>643</b> 283 191 92 11 147 41 <b>505</b> 131	533 44 58 635 297 215 82 11 147 43 530 134	<b>531</b> 49 48 <b>627</b> 309 242 67 11 147 44 <b>555</b> 138
Loans Capital Employed Gross Block Less : Depreciation Net Block Investments Intangible Assets Other non-current assets Curr. Assets Debtors Inventories	15 79 <b>502</b> 127 73 54 0 76 33 <b>436</b> 134 5	23 125 <b>613</b> 150 85 65 5 118 33 <b>503</b> 148 5	24 142 <b>687</b> 178 108 70 7 142 36 <b>539</b> 140 4 53	19 138 <b>640</b> 194 130 64 13 136 41 <b>506</b> 143 3	22 99 <b>690</b> 220 149 71 13 131 47 <b>572</b> 123 4	557 38 78 674 268 170 98 111 147 41 520 130 2	<b>537</b> 38 68 <b>643</b> 283 191 92 111 147 41 <b>505</b> 131 2	533 44 58 635 297 215 82 11 147 43 530 134 2	531 49 48 627 309 242 67 11 147 44 555 138 2
Loans Capital Employed Gross Block Less : Depreciation Net Block Investments Intangible Assets Other non-current assets Curr. Assets Debtors Inventories Cash & Bank Balance	15 79 <b>502</b> 127 73 54 0 76 33 <b>436</b> 134 5 5 159	23 125 <b>613</b> 150 85 65 5 118 33 <b>503</b> 148 5 99	24 142 <b>687</b> 178 108 70 7 142 36 <b>539</b> 140 4	19 138 <b>640</b> 194 130 64 13 136 41 <b>506</b> 143 3 45	22 99 <b>690</b> 220 149 71 13 131 47 <b>572</b> 123 4 159	557           38           78           674           268           170           98           11           147           41           520           130           2           144	<b>537</b> 38 68 <b>643</b> 283 191 92 11 147 41 <b>505</b> 131 2 108	533 44 58 635 297 215 82 11 147 43 530 134 2 106	531 49 48 627 309 242 67 11 147 44 555 138 2 104
Loans Capital Employed Gross Block Less : Depreciation Net Block Investments Intangible Assets Other non-current assets Curr. Assets Debtors Inventories Cash & Bank Balance Adv., Other Current Assets	15 79 <b>502</b> 127 73 54 0 76 33 <b>436</b> 134 134 5 159 85	23 125 <b>613</b> 150 85 65 5 118 33 <b>503</b> 148 5 99 99	24 142 <b>687</b> 178 108 70 7 142 36 <b>539</b> 140 4 53 50	19         138         640         194         130         64         13         136         41         506         143         3         45         65	22 99 <b>690</b> 220 149 71 13 131 47 <b>572</b> 123 4 159 46	557           38           78           674           268           170           98           11           147           41           520           130           2           144           54	<b>537</b> 38 68 <b>643</b> 283 191 92 111 147 41 <b>505</b> 131 2 108 55	533 44 58 635 297 215 82 11 147 43 530 134 2 106 58	531 49 48 627 309 242 67 11 147 44 555 138 2 104 60
Loans Capital Employed Gross Block Less : Depreciation Net Block Investments Intangible Assets Other non-current assets Curr. Assets Debtors Inventories Cash & Bank Balance Adv., Other Current Assets Investments	15 79 <b>502</b> 127 73 54 0 76 33 <b>436</b> 134 5 134 5 159 85 54	23 125 <b>613</b> 150 85 65 5 118 33 <b>503</b> 148 5 99 46 204	24 142 <b>687</b> 178 108 70 7 142 36 <b>539</b> 140 4 53 50 292	19 138 <b>640</b> 194 130 64 13 136 41 <b>506</b> 143 3 45 65 249	22 99 <b>690</b> 220 149 71 13 131 47 <b>572</b> 123 4 159 46 240	557           38           78           674           268           170           98           11           147           41           520           130           2           144           54	<b>537</b> 38 68 <b>643</b> 283 191 92 11 147 41 <b>505</b> 131 2 108 55 210	533 44 58 635 297 215 82 11 147 43 530 134 2 106 58 230	<b>531</b> 49 48 <b>627</b> 309 242 67 11 147 44 <b>555</b> 138 2 104 60 250

E: MOFSL Estimates

## **Financials and valuations**

Ratios									
Y/E March	2015	2016	2017	2018	2019	2020	2021E	2022E	2023E
Basic (INR)									
EPS	13.2	13.6	13.0	12.5	14.6	16.4	18.5	21.6	23.9
Cash EPS*	15.1	15.9	16.7	16.0	18.2	20.2	23.5	26.8	29.7
Book Value	62.4	71.2	80.6	76.5	94.8	95.6	94.2	93.6	93.1
DPS	12.0	12.0	2.0	1.0	5.1	1.0	18.5	18.4	20.3
Payout %	90.9	88.5	15.3	8.1	35.0	6.1	100.0	85.0	85.0
Valuation (x)									
P/E	33.3	32.4	33.7	35.1	30.1	26.8	23.8	20.3	18.4
Cash P/E	29.0	27.7	26.3	27.4	24.1	21.7	18.7	16.4	14.8
EV/EBITDA	25.3	24.0	23.3	24.8	20.0	18.3	15.1	12.8	11.4
EV/Sales	5.8	5.3	4.8	4.8	4.0	3.8	3.6	3.2	2.8
Price/Book Value	7.0	6.2	5.4	5.7	4.6	4.6	4.7	4.7	4.7
Dividend Yield (%)	2.7	2.7	0.5	0.2	1.2	0.2	4.2	4.2	4.6
Profitability Ratios (%)									
RoE	23.0	20.4	17.2	16.0	17.1	17.3	19.5	23.2	25.8
RoCE	18.6	16.1	13.0	11.9	13.1	13.7	16.0	19.2	21.2
Turnover Ratios									
Debtors (Days)	104	105	93	96	77	78	77	70	65
Asset Turnover (x)	0.9	0.8	0.7	0.7	0.7	0.7	0.8	0.9	1.0
Cash Flow Statement									(INR b)
Y/E March	2015	2016	2017	2018	2019	2020	2021E	2022E	2023E
CF from Operations	86	85	88	85	89	124	128	148	164
Cash for Wkg. Capital	-8	-6	5	-1	27	-24	9	21	16
Net Operating CF	78	79	93	84	116	101	137	169	180
Net Purchase of FA	-11	-13	-16	-21	-21	-22	-15	-14	-12
Other change in investments	-15	-125	-100	56	71	56	-20	-20	-20
Dividend from Subsidiary									
Net Cash from Invest.	-26	-138	-116	36	50	34	-35	-34	-32
Issue of Shares/Other adj	0	0	0	0	0	0	0	0	0
Proceeds from LTB/STB	20	34	11	-14	-44	-142	-15	-15	-15
Dividend Payments	-28	-35	-34	-116	-5	-8	-123	-122	-135
Net CF from Finan.	-9	-2	-23	-130	-49	-151	-138	-137	-150
Free Cash Flow	67	66	77	64	95	78	121	155	168
Net Cash Flow	44	-61	-46	-10	117	-16	-36	-2	-2
Forex difference	1	1	-1	0	1	2	0	0	0
Opening Cash Bal.	113	157	97	49	39	157	143	107	104
Add: Net Cash	45	-60	-48	-10	118	-14	-36	-2	-2
Closing Cash Bal.	157	97	49	39	157	143	107	104	102
E: MOESI Estimates									

E: MOFSL Estimates

Explanation of Investment Rating	
Investment Rating	Expected return (over 12-month)
BUY	>=15%
SELL	< - 10%
NEUTRAL	< - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

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