

AU Small Finance Bank

S&P CNX BSE SENSEX 16,595 55,464

CMP: INR1,162

TP: INR1,550 (+33%)

Buy

Wheels and Home loans are the key business drivers

Technology initiatives/deeper penetration to lead the next leg of growth

We attended AUBANK's virtual meet where the management highlighted how the improved digital capabilities are helping the bank transform by driving business growth, while delivering superior customer experience. AUBANK has divided its business into 10 SBUs, where each SBU will have its own structure/growth strategy underpinned by shared verticals and support functions. In today's session, the bank dwelled upon its two critical SBU's - Wheels and Home loans. The bank has been working on scaling up its digital banking across product range, which is aiding sustainable growth. Please find below the key takeaways from the session:

Stock Info

M.Cap.(INRb)/(USDb) 364.6 / 4.8 52-Week Range (INR) 1421 / 910 1, 6, 12 Rel. Per (%) -10/4/-16 12M Avg Val (INR M) 1860	Bloomberg	AUBANK IN
52-Week Range (INR) 1421 / 910 1, 6, 12 Rel. Per (%) -10/4/-16 12M Avg Val (INR M) 1860	Equity Shares (m)	314
1, 6, 12 Rel. Per (%) -10/4/-16 12M Avg Val (INR M) 1860	M.Cap.(INRb)/(USDb)	364.6 / 4.8
12M Avg Val (INR M) 1860	52-Week Range (INR)	1421 / 910
	1, 6, 12 Rel. Per (%)	-10/4/-16
Free float (%) 71.7	12M Avg Val (INR M)	1860
	Free float (%)	71.7

Financials Snapshot (INR b)

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Y/E March	FY22E	FY23E	FY24E		
NII	31.8	42.2	54.7		
PPoP	18.2	24.8	32.9		
PAT	10.9	15.0	20.0		
NIM (%)	5.5	5.7	5.8		
EPS (INR)	34.9	48.2	64.0		
EPS Gr (%)	-8.0	37.9	32.7		
BV/Sh. (INR)	233	281	345		
ABV/Sh. (INR)	225	272	335		
Ratios					
RoE (%)	16.2	18.8	20.4		
RoA (%)	1.9	2.0	2.1		
Valuations					
P/E (x)	33.2	24.1	18.2		
P/BV (x)	5.0	4.1	3.4		
P/ABV (x)	5.2	4.3	3.5		

Shareholding pattern (%)

As On	Dec-21	Sep-21	Dec-20
Promoter	28.3	28.4	29.0
DII	20.0	20.9	18.9
FII	33.2	32.5	32.8
Others	18.5	18.3	19.3

FII Includes depository receipts

Stock Performance (1-year)



Session 1: Wheels by Mr. Bhaskar Karkera (Chief of Wheels) and team About the automobile industry

- Strong push from the government for roads/other wheels-related infrastructure in the budget
- Indian Automobile Sector: 7.1% share in India's GDP (INR13t 49% of Manufacturing GDP, ~4.9% share (INR1.88t) in FDI inflows, 4.3% share (INR3.5t) in exports
- ~0.5m, electric cars are expected to be sold in FY27
- CNG segment is making inroads with 19% share in CV segment and 7.6% share in PV segment as on Dec'21
- All business segments (barring tractors) across industry are likely to grow in double digits. Growth across products – New Cars (~10%), Used Cars (~16%), CV (~17%), Tractors (~4.5%) and 2Ws (~1.2%).
- New car penetration is likely to increase to 80% by FY25 from 77% in FY21 while the mix of Non-metro is likely to rise to 45% by FY25 from 30%/35% in FY17/FY21, respectively.
- Car density in India remains much lower at 22 cars per thousand v/s 200 for China and 750 for the US
- More than 70% of used cars are below the ticket size of INR0.5m
- Used-to-new car ratio is likely to increase to 1.8 by FY25 from 1.4 in FY21
- Used car penetration is likely to improve to 35% by FY25 from 21% in FY21, while mix of Non-metro is likely to improve to 55% by FY25 from 48% in FY21
- The share of organized sector is likely to rise to 45% by FY25 from 25% in FY21

About AU Bank's book

- Partnership with HDFC Bank taught a lot and allowed AU Bank to build and manage the book and achieve process orientation.
- Granular book with ~670k accounts, Avg. tenor of 40 months, Avg. EMI of INR12-13k, Avg. LTV of 80%, ATS of INR2.7lacs and 95% of customers have exposure of <INR1m
- **Product Mix:** Personal (~44%), Commercial Loading (~26%), Commercial Passenger (~17%) Tractors (9%) and CE (4%)

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- School buses form ~ 2.5% of the book while the mix of Ola/Uber is less than 1%.
- Top 5 OEMs contribute ~78%: Maruti (31%), Mahindra (27%), Tata (8%), Hyundai (7%) and Toyota (5%)
- Product mix New Cars (54%), Used Cars (35%), Tractors (9%) and 2Ws (2%)
- Cash on wheels comprises 7-8% of the total book
- **Geographical mix:** Rajasthan (32%), Maharashtra/Goa (17%), Madhya Pradesh (15%) and Gujarat (13%)
- The bank has 74% presence in core geographies while 26% is in urban areas
- Overall book reported 25% CAGR over FY17-Dec'21 while Rajasthan book grew at 18%. Thus, other states grew much faster, which resulted in geographical diversification.
- Monthly new vehicle sales (ex of 2W) stand at ~425k units with AU being present is states having ~210k units. Market share for AUBANK in Rajasthan is just 8%, while it is in low-single digits across other geographies. Thus, there remains ample scope for future growth.
- **Acquisition mix:** Dealers (54%), Direct Sourcing (26%), and DSA (8%), while the rest is others.
- ~0.1m customers are being added on a monthly basis and thus there remains scope for cross-selling
- Customer mix: Mix of NTC is ~34% within AUM and 27% in new souring over 9MFY22. Further, customer with credit score of >700 is 45% within AUM and 56% in new sourcing over 9MFY22.
- GNPA in the wheels business stands at 3.4%; gradually moving towards the Pre-COVID levels

Session 2: Housing Loans – Mr. Ashish Gorecha (Business Head – Home Loans) and Mr. Ronak Jain (Head – Credit, Home Loans) About the housing industry

- The market is likely to reach USD1t by 2030 from USD180b in FY20 at 19% CAGR
- Housing loan segment is likely to contribute 13% of total GDP by 2025
- Residential segment contributes ~80% of total market
- Overall, the home loan market stands at INR22.4t and affordable housing (<INR3.5m) at INR13t
- 95% of Housing shortage in India is within the economically weaker sections (45%) and Lower Income Groups (50%)

About AU Bank's book

- **Product mix:** 89% is Housing portfolio while 11% is Non-Housing
- Complete Housing loan book is linked to EBLR primarily reportate
- Acquisition mix: Direct Sourcing (70%), Employee Referral (11%), Branch Banking (4%) and Referrals (15%). The bank is further looking to explore other alternatives such as DSA etc.
- **Geographical mix:** Rajasthan (44.5%), Madhya Pradesh (27.6%), Gujarat (10.4%), Punjab (7.2%) and Maharashtra (6.1%)
- ~19,500 customers with Avg. Ticket size of INR10.97lacs, Avg. tenor of 194 months, Avg. EMI of INR10.65k, WIRR of 11.54%, Avg. LTV of 52%, PSL mix is 71%.
- NPA in home loans stands at 0.61%

■ Customer Mix – ETB is 23% while NTB is 77%. Salaried (39%) and Self-employed (61%). NTC is 25% while customers with credit score of >700 is 62%

■ 67% of the book is in core geographies while 33% is in urban regions

Valuation and view: On track to deliver superior growth; maintain BUY

AUBANK has been reporting a strong operating performance and robust business growth while asset quality has been particularly resilient amid a challenging economic environment. With an improvement in economic activity (as reflected by key economic indicators – GST collections, GDP growth, and PMI), the bank appears on track to deliver superior growth while retail deposit mix continues to improve supporting the margin profile. Collection efficiency stands healthy at 106% and the bank carries contingent reserves of INR3b (75bp of loans), which provides further comfort. We estimate AUBANK to deliver ~35% earnings CAGR over FY22-24, while RoA/RoE improves to 2.1%/20.4% in FY24E. We maintain our BUY rating with a TP of INR1,550 (premised on 4.5x FY24E BV), implying 33% potential upside.

Exhibit 1: Identified 10 SBUs to drive future growth strategy



- Each BU to have
 - Its own vertical structure supported by shared horizontals like HR,
 Finance, MIS etc.
 - Its own growth strategy and approach to drive Bank's long-term Objectives and Strategic Priorities
 - o Its own Revenue and Cost tracking

Source: MOFSL, Company

Exhibit 2: Creating a diversified space with superior value proposition



Customer Profile

- First Time Buyers
- First Time Users
- · Last Mile / Intra-City Operators
- · Tour & Travels Operators
- Captive Users
- Income proof
- · Non-Income proof





Value Proposition

- New and Used
- Rural, Semi-urban & Urban
- · Personal, Passenger & Loading
- Earn & Pay, Self-employed & Salaried
- NTC and ETC
- · Agri & Non-Agri





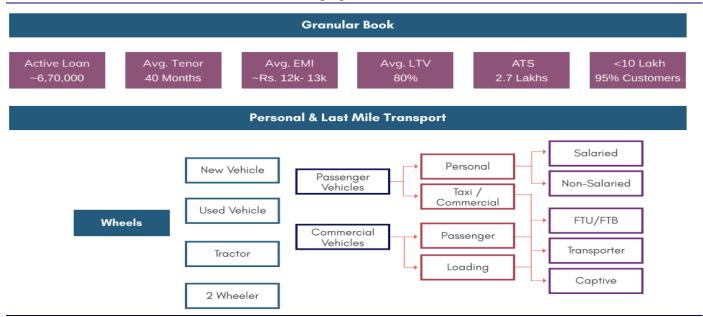
Enablers

- · Deep Distribution model
- Entire Product Suite
- Vintage Leadership
- Localised Team



Source: MOFSL, Company

Exhibit 3: Seasoned retail franchise with focus on building a granular book



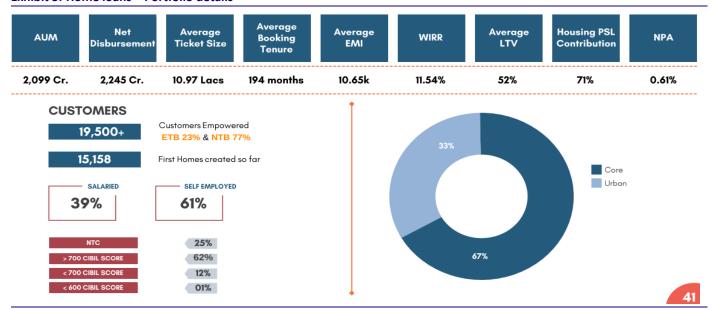
Source: MOFSL, Company

Exhibit 4: Focus remains on creating Digital Wheels



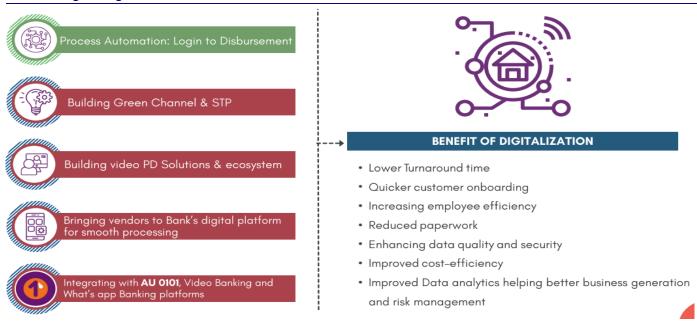
Source: MOFSL, Company

Exhibit 5: Home loans - Portfolio details



Source: MOFSL, Company

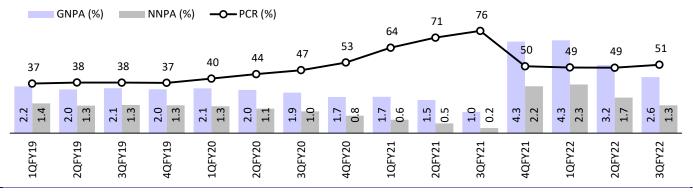
Exhibit 6: Digitalizing Home loan



Source: MOFSL, Company

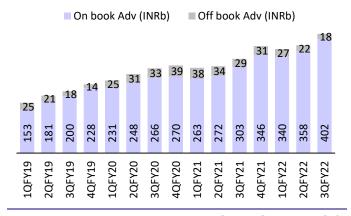
Story in charts

Exhibit 7: PCR increases to ~51%; GNPA/NNPA ratio declines by 56bp/36bp QoQ to 2.6%/1.29% in Dec'21, respectively



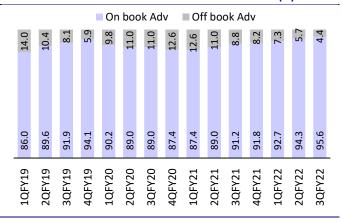
Source: Company, MOFSL

Exhibit 8: Overall AUM grew 26% YoY (+10.6% QoQ)



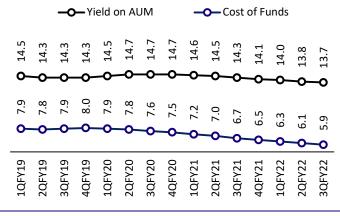
Source: Company, MOFSL

Exhibit 9: Mix of on-book advances increased to ~96% (%)



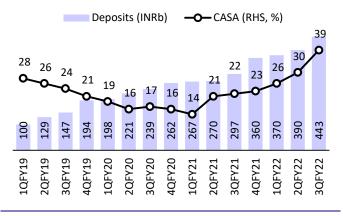
Source: Company, MOFSL

Exhibit 10: Yields on AUM declines 10bp QoQ, while cost of funds improves 20bp QoQ to 5.9%



Source: Company, MOFSL

Exhibit 11: Robust traction in deposit mobilization (~49% YoY); CASA ratio increases ~39%



Source: Company, MOFSL

Exhibit 12: Retail mix dominates with a share of ~84%

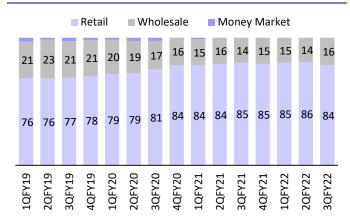
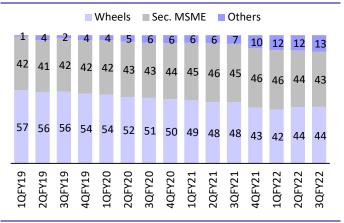


Exhibit 13: Vehicles and MSME form ~87% of retail loans



Source: Company, MOFSL Source: Company, MOFSL

Valuation and view: On track to deliver superior growth; maintain BUY

- The management's focus is on scaling up its key business lines of Vehicle Loans / MSME Loans. It aims to expand the new segments of Housing Loans, Gold Loans, Consumer Durable Financing, and Credit Cards, among others. Growth has picked up over the last few quarters, with demand accruing across segments. We expect a 30% CAGR in loan growth over FY21-24.
- AUBANK has shown a strong progress in building a granular liability franchise, with the proportion of deposits to overall funding constantly improving. The proportion of retail TD rose to 51%; CASA plus retail TD increased to 70% and is expected to grow further as customer vintage increases. Yields are improving. Along with moderation in cost of funds, this is likely to support margins going forward.
- The bank witnessed continuous improvement in asset quality as GNPA/NNPA improved 56bp/36bp QoQ to 2.6%/1.3%, supported by higher reductions. Collection efficiency remained healthy at 107% in Dec'21 and 106% in 3QFY22. The total restructuring book declined to INR12.63b (~3.1% of total loans v/s 3.6% in Sep'21), on which the management made provisions of INR2.05b. The bank carries additional contingent provisions of INR3.0b (0.75% of loans). Thus, we estimate credit costs at 0.9% over FY22-24E.
- Maintain BUY with a TP of INR1,550: AUBANK has been reporting a strong operating performance and robust business growth while asset quality has been particularly resilient amid a challenging economic environment. With an improvement in economic activity (as reflected by key economic indicators GST collections, GDP growth, and PMI), the bank appears on track to deliver superior growth while retail deposit mix continues to improve supporting the margin profile. Collection efficiency stands healthy at 106% and the bank carries contingent reserves of INR3b (75bp of loans), which provides further comfort. We estimate AUBANK to deliver ~35% earnings CAGR over FY22-24E, while RoA/RoE improves to 2.1%/20.4% in FY24E. We maintain BUY with a TP of INR1,550 (premised on 4.5x FY24E BV).

Exhibit 14: DuPont Analysis | Expect return ratios to increase gradually

Y/E March	FY18	FY19	FY20	FY21	FY22E	FY23E	FY24E
Interest Income	12.35	11.46	11.46	10.56	10.79	10.81	10.79
Interest Expense	5.78	6.24	6.36	5.51	5.34	5.11	5.03
Net Interest Income	6.57	5.22	5.11	5.05	5.45	5.70	5.77
Core Fee	2.45	1.71	1.43	1.21	1.41	1.40	1.42
Non-Interest income	2.71	1.80	1.89	3.10	1.69	1.76	1.79
Total Income	9.29	7.01	7.00	8.14	7.14	7.45	7.55
Operating Expenses	5.26	4.21	3.79	3.54	4.02	4.10	4.08
Employee cost	2.97	2.34	2.03	2.09	2.35	2.37	2.35
Others	2.29	1.87	1.76	1.45	1.67	1.73	1.73
Operating Profits	4.03	2.81	3.20	4.61	3.12	3.35	3.47
Core operating Profits	3.76	2.72	2.74	2.72	2.84	2.99	3.10
Provisions	0.93	0.55	0.76	1.49	0.63	0.64	0.65
NPA	0.39	0.29	0.17	1.08	0.58	0.58	0.59
Others	0.53	0.26	0.58	0.41	0.05	0.05	0.06
PBT	3.10	2.25	2.44	3.11	2.50	2.71	2.82
Tax	1.06	0.77	0.64	0.61	0.63	0.68	0.71
RoA	2.04	1.48	1.81	2.50	1.87	2.03	2.11
Leverage (x)	6.7	9.5	10.0	8.9	8.7	9.2	9.7
RoE	13.7	14.0	18.0	22.3	16.2	18.8	20.4

Source: MOFSL, Company

Financials and valuations

Income Statement							(INR m)
Y/E MARCH	FY18	FY19	FY20	FY21	FY22E	FY23E	FY24E
Interest Income	17,672	29,488	42,859	49,501	62,985	80,104	102,323
Interest Expense	8,267	16,064	23,769	25,846	31,147	37,893	47,662
Net Interest income	9,405	13,425	19,089	23,654	31,838	42,211	54,661
Growth (%)	20.0	42.7	42.2	23.9	34.6	32.6	29.5
Other Income	3,881	4,620	7,061	14,515	9,871	13,029	16,938
Total Income	13,285	18,045	26,150	38,170	41,709	55,240	71,598
Growth (%)	-16.6	35.8	44.9	46.0	9.3	32.4	29.6
Operating Expenses	7,526	10,826	14,179	16,584	23,468	30,409	38,729
Growth (%)	113.3	43.8	31.0	17.0	41.5	29.6	27.4
Operating Profits	5,759	7,219	11,972	21,586	18,241	24,831	32,870
Growth (%)	-53.6	25.3	65.8	80.3	-15.5	36.1	32.4
Core Operating Profits	5,377	6,998	10,246	12,737	16,597	22,141	29,369
Growth (%)	-4.8	30.1	46.4	24.3	30.3	33.4	32.6
Total Provisions	1,326	1,418	2,832	7,001	3,655	4,716	6,176
PBT	4,433	5,801	9,140	14,585	14,586	20,116	26,694
Tax	1,513	1,983	2,392	2,878	3,676	5,069	6,727
Tax Rate (%)	34.1	34.2	26.2	19.7	25.2	25.2	25.2
PAT	2,920	3,818	6,748	11,707	10,910	15,047	19,967
Growth (%)	-64.5	30.7	76.7	73.5	-6.8	37.9	32.7
Adj. PAT	2,920	3,818	5,962	6,002	10,910	15,047	19,967
Growth (%)	-12.4	30.7	56.2	0.7	81.8	37.9	32.7
Balance Sheet							
Y/E MARCH	FY18	FY19	FY20	FY21	FY22E	FY23E	FY24E
Equity Share Capital	2,857	2,924	3,041	3,122	3,122	3,122	3,122
Reserves & Surplus	19,955	28,705	40,206	58,599	69,509	84,556	104,522
Equity Net worth	22,812	31,629	43,247	61,721	72,631	87,678	107,645
Deposits	79,233	194,224	261,639	359,793	492,917	640,792	833,029
Growth (%)	NA	145%	35%	38%	37.0%	30.0%	30.0%
Borrowings	76,389	86,134	103,353	70,297	59,752	71,703	89,629
Other liabilities	9,894	14,241	12,670	23,071	25,378	29,185	34,438
Total Liabilities	188,328	326,228	421,431	515,913	651,709	830,388	1,065,771
Current Assets	17,612	17,402	33,697	47,813	51,773	59,406	69,382
Investments	30,506	71,617	106,682	108,154	140,600	179,968	224,961
Growth (%)	41.9	134.8	49.0	1.4	30.0	28.0	25.0
Loans	133,121	228,187	269,924	346,089	444,432	573,792	752,970
Growth (%)	103.2	71.4	18.3	28.2	28.4	29.1	31.2
Net Fixed Assets	3,861	4,470	4,480	4,824	5,547	6,379	7,336
Other assets	3,227	4,552	6,648	9,033	9,356	10,842	11,123
Total Assets	188,328	326,228	421,431	515,913	651,709	830,388	1,065,771
Total Assets (incl. off BS)	215,586	340,501	460,437	546,944	675,100	854,296	1,089,059
Assat Quality	FV10	EV10	EV20	FV21	FV22F	FV22F	EV24E
Asset Quality	FY18	FY19 4 701	FY20	FY21	FY22E	FY23E	FY24E
GNPA (INR m)	2,697	4,701 2,045	4,578 2 172	15,028	9,842 4 726	12,168	15,701
NNPA (INR m)	1,693	2,945	2,173	7,555	4,726	5,203	5,960
GNPA Ratio NNPA Ratio	2.0 1.3	2.1	1.7 0.8	4.3	2.2	2.1 0.9	2.1
	2.1	1.3	2.5	2.2 4.2	1.1 2.3		0.8
Slippage Ratio		2.5 0.6	1.0		0.9	2.1 0.9	2.0 0.9
Credit Cost PCR (Excl Tech. write off)	1.0 37.2	0.6 37.4	52.5	2.1 49.7	52.0	57.2	62.0
ren (Laci Tech. wille Off)	31.2	37.4	32.3	43.7	32.0	31.2	02.0

Financials and valuations

Ratios							
Y/E MARCH	FY18	FY19	FY20	FY21	FY22E	FY23E	FY24E
Yield and Cost Ratios (%)							
Avg. Yield - on IEA	13.1	12.1	12.1	11.2	11.4	11.4	11.3
Avg. Yield on loans	9.4	11.7	12.4	11.5	12.4	12.5	12.5
Avg. Cost of funds	7.3	7.4	7.4	6.5	6.3	6.0	5.8
NIM (On total assets)	6.6	5.2	5.1	5.0	5.5	5.7	5.8
NIM (On IEA)	7.0	5.5	5.4	5.3	5.8	6.0	6.0
Capitalization Ratios (%)							
CAR	19.3	19.3	22.0	23.4	21.0	19.2	17.8
Tier I	18.4	16.0	18.4	21.5	19.7	18.4	17.2
Tier II	0.9	3.4	3.6	1.8	1.3	0.9	0.6
Business and Efficiency Ratios (%)							
Loan/Deposit Ratio	168.0	117.5	103.2	96.2	90.2	89.5	90.4
CASA Ratio	26.9	18.5	14.5	23.0	32.5	34.3	35.4
Cost/Assets	5.3	4.2	3.8	3.5	4.0	4.1	4.1
Cost/Total Income	56.7	60.0	54.2	43.4	56.3	55.0	54.1
Cost/Core Income	58.3	60.7	58.1	56.6	58.6	57.9	56.9
Int. Expense/Int. Income	46.8	54.5	55.5	52.2	49.5	47.3	46.6
Fee Income/Total Income	26.3	24.4	20.4	14.8	19.7	18.7	18.8
Non Int. Income/Total Income	29.2	25.6	27.0	38.0	23.7	23.6	23.7
Investment/Deposit Ratio	38.5	36.9	40.8	30.1	28.5	28.1	27.0
Empl. Cost/Total Expense	56.5	55.5	53.6	59.1	58.5	57.8	57.6
Profitability and Valuations	FY18	FY19	FY20	FY21	FY22E	FY23E	FY24E
RoE	13.7	14.0	18.0	22.3	16.2	18.8	20.4
RoA (On Bal. Sheet)	2.0	1.5	1.8	2.5	1.9	2.0	2.1
RoRWA	2.5	2.0	3.0	4.2	3.0	3.2	3.2
Book Value (INR)	79.8	108.2	142.2	197.7	232.6	280.8	344.8
Growth (%)	14.2	35.5	31.4	39.0	17.7	20.7	22.8
Price-BV (x)	14.5	10.7	8.2	5.9	5.0	4.1	3.4
Adjusted BV (INR)	76.3	102.6	138.9	184.1	225.3	272.5	334.7
Growth (%)	12.0	34.5	35.4	32.5	22.4	20.9	22.8
Price-ABV (x)	15.2	11.3	8.4	6.3	5.2	4.3	3.5
EPS (INR)	10.2	13.2	22.6	38.0	34.9	48.2	64.0
Growth (%)	-79.5	28.9	71.3	67.9	-8.0	37.9	32.7
Price-Earnings (x)	113.4	87.9	51.3	30.6	33.2	24.1	18.2

Explanation of Investment Rating					
Investment Rating	Expected return (over 12-month)				
BUY	>=15%				
SELL	<-10%				
NEUTRAL	< - 10 % to 15%				
UNDER REVIEW	Rating may undergo a change				
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation				

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