

Estimate change	↔
TP change	↔
Rating change	↔

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Bloomberg	OBER IN
Equity Shares (m)	364
M.Cap.(INRb)/(USDb)	311.3 / 3.9
52-Week Range (INR)	1052 / 644
1, 6, 12 Rel. Per (%)	7/1/18
12M Avg Val (INR M)	1096

## Financials & Valuations (INR b)

Y/E Mar	FY22	FY23E	FY24E
Sales	26.9	43.1	48.3
EBITDA	11.8	20.0	22.4
EBITDA (%)	43.9	46.5	46.5
PAT	10.5	19.5	18.5
EPS (INR)	28.8	53.8	50.8
EPS Gr. (%)	41.6	86.7	-5.5
BV/Sh. (INR)	286	338	387

## Ratios

Net D/E	0.2	0.2	0.1
RoE (%)	10.6	17.2	14.0
RoCE (%)	7.2	10.6	10.5
Payout (%)	10.4	3.7	3.9

## Valuations

P/E (x)	29.8	16.0	16.9
P/BV (x)	3.0	2.5	2.2
EV/EBITDA (x)	28.6	16.7	14.5
Div Yield (%)	0.3	0.2	0.2

## Shareholding pattern (%)

As On	Jun-22	Mar-22	Jun-21
Promoter	67.7	67.7	67.7
DII	10.0	9.1	6.0
FII	19.4	20.3	23.5
Others	2.9	2.9	2.8

**CMP: INR856**
**TP: INR1,100 (+28%)**
**Buy**

## Strong launch pipeline to drive pre-sales in FY23

### Steady pre-sales performance; expect 22% growth in FY23

- OBER delivered a steady 1QFY23 in terms of bookings, which fell 18% QoQ to INR7.6b due to seasonality, but grew 348% YoY.
- The sequential decline was attributed to moderate sales performance in Sky City (Borivali) and Maxima (JVL project) due to limited inventory. Elysian (Goregaon) and Eternia (Mulund) projects gained further traction, with bookings of 39 units (v/s 27 units in 4QFY22) and 30 units, respectively.
- The pipeline for FY23 remains strong as it is planning to launch the first phase of its Thane project, along with a tower each at its Elysian and Sky City. Coupled with a restart in sales at Three Sixty West (Worli), we expect OBER's pre-sales to increase by 22% YoY to INR48b in FY23.

### Lower occupancy at Commercial towers; Hospitality ARR improves

- Rentals for its Office assets were stable at INR145/sq. ft., but blended occupancy remained low at 73%. On the contrary, occupancy at its Retail mall stood at 96% – the highest since the onset of the COVID-19 pandemic.
- OBER's Rental revenue from two Commercial towers stood flat QoQ at INR350m. The Retail mall recorded an income of INR376m. Leasing EBITDA grew 73% YoY to INR671m, with a margin of 92%.
- Hospitality asset reported a sharp uptick in performance. Occupancy stood at 91% – its highest ever (v/s 75% in 4QFY22), while ARR came in at INR9,116, which was higher than pre-COVID levels.

### Key management takeaways

- **Three Sixty West:** The company has received occupancy certificate (OC) for its Ultra-Luxury project – Three Sixty West (Worli), and now expects an improved sales velocity. Going by the recent transactions in the vicinity, the management expects a realization of INR110,000-120,000/sq. ft. on the carpet area (i.e. 10-20% higher than the current average).
- **Commercial assets:** The management aims to lease out its operational Commerz towers by FY23-end. Rental for Sky City mall/Commerz III is expected to commence from 2HFY24/FY25.
- **Business development:** The company is constantly on the lookout for new project opportunities in both Mumbai and beyond, and wants to make sure its product offering are right while entering a new market.

### Valuation and view

- As launches and deliveries largely remain on track, we keep our pre-sales and revenue estimates unchanged. While the management is optimistic about launching the recently added projects in FY23E, we have not built them into our estimates yet. However, renewed focus on business development is a positive sign and will continue to provide further growth visibility for OBER. We reiterate our Buy rating on the stock with an unchanged SoTP-based TP of INR1,100 per share, implying an upside potential of 28%. We **reiterate our Buy rating**.

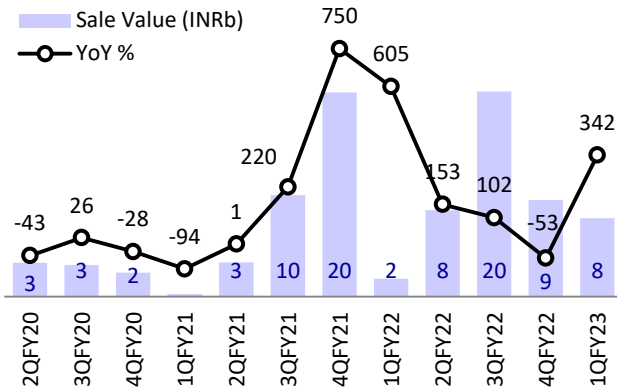
**Exhibit 1: Financial and operational summary**

Y/E March	FY22				FY23	FY22	FY23E	FY23E	Var.
	1Q	2Q	3Q	4Q	1Q		1QE		(%)
<b>Net Sales</b>	<b>2,843</b>	<b>7,543</b>	<b>8,320</b>	<b>8,235</b>	<b>9,131</b>	<b>26,940</b>	<b>43,186</b>	<b>9,251</b>	-1%
YoY Change (%)	140.8	138.6	0.4	4.2	221.2	-37.6	60.3	225.4	
Total Expenditure	1,594	3,811	5,005	4,717	4,209	15,126	23,116	5,000	
<b>EBITDA</b>	<b>1,249</b>	<b>3,731</b>	<b>3,316</b>	<b>3,518</b>	<b>4,922</b>	<b>11,813</b>	<b>20,069</b>	<b>4,251</b>	16%
Margin (%)	43.9	49.5	39.8	42.7	53.9	43.9	46.5	46.0	796bp
Depreciation	101	101	99	97	98	398	399	100	
Interest	173	171	200	316	326	860	1,303	326	
Other Income	105	143	142	195	217	585	821	197	
<b>PBT before EO expense</b>	<b>1,080</b>	<b>3,602</b>	<b>3,159</b>	<b>3,300</b>	<b>4,715</b>	<b>11,140</b>	<b>19,189</b>	<b>4,022</b>	
Extra-Ord. expense	0	0	0	0	0	0	0	0	
<b>PBT</b>	<b>1,080</b>	<b>3,602</b>	<b>3,159</b>	<b>3,300</b>	<b>4,715</b>	<b>11,140</b>	<b>19,189</b>	<b>4,022</b>	
Tax	290	954	837	984	1,137	3,065	5,279	1,107	
Rate (%)	26.9	26.5	26.5	29.8	24.1	27.5	27.5	27.5	
Minority Interest and Profit/Loss of Asso. Cos.	17	18	2,353	8	453	2,396	5,658	0	
<b>Reported PAT</b>	<b>806</b>	<b>2,666</b>	<b>4,675</b>	<b>2,324</b>	<b>4,031</b>	<b>10,471</b>	<b>19,568</b>	<b>2,916</b>	
<b>Adj. PAT</b>	<b>806</b>	<b>2,666</b>	<b>4,675</b>	<b>2,324</b>	<b>4,031</b>	<b>10,471</b>	<b>19,568</b>	<b>2,916</b>	38%
Change (YoY %)	187.2	93.5	62.9	-19.0	400.0	26.9	86.9	261.6	
Margin (%)	28.4	35.3	56.2	28.2	44.1	38.9	45.3	31.5	
<b>Operational metrics</b>									
<b>Residential</b>									
Sale Volume (msf)	0.09	0.45	1.04	0.52	0.40	2.1	2.7	0.4	-2%
Sale Value (INR b)	1,700	8,287	19,651	9,250	7,611	38,888	47,519	7,324	4%
Collections (INR b)	4,990	5,346	9,815	9,513	5,574	29,664	37,355	6,591	-15%
Realization (INR/sq. ft.)	18,449	18,558	18,884	17,643	18,972	18,486	17,868	17,839	6%
<b>Leasing</b>									
Occupancy (%)	87.5	88.1	88.7	80.5	80.7	87.5	90.5	87.8	-8%
Rental income (excl. CAM)	424	430	643	1,148	726	2,645	3,409	868	-16%
EBITDA (excl. CAM)	388	388	608	1,083	671	2,466	3,238	864	-22%
<b>Hospitality</b>									
Occupancy (%)	38.7	83.7	72.2	74.8	91.3	51	75		
ARR (INR)	4,685	4,378	6,918	7,166	9,116	5,787	8,305		
Revenue	78	164	250	228	348	720	1,123	256.6	
EBITDA	-27	27	60	56	136	116	281	67.2	

Source: Company, MOFSL

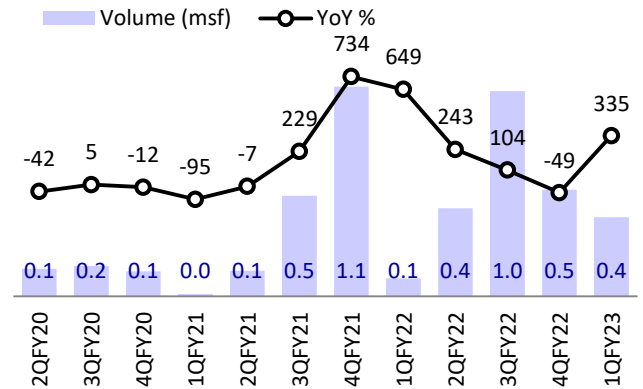
## Key exhibits

Exhibit 2: Pre-sales increase by 3.5x YoY on a small base...



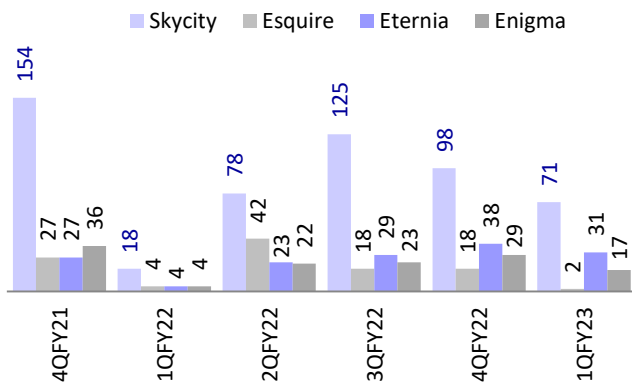
Source: Company, MOFSL

Exhibit 3: ...driven by a similar rise in booking volumes



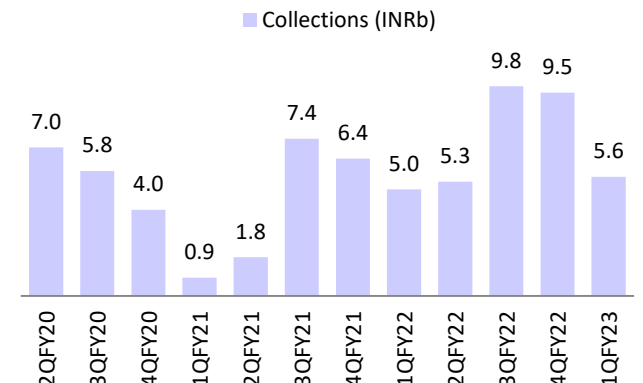
Source: Company, MOFSL

Exhibit 4: Over the last few quarters, strong demand momentum sustains across key projects



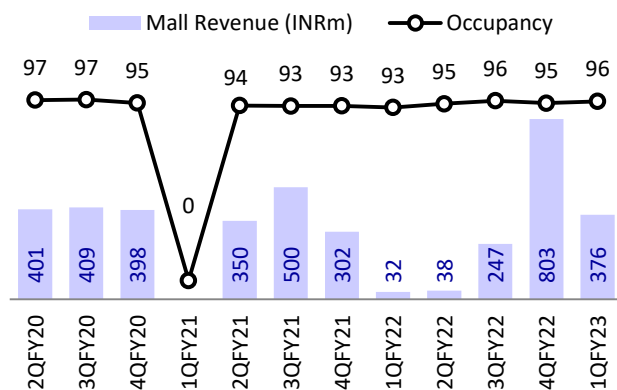
Source: MOFSL, Company

Exhibit 5: Collections fell to INR5.6b as sales from completed projects remain low



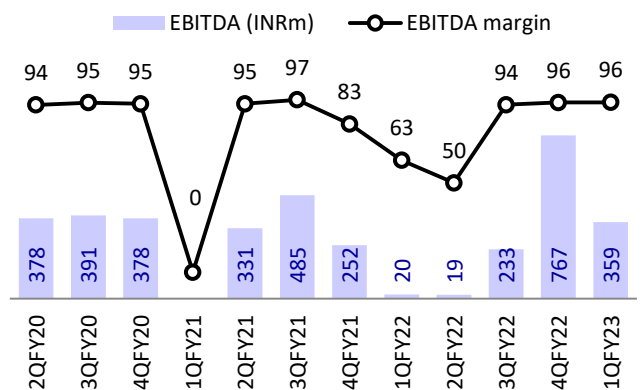
Source: MOFSL, Company

Exhibit 6: Mall revenue at INR376m in 1QFY23 – the highest occupancy since the COVID-19 pandemic

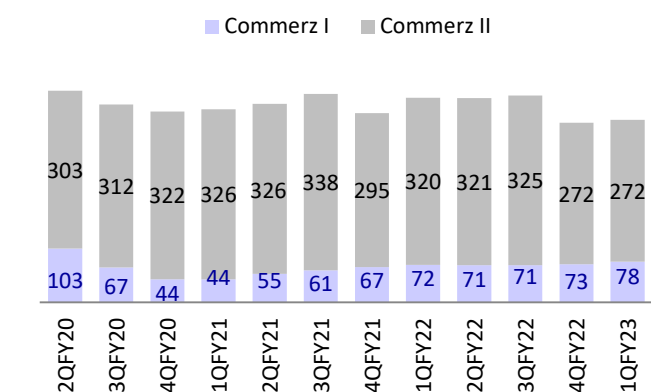


Source: Company, MOFSL

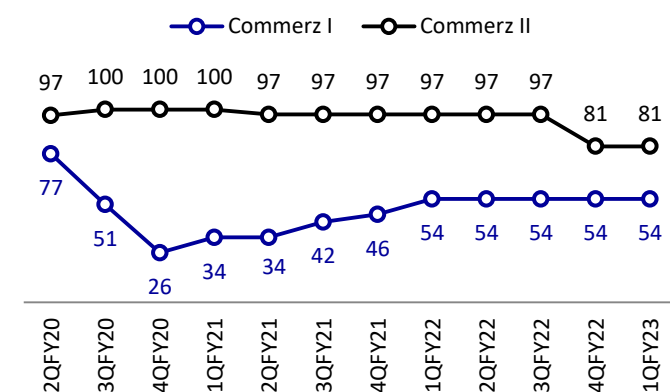
Exhibit 7: EBITDA grew to INR359m, with margin touching pre-COVID levels



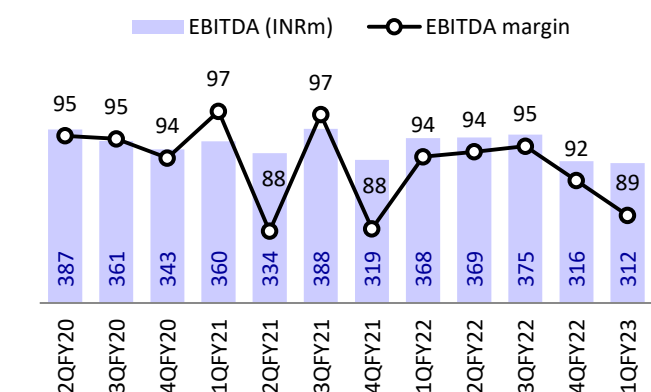
Source: Company, MOFSL

**Exhibit 8: Revenue from office assets fell 10% YoY...**


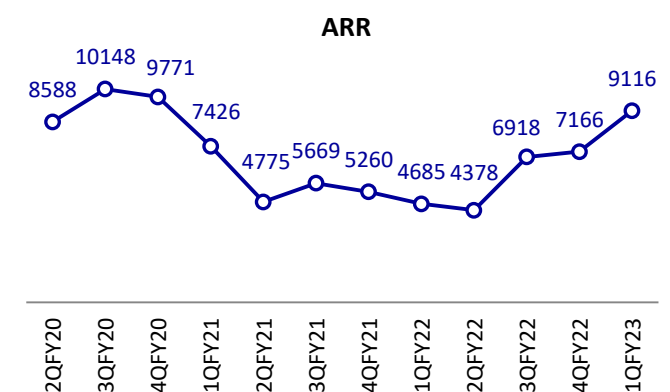
Source: MOFSL, Company

**Exhibit 9: ...on account of a drop in occupancy at Commerz II**


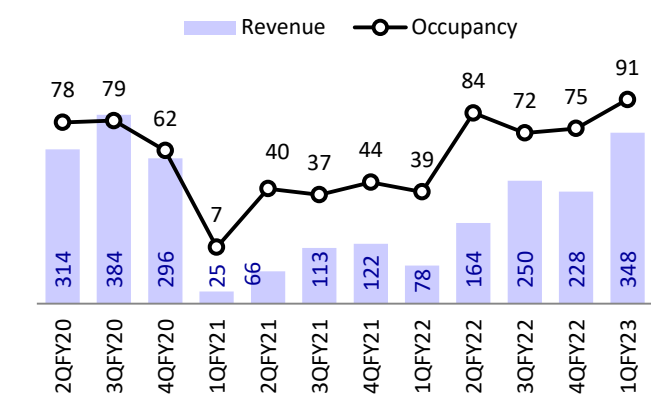
Source: MOFSL, Company

**Exhibit 10: EBITDA at INR312m, with a 300bp sequential decline in margin**


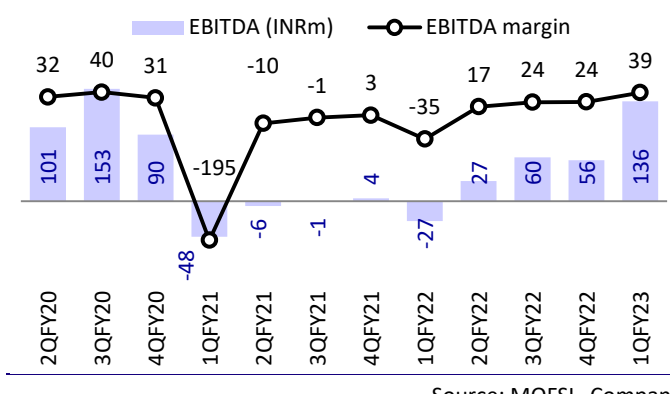
Source: MOFSL, Company

**Exhibit 11: Hotel ARR improves by 27% QoQ, led by a rise in occupancies**


Source: MOFSL, Company

**Exhibit 12: Hospitality revenue grew 52% QoQ, with occupancies breaching pre-COVID levels**


Source: MOFSL, Company

**Exhibit 13: Expect EBITDA to improve further as occupancy sustains at pre-COVID levels**


Source: MOFSL, Company

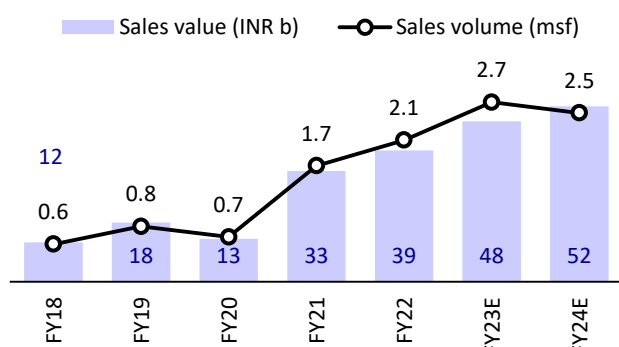
## Story in charts

**Exhibit 14: To launch 17msf of projects in coming years, 3msf of which will be launched over the next six months**

Project	Pending area to be launched	Comment
Sky City	2	❖ The management expects to launch the next phase of Sky City over the next 12 months
Worli	1.7	❖ It is planning a Residential project on GLXO's land parcel in Worli, instead of a mixed-use project. Being adjacent to 360 West, the launch will only happen after FY24
Elysian	3.4	❖ After the successful launch of the first phase, the company has launched another phase in Oct'22, which met with strong response. Another new tower is planned to be launched in FY23
Thane	10	❖ After a long wait, the company is looking to launch Phase I of the Thane project by 2QFY23
<b>Total</b>	<b>17.1</b>	

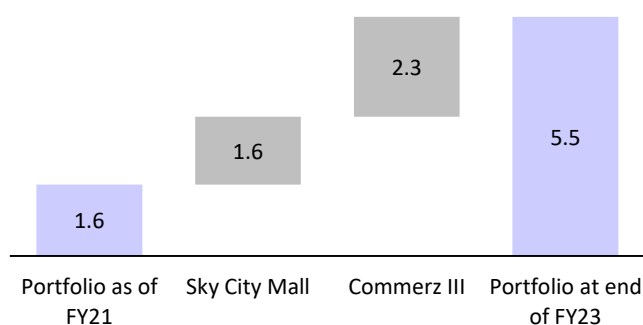
Source: MOFSL, Company

**Exhibit 15: Expect OBER to deliver 15% CAGR in sales bookings over FY21-24 on a higher base**



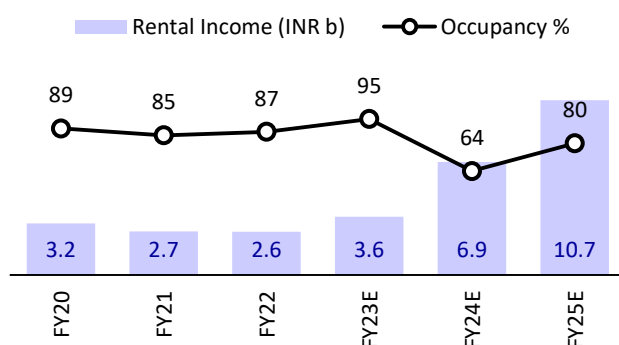
Source: Company, MOFSL

**Exhibit 16: Expect the Commercial portfolio to treble to 5.5msf by FY23-end (msf)**



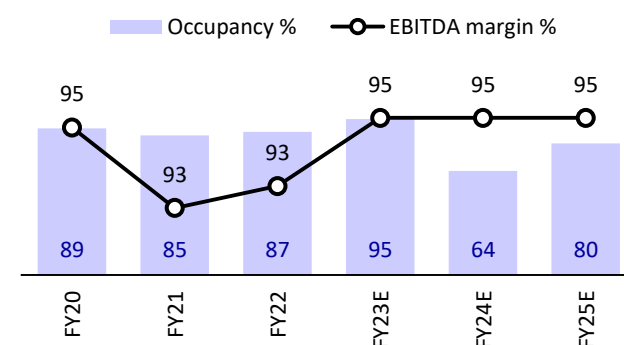
Source: Company, MOFSL

**Exhibit 17: Expect Rental income to clock 59% CAGR over FY22-25**

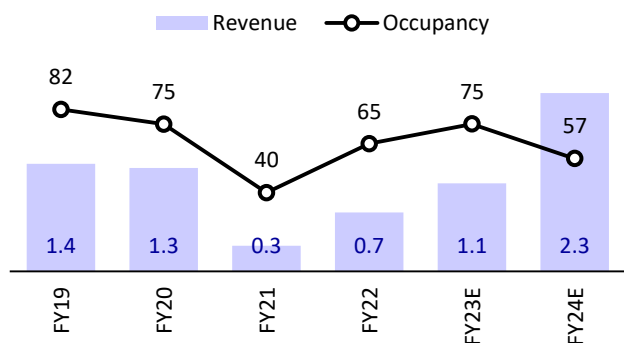


Source: MOFSL, Company

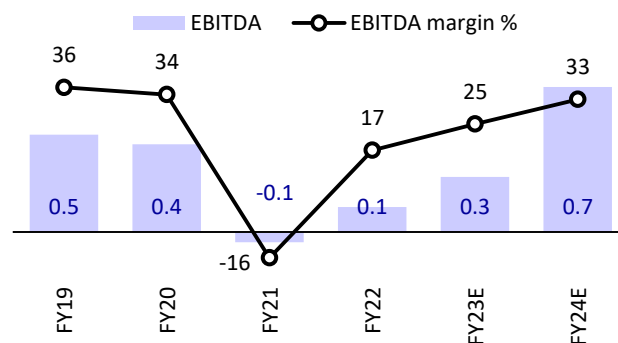
**Exhibit 18: Expect EBITDA margin to recover to over 95% by FY23**



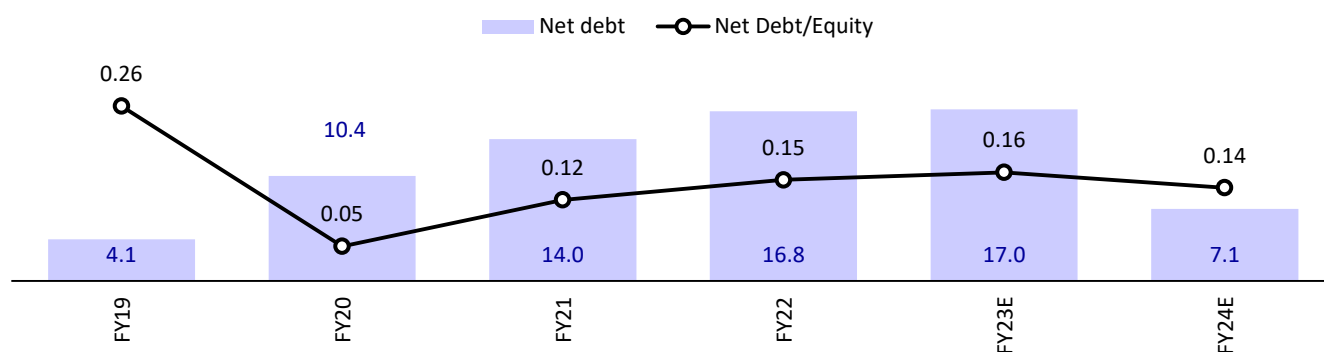
Source: MOFSL, Company

**Exhibit 19: A recovery in occupancies and revenue from the Worli Hotel will boost Hospitality sales to INR2.3b by FY24E**

Source: Company, MOFSL

**Exhibit 20: Expect blended EBITDA margin to reach 33% by FY24 and improve thereafter as the Ritz Carlton stabilizes**

Source: Company, MOFSL

**Exhibit 21: Annual post-tax cash flow run-rate of INR15-30b over the next three-to-four years to enable OBER to retain financial strength and focus on business development**

Source: MOFSL, Company

**Exhibit 22: Based on our SoTP approach, we arrive at NAV of INR400b, or INR1,100 per share, indicating an upside potential of 28%**

NAV calculation	Rationale	INR b	Per share (INR)	(%)
Residential	❖ DCF of five years' cash flow at a WACC of 12.2% and terminal value assuming 5% long-term growth	288	793	72%
Leasing – Offices and Malls	❖ Cap rate of 8.5% for operating assets and DCF for ongoing and planned assets	114	312	28%
Hospitality	❖ FY24E EBITDA at 17.5x EV/EBITDA	16	43	4%
<b>Gross Asset Value</b>		<b>417</b>	<b>1147</b>	<b>104%</b>
Less: Net debt	❖ FY23 estimate	-17	-47	-4%
<b>Net Asset Value</b>		<b>400</b>	<b>1100</b>	<b>100%</b>
CMP			858	
Up/down (%)			28	

Source: MOFSL, Company



## Highlights from the management commentary

### Demand and pricing

- OBER has not witnessed any slowdown on account of rising property cost and mortgage rates. There is a continuous shift towards reputed developers.
- It has removed flexibility like subvention from its projects in Mulund and Borivali, due to which pricing looks optically higher. Price hikes in Goregaon and Worli have been marginally higher than other projects.

### Launches

- The show apartment on its project along Pokhran Road (Thane) is ready. The project will be launched during the upcoming festive season.
- The management is targeting another tower launch in Borivali and Goregaon, as there is very little inventory available in these projects.
- A large part of the payout for Kolshet Road (Thane) and the project on Peddar road is already complete. These projects are currently at the design stage.

### Status of its Commercial projects

- OBER is on track to complete construction at Commerz 3 and Borivali mall by FY23-end. The mall is expected to turn operational before the FY24 festive season. Rentals from its Commercial tower will commence from FY25.

## Valuation and view

### We value OBER using a DCF approach, where:

- Its Residential business is valued using DCF of expected cash flows over five years at a WACC of 12.2% and terminal value using a perpetual growth rate of 5%;
- Its operational Commercial assets are valued at an 8.5% cap rate on FY24E EBITDA and ongoing projects using DCF;
- Hospitality is valued at 17.5x EV/EBITDA (comparable to IHCL) on FY24E EBITDA.

Based on the above approach, we arrive at GAV of INR417b. Netting off an estimated net debt of INR17b for FY23, we derive a NAV of INR400b, or INR1,100/share, indicating an upside potential of 28%.

### Exhibit 23: Earnings change summary

	Old		New		Change	
(INR m)	FY23E	FY24E	FY23E	FY24E	FY23E	FY24E
Revenue	43,394	48,438	43,186	48,412	0%	0%
EBITDA	19,936	22,277	20,069	22,486	1%	1%
Adj. PAT	19,345	18,266	19,568	18,520	1%	1%
Pre-sales	47,519	51,996	47,519	51,996	0%	0%
Collections	40,199	44,042	40,199	43,712	0%	-1%

Source: MOFSL, Company

## Financials and valuations

### Consolidated Income Statement

	(INR m)							
Y/E March	FY17	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E
<b>Total Income from Operations</b>	<b>11,138</b>	<b>12,654</b>	<b>25,825</b>	<b>22,376</b>	<b>20,526</b>	<b>26,940</b>	<b>43,186</b>	<b>48,412</b>
Change (%)	-21.4	13.6	104.1	-13.4	-8.3	31.2	60.3	12.1
<b>Total Expenditure</b>	<b>5,440</b>	<b>5,902</b>	<b>14,271</b>	<b>11,897</b>	<b>10,522</b>	<b>15,126</b>	<b>23,116</b>	<b>25,926</b>
As a percentage of Sales	48.8	46.6	55.3	53.2	51.3	56.1	53.5	53.6
<b>EBITDA</b>	<b>5,698</b>	<b>6,753</b>	<b>11,554</b>	<b>10,480</b>	<b>10,004</b>	<b>11,813</b>	<b>20,069</b>	<b>22,486</b>
Margin (%)	51.2	53.4	44.7	46.8	48.7	43.9	46.5	46.4
Depreciation	495	491	440	449	412	398	399	1,129
<b>EBIT</b>	<b>5,203</b>	<b>6,262</b>	<b>11,113</b>	<b>10,031</b>	<b>9,592</b>	<b>11,416</b>	<b>19,671</b>	<b>21,357</b>
Int. and Finance Charges	56	69	194	885	760	860	1,303	1,053
Other Income	508	302	856	484	380	585	821	920
<b>PBT bef. EO Exp.</b>	<b>5,655</b>	<b>6,495</b>	<b>11,776</b>	<b>9,630</b>	<b>9,212</b>	<b>11,140</b>	<b>19,189</b>	<b>21,224</b>
EO Items	0	0	0	0	0	0	0	0
<b>PBT after EO Exp.</b>	<b>5,655</b>	<b>6,495</b>	<b>11,776</b>	<b>9,630</b>	<b>9,212</b>	<b>11,140</b>	<b>19,189</b>	<b>21,224</b>
Total Tax	1,869	1,907	3,607	2,796	1,851	3,065	5,279	5,839
Tax Rate (%)	33.0	29.4	30.6	29.0	20.1	27.5	27.5	27.5
Minority Interest/Profit from JV	0	0	0	59	32	2,396	5,658	3,135
<b>Reported PAT</b>	<b>3,786</b>	<b>4,588</b>	<b>8,169</b>	<b>6,893</b>	<b>7,393</b>	<b>10,471</b>	<b>19,568</b>	<b>18,520</b>
<b>Adjusted PAT</b>	<b>3,786</b>	<b>4,588</b>	<b>8,169</b>	<b>6,893</b>	<b>7,393</b>	<b>10,471</b>	<b>19,568</b>	<b>18,520</b>
Change (%)	-12.4	21.2	78.1	-15.6	7.2	41.6	86.9	-5.4
Margin (%)	34.0	36.3	31.6	30.8	36.0	38.9	45.3	38.3

### Consolidated Balance Sheet

	(INR m)							
Y/E March	FY17	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E
Equity Share Capital	3,636	3,636	3,636	3,636	3,636	3,636	3,636	3,636
Total Reserves	76,656	82,659	90,055	1,05,265	1,23,116	1,00,525	1,19,366	1,37,159
<b>Net Worth</b>	<b>80,292</b>	<b>86,295</b>	<b>93,691</b>	<b>1,08,901</b>	<b>1,26,752</b>	<b>1,04,161</b>	<b>1,23,002</b>	<b>1,40,795</b>
Minority Interest	0	0	0	0	0	0	0	0
Total Loans	8,361	11,439	15,338	19,338	12,338	28,555	23,555	18,555
Deferred Tax Liabilities	260	284	348	348	348	247	247	247
<b>Capital Employed</b>	<b>88,912</b>	<b>98,018</b>	<b>1,09,378</b>	<b>1,28,587</b>	<b>1,39,438</b>	<b>1,32,964</b>	<b>1,46,804</b>	<b>1,59,597</b>
Gross Block	12,526	12,824	12,907	12,907	50,407	12,965	12,965	60,465
Less: Accum. Deprn.	1,910	2,359	2,771	3,171	4,153	3,169	3,568	4,697
<b>Net Fixed Assets</b>	<b>10,616</b>	<b>10,465</b>	<b>10,136</b>	<b>9,736</b>	<b>46,255</b>	<b>9,796</b>	<b>9,398</b>	<b>55,769</b>
Goodwill on Consolidation	0	0	0	0	0	0	0	0
Capital WIP	1,261	3,055	19,799	28,698	2,199	32,975	44,357	1,500
<b>Total Investments</b>	<b>29,378</b>	<b>24,062</b>	<b>16,196</b>	<b>21,339</b>	<b>27,128</b>	<b>26,794</b>	<b>32,452</b>	<b>35,587</b>
<b>Curr. Assets, Loans, and Adv.</b>	<b>69,983</b>	<b>74,632</b>	<b>74,405</b>	<b>83,974</b>	<b>80,659</b>	<b>87,340</b>	<b>81,669</b>	<b>87,943</b>
Inventory	41,655	53,173	46,626	49,865	47,225	50,361	48,691	43,957
Account Receivables	1,094	1,153	1,280	944	1,052	1,246	1,183	1,326
Cash and Bank Balance	4,253	1,083	1,331	2,161	1,664	2,932	1,565	6,350
Loans and Advances	22,981	19,223	25,168	31,003	30,718	32,802	30,230	36,309
<b>Curr. Liability and Prov.</b>	<b>22,325</b>	<b>14,196</b>	<b>11,158</b>	<b>15,160</b>	<b>16,803</b>	<b>23,942</b>	<b>21,072</b>	<b>21,203</b>
Account Payables	2,323	859	938	1,337	1,395	4,247	1,583	1,776
Other Current Liabilities	19,974	13,294	10,194	13,779	15,359	19,108	19,434	19,365
Provisions	28	43	26	44	49	587	55	62
<b>Net Current Assets</b>	<b>47,658</b>	<b>60,436</b>	<b>63,247</b>	<b>68,814</b>	<b>63,856</b>	<b>63,398</b>	<b>60,597</b>	<b>66,740</b>
<b>Appl. of Funds</b>	<b>88,912</b>	<b>98,018</b>	<b>1,09,378</b>	<b>1,28,588</b>	<b>1,39,439</b>	<b>1,32,964</b>	<b>1,46,805</b>	<b>1,59,597</b>



## Financials and valuations

### Ratios

Y/E March	FY17	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E
<b>Basic (INR)</b>								
<b>EPS</b>	<b>10.4</b>	<b>12.6</b>	<b>22.5</b>	<b>19.0</b>	<b>20.3</b>	<b>28.8</b>	<b>53.8</b>	<b>50.9</b>
Cash EPS	11.8	14.0	23.7	20.2	21.5	29.9	54.9	54.0
BV/Share	157.5	167.6	220.8	237.3	257.7	286.5	338.3	387.2
DPS	0.0	2.2	2.3	2.3	0.0	2.0	2.0	2.0
Payout (%)	0.0	17.8	10.0	14.3	0.0	6.9	3.7	3.9
<b>Valuation (x)</b>								
P/E ratio	87.7	72.4	40.6	48.2	44.9	27.6	15.8	16.6
Cash P/E ratio	77.6	65.4	38.6	45.2	42.5	26.6	15.4	15.7
P/BV ratio	5.8	5.5	4.1	3.8	3.5	2.8	2.5	2.2
EV/Sales ratio	30.3	27.5	13.0	15.3	16.9	11.7	7.6	6.6
EV/EBITDA ratio	59.2	51.5	29.1	32.7	34.6	26.6	16.5	14.3
Dividend Yield (%)	0.0	0.2	0.2	0.2	0.0	0.3	0.2	0.2
FCF per share	2.7	-7.7	-0.7	-14.0	-17.1	-7.0	16.5	31.9
<b>Return Ratios (%)</b>								
RoE	6.8	7.8	11.6	8.3	8.2	10.6	17.2	14.0
RoCE	6.2	6.4	10.0	8.0	7.7	7.2	10.6	10.6
RoIC	9.4	9.6	14.8	11.5	10.8	11.6	20.6	16.8
<b>Working Capital Ratios</b>								
Fixed Asset Turnover (x)	1.1	1.1	2.1	1.7	1.6	2.1	3.3	0.8
Asset Turnover (x)	0.2	0.2	0.3	0.2	0.2	0.2	0.3	0.3
<b>Leverage Ratio (x)</b>								
Net Debt/Equity ratio	0.1	0.3	0.1	0.1	0.1	0.2	0.2	0.1

### Consolidated Cash Flow Statement

Y/E March	FY17	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E
<b>(INR m)</b>								
OP/(Loss) before Tax	5,623	6,495	11,776	9,689	9,244	13,536	24,847	24,359
Depreciation	495	491	440	449	412	398	399	1,129
Interest and Finance Charges	-319	-129	-251	885	760	860	1,303	1,053
Direct Taxes Paid	-1,825	-2,108	-3,243	-2,221	-2,031	-2,911	-5,279	-5,839
(Inc.)/Dec. in WC	-2,180	-6,754	-6,997	-11,205	-998	1,765	1,435	-1,358
<b>CF from Operations</b>	<b>1,794</b>	<b>-2,005</b>	<b>1,725</b>	<b>-2,404</b>	<b>7,387</b>	<b>13,648</b>	<b>22,704</b>	<b>19,344</b>
Others	-56	-17	-269	-416	-362	-2,961	-6,479	-4,055
<b>CF from Operations incl. EO</b>	<b>1,738</b>	<b>-2,022</b>	<b>1,456</b>	<b>-2,820</b>	<b>7,025</b>	<b>10,687</b>	<b>16,225</b>	<b>15,289</b>
(Inc.)/Dec. in FA	-763	-773	-1,707	-2,261	-13,241	-13,241	-10,209	-3,696
<b>Free Cash Flow</b>	<b>976</b>	<b>-2,795</b>	<b>-251</b>	<b>-5,081</b>	<b>-6,216</b>	<b>-2,554</b>	<b>6,016</b>	<b>11,593</b>
(Pur.)/Sale of Investments	82	0	0	5,863	39	171	0	0
Others	-4,071	-6,006	-5,053	-857	6,687	-829	821	920
<b>CF from Investments</b>	<b>-4,752</b>	<b>-6,779</b>	<b>-6,760</b>	<b>2,745</b>	<b>-6,515</b>	<b>-13,900</b>	<b>-9,389</b>	<b>-2,776</b>
Issue of Shares	60	17	11,827	0	0	0	0	0
Inc./(Dec.) in Debt	3,820	8,306	-1,103	-508	317	13,250	-5,000	-5,000
Interest Paid	-527	-996	-1,516	-1,711	-1,480	-1,628	-2,475	-2,000
Dividend Paid	0	-818	-819	-877	0	0	-727	-727
Others	0	0	0	0	-1	-199	0	0
<b>CF from Fin. Activity</b>	<b>3,353</b>	<b>6,510</b>	<b>8,389</b>	<b>-3,095</b>	<b>-1,164</b>	<b>11,422</b>	<b>-8,202</b>	<b>-7,727</b>
<b>Inc./Dec. in Cash</b>	<b>339</b>	<b>-2,291</b>	<b>3,085</b>	<b>-3,169</b>	<b>-654</b>	<b>8,210</b>	<b>-1,366</b>	<b>4,785</b>
Opening Balance	3,119	3,458	1,167	4,253	1,985	1,331	2,932	1,565
<b>Closing Balance</b>	<b>3,458</b>	<b>1,167</b>	<b>4,253</b>	<b>1,083</b>	<b>1,331</b>	<b>9,541</b>	<b>1,565</b>	<b>6,350</b>

## NOTES

Explanation of Investment Rating	
Investment Rating	Expected return (over 12-month)
BUY	>=15%
SELL	< - 10%
NEUTRAL	< - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

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