

CMP: INR4,244

## **L&T Technology**

Estimate change	
TP change	<b>↓</b>
Rating change	$\leftarrow$

Bloomberg	LTTS IN
Equity Shares (m)	106
M.Cap.(INRb)/(USDb)	447.9 / 5.9
52-Week Range (INR)	5958 / 2471
1, 6, 12 Rel. Per (%)	-12/-5/41
12M Avg Val (INR M)	1656

## Financials & Valuations (INR b)

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Y/E Mar	2022	2023E	2024E
Sales	65.7	78.6	93.1
EBIT Margin (%)	18.3	18.4	18.5
PAT	9.6	11.8	13.9
EPS (INR)	90.5	111.3	131.9
EPS Gr. (%)	44.1	22.9	18.5
BV/Sh. (INR)	394.5	459.2	535.9
Ratios			
RoE (%)	25.0	26.0	26.5
RoCE (%)	20.3	20.9	21.1
Payout (%)	35.0	35.0	35.0
Valuations			
P/E (x)	46.9	38.1	32.2
P/BV (x)	10.8	9.2	7.9
EV/EBITDA (x)	30.1	24.8	20.6
Div Yield (%)	0.7	0.9	1.1

## Shareholding pattern (%)

As On	Dec-21	Sep-21	Dec-20
Promoter	73.9	74.2	74.3
DII	5.4	6.1	6.4
FII	9.2	9.5	8.9
Others	11.4	10.2	10.5

FII Includes depository receipts

# Strong demand and improving deal flow to drive growth in FY23 Supply pressures to keep margin stable

TP:INR5,280 (+24%)

- LTTS reported a 3.6% QoQ CC growth in 4QFY22, 90bp below our estimate due to softer growth in Industrial Products (-0.5% QoQ), Medical Devices (flat QoQ), and Telecom and Hi-Tech (+1.1% QoQ), while Transportation grew a robust 7.8% QoQ. Despite the large 400bp shift in its on-site revenue mix and lower utilization (-80bp QoQ), operating margin was flat QoQ. Attrition spiked to 20.4% (+290bp QoQ) in 4QFY22, indicating continued supply pressures. The company bagged its second over USD100m deal (after winning a historical first in Dec'21) from Jaunt Air Mobility in the Aerospace vertical. USD CC revenue/INR EBIT/INR PAT grew 20%/52%/44% YoY in FY22.
- While the management's initial FY23 revenue growth guidance of 13.5-15.5% was disappointing, their vertical commentary and deal momentum (six deals of over USD10m in 4QFY22) suggest that its guidance trajectory should mirror that of FY22 where there was a gap of almost 500bp between its initial guidance and final growth. With the scaling up of new deal wins from 2QFY22 onwards, we remain confident of LTTS delivering a revenue growth of 17.5% in FY23. With continued additions to its workforce (LTTS grew its staff count by 27% in FY22, despite elevated attrition) and an improving deal pipeline, we continue to view the company as a beneficiary of structural demand tailwinds.
- LTTS should see a flattish margin performance in FY23, despite a strong revenue growth, due to continued supply-side pressures (attrition rose to 20.4%). We expect it to deliver an EBIT margin of 18.4% in FY23, in line with its over 18% guidance. We expect the favorable pyramid and trimming of low margin accounts in the Telecom vertical to more than offset the continued pressure on employee expenses and travel resumption.
- We continue to view LTTS as a beneficiary of the growing penetration of ER&D Services and the best Tier II IT Services play within our coverage universe. We lower our FY23-24 growth estimate, but have factored in an 18%/21% USD revenue/INR EPS CAGR over FY22-24.
- We lower our FY23-24 EPS estimate by 4-5% due to the 4QFY22 miss and weaker guidance. We maintain our **Buy** rating and marginally tweak our TP to INR5,280 per share (40x FY24E EPS).

## Modest revenue growth in 4QFY22, FY23 guidance below our expectation

- In CC terms, revenue grew 3.6% QoQ, INR EBIT rose 37% YoY, and INR PAT increased by 35% YoY in 4QFY22.
- USD revenue/INR EBIT/INR PAT grew by 19.5%/52.1%/44% in FY22.
- Revenue rose 3.1% QoQ CC to USD232m in 4Q and by 3.6% in FY22.
- LTTS bagged six deals, of which one was over USD100m, another was more than USD25m, and the rest were over USD10m.
- Revenue from Digital and leading-edge technologies stood at 57% in 4Q v/s 56% in 3QFY22.

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- The top five/10 clients grew 2.5%/2.3% QoQ. The top 20 clients registered a softer growth of 2.4% QoQ.
- Telecom and Hi-Tech/Transportation/Plant Engineering grew by 1.1%/7.9%/
   3.1% QoQ, while Medical Devices/Industrial products fell by 0.4%/0.6%.
- The management guided at a FY23 USD revenue growth of 13.5-15.5%.
- EBIT margin was flat QoQ at 18.6% (missed our estimate by 40bp) in 4QFY22.
- The margin miss was due to a 400bp shift in on-site revenue mix, net employee addition of 743, and lower utilization (-80bp QoQ).
- PAT rose 5% QoQ to INR2.6b, 5% below our estimate.
- Total employee strength stood at 20,861 employees. Attrition rose 290bp sequentially to 20.4%.

## Key highlights from the management commentary

- Within Transportation, demand remains strong in Auto, Trucks, Aerospace, and Off-Highway Equipment. ESEV is a huge tailwind for the segment, with a visibility of three-to-five years. The management continues to remain bullish on this segment. It won one USD100m multi-year deal in the Aerospace segment.
- Within Plant Engineering, it sees good demand for EPCM and Automation. The management said that clients are increasingly looking at smaller local plants. It sees good traction in sustainability, carbon capture, water waste management, etc
- For Industrial Products, demand is intact and the deal pipeline continues to remain strong.
- In **Telecom and Hi-Tech** segment, the management said that semiconductors will propel growth and the outlook remains strong. It shared its plans to open 5G laboratory to tap this opportunity.
- LTTS has established a new **Metaverse** unit to tap the huge opportunity that lies ahead in this space.
- Within Medical Devices, it bagged a few projects in component engineering and medical devices. It continues to remain bullish on this business.
- The management guided at 13.5-15.5% revenue growth for FY23 and said it remains conservative like last year. However, it is confident of an USD1b runrate in 2Q/3QFY23.
- The management continued with its sustainable long-term margin guidance of over 18%. While its current margin performance trends over 18%, it sees a few headwinds from: 1) a gradual increase in travel cost, 2) supply-side challenges and a wage hike, and 3) inorganic investments. Tailwinds to margin include: a) growth and the quality of revenue, b) economies of scale, and c) productivity improvements.

## Valuation and view

Digitization is driving the accelerated spends in ER&D and LTTS should benefit due to: 1) its strong capabilities, 2) multi-vertical presence, and 3) solid wallet share. We expect the company to deliver strong revenue growth over the coming years and retain it as our top pick in the Tier II IT Services space.

- The management expects strong growth in the medium term, which implies a growth momentum of ~20% over FY21-25E. We view this as an indication that there can be potential upside risk to its USD1.5b revenue aspiration by FY25.
- After a sharp dip in margin in FY21, LTTS has managed to clock a record high margin. We expect it to sustain in a narrow band.
- Our TP of INR5,280/share implies 40x FY24E EPS. We expect improved industry spends v/s the preceding five years. We maintain our **Buy** rating.

<b>Quarterly performa</b>	nce											(INR m)
Y/E March		FY2	1			FY2	2		FY21	FY22	FY22E	Var.
	1Q	2Q	<b>3Q</b>	4Q	1Q	2Q	3Q	4Q			4QE	(%/bp)
Revenue (USD m)	171	178	190	198	206	217	225	232	737	880	235	-1.3
QoQ (%)	-12.5	4.1	6.8	3.9	4.2	5.7	3.5	3.1	-6.3	19.5	4.4	-135bp
Revenue (INR m)	12,947	13,138	14,007	14,405	15,184	16,077	16,875	17,561	54,497	65,697	17,674	-0.6
YoY (%)	-3.9	-6.3	-1.6	-0.4	17.3	22.4	20.5	21.9	-3.0	20.6	22.7	-79bp
GPM (%)	26.8	30.1	30.8	32.3	33.4	33.3	33.7	33.0	30.1	33.3	34.2	-122bp
SGA (%)	10.9	12.4	11.1	11.9	12.4	11.6	12.0	11.3	11.6	11.8	12.1	-76bp
EBITDA	2,059	2,328	2,756	2,931	3,177	3,493	3,675	3,804	10,074	14,149	3,911	-2.7
EBITDA Margin (%)	15.9	17.7	19.7	20.3	20.9	21.7	21.8	21.7	18.5	21.5	22.1	-47bp
EBIT	1,567	1,801	2,132	2,391	2,623	2,964	3,144	3,274	7,891	12,005	3,363	-2.6
EBIT Margin (%)	12.1	13.7	15.2	16.6	17.3	18.4	18.6	18.6	14.5	18.3	19.0	-38bp
Other income	30	457	374	221	334	180	259	314	1,082	1,087	353	-11.2
ETR (%)	26.0	26.4	25.4	25.2	26.6	26.6	26.7	26.6	25.7	26.6	26.0	64bp
PAT	1,173	1,655	1,861	1,945	2,162	2,300	2,488	2,620	6,634	9,570	2,748	-4.7
QoQ (%)	-42.7	41.1	12.4	4.5	11.2	6.4	8.2	5.3			10.5	
YoY (%)	-42.4	-19.6	-8.8	-5.0	84.3	39.0	33.7	34.7	-19.0	44.3	41.3	
EPS (INR)	11.1	15.7	17.6	18.4	20.4	21.8	23.6	24.8	62.8	90.5	26.0	-4.8

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Kev	nerform	nance	indicators	

Y/E March		FY2:	1			FY2	2		FY21	FY22
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q		
Revenue (QoQ CC %)	-12.7	2.9	6.6	3.8	4.3	6.0	4.2	3.6		
Margins (%)										
Gross margin	26.8	30.1	30.8	32.3	33.4	33.3	33.7	33.0	30.1	33.3
EBIT margin	12.1	13.7	15.2	16.6	17.3	18.4	18.6	18.6	14.5	18.3
Net margin	9.1	12.6	13.3	13.5	14.2	14.3	14.7	14.9	12.2	14.6
Operating metrics										
Headcount	16,641	15,902	16,069	16,452	16,972	17,983	20,118	20,861	16,452	20,861
Attrition (%)	11.4	10.8	10.7	12.2	14.5	16.5	17.5	20.4	12.2	20.4
Utilization (incl. trainees)	70.9	75.4	77.5	78.9	79.2	78.1	75.9	75.1	75.7	77.1
Key verticals (YoY %)										
Transportation	-20.4	-19.0	-19.0	-11.7	19.1	21.7	23.9	25.4	-17.5	22.6
Industrial Products	-12.7	-9.5	-4.1	-1.5	20.9	25.3	19.6	16.8	-7.0	20.6
Telecom and Hi-Tech	-11.4	-6.5	18.1	19.5	18.1	20.4	10.7	11.6	3.9	14.9
Key geographies (YoY %)										
North America	-11.4	-12.4	-4.6	1.6	22.5	28.0	20.9	19.0	-6.7	22.5
Europe	-9.5	0.0	8.9	1.1	26.3	27.5	21.4	13.2	0.0	21.7



## Key highlights from the management commentary

## **Demand and industry outlook**

- LTTS bagged six deals, of which one was over USD100m, another was more than USD25m, and the rest were over USD10m. The deal pipeline remains healthy.
- Within Transportation, demand remains strong in Auto, Trucks, Aerospace, and Off-Highway Equipment. ESEV is a huge tailwind for the segment, with a visibility of three-to-five years. The management continues to remain bullish on this segment. It won one USD100m multi-year deal in the Aerospace segment.
- Within Plant Engineering, it sees good demand for EPCM and Automation. The management said that clients are increasingly looking at smaller local plants. It sees good traction in sustainability, carbon capture, water waste management, etc
- For **Industrial Products**, demand is intact and the deal pipeline continues to remain strong.
- In **Telecom and Hi-Tech** segment, the management said that semiconductors will propel growth and the outlook remains strong. It shared its plans to open 5G laboratory to tap this opportunity.
- LTTS has established a new **Metaverse** unit to tap the huge opportunity that lies ahead in this space.
- Within **Medical Devices**, it bagged a few projects in component engineering and medical devices. It continues to remain bullish on this business.
- Revenue from Digital Engineering contributed ~57% in 4Q v/s 56% in 3Q.
- The management guided at 13.5-15.5% revenue growth for FY23 and said it remains conservative like last year. However, it is confident of an USD1b runrate in 2Q/3QFY23.
- The large deal pipeline is bigger than FY22.

## Margin performance

- EBIT margin in 4QFY22 was flat at 18.6% after six consecutive quarters of improvement.
- In 4QFY22, utilization and revenue mix were headwinds to margin, while tailwinds include operational efficiencies, economies of scale, and a currency depreciation.
- The management continued with its sustainable long-term margin guidance of over 18%. While its current margin performance trends over 18%, it sees a few headwinds from: 1) a gradual increase in travel cost, 2) supply-side challenges and a wage hike, and 3) inorganic investments. Tailwinds to margin include: a) growth and the quality of revenue, b) economies of scale, and c) productivity improvements.

## Other highlights

- Total DSO (including unbilled) was still higher than the management's comfort range of below 95 days. The management expects a further reduction in DSO.
- LTTS plans to ramp up its fresher addition in FY23 to rationalize the pyramid.
- Patent filing rose 3x in FY22 v/s a mere 98 in FY21.
- It expects utilization levels to stabilize at 78% and offshoring at 57%.
- Attrition will stay elevated in the near term.

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Exhibit 1: India leads the growth across geographies with a 9.1% QoQ increase

Geographies	Contribution to revenue (%)	QoQ growth (%)	YoY growth (%)
North America	62.3	2.7	19.0
Europe	16.1	0.6	13.2
India	14.5	9.1	30.0
RoW	7.1	0.2	(4.1)

Source: Company, MOFSL

Exhibit 2: Growth broad-based, but Industrial Products and Medical Devices decline

Mantinala	Contribution	QoQ	YoY
Verticals	to revenue (%)	growth (%)	growth (%)
Transportation	33.3	7.9	25.4
Industrial Products	18.8	(0.6)	16.8
Telecom and Hi-Tech	21.0	1.1	11.6
Plant Engineering	15.4	3.1	16.7
Medical Devices	11.5	(0.4)	9.8

Source: MOFSL, Company

## Valuation and view

- Digitization is driving the accelerated spends in ER&D and LTTS should benefit due to: 1) its strong capabilities, 2) multi-vertical presence, and 3) solid wallet share. We expect the company to deliver strong revenue growth over the coming years and retain it as our top pick in the Tier II IT Services space.
- The management expects strong growth in the medium term, which implies a growth momentum of ~20% over FY21-25E. We view this as an indication that there can be potential upside risk to its USD1.5b revenue aspiration by FY25.
- After a sharp dip in margin in FY21, LTTS has managed to clock a record high margin. We expect it to sustain in a narrow band.
- Our TP of INR5,280/share implies 40x FY24E EPS. We expect improved industry spends v/s the preceding five years. We maintain our Buy rating.

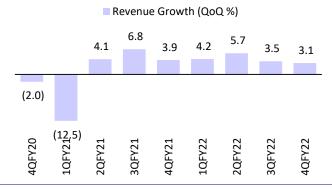
**Exhibit 3: Revisions to our estimates** 

	Revised			Earlier			Change (%)		
	FY22	FY23E	FY24E	FY22	FY23E	FY24E	FY22	FY23E	FY24E
USD:INR	74.6	76.0	76.0	74.5	75.0	75.0	0.2	1.3	1.3
Revenue (USD m)	880	1,034	1,225	883	1,069	1,274	-0.3	-3.3	-3.9
Growth (%)	19.5	17.5	18.4	19.9	21.0	19.2	-40bp	-350bp	-80bp
EBIT margin (%)	18.3	18.4	18.5	18.4	18.6	18.7	-10bp	-20bp	-20bp
PAT (INR m)	9,570	11,767	13,946	9,698	12,218	14,594	-1.3	-3.7	-4.4
EPS	90.5	111.3	131.9	91.8	115.7	138.2	-1.4	-3.8	-4.6

Source: MOFSL

## **Story in charts**

Exhibit 4: LTTS reports a sequential growth of 3.1%



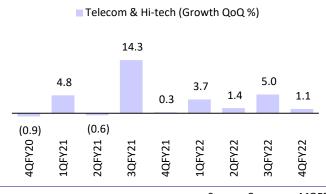
Source: Company, MOFSL

Exhibit 5: Growth in Industrial Products declines in 4QFY22



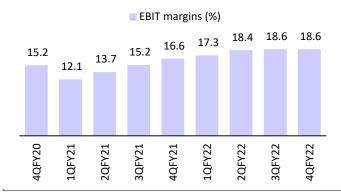
Source: Company, MOFSL

Exhibit 6: Telecom and Hi-Tech grew by 1.1% QoQ in 4QFY22



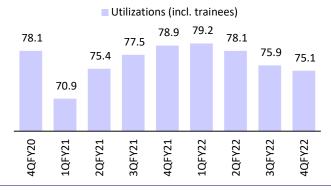
Source: Company, MOFSL

Exhibit 7: EBIT margin was flat QoQ



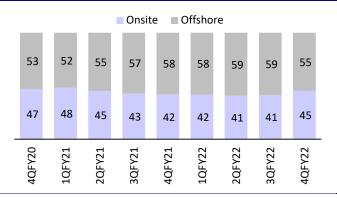
Source: Company, MOFSL

**Exhibit 8: Utilization dips further in 4QFY22** 



Source: Company, MOFSL

**Exhibit 9: Offshoring declines in 4QFY22** 



Source: Company, MOFSL

## **Operating metrics**

**Exhibit 10: Operating metrics** 

	4QFY20	1QFY21	2QFY21	3QFY21	4QFY21	1QFY22	2QFY22	3QFY22	4QFY22
Revenue by verticals (%)									
Transportation	35.7	31.5	31.5	30.4	31.2	31.2	31.4	31.8	33.3
Industrial Products	19.4	19.4	19.5	19.3	18.9	19.5	20.0	19.5	18.8
Telecom and Hi-Tech	18.7	22.4	21.4	22.9	22.1	22.0	21.1	21.4	21.0
Plant Engineering	16.0	13.8	14.4	14.7	15.5	15.5	15.3	15.4	15.4
Medical Devices	10.3	12.8	13.2	12.7	12.3	11.7	12.2	11.9	11.5
Revenue by geographies (%)									
North America	61.2	61.2	60.0	61.2	61.5	62.3	62.9	62.5	62.3
Europe	16.7	16.0	16.0	16.1	16.7	16.8	16.7	16.5	16.1
India	12.8	13.0	13.6	13.9	13.1	12.9	13.0	13.7	14.5
RoW	9.3	9.8	10.4	8.8	8.7	8.0	7.4	7.3	7.1
Client metrics									
Top five clients	19.2	17.8	17.0	16.3	16.1	16.4	17.0	17.3	17.2
Top 10 clients	31.8	29.7	28.3	27.3	26.9	27.4	28.2	28.5	28.3
Top 20 clients	48.5	46.8	44.9	44.0	43.8	43.9	44.1	43.8	43.5
Clients (USD m)									
Over USD30m	2	1	1	1	-	-	1	2	2
Over USD20m	8	4	5	4	3	5	6	6	6
Over USD10m	21	22	20	18	20	20	21	22	22
Over USD5m	43	43	44	41	39	43	45	44	48
Over USD1m	113	113	116	118	122	122	125	126	136
Employee metrics									
Billable	15,667	15,481	14,778	14,975	15,335	15,896	16,875	18,975	19,534
Sales and support	1,216	1,160	1,124	1,094	1,117	1,076	1,108	1,143	1,327
Total employees	16,883	16,641	15,902	16,069	16,452	16,972	17,983	20,118	20,861
Attrition (%)	13.8	11.4	10.8	10.7	12.2	14.5	16.5	17.5	20.4
Utilization (incl. trainees)	78.1	70.9	75.4	77.5	78.9	79.2	78.1	75.9	75.1

Source: Company, MOFSL

## **Financials and valuations**

**Appl. of Funds** 

Y/E March	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E
Total Income from Operations	37,471	50,783	56,192	54,497	65,697	78,605	93,064
Change (%)	15.4	35.5	10.7	-3.0	20.6	19.6	18.4
Employees Cost	24,600	31,440	32,747	33,550	36,505	42,952	50,750
Other Expenses	7,060	10,185	12,340	10,873	15,043	18,798	22,335
Total Expenditure	31,660	41,625	45,087	44,423	51,548	61,750	73,086
As a percentage of Sales	84.5	82.0	80.2	81.5	78.5	78.6	78.5
EBITDA	5,811	9,158	11,105	10,074	14,149	16,855	19,978
Margin (%)	15.5	18.0	19.8	18.5	21.5	21.4	21.5
Depreciation	888	1,053	1,829	2,183	2,144	2,358	2,792
EBIT	4,923	8,105	9,276	7,891	12,005	14,497	17,187
Other Income	1,910	2,210	1,727	1,082	1,087	1,415	1,675
PBT	6,833	10,315	11,003	8,973	13,092	15,912	18,862
Total Tax	1,712	2,630	2,779	2,307	3,486	4,137	4,904
Tax Rate (%)	25.1	25.5	25.3	25.7	26.6	26.0	26.0
Reported PAT	5,121	7,685	8,224	6,666	9,606	11,775	13,958
Change (%)	20.5	50.1	7.0	-18.9	44.1	22.6	18.5
Margin (%)	13.7	15.1	14.6	12.2	14.6	15.0	15.0
Minority Interest	-6	-28	-38	-32	-36	-8	-12
PAT to shareholders	5,115	7,657	8,186	6,634	9,570	11,767	13,946
Consolidated Balance Sheet Y/E March	FY18	FY19	FY20	FY21	FY22	FY23E	(INR m) FY24
Equity Share Capital	205	208	209	210	211	211	21:
Total Reserves	19,159	24,583	27,477	34,521	41,414	48,239	56,327
Net Worth	19,364	24,791	27,686	34,731	41,625	48,450	56,538
Minority Interest	3	31	69	101	137	145	157
Borrowings	702	702	303	0	0	0	(
Other Long term liabilities	47	194	4,890	4,915	5,359	7,089	8,393
Capital Employed	20,116	25,718	32,948	39,747	47,121	55,684	65,089
Net Fixed Assets	2,173	2,435	6,275	6,997	6,946	5,678	4,17
Goodwill	4,921	5,365	5,460	5,827	5,881	5,881	5,882
Capital WIP	1	0	87	119	99	99	99
Other Assets	1,349	2,123	2,109	2,760	4,733	5,210	5,575
Curr. Assets, Loans, and Adv.	18,607	23,715	29,102	35,026	43,251	53,855	64,94
Account Receivables	9,623	10,643	13,807	12,346	16,959	17,228	20,398
Cash and Bank Balance	1,541	2,048	2,179	1,751	2,347	8,173	12,663
Current Investments	2,208	5,752	6,370	15,725	18,313	20,813	23,313
Other Current Assets	5,235	5,272	6,746	5,204	5,632	7,640	8,573
Curr. Liability and Prov.	6,935	7,920	10,085	10,982	13,789	15,039	15,589
Account Payables	1,807	1,879	1,975	2,352	1,720	2,970	3,520
Other Current Liabilities	3,922	4,700	6,456	7,046	10,117	10,117	10,11
Provisions	1,206	1,341	1,654	1,584	1,952	1,952	1,95

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25,718

32,948

39,747

47,121

55,684

65,089

20,116

## **Financials and valuations**

Ratios							
Y/E March	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E
Basic EPS (INR)	48.1	72.6	77.5	62.8	90.5	111.3	131.9
Cash EPS	56.6	82.6	94.9	83.5	110.8	133.6	158.3
BV/Share	188.9	238.4	264.9	330.8	394.5	459.2	535.9
DPS	15.6	21.0	21.0	22.0	31.7	39.0	46.2
Payout (%)	32.4	28.9	27.1	35.0	35.0	35.0	35.0
Valuation (x)							
P/E	88.2	58.4	54.7	67.5	46.9	38.1	32.2
Cash P/E	75.0	51.4	44.7	50.8	38.3	31.8	26.8
P/BV	22.5	17.8	16.0	12.8	10.8	9.2	7.9
EV/Sales	11.6	8.5	7.7	7.8	6.5	5.3	4.4
EV/EBITDA	74.6	47.1	39.1	42.4	30.1	24.8	20.6
Dividend Yield (%)	0.4	0.5	0.5	0.5	0.7	0.9	1.1
Return Ratios (%)							
RoE	29.6	34.7	31.1	21.2	25.0	26.0	26.5
RoCE	21.5	27.2	24.0	16.2	20.3	20.9	21.1
Consolidated Cash Flow Statement Y/E March	FY18	FY19	FY20	FY21	FY22	FY23E	(INR m) FY24E
OP/(Loss) before Tax	6,778	10,314	11,002	8,973	13,092	15,912	18,862
Depreciation	888		1,829	2,183	· ·		
Interest and Finance Charges	24	1,042 19	365	455	2,144 437	2,358 0	2,792
Direct Taxes Paid	-1,721	-2,808	-2,119	-2,523	-3,563	-4,137	-4,904
(Inc.)/Dec. in WC	-1,701	-739	-4,287	4,245	-1,452	226	-2,614
Others	-132	234	-409	-60	-597	0	0
CF from Operations	4,136	8,062	6,381	13,273	10,061	14,359	14,136
(Inc.)/Dec. in FA	-851	-885	-1,511	-756	-1,555	-1,090	-1,291
Free Cash Flow	3,285	7,177	4,870	12,517	8,506	13,268	12,845
(Pur.)/Sale of Investments	-1,231	-4,389	-1,039	-9,653	-3,393	-2,500	-2,500
Others	78	181	328	355	465	0	0
CF from Investments	-2,004	-5,093	-2,222	-10,054	-4,483	-3,590	-3,791
Issue of Shares	2	3	1	1	1	0	0
Inc./(Dec.) in Debt	-317	2	-1,028	-995	-913	0	0
Interest Paid	-25	-19	-365	-455	-437	0	0
Dividend Paid	-983	-2,440	-2,636	-2,198	-3,633	-4,942	-5,857
CF from Fin. Activity	-1,323	-2,454	-4,028	-3,647	-4,982	-4,942	-5,857
Inc./Dec. in Cash	809	515	131	-428	596	5,826	4,488
Forex Adjustment	60	-8	0	0	0	0	0
	00	-	_				
Opening Balance	672	1,541	2,048	2,179	1,751	2,347	8,173

## NOTES

Explanation of Investment Rating			
Investment Rating	Expected return (over 12-month)		
BUY	>=15%		
SELL	<-10%		
NEUTRAL	< - 10 % to 15%		
UNDER REVIEW	Rating may undergo a change		
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation		

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