

Biocon

Estimate change	←
TP change	1
Rating change	←→

Bloomberg	BIOS IN
Equity Shares (m)	1,200
M.Cap.(INRb)/(USDb)	442.4 / 5.8
52-Week Range (INR)	420 / 315
1, 6, 12 Rel. Per (%)	9/9/-21
12M Avg Val (INR M)	1185

Financials & Valuations (INR b)

Y/E MARCH	2022	2023E	2024E						
Sales	81.8	110.5	153.7						
EBITDA	19.9	28.5	41.1						
Adj. PAT	8.8	13.0	19.7						
EBIT Margin (%)	14.4	17.8	20.3						
Cons. Adj. EPS (INR)	7.4	10.8	16.4						
EPS Gr. (%)	45.2	47.4	51.3						
BV/Sh. (INR)	70.3	140.4	152.0						
Ratios									
Net D:E	0.4	0.7	0.5						
RoE (%)	11.0	10.3	11.2						
RoCE (%)	7.1	6.4	7.3						
Payout (%)	29.3	29.3	29.3						
Valuations									
P/E (x)	51.2	34.7	23.0						
EV/EBITDA (x)	25.3	20.1	14.2						
Div. Yield (%)	0.4	0.7	1.1						
FCF Yield (%)	-1.5	2.7	3.5						
EV/Sales (x)	6.2	5.2	3.8						

Shareholding pattern (%)

As On	Mar-22	Dec-21	Mar-21
Promoter	60.6	60.6	60.7
DII	8.4	7.4	7.1
FII	16.3	16.7	17.2
Others	14.8	15.3	15.0

FII Includes depository receipts

CMP: INR368 TP: INR410 (+11%) Neutral

Efforts on multiple fronts to aid strong earnings growth

Operationally in-line quarter; tracking well in biologics/generics segments

- Biocon (BIOS) delivered operationally in-line 4QFY22. The performance was healthy in generics and research services, while biologics sales have been steady for two quarters now. BIOS remains on track to develop products as well as build manufacturing capacities across generics and biologics segments to drive robust earnings growth over the next 3-4 years.
- We retain our FY23/FY24 estimates and continue to value BIOS on an SOTP basis (25x EV/EBITDA for biologics and 10x EV/EBITDA for generics and Syngene at market value) to arrive at our TP of INR410.
- BIOS' growth outlook remains promising with almost 3x earnings over FY22-24E, driven by market share gain for Insulin Glargine, addition of newer markets for generic formulations, and expanding product portfolio in biologics as well as generics segments. However, the current valuation provides limited upside and hence, we maintain our Neutral rating.

Biosimilars drive earnings on a YoY basis

- BIOS' revenue grew 31% YoY to INR24.1b in 4QFY22 (est. INR23.3b), led by: a) 48% YoY growth in biosimilars sales to INR9.8b (41% of sales) b) 24% YoY growth in generics sales to INR7.2b (30% of sales) and c) 15% YoY growth in research Services to INR7.6b (31% of sales).
- Gross margin contracted 280bp YoY to 62.2% due to product mix change.
- However, EBITDA margin expanded 90bp YoY to 24.6% (est. 25.7%) due to better operating leverage. Higher raw material and R&D costs (+100bp YoY as a percentage of sales) were more than offset by lower employee costs (down 470bp YoY).
- EBITDA rose 36% YoY to INR5.9b (est. INR6b) in 4QFY22.
- Adjusted for exceptional items, PAT grew 142% YoY to INR2.7b (est. INR2.2b) due to higher other income and lower tax rate.
- Revenue/EBITDA/adjusted PAT grew 15%/20%/45% YoY in FY22 to INR82b/ INR20b/INR9b, respectively.

Highlights from the management commentary

- BIOS achieved low double-digit market share in Insulin Glargine in 4QFY22.
 Viatris expects mid-to high teens market share in case of interchangeable Glargine.
- BIOS has responded to CRL from the USFDA on b-Aspart. BIOS awaits feedback from the USFDA on the same.
- BIOS awaits the USFDA inspection for b-Bevacizumab.
- The company intends to spend 10-15% of sales in biologics segment and 12-14% of sales in generics segment.

Tushar Manudhane - Research Analyst (Tushar.Manudhane@MotilalOswal.com)

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Y/E March		FY2	21			FY22				FY22	FY2	2E
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q			4QE	v/s Est
Net Sales	16,713	17,448	18,510	18,387	17,610	18,404	21,743	24,088	71,058	81,845	23,250	3.6%
YoY Change (%)	14.6	11.0	7.8	18.1	5.4	5.5	17.5	31.0	12.8	15.2	26.4	
Total Expenditure	12,590	13,354	14,530	14,030	13,720	13,940	16,090	18,172	54,504	61,922	17,270	
EBITDA	4,123	4,094	3,980	4,357	3,890	4,464	5,653	5,916	16,554	19,923	5,980	-1.1%
YoY Change (%)	-5.6	1.6	-10.6	36.8	-5.7	9.0	42.0	35.8	3.3	20.4	37.3	
Margins (%)	24.7	23.5	21.5	23.7	22.1	24.3	26.0	24.6	23.3	24.3	25.7	
Depreciation	1,668	1,777	1,860	1,840	1,950	2,020	2,060	2,120	7,145	8,150	2,148	
EBIT	2,455	2,317	2,120	2,517	1,940	2,444	3,593	3,796	9,409	11,773	3,833	
YoY Change (%)	-21.5	-14.5	-29.6	51.5	-21.0	5.5	69.5	50.8	-10.5	25.1	52.3	
Interest	125	65	50	340	200	230	150	106	577	686	995	
Other Income	183	155	220	450	470	1,050	480	674	1,005	2,674	400	
Extraordinary Income	0	-130	50	1,730	0	-700	-770	-410	1,650	-1,880	0	
PBT	2,513	2,227	2,350	3,657	1,650	2,054	2,683	3,428	10,747	9,815	3,237	5.9%
Tax	809	223	490	700	570	470	490	586	2,222	2,116	780	
Rate (%)	32.2	10.0	20.9	19.1	34.5	22.9	18.3	17.1	20.7	21.6	24.1	
Minority Interest	180	261	180	430	240	200	325	455	1,051	1,220	286	
PAT	1,488	1,743	1,680	2,527	840	1,384	1,868	2,387	7,438	6,479	2,171	9.9%
Adj PAT	1,488	1,788	1,672	1,129	1,207	2,394	2,497	2,727	6,077	8,825	2,171	25.6%
YoY Change (%)	-27.8	-14.4	-17.6	-8.2	-18.9	33.9	49.4	141.5	-18.0	45.2	-26.0	

Key performance Indicators (Consolidated)

Y/E March	FY21E				FY22E				FY21	FY22	FY22E
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q			4QE
Cost Break-up											
RM Cost (% of Sales)	36.1	34.4	34.1	35.0	39.0	34.8	36.7	37.8	31.1	36.8	36.8
Staff Cost (% of Sales)	21.5	21.9	22.2	22.5	22.4	23.7	20.7	17.8	24.5	20.7	20.9
R&D Expenses(% of Sales)	6.4	8.5	9.2	6.9	6.8	7.9	6.3	7.9	7.8	7.2	6.7
Other Cost (% of Sales)	11.4	11.7	12.9	11.9	9.7	9.2	10.3	11.9	13.4	10.3	9.9
Gross Margin (%)	63.9	65.6	65.9	65.0	61.0	65.2	63.3	62.2	68.9	63.2	63.2
EBITDA Margin (%)	24.7	23.5	21.5	23.7	22.1	24.3	26.0	24.6	23.3	25.0	25.7
EBIT Margin (%)	14.7	13.3	11.5	13.7	11.0	13.3	16.5	15.8	13.2	14.4	16.5



Conference call highlights

- BIOS had EBITDA/PAT of USD20m/USD10m from Malaysia facility for 4QFY22.
- The company initiated clinical trials for two of its un-partnered assets, b-Denosumab and b-Ustekinumab.
- BIOS is First-to-file (FTF) for b-Aflibercept in the US market.
- Validation batches have started at Vizag immunosuppressant facility post capacity expansion.
- BIOS has also commenced new manufacturing expansion projects at Hyderabad and Bengaluru in the generics segment.
- Capital work-in-progress (CWIP) of INR34b was related to expansion for drug substance capacity for MABs. Management expects one facility in FY23 and another in FY24/FY25.
- Generics gross margin was down QoQ due to solvent and raw material price hikes.

Key exhibits

Exhibit 1: Biosimilars saw 430bp+ PBT margin gains YoY in 4QFY22

Segmental PBT margin	4QFY20	1QFY21	2QFY21	3QFY21	4QFY21	1QFY22	2QFY22	3QFY22	4QFY22
Generics	12.6	16.6	12.5	9.6	12.6	6.0	9.4	11.0	16.1
Biosimilars	-1.3	15.2	12	14.4	10.3	13.3	23.5	20.5	14.7
Novel Biologics	NA	NA	NA	NA	NA	NM	NM	NM	NM
Research Services	25.2	15.7	18.1	19.9	23.9	15.9	18.5	20.0	23.6
Total	10.7	14.7	13.3	12.8	19.2	9.4	15.0	12.4	16.1

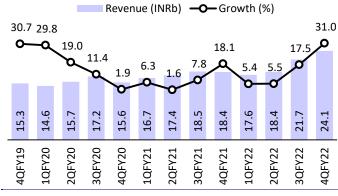
Source: MOFSL, Company

Exhibit 2: Syngene International financials

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(INR m)	4QFY22	4QFY21	%YoY	3QFY22	%QoQ
Total revenues	7,581	6,586	15.1	6,414	18.2
Material cost	2,148	1,615	33.0	1,721	24.8
Gross profit	5,433	4,971	9.3	4,693	15.8
Gross margin (%)	71.7	75.5	-290bp	73.2	-530bp
Staff cost	1,736	1,826	(4.9)	1,888	(8.1)
% of sales	22.9	27.7	-70bp	29.4	+150bp
Other expense	1,194	991	20.5	771	54.9
% of sales	15.7	15.0	-260bp	12.0	-250bp
EBITDA	2,503	2,154	16.2	2,034	23.1
EBITDA margin (%)	33.0	32.7	+40bp	31.7	+130bp
Depreciation	803	700	14.7	785	2.3
EBIT	1,700	1,454	16.9	1,249	36.1
Interest cost	56	66	(15.2)	94	(40.4)
Other income (net)	147	184	(20.1)	129	14.0
PBT before EO	1,791	1,572	13.9	1,284	39.5
EO expense	0	-350		0	
РВТ	1,791	1,922	(6.8)	1,284	39.5
Income tax	313	316	(0.9)	244	28.3
Effective tax rate (%)	17.5	16.4	+820bp	19.0	+50bp
Adjusted PAT	1478	1,314	12.5	1,040	42.1

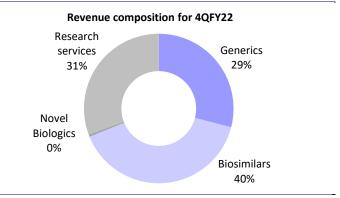
Source: MOFSL, Company

Exhibit 3: Revenue grew 31% YoY in 4QFY22



Source: MOFSL, Company

Exhibit 4: Biosimilars contributed 40% to total revenues



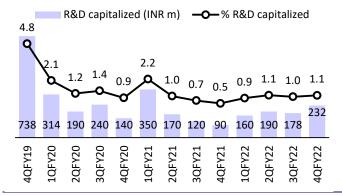
Source: MOFSL, Company

Exhibit 5: EBITDA margin expanded 90bp YoY in 4QFY22

EBITDA (INR b) **─** EBITDA margin (%) 26.8 29.8 25.6 25.9 4.1 4.4 4.0 4.5 3.2 4.1 4.1 4.0 4.4 3.9 1QFY20 2QFY20 **2QFY22** 3QFY22 4QFY22 1QFY21 2QFY21

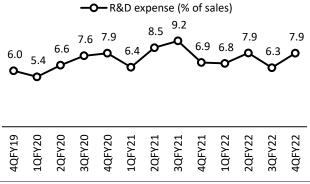
Source: MOFSL, Company

Exhibit 6: R&D capitalized was 1.1% of sales for the quarter



Source: MOFSL, Company

Exhibit 7: Expensed R&D grew to 7.9% of sales in 4QFY22



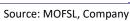
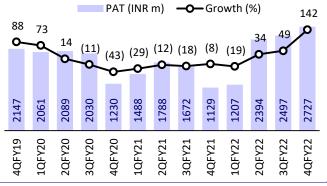


Exhibit 8: PAT up 2.4x YoY in 4QFY22



Source: MOFSL, Company

Higher product offerings and increasing reach to drive overall earnings growth

Multiple triggers to play-out in the biologics segment over the next 2-3 years

After a modest performance in FY21, BIOS delivered 24% YoY sales growth in biosimilars for FY22. This has been largely led by: a) the addition of Insulin Glargine in the offering for the US and other developed markets, and b) better traction for bPegfilgrastim/bTrastuzumab in the developed as well as emerging markets. Recently, BIOS also won a tender worth USD90m to supply Insugen (rh-Insulin) over the next three years.

BIOS continues to develop newer biosimilars to expand the product offerings as well as add capacities to cater to the future growth in this segment. We expect 67.5% sales CAGR in the biosimilar segment to INR81b over FY22-24 driven by the market share gain in bGlargine in the US, bGlargine launch across various markets and new product launches (particularly bAspart and bBevacizumab in the US) over the medium term. The vaccine business also remains a potential opportunity for BIOS in the biologics space.

Generics business on a revival mode; WIP on expanding product pipeline

While, generics revenue declined slightly YoY to INR23.4b in FY22 due to the COVIDinduced disruptions earlier in the year it has shown decent recovery in 4QFY22. The business faced challenges in the form of pricing pressures, higher raw material costs and logistics challenges. Notably, the business grew 13% YoY in 4QFY22 backed by the contribution from Everolimus in the US and growing API business.

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In addition to steady traction in existing molecules, BIOS will be building on its historic fermentation capability by adding peptides and complex injectables API manufacturing as well as adding Synthetic API capability. We expect the stable pricing and easing of raw material prices to aid the launch pipeline and drive 17% sales CAGR in the generics business over FY22-24 to INR32.3b.

Extension of contracts and new customer additions provide robust outlook for research services

Research Services' (Syngene) revenue grew 19% YoY to INR27b in FY22. Sales were driven by solid delivery across all divisions. Its Mangalore API plant is on track to begin commercialization in regulated markets in the next ~18 months. Phase three of the expansion plan at Hyderabad R&D facility was completed in 4QFY22, which is expected to add capacity for 250 scientists. Addition of new customers, expansion in number of resources (scientists) and higher pocket share from its customers are likely to drive 17% sales CAGR in Research Services segment during FY22–24.

BIOS' valuation leaves limited upside potential from current levels

We maintain our EPS estimates for FY23/FY24 and expect 49% earnings CAGR over FY22-24, led by a 67%/17% sales CAGR in Biologics/Generics, respectively, and 250bp margin expansion.

The outlook remains positive for BIOS underpinned by: a) market share gains in existing products, b) new launches, c) expansion into newer regions, and d) increasing penetration. BIOS is on track to not only develop products, but also build manufacturing capacities for future growth.

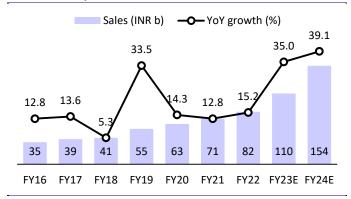
We value BIOS on an SoTP basis (value Biocon Biologics/Small Molecules at 25x/10x EV/EBITDA and Syngene at market value) to arrive at our TP of INR410. However, the current valuation provides limited upside potential and hence, we maintain our Neutral rating on the stock.



Exhibit 10: EV/EBITDA chart EV/EBITDA (x) Avg (x) Max (x) Min (x) +1SD -1SD 40.0 29.1 30.0 20.0 10.7 10.0 6.7 0.0 Jul-13 Jan-16 Oct-14 Oct-19 Jul-18 Jan-21 Apr-12 Source: MOFSL, Company, Bloomberg

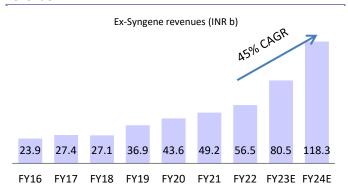
Story in charts

Exhibit 11: Expect revenue CAGR of ~37% over FY22-24



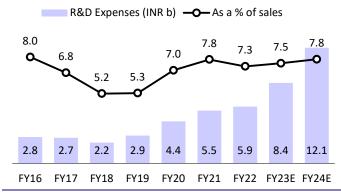
Source: MOFSL, Company

Exhibit 12: New launches/ramp-up to drive ex-Syngene revenue



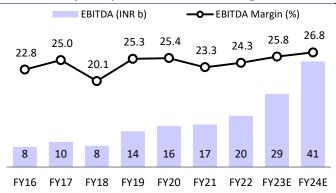
Source: MOFSL, Company

Exhibit 13: R&D spend to inch up for new products



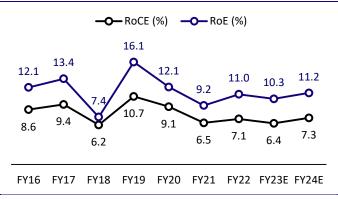
Source: MOFSL, Company

Exhibit 14: Superior product mix to drive margins



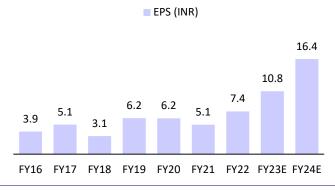
Source: MOFSL, Company

Exhibit 15: RoE to remain flattish



Source: MOFSL, Company

Exhibit 16: Expect EPS CAGR of 49% over FY22-24



Source: MOFSL, Company

Financials and valuations

Income Statement (Consolidated)										(INR m)
Y/E March	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E
Net Income	30,592	34,507	39,216	41,297	55,144	63,005	71,058	81,845	1,10,477	1,53,666
Change (%)	7.2	12.8	13.6	5.3	33.5	14.3	12.8	15.2	35.0	39.1
Total Expenditure	23,940	26,654	29,421	33,006	41,211	46,974	54,504	61,922	81,972	1,12,524
EBITDA	6,652	7,853	9,795	8,291	13,933	16,031	16,554	19,923	28,504	41,142
Change (%)	0.4	18.1	24.7	-15.4	68.0	15.1	3.3	20.4	43.1	44.3
Margin (%)	21.7	22.8	25.0	20.1	25.3	25.4	23.3	24.3	25.8	26.8
Depreciation	2,210	2,423	2,772	3,851	4,478	5,522	7,145	8,150	8,843	9,926
EBIT	4,442	5,430	7,023	4,440	9,455	10,509	9,409	11,773	19,661	31,216
Int. & Finance Charges	89	102	260	615	709	649	577	686	2,871	5,585
Other Income - Rec.	837	1,192	1,571	2,062	1,444	1,614	1,005	2,674	2,000	1,850
One-off income/(loss)	1,051	5,754	0	0	1,946	675	910	-3,946		
PBT	6,241	12,274	8,334	5,887	12,136	12,149	10,747	9,815	18,790	27,481
Tax	957	2,569	1,616	1,569	2,123	3,151	2,222	2,116	4,322	6,046
Tax Rate (%)	15.3	20.9	19.4	26.7	17.5	25.9	20.7	21.6	23.0	22.0
Minority Interest	310	744	760	594	964	1227	1051	1220	1464	1757
Adjusted PAT	4,023	4,646	5,958	3,690	7,441	7,410	6,077	8,825	13,004	19,679
PAT	4,084	4,411	5,958	3,724	9,053	7,769	7,438	6,479	13,004	19,679
Change (%)	-2.8	15.5	28.3	-38.1	101.7	-0.4	-18.0	33.2	47.4	51.3
Margin (%)	13.4	12.8	15.2	8.9	16.4	12.3	10.5	7.9	11.8	12.8

Consolidated Balance Sheet										(INR m)
Y/E March	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E
Equity Share Capital	1,000	1,000	3,000	3,000	3,000	6,000	6,000	6,003	6,003	6,003
Other Reserves	31,697	39,329	45,368	48,808	57,980	61,058	70,269	78,322	1,62,523	1,76,447
Net Worth	32,706	40,338	48,377	51,808	60,980	67,058	76,269	84,325	1,68,526	1,82,450
Loans	10,306	24,673	22,054	19,201	18,028	19,797	36,783	51,466	1,39,966	1,39,266
Minority Interest	1,722	2,658	3,761	4,677	6,089	6,773	8,807	10,375	11,839	13,596
Deferred liabilities	5934	3489	1964	2167	5816	13794	24212	25827	25827	25827
Capital Employed	50,667	71,158	76,156	77,853	90,913	1,07,422	1,46,071	1,71,993	3,46,158	3,61,139
Gross Block	29,750	33,113	53,269	57,532	68,240	85,167	93,959	1,03,295	1,09,795	1,15,795
Less: Accum. Deprn.	13,943	16,302	17,740	21,235	25,713	31,235	38,386	46,528	55,371	65,297
Net Fixed Assets	15,807	16,811	35,529	36,297	42,527	53,932	55,573	56,767	54,424	50,498
Capital WIP	14,939	20,597	5,327	7,789	12,869	15,765	22,535	34,203	36,703	39,203
Investments	2,303	9,015	12,538	6,752	10,118	9,661	19,519	15,879	21,209	-1,720
Intangibles	2,320	2,470	3,787	5,937	8,303	11,974	13,533	15,824	1,67,406	1,84,147
Curr. Assets	28,384	34,973	34,786	41,188	44,860	49,426	70,986	78,334	1,10,780	1,50,719
Inventory	4,527	5,424	6,353	7,225	10,316	14,359	18,666	22,982	28,754	39,153
Account Receivables	7,705	7,145	8,832	10,639	12,918	12,237	12,176	20,582	20,582	27,786
Cash and Bank Balance	9,375	15,386	10,443	13,228	10,572	9,986	20,154	17,475	30,268	41,258
Loans & Advances	6,777	7,018	9,158	10,096	11,054	12,844	19,990	17,295	31,176	42,521
Curr. Liability & Prov.	13,087	12,708	15,811	20,110	27,764	33,336	36,075	29,014	44,364	61,707
Account Payables	11,355	12,334	15,343	19,645	26,959	32,306	34,981	27,709	37,705	52,445
Provisions	1,732	374	468	465	805	1,030	1,094	1,305	6,659	9,262
Net Current Assets	15,297	22,265	18,975	21,078	17,096	16,090	34,911	49,320	66,416	89,012
Appl. of Funds	50,667	71,158	76,156	77,853	90,913	1,07,422	1,46,071	1,71,993	3,46,158	3,61,139

Financials and valuations

Ratios										
Y/E March	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E
Basic (INR)										
EPS	3.4	3.9	5.1	3.1	6.2	6.2	5.5	7.4	10.8	16.4
Cash EPS	5.2	5.7	7.3	6.3	11.3	11.1	12.2	12.2	18.2	24.7
BV/Share	27.2	33.6	40.3	43.2	50.8	55.9	63.6	70.3	140.4	152.0
DPS	0.8	0.8	1.0	1.0	0.5	1.6	0.0	1.3	2.7	4.1
Payout (%)	25.2	25.1	11.8	19.0	7.8	29.3	0.0	29.3	29.3	29.3
Valuation (x)										
P/E	111.3	96.4	73.1	120.2	60.1	60.4	67.6	51.2	34.7	23.0
Cash P/E	71.1	65.5	51.3	59.4	33.1	33.7	30.7	30.9	20.7	15.3
P/BV	13.7	11.1	9.3	8.6	7.3	6.7	5.9	5.4	2.7	2.5
EV/Sales	15.8	14.1	12.4	11.7	8.8	7.7	6.8	6.2	5.2	3.8
EV/EBITDA	72.8	61.8	49.5	58.5	34.6	30.3	29.1	25.3	20.1	14.2
Dividend Yield (%)	0.2	0.2	0.3	0.3	0.1	0.4	0.0	0.4	0.7	1.1
Return Ratios (%)										
RoE	13.0	12.1	13.4	7.4	16.1	12.1	9.2	11.0	10.3	11.2
RoCE	9.2	8.6	9.4	6.2	10.7	9.1	6.5	7.1	6.4	7.3
RoIC	17.2	17.1	15.3	6.7	14.5	12.0	9.6	9.8	8.4	9.0
Working Capital Ratios										
Fixed Asset Turnover (x)	2.0	2.1	1.5	1.1	1.4	1.3	1.3	1.5	2.0	2.9
Debtor (Days)	92	76	82	94	86	71	63	92	68	66
Inventory (Days)	54	57	59	64	68	83	96	102	95	93
Working Capital (Days)	71	73	79	69	43	35	76	142	119	113
Leverage Ratio (x)										
Current ratio	2.2	2.8	2.2	2.0	1.6	1.5	2.0	2.7	2.5	2.4
Net Debt/Equity	0.0	0.2	0.2	0.1	0.1	0.1	0.2	0.4	0.7	0.5

Consolidated Cash Flow Statement										(INR m)
Y/E March	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E
Oper. Profit/(Loss) before Tax	5,284	6,091	6,881	4,531	10,026	8,709	8,462	7,716	28,504	41,142
Interest/Dividends Recd.	-346	-619	-1,271	-452	-908	-824	-770	-1,121	2,000	1,850
Direct Taxes Paid	-1,334	-2,465	-2,030	-1,971	-2,915	-3,441	-1,938	-2,620	-4,322	-6,046
(Inc)/Dec in WC	-3,540	-1,762	-2,111	-1,065	-291	-1,651	-4,238	-7,895	-4,303	-11,605
CF from Operations	2,107	3,706	6,400	6,621	11,546	12,831	11,597	11,766	21,880	25,341
(Incr)/Dec in FA	-9,169	-8,046	-7,623	-9,199	-14,924	-18,436	-17,559	-19,269	-9,000	-8,500
Free Cash Flow	-7,062	-4,340	-1,223	-2,578	-3,378	-5,605	-5,962	-7,503	12,880	16,841
(Pur)/Sale of Investments	3,602	-4,184	1,239	1,689	6,984	1,844	-18,512	2,314	-1,56,913	6,189
CF from investments	-5,087	-11,417	-4,985	-6,840	-7,138	-15,589	-36,247	-16,991	-1,65,913	-2,311
Change in Net Worth	40	-51	43	168	-692	25	314	425	75,000	1
(Inc)/Dec in Debt	3,273	13,429	-1,232	-1,141	75	186	5,872	3,213	88,500	-700
Interest Paid	-5	-501	-586	-637	-1,007	-912	-1,160	-1,096	-2,871	-5,585
Dividend Paid	-1,446	-2,201	-	-787	-793	-701	0	0	-3,803	-5,756
Others	0	0	0	0	0	5,278	20,614	-121		
CF from Fin. Activity	1,862	10,676	-1,775	-2,397	-2,417	3,876	25,640	2,421	1,56,826	-12,039
Inc/Dec of Cash	-1,118	2,965	-360	-2,616	1,991	1,118	990	-2,804	12,793	10,990
Add: Beginning Balance	5,570	4,575	7,575	7,102	4,490	6,593	8,247	8,970	6,166	18,959
Closing Balance	4,452	7,540	7,215	4,486	6,481	7,711	9,237	6,166	18,959	29,949
FX	123	35	-113	4	112	536	71	33	66	66
Bansk balances/Overdraft	4,800	7,811	3,341	8,738	3,979	1,739	10,846	11,276	11,431	11,431
Total Cash and cash Eq	9,375	15,386	10,443	13,228	10,572	9,986	20,154	17,475	30,268	41,258

Explanation of Investment Rating	
Investment Rating	Expected return (over 12-month)
BUY	>=15%
SELL	<-10%
NEUTRAL	< - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

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