mkay

Your success is our success

Tata Motors

Refer to important disclosures at the end of this report

Weak quarter; Better demand and chip Rs 444 supplies to drive growth ahead Rating

- For Q1FY23, Tata Motors' consolidated EBITDA declined by 64% gog to Rs32bn, 58% below our estimates, due to commodity hedging losses and adverse mix at JLR. Revenue declined by 8% to Rs719bn, 3% below our estimates, because of realization miss at JLR due to lower-than-expected sales of RR/RR Sport.
- JLR's order book is strong at ~200,000 units. Models such as Defender and newgeneration RR/RR Sport form ~65% of order bookings, which should lead to product-mix improvement going ahead. Chip supplies are expected to improve in a staggered manner going ahead. We expect a 15% volume CAGR over FY22-24E.
- We estimate FY22-24E India CV/PV volume CAGRs of 16%/28%, driven by continued upcycle in industry sales and better chip supplies. The focus remains on E-PVs, with medium-term investments of US\$2bn toward new products, capacity expansion, localization, and charging infrastructure.
- We reduce FY23E consolidated EPS by 9%, factoring weak Q1 results, and FY24E EPS by 7% due to lower volume assumptions of JLR. We reaffirm Buy with an SOTP-based TP of Rs530 (unchanged), based on Sep'24E (June'24E earlier) estimates.

Results below estimates: Tata Motors' Q1FY23 consolidated revenue declined by 8% qoq to Rs719bn (est. Rs743bn), below our estimates, due to lower-than-expected realizations at JLR. EBITDA declined by 64% to Rs31.8bn, 58% lower than estimates, owing to weak operational performance at JLR. JLR's revenue declined by 8% to GBP4.4bn (est. GBP4.8bn), below estimates, as product mix was weaker than expected, with lower share of RR/RR Sport models. EBITDA declined by 53% to GBP279mn, 53% below our estimates, owing to adverse mix and unfavorable commodity revaluation. Commodity hedge mark-tomarket losses were large at GBP175mn. India CV revenue declined by 14% to Rs148.7bn (est. Rs142bn), above estimates, owing to better realizations. EBITDA declined by 38% to Rs6.9bn (est. Rs5.7bn), above estimates, due to better gross margin. India PV revenue grew by 10% qoq to Rs116bn (est. Rs112bn). EBITDA declined by 2% qoq to Rs7.1bn (est. Rs7.2bn), broadly in-line with our estimates.

Retain Buy with a Sep'23E TP of Rs530: Our TP is based on: 1) India CV business valuation of 12x EV/EBITDA (in line with Ashok Leyland's historical valuations of 12x), or Rs166/share; 2) India PV business (excluding EV) at 5x (notable discount to Maruti Suzuki's historical valuation of 13x, factoring in reducing share of the ICE segment in the long term), or Rs51/share; 3) India E-PV business at a pre-money valuation of Rs516bn, or Rs135/share; 4) JLR/CJLR valuation of 2x/4x EV/EBITDA or Rs145/share; and 5) other investments at Rs38/share.

Key risks: Delay in ramping up production due to supply issues for semiconductors, luxury car demand contraction in target markets, lower-than-expected growth in India CVs/PVs, failure of new launches, and adverse currency/commodity prices.

Please see our sector model portfolio (Emkay Alpha Portfolio): Automobiles & Auto Ancillaries (Page 12)

Financial Snapshot (Consolidated)

(Rs mn)	FY21	FY22	FY23E	FY24E	FY25E
Revenue	2,497,948	2,784,536	3,568,621	4,022,285	4,423,325
EBITDA	305,553	248,132	389,606	481,629	531,520
EBITDA Margin (%)	12.2	8.9	10.9	12.0	12.0
APAT	(14,225)	(107,188)	57,205	135,621	166,965
EPS (Rs)	(3.7)	(28.0)	14.9	35.4	43.6
EPS (% chg)	NM	NM	NM	137.1	23.1
ROE (%)	(2.4)	(21.5)	12.1	23.9	23.5
P/E (x)	NM	NM	29.7	12.5	10.2
EV/EBITDA (x)	8.5	10.9	6.8	5.3	4.5
P/BV (x)	3.1	3.8	3.4	2.7	2.2

CMP Target Price Rs 530 (■) as of (July 27, 2022)

BUY (■)

Upside 19.4 %

Change in Estimates	
EPS Chg FY23E/FY24E (%)	(9)/(7)
Target Price change (%)	-
Target Period (Months)	12
Previous Reco	BUY
Emkay vs Consensus	

EPS Estimates

	FY23E	FY24E
Emkay	14.9	35.4
Consensus	19.7	39.3
Mean Consensus TP (12M)	Rs 522
Stock Details		
Bloomberg Code		TTMT IN
Face Value (Rs)		2

bloomberg Code	I I IVI I IIN
Face Value (Rs)	2
Shares outstanding (mn)	3,321
52 Week H/L	537 / 268
M Cap (Rs bn/USD bn)	1,587 / 19.86
Daily Avg Volume (nos.)	18,300,570
Daily Avg Turnover (US\$ mr	n) 95.9

Shareholding Pattern Jun '22	
Promoters	46.4%
Fils	13.7%
DIIs	15.2%
Public and Others	24.7%

Price Perfori	Price Performance								
(%)	1M	3M	6M	12M					
Absolute	7	3	(10)	52					
Rel. to Niftv	2	6	(8)	44					

Relative price chart



Source: Bloomberg

This report is solely produced by Emkay Global. The following person(s) are responsible for the production of the recommendation:

Raghunandhan N L

raghunandhan.nl@emkayglobal.com +91 22 6624 2428

Mumuksh Mandlesha

mumuksh.mandlesha@emkayglobal.com +91 22 6612 1334

Bhargava Perni

bhargava.perni@emkayglobal.com

7/28/2191 22 6624 2429 Source: Company, Emkay Research

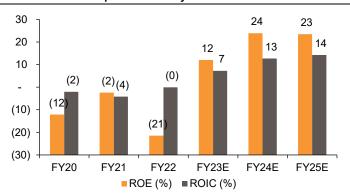
Story in Charts

Exhibit 1: We expect volume upsurge across divisions

	•	•	•			
Volume (units in 000s)	FY21	FY22	FY23E	FY24E	FY25E	FY22-24E Change
India CVs	260	354	424	477	521	16% CAGR
Growth (%)	(22)	36	20	13	9	
India PVs	225	375	538	611	667	28% CAGR
Growth (%)	60	67	43	14	9	
JLR	348	294	365	388	403	15% CAGR
Growth (%)	(27)	(15)	24	6	4	

Source: Company, Emkay Research

Exhibit 3: ROE to improve to 24% by FY24E



Source: Company, Emkay Research

Exhibit 5: SOTP: Fair value at Rs530 on Sep'24E estimates

	Basis of valuation	Equity value (Rsmn)	Equity value (Rs/share)	Contribu tion to SOTP (%)
India CV	EV/EBITDA 12x	634,636	166	31
India ICE-PV	EV/EBITDA 5x	195,416	51	10
India E-PV	Transaction value	516,250	135	25
JLR	EV/EBITDA 2x	498,062	130	24
JLR China JV	EV/EBITDA 4x	58,178	15	3
Tata Sons	NAV 1x	69,723	18	3
Tata Motors Finance	P/B 1x FY22	45,905	12	2
Tata Technologies	P/E 20x FY22	28,481	7	1
Total			534	
Total (Rounded off)			530	

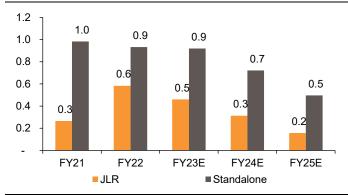
Source: Emkay Research

Exhibit 2: We expect strong margin performance across divisions

(Rs bn)	FY21	FY22	FY23E	FY24E	FY25E	FY22-24E Change
India CV revenue	302	473	654	761	853	27% CAGR
India CV EBIT (%)	(0.8)	(0.3)	3.5	5.6	5.9	590 bps
India PV revenue	167	326	480	557	623	31% CAGR
India PV EBIT (%)	(12.4)	(3.5)	2.8	3.4	3.5	688 bps
JLR revenue	1,914	1,865	2,316	2,579	2,814	18% CAGR
JLR EBIT (%)	2.8	(0.3)	4.4	5.2	5.5	545 bps

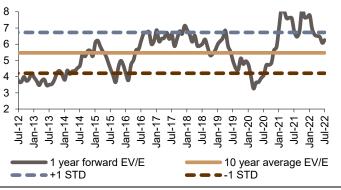
Source: Company, Emkay Research

Exhibit 4: Net debt/equity (x) to improve notably over FY22-24E



Source: Company, Emkay Research

Exhibit 6: One-year forward EV/EBITDA (Avg.: 5x, +1sd: 7x, -1sd: 4x)



Earnings Call Highlights

JLR

- Covid lockdowns in China and slower-than-expected ramp up of new-generation Range Rover/Range Rover Sport models due to supply chain constraints limited volume improvements in Q1FY23.
- Wholesale volumes are expected to improve to 90,000 in Q2 and are expected to progressively improve thereafter.
- Higher volumes and commodity price reduction should support margins ahead. The target is to achieve a 5% EBIT margin and GBP1bn positive free cash flow in FY23.
- FY23 breakeven volume target stands at 350,000 units
- FY26 EBIT margin target remains at 10%.
- Strong demand for the new Range Rover has pushed the order book to a new record at more than 200,000 units (New Range Rover: 62,000 units; Defender: 47,000 units; and New Range Rover Sport: 20,000 units). Order book has increased by 32,000 units in Q1FY23.
- Cost-savings programme (Refocus) has led to savings of GBP250mn in Q1FY23, and full-year target stands at GBP1bn+.

India CV/PV businesses

- Cargo CV demand remains buoyant on account of improving fleet utilization, government thrust on infra spending, and freight rates.
- Passenger CV demand is robust because of re-opening of offices/educational institutions, pickup in the tour and travels segment, and orders from state transport undertakings.
- PV demand is strong with an order book up to three months for ICEs and up to seven months for EVs.
- In E-PVs, market share stood at 88% in Q1FY23. Vehicles are now available in 90 cities.
- The recent reduction in commodity prices should support margins in H2FY23.
- India CV EBITDA margin is expected to improve to double digits on account of better scale, cost savings, and favourable commodity prices.

Others

- Consolidated automotive debt stands at Rs607bn in Jun'22 vs. Rs613bn in Jun'21 and Rs487bn in Mar'22.
- The target is to be near-zero net automotive debt by FY24.

Exhibit 7: JLR region-wise volume assumptions

Region-wise volume (units)	FY21	FY22	FY23E	FY24E	FY25E	CAGR (FY22-24E)
UK	81,500	57,193	78,116	82,268	85,375	20
North America	93,759	79,350	97,821	102,439	106,396	14
China (excl. CJLR)	47,145	41,416	50,335	55,350	57,854	16
Europe	76,606	65,161	80,041	84,301	87,487	14
ROW	48,622	51,062	58,211	63,239	66,327	11
Total	347,632	294,182	364,523	387,597	403,439	15
yoy (%)	(27)	(15)	24	6	4	

Source: Company, Emkay Research

Exhibit 8: JLR financial snapshot

	FY21	FY22	FY23E	FY24E	FY25E	FY22-24E CAGR (%)
Total volumes (Units)	412,911	347,650	426,011	453,389	472,521	14
yoy (%)	(21)	(16)	23	6	4	
Volumes excl. CJLR (Units)	347,632	294,182	364,523	387,597	403,439	15
yoy (%)	(27.0)	(15.4)	23.9	6.3	4.1	
Realization (GBP/unit)	56,758	62,274	66,617	68,587	70,463	5
yoy (%)	17.5	9.7	7.0	3.0	2.7	
Revenue (GBP mn)	19,731	18,320	24,284	26,584	28,427	20
yoy (%)	(14.2)	(7.2)	32.6	9.5	6.9	
Adj. EBITDA (GBP mn)	2,531	1,896	3,123	3,529	3,798	36
EBITDA margin (%)	12.8	10.3	12.9	13.3	13.4	
yoy (%)	23.5	(25.1)	64.7	13.0	7.6	
Adj. PAT (GBP mn)	35	(800)	471	887	1,096	
yoy (%)	NM	(2,385.7)	(158.9)	88.3	23.5	

Source: Company, Emkay Research

Exhibit 9: India CV volume assumptions

India CV (units)	FY21	FY22	FY23E	FY24E	FY25E	FY22-24E CAGR (%)
Domestic M&HCV	82,296	128,333	164,600	189,067	208,203	21
yoy (%)	(26.4)	55.9	28.3	14.9	10.1	
Domestic LCV	158,110	191,083	222,316	248,661	268,994	14
yoy (%)	(17.7)	20.9	16.3	11.9	8.2	
Exports	20,071	34,599	36,675	39,609	43,570	7
yoy (%)	(30.7)	72.4	6.0	8.0	10.0	
Total	260,477	354,015	423,591	477,337	520,767	16
yoy (%)	(21.7)	35.9	19.7	12.7	9.1	

Source: Company, Emkay Research

Exhibit 10: India PV volume assumptions

India PV (units)	FY21	FY22	FY23E	FY24E	FY25E	FY22-24E CAGR (%)
Domestic	224,111	373,138	535,452	609,103	664,068	28
yoy (%)	62.1	66.5	43.5	13.8	9.0	
Exports	775	1,995	2,115	2,284	2,512	7
yoy (%)	(67.5)	157.4	6.0	8.0	10.0	
Total	224,886	375,133	537,567	611,387	666,581	28
yoy (%)	59.9	66.8	43.3	13.7	9.0	

Exhibit 11: Changes in estimates

		FY23E			FY24E			FY25E				
Consolidated (Rsmn)	Earlier	Revised	% chg	% YoY	Earlier	Revised	% chg	% YoY	Earlier	Revised	% chg	% YoY
JLR Volume (excl. China JV)	354,075	364,505	2.9	23.9	398,370	387,579	(2.7)	6.3	414,651	403,421	(2.7)	4.1
Standalone Volume	423,591	423,591	-	19.7	477,337	477,337	-	12.7	520,767	520,767	-	9.1
Cons. Revenue	3,548,984	3,568,621	0.6	28.2	4,136,552	4,022,285	(2.8)	12.7	4,515,798	4,423,325	(2.0)	10.0
Cons. EBITDA	391,016	389,606	(0.4)	57.0	501,546	481,629	(4.0)	23.6	549,054	531,520	(3.2)	10.4
Cons. Margin (%)	11.0	10.9	(10) bps	201 bps	12.1	12.0	(15) bps	106 bps	12.2	12.0	(14) bps	4 bps
Cons. PAT	62,956	57,205	(9.1)	NM	145,116	135,621	(6.5)	137.1	175,820	166,965	(5.0)	23.1
Cons. EPS (Rs)	16.4	14.9	(9.1)	NM	37.9	35.4	(6.5)	137.1	45.9	43.6	(5.0)	23.1

Exhibit 12: Q1FY23 Consolidated EBITDA was below estimate due to weak operational performance at JLR

(Rs mn)	Actual	Estimates	Gap
Consolidated			
Revenue	719,347	742,995	(23,648)
Gross profit	237,129	256,333	(19,204)
Employee + Other expense	205,324	180,294	25,030
EBITDA	31,805	76,039	(44,234)
JLR			
Revenue	427,823	463,499	(35,676)
Gross profit	159,632	190,498	(30,866)
Employee + Other expense	132,542	132,420	122
EBITDA	27,091	58,078	(30,987)
CV			
Revenue	148,744	141,929	6,815
Gross profit	36,119	30,961	5,158
Employee + Other expense	29,201	25,306	3,895
EBITDA	6,918	5,655	1,263
PV			
Revenue	116,000	112,441	3,559
EBITDA	7,076	7,196	(120)

Source: Company, Emkay Research

Exhibit 13: Actual vs. Estimates (Q1FY23)

(Rs mn)	Actual	Estimate	Consensus	% Va	riation	Comment
(KS IIIII)	Actual	(Emkay)	Estimate	Emkay	Consensus	Comment
Revenue	719,347	742,995	715,097	(3.2)	0.6	Below our estimates due to lower-than-expected realizations at JLR
EBITDA	31,805	76,039	66,085	(58.2)	(51.9)	Below estimates owing to weak operational performance at JLR
Margin (%)	4.4	10.2	9.2	(581) bps	(482) bps	
Adjusted PAT	(57,324)	(3,536)	(10,396)	NM	NM	Losses higher than estimates due to weak operating profit and higher tax outgo

Source: Bloomberg, Company, Emkay Research

Exhibit 14: Consolidated quarterly performance

Rs mn	Q1FY22	Q2FY22	Q3FY22	Q4FY22	Q1FY23	YoY (%)	QoQ(%)
Revenue	664,065	613,788	722,293	784,391	719,347	8.3	(8.3)
Expenditure	611,489	573,290	654,651	696,975	687,542	12.4	(1.4)
as % of sales	92.1	93.4	90.6	88.9	95.6		
Consumption of RM	425,501	410,905	460,488	511,964	482,217	13.3	(5.8)
as % of sales	64.1	66.9	63.8	65.3	67.0		
Employee Cost	79,947	71,334	76,510	80,294	77,864	(2.6)	(3.0)
as % of sales	12.0	11.6	10.6	10.2	10.8		
Other expenditure	106,041	91,051	117,653	104,716	127,461	20.2	21.7
as % of sales	16.0	14.8	16.3	13.4	17.7		
EBITDA	52,576	40,499	67,642	87,416	31,805	(39.5)	(63.6)
Depreciation	62,021	61,233	60,781	64,321	58,410	(5.8)	(9.2)
EBIT	-9,446	-20,735	6,861	23,095	-26,605	181.7	
Other Income	5,816	8,669	7,026	9,026	8,874	52.6	(1.7)
Interest	22,033	23,273	24,007	23,805	24,207	9.9	1.7
PBT	-25,663	-35,339	-10,121	8,315	-41,939		
Total Tax	17,420	10,051	7,261	7,582	15,190	(12.8)	100.3
Adjusted PAT	-43,082	-45,389	-17,381	733	-57,129		
MI and Inc from JV	1,303	-350	1,780	-665	196	(85.0)	
Adjusted PAT after MI	-44,385	-45,039	-19,161	1,397	-57,324		
Extra ordinary items (Loss)/Gain	-124	623	3,998	-11,726	7,258		
Reported PAT	-44,509	-44,416	-15,162	-10,328	-50,066		
Adjusted EPS (Rs)	(11.6)	(11.8)	(5.0)	0.4	(15.0)		

Margins (%)						(bps)	(bps)
EBIDTA	7.9	6.6	9.4	11.1	4.4	-350	-672
EBIT	(1.4)	(3.4)	0.9	2.9	(3.7)	-228	-664
EBT	(3.9)	(5.8)	(1.4)	1.1	(5.8)	-197	-689
PAT	(6.7)	(7.3)	(2.7)	0.2	(8.0)	-129	-815
Effective Tax rate	(67.9)	(28.4)	(71.7)	91.2	(36.2)	3,166	-12,741

Exhibit 15: Standalone quarterly performance

Rs mn	Q1FY22	Q2FY22	Q3FY22	Q4FY22	Q1FY23	YoY (%)	QoQ(%)
Revenue	65,766	109,960	123,528	173,383	148,744	126.2	(14.2)
Expenditure	66,001	107,546	120,516	162,216	141,826	114.9	(12.6)
as % of sales	100.4	97.8	97.6	93.6	95.3		
Consumption of RM	47,395	84,130	96,540	135,127	112,626	137.6	(16.7)
as % of sales	72.1	76.5	78.2	77.9	75.7		
Employee Cost	9,216	8,863	9,181	8,756	10,629	15.3	21.4
as % of sales	14.0	8.1	7.4	5.1	7.1		
Other expenditure	9,390	14,554	14,795	18,334	18,572	97.8	1.3
as % of sales	14.3	13.2	12.0	10.6	12.5		
EBITDA	-235	2,414	3,012	11,166	6,918		(38.0)
Depreciation	4,179	4,327	4,522	4,579	4,230	1.2	(7.6)
EBIT	-4,414	-1,913	-1,510	6,588	2,688		
Other Income	1,246	2,013	1,387	1,953	2,108	69.2	7.9
Interest	5,635	5,309	5,356	4,918	5,288	(6.2)	7.5
PBT	-8,803	-5,209	-5,478	3,623	-492		
Total Tax	8	38	538	407	414	5,068.8	1.5
Adjusted PAT	-8,811	-5,247	-6,016	3,216	-905		
Extra ordinary items (Loss)/Gain	-603	-510	-339	918	-905		
Reported PAT	-9,414	-5,757	-6,355	4,134	-1,810		
Adjusted EPS (Rs)	(2.3)	(1.4)	(1.6)	0.8	(0.2)		
PAT from discontinued operations (PV)	-3,793	-837	8,113	0	0		
Adjusted PAT incl. discontinued ops	-12,604	-6,084	2,097	3,216	-905		
Reported PAT incl. discontinued ops	-13,207	-6,593	1,758	4,134	-1,810		
Margins (%)						(bps)	(bps)
EBIDTA	(0.4)	2.2	2.4	6.4	4.7	501	-179
EBIT	(6.7)	(1.7)	(1.2)	3.8	1.8	852	-199
EBT	(13.4)	(4.7)	(4.4)	2.1	(0.3)	1,305	-242
PAT	(13.4)	(4.8)	(4.9)	1.9	(0.6)	1,279	-246
Effective Tax rate	(0.1)	(0.7)	(9.8)	11.2	(84.1)	-8,397	-9,531

Exhibit 16: JLR quarterly performance

£ mn	Q1FY22	Q2FY22	Q3FY22	Q4FY22	Q1FY23	YoY (%)	QoQ(%)
Revenue	4,966	3,871	4,716	4,767	4,406	(11.3)	(7.6)
Expenditure	4,517	3,588	4,151	4,168	4,127	(8.6)	(1.0)
as % of sales	91.0	92.7	88.0	87.4	93.7		
Consumption of RM	3,149	2,500	2,783	2,807	2,762	(12.3)	(1.6)
as % of sales	63.4	64.6	59.0	58.9	62.7		
Employee Cost	592	513	561	599	570	(3.7)	(4.8)
as % of sales	11.9	13.3	11.9	12.6	12.9		
Other expenditure	776	575	807	762	795	2.4	4.3
as % of sales	15.6	14.9	17.1	16.0	18.0		
EBITDA	449	283	565	599	279	(37.9)	(53.4)
Depreciation	485	467	483	509	477	(1.6)	(6.3)
EBIT	-36	-184	82	90	-198		(320.0)
Other Income	0	0	0	0	0		
Interest	78	91	95	96	107	37.2	11.5
Share of JV	-10	3	-14	3	2		
PBT	-124	-272	-27	-3	-303		
Total Tax	176	79	58	54	113	(35.8)	109.3
Adjusted PAT	-300	-351	-85	-57	-416		
Extra ordinary items (Loss)/Gain	14	-30	18	-31	-66		
Reported PAT	-286	-381	-67	-88	-482		

Margins (%)						(bps)	(bps)
EBIDTA	9.0	7.3	12.0	12.6	6.3	-271	-623
EBIT	(0.7)	(4.8)	1.7	1.9	(4.5)	-377	-638
EBT	(2.5)	(7.0)	(0.6)	(0.1)	(6.9)	-438	-681
PAT	(6.0)	(9.1)	(1.8)	(1.2)	(9.4)	-340	-825
Effective Tax rate	(141.9)	(29.0)	(214.8)	(1,800.0)	(37.3)	10,464	176,271

Key Financials (Consolidated)

Income Statement

Y/E Mar (Rs mn)	FY21	FY22	FY23E	FY24E	FY25E
Revenue	2,497,948	2,784,536	3,568,621	4,022,285	4,423,325
Expenditure	2,192,395	2,536,404	3,179,014	3,540,657	3,891,805
EBITDA	305,553	248,132	389,606	481,629	531,520
Depreciation	235,467	248,357	232,781	249,412	266,417
EBIT	70,086	(225)	156,825	232,217	265,103
Other Income	26,432	30,536	32,063	33,666	35,350
Interest expenses	80,972	93,119	99,043	90,315	81,470
PBT	15,546	(62,807)	89,845	175,569	218,983
Tax	25,419	42,313	33,804	41,943	54,709
Extraordinary Items	(120,289)	(7,227)	0	0	0
Minority Int./Income from Assoc.	(4,353)	(2,068)	1,163	1,996	2,691
Reported Net Income	(134,514)	(114,415)	57,205	135,621	166,965
Adjusted PAT	(14,225)	(107,188)	57,205	135,621	166,965

Balance Sheet

Y/E Mar (Rs mn)	FY21	FY22	FY23E	FY24E	FY25E
Equity share capital	7,658	7,659	7,659	7,659	7,659
Reserves & surplus	544,809	437,954	494,365	625,173	782,619
Net worth	552,467	445,612	502,024	632,831	790,278
Minority Interest	15,735	42,711	44,038	45,365	46,692
Loan Funds	1,570,335	1,642,165	1,502,046	1,365,083	1,221,252
Net deferred tax liability	(29,645)	(23,124)	(23,573)	(24,451)	(25,546)
Total Liabilities	2,108,892	2,107,364	2,024,535	2,018,828	2,032,675
Net block	1,387,076	1,388,555	1,468,443	1,465,037	1,466,162
Investment	246,203	293,795	283,795	273,795	263,795
Current Assets	1,543,136	1,482,630	1,702,693	1,882,452	2,057,414
Cash & bank balance	467,925	406,692	323,787	328,250	348,252
Other Current Assets	119,323	118,896	152,375	171,746	188,869
Current liabilities & Provision	1,277,162	1,160,127	1,453,748	1,627,196	1,781,674
Net current assets	265,974	322,504	248,946	255,256	275,740
Misc. exp	0	0	0	0	0
Total Assets	2,108,892	2,107,364	2,024,535	2,018,828	2,032,675

Cash Flow

Y/E Mar (Rs mn)	FY21	FY22	FY23E	FY24E	FY25E
PBT (Ex-Other income) (NI+Dep)	(134,964)	(101,311)	60,273	145,226	187,652
Other Non-Cash items	0	0	0	0	0
Chg in working cap	(926)	(104,737)	(10,141)	(5,867)	(5,187)
Operating Cashflow	263,573	112,292	347,703	436,264	474,547
Capital expenditure	(198,548)	(149,383)	(233,510)	(247,395)	(269,780)
Free Cash Flow	65,025	(37,091)	114,193	188,869	204,767
Investments	(67,188)	94,783	10,000	10,000	10,000
Other Investing Cash Flow	4,474	6,850	0	0	0
Investing Cashflow	(234,831)	(17,215)	(191,447)	(203,729)	(224,430)
Equity Capital Raised	26,025	37,686	0	0	0
Loans Taken / (Repaid)	154,549	22,026	(140,119)	(136,963)	(143,832)
Dividend paid (incl tax)	(303)	(999)	0	(793)	(4,814)
Other Financing Cash Flow	2,870	(122,508)	0	0	0
Financing Cashflow	101,912	(156,310)	(239,162)	(228,071)	(230,115)
Net chg in cash	130,655	(61,233)	(82,905)	4,464	20,002
Opening cash position	337,270	467,925	406,692	323,787	328,250
Closing cash position	467,925	406,692	323,787	328,250	348,252

Source: Company, Emkay Research

This report is intended for team.emkay@whitemarquesolutions.com use and downloaded at 07/28/2022 01:48 PM

Key F	₹atios
-------	--------

Profitability (%)	FY21	FY22	FY23E	FY24E	FY25E
EBITDA Margin	12.2	8.9	10.9	12.0	12.0
EBIT Margin	2.8	0.0	4.4	5.8	6.0
Effective Tax Rate	163.5	(67.4)	37.6	23.9	25.0
Net Margin	(0.4)	(3.8)	1.6	3.3	3.7
ROCE	3.4	0.7	6.5	9.5	10.8
ROE	(2.4)	(21.5)	12.1	23.9	23.5
RoIC	(4.2)	0.0	7.3	12.7	14.3

Per Share Data (Rs)	FY21	FY22	FY23E	FY24E	FY25E
EPS	(3.7)	(28.0)	14.9	35.4	43.6
CEPS	57.8	36.9	75.7	100.5	113.2
BVPS	144.3	116.4	131.1	165.3	206.4
DPS	0.0	0.0	0.2	1.3	2.5

Valuations (x)	FY21	FY22	FY23E	FY24E	FY25E
PER	NM	NM	29.7	12.5	10.2
P/CEPS	7.7	12.0	5.9	4.4	3.9
P/BV	3.1	3.8	3.4	2.7	2.2
EV / Sales	1.0	1.0	0.7	0.6	0.5
EV / EBITDA	8.5	10.9	6.8	5.3	4.5
Dividend Yield (%)	0.0	0.0	0.0	0.3	0.6

Gearing Ratio (x)	FY21	FY22	FY23E	FY24E	FY25E
Net Debt/ Equity	1.6	2.2	1.9	1.3	0.9
Net Debt/EBIDTA	3.0	4.0	2.5	1.7	1.3
Working Cap Cycle (days)	(29.5)	(11.0)	(7.7)	(6.6)	(6.0)

Growth (%)	FY21	FY22	FY23E	FY24E	FY25E
Revenue	(4.3)	11.5	28.2	12.7	10.0
EBITDA	54.9	(18.8)	57.0	23.6	10.4
EBIT	NM	NM	NM	48.1	14.2
PAT	NM	NM	NM	137.1	23.1

Quarterly (Rs mn)	Q1FY22	Q2FY22	Q3FY22	Q4FY22	Q1FY23
Revenue	664,065	613,788	722,293	784,391	719,347
EBITDA	52,576	40,499	67,642	87,416	31,805
EBITDA Margin (%)	7.9	6.6	9.4	11.1	4.4
PAT	(44,385)	(45,039)	(19,161)	1,397	(57,324)
EPS (Rs)	(11.6)	(11.8)	(5.0)	0.4	(15.0)

Shareholding Pattern (%)	Jun-21	Sep-21	Dec-21	Mar-22	Jun-22
Promoters	46.4	46.4	46.4	46.4	46.4
FIIs	14.3	13.4	14.6	14.5	13.7
DIIs	11.5	13.3	13.6	14.4	15.2
Public and Others	27.8	27.0	25.4	24.8	24.7

Source: Capitaline

RECOMMENDATION HISTORY TABLE

Source: Company, Emkay Research

Date	Closing Price	TP	Period (months)	Rating	Analyst
10-Jul-22	442	530	12m	Buy	Raghunandhan NL
13-May-22	404	535	12m	Buy	Raghunandhan NL
6-Apr-22	456	530	12m	Buy	Raghunandhan NL
24-Feb-22	428	575	12m	Buy	Raghunandhan NL
1-Feb-22	504	575	12m	Buy	Raghunandhan NL
2-Nov-21	488	550	12m	Buy	Raghunandhan NL
13-Oct-21	507	515	12m	Buy	Raghunandhan NL
27-Jul-21	291	400	12m	Buy	Raghunandhan NL
7-Jul-21	317	400	12m	Buy	Raghunandhan NL
2-Jul-21	345	410	12m	Buy	Raghunandhan NL
18-Jun-21	337	410	12m	Buy	Raghunandhan NL
1-Jun-21	318	410	12m	Buy	Raghunandhan NL
30-May-21	319	410	12m	Buy	Raghunandhan NL
19-May-21	314	410	12m	Buy	Raghunandhan NL
1-Mar-21	328	375	12m	Buy	Raghunandhan NL
23-Feb-21	324	355	12m	Buy	Raghunandhan NL
1-Feb-21	280	355	12m	Buy	Raghunandhan NL
28-Oct-20	135	196	12m	Buy	Raghunandhan NL
11-Oct-20	138	120	12m	Hold	Raghunandhan NL
28-Sep-20	133	120	12m	Hold	Raghunandhan NL
1-Aug-20	105	120	12m	Hold	Raghunandhan NL
29-Jun-20	99	92	12m	Hold	Raghunandhan NL
16-Jun-20	95	92	12m	Hold	Raghunandhan NL
4-May-20	84	78	12m	Hold	Raghunandhan NL
13-Apr-20	74	78	12m	Hold	Raghunandhan NL
27-Feb-20	145	238	12m	Buy	Raghunandhan NL
14-Feb-20	169	238	12m	Buy	Raghunandhan NL
9-Feb-20	174	238	12m	Buy	Raghunandhan NL
31-Jan-20	177	238	12m	Buy	Raghunandhan NL
30-Jan-20	186	180	12m	Buy	Raghunandhan NL
27-Dec-19	176	180	12m	Buy	Raghunandhan NL
27-Nov-19	166	180	12m	Buy	Raghunandhan NL
1-Nov-19	175	180	12m	Buy	Raghunandhan NL
30-Oct-19	172	180	12m	Buy	Raghunandhan NL
28-Oct-19	148	180	12m	Buy	Raghunandhan NL
1-Oct-19	115	155	12m	Hold	Raghunandhan NL
26-Sep-19	125	155	12m	Hold	Raghunandhan NL
3-Sep-19	113	155	12m	Hold	Raghunandhan NL
28-Aug-19	116	155	12m	Hold	Raghunandhan NL

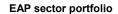
RECOMMENDATION HISTORY CHART



Source: Bloomberg, Company, Emkay Research

This report is intended for team.emkay@whitemarquesolutions.com use and downloaded at 07/28/2022 01:48 PM

Emkay Alpha Portfolio – Automobiles & Auto Ancillaries





Analyst: Raghunandhan NL

Contact Details

raghunandhan.nl@emkayglobal.com +91 22 6624 2428

Sector

Automobiles and Ancillaries

Analyst bio

Raghu holds an MBA and comes with total 13 years of research experience. His team currently covers 17 stocks in the Indian Automobiles and Ancillaries space.

Company Name	BSE200 Weight	EAP Weight	OW/UW (%)	OW/UW (bps)	EAP Weight based on Current NAV	published EAP
Auto & Auto Ancillaries	5.12	5.12	0%	0	100.00	
Amara Raja Batteries	0.00	0.00	NA	0	0.00	0
Apollo Tyres	0.00	0.00	NA	0	0.00	0
Ashok Leyland	0.21	0.21	0%	0	4.19	0
Atul Auto	0.00	0.00	NA	0	0.00	0
Bajaj Auto	0.53	0.40	-23%	-12	7.87	0
Bharat Forge	0.19	0.18	0%	0	3.62	0
Eicher Motors	0.43	0.43	0%	0	8.47	0
Escorts	0.00	0.02	NA	2	0.37	0
Exide Industries	0.00	0.00	NA	0	0.00	0
Hero Motocorp	0.37	0.39	4%	2	7.61	0
Mahindra & Mahindra	1.12	1.12	0%	0	21.83	0
Maruti Suzuki India	1.16	1.19	2%	2	23.19	0
Minda Industries	0.00	0.02	NA	2	0.44	0
Motherson Sumi Wiring India	0.00	0.02	NA	2	0.44	0
Samvardhana Motherson International	0.00	0.00	NA	0	0.00	0
Tata Motors	0.80	0.81	2%	1	15.83	0
Tata Motors DVR*	0.11	0.12	10%	1	2.27	0
TVS Motor	0.20	0.20	0%	0	3.88	0
Cash	0.00	0.00	NA	0	0.0	0

Source: Emkay Research

■ High Conviction/Strong Over Weight ■ High Conviction/Strong Under Weight

Sector portfolio NAV

	Base					Latest
	1-Apr-19	26-Jul-21	25-Jan-22	26-Apr-22	27-Jun-22	26-Jul-22
EAP - Auto & Auto Ancillaries	100.0	120.6	138.1	134.6	142.0	147.8
BSE200 Neutral Weighted Portfolio (ETF)	100.0	120.1	137.1	134.1	141.7	147.4

^{*}Performance measurement base date 1st April 2019

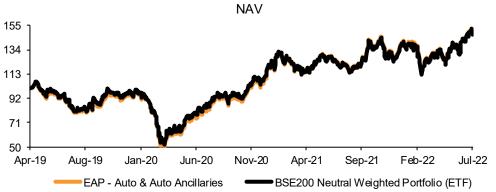
Source: Emkay Research

Price Performance (%)

	1m	3m	6m	12m
EAP - Auto & Auto Ancillaries	4.1%	9.8%	7.0%	22.6%
BSE200 Neutral Weighted Portfolio (ETF)	4.0%	9.9%	7.5%	22.7%

Source: Emkay Research

NAV chart



Source: Emkay Research

Please see our model portfolio (Emkay Alpha Portfolio): <u>Nifty</u> Please see our model portfolio (Emkay Alpha Portfolio): <u>SMID</u>

"Emkay Alpha Portfolio – SMID and Nifty are a supporting document to the Emkay Alpha Portfolios Report and is updated on regular intervals"

This report is intended for team.emkay@whitemarquesolutions.com use and downloaded at 07/28/2022 01:48 PM

Emkay Rating Distribution

Ratings	Expected Return within the next 12-18 months.	
BUY	Over 15%	
HOLD	Between -5% to 15%	
SELL	Below -5%	

Completed Date: 28 Jul 2022 04:56:09 (SGT) Dissemination Date: 28 Jul 2022 04:57:09 (SGT)

Sources for all charts and tables are Emkay Research unless otherwise specified.

GENERAL DISCLOSURE/DISCLAIMER BY EMKAY GLOBAL FINANCIAL SERVICES LIMITED (EGFSL):

Emkay Global Financial Services Limited (CIN-L67120MH1995PLC084899) and its affiliates are a full-service, brokerage, investment banking, investment management and financing group. Emkay Global Financial Services Limited (EGFSL) along with its affiliates are participants in virtually all securities trading markets in India. EGFSL was established in 1995 and is one of India's leading brokerage and distribution house. EGFSL is a corporate trading member of Bombay Stock Exchange Limited (BSE), National Stock Exchange of India Limited (NSE), MCX Stock Exchange Limited (MCX-SX). EGFSL along with its subsidiaries offers the most comprehensive avenues for investments and is engaged in the businesses including stock broking (Institutional and retail), merchant banking, commodity broking, depository participant, portfolio management, insurance broking and services rendered in connection with distribution of primary market issues and financial products like mutual funds, fixed deposits. Details of associates are available on our website i.e. www.emkavolobal.com

EGFSL is registered as Research Analyst with SEBI bearing registration Number INH000000354 as per SEBI (Research Analysts) Regulations, 2014. EGFSL hereby declares that it has not defaulted with any stock exchange nor its activities were suspended by any stock exchange with whom it is registered in last five years, except that NSE had disabled EGFSL from trading on October 05, October 08 and October 09, 2012 for a manifest error resulting into a bonafide erroneous trade on October 05, 2012. However, SEBI and Stock Exchanges have conducted the routine inspection and based on their observations have issued advice letters or levied minor penalty on EGFSL for certain operational deviations in ordinary/routine course of business. EGFSL has not been debarred from doing business by any Stock Exchange / SEBI or any other authorities; nor has its certificate of registration been cancelled by SEBI at any point of time.

EGFSL offers research services to clients as well as prospects. The analyst for this report certifies that all of the views expressed in this report accurately reflect his or her personal views about the subject company or companies and its or their securities, and no part of his or her compensation was, is or will be, directly or indirectly related to specific recommendations or views expressed in this report.

Other disclosures by Emkay Global Financial Services Limited (Research Entity) and its Research Analyst under SEBI (Research Analyst) Regulations, 2014 with reference to the subject company(s) covered in this report

EGFSL and/or its affiliates may seek investment banking or other business from the company or companies that are the subject of this material. Our salespeople, traders, and other professionals may provide oral or written market commentary or trading strategies to our clients that reflect opinions that are contrary to the opinions expressed herein, and our proprietary trading and investing businesses may make investment decisions that may be inconsistent with the recommendations expressed herein. In reviewing these materials, you should be aware that any or all of the foregoing, among other things, may give rise to real or potential conflicts of interest including but not limited to those stated herein. Additionally, other important information regarding our relationships with the company or companies that are the subject of this material is provided herein. This report is not directed to, or intended for distribution to or use by, any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction where such distribution, publication, availability or use would be contrary to law or regulation or which would subject EGFSL or its group companies to any registration or licensing requirement within such jurisdiction. Specifically, this document does not constitute an offer to or solicitation to any U.S. person for the purchase or sale of any financial instrument or as an official confirmation of any transaction to any U.S. person. Unless otherwise stated, this message should not be construed as official confirmation of any transaction. No part of this document may be used by private customers in United Kingdom. All material presented in this report, unless specifically indicated otherwise, is under copyright to Emkay. None of the material, nor its content, nor any copy of it, may be altered in any way, transmitted to, copied or distributed to any other party, without the prior express written permission of EGFSL. All trademarks, service marks and logos used in this report are trademarks or registered trademarks of EGFSL or its Group Companies. The information contained herein is not intended for publication or distribution or circulation in any manner whatsoever and any unauthorized reading, dissemination, distribution or copying of this communication is prohibited unless otherwise expressly authorized. Please ensure that you have read "Risk Disclosure Document for Capital Market and Derivatives Segments" as prescribed by Securities and Exchange Board of India before investing in Indian Securities Market. In so far as this report includes current or historic information, it is believed to be reliable, although its accuracy and completeness cannot be guaranteed.

- This publication has not been reviewed or authorized by any regulatory authority. There is no planned schedule or frequency for updating research publication relating to any issuer.
- Please contact the primary analyst for valuation methodologies and assumptions associated with the covered companies or price targets

Disclaimer for U.S. persons only: This research report is a product of Emkay Global Financial Services Limited (Emkay), which is the employer of the research analyst(s) who has prepared the research report. The research analyst(s) preparing the research report is/are resident outside the United States (U.S.) and are not associated persons of any U.S. regulated broker-dealer and therefore the analyst(s) is/are not subject to supervision by a U.S. broker-dealer, and is/are not required to satisfy the regulatory licensing requirements of Financial Institutions Regulatory Authority (FINRA) or required to otherwise comply with U.S. rules or regulations regarding, among other things, communications with a subject company, public appearances and trading securities held by a research analyst account. This report is intended for distribution to "Major Institutional Investors" as defined by Rule 15a-6(b)(4) of the U.S. Securities and Exchange Act, 1934 (the Exchange Act) and interpretations thereof by U.S. Securities and Exchange Commission (SEC) in reliance on the sender. Further, this report may not be copied, duplicated and/or transmitted onward to any U.S. person, which is not the Major Institutional Investor. In reliance on the exemption from registration provided by Rule 15a-6 of the Exchange Act and interpretations thereof by the SEC in order to conduct certain business with Major Institutional Investors.

ANALYST CERTIFICATION BY EMKAY GLOBAL FINANCIAL SERVICES LIMITED (EGFSL)

The research analyst(s) primarily responsible for the content of this research report, in part or in whole, certifies that the views about the companies and their securities expressed in this report accurately reflect his/her personal views. The analyst(s) also certifies that no part of his/her compensation was, is, or will be, directly or indirectly, related to specific recommendations or views expressed in the report. The research analyst (s) primarily responsible of the content of this research report, in part or in whole, certifies that he or his associate does not serve as an officer, director or employee of the issuer or the new listing applicant (which includes in the case of a real estate investment trust, an officer of the management company of the real estate investment trust; and in the case of any other entity, an officer or its equivalent counterparty of the entity who is responsible for the management of the issuer or the new listing applicant). The research analyst(s) primarily responsible for the content of this research report or his associate does not have financial interests in relation to an issuer or a new listing applicant that the analyst reviews. EGFSL has procedures in place to eliminate, avoid and manage any potential conflicts of interests that may arise in connection with the production of research reports. The research analyst(s) responsible for this report operates as part of a separate and independent team to the investment banking function of the EGFSL and procedures are in place to ensure that confidential information held by either the research or investment banking function is handled appropriately. There is no direct link of EGFSL compensation to any specific investment banking function of the EGFSL.

¹ An associate is defined as (i) the spouse, or any minor child (natural or adopted) or minor step-child, of the analyst; (ii) the trustee of a trust of which the analyst, his spouse, minor child (natural or adopted) or minor step-child, is a beneficiary or discretionary object; or (iii) another person accustomed or obliged to act in accordance with the directions or instructions of the analyst.

COMPANY-SPECIFIC / REGULATORY DISCLOSURES BY EMKAY GLOBAL FINANCIAL SERVICES LIMITED (EGFSL):

Disclosures by Emkay Global Financial Services Limited (Research Entity) and its Research Analyst under SEBI (Research Analyst) Regulations, 2014 with reference to the subject company(s) covered in this report-:

- 1. EGFSL, its subsidiaries and/or other affiliates do not have a proprietary position in the securities recommended in this report as of July 28, 2022
- 2. EGFSL, and/or Research Analyst does not market make in equity securities of the issuer(s) or company(ies) mentioned in this Research Report Disclosure of previous investment recommendation produced:
- 3. EGFSL may have published other investment recommendations in respect of the same securities / instruments recommended in this research report during the preceding 12 months. Please contact the primary analyst listed in the first page of this report to view previous investment recommendations published by EGFSL in the preceding 12 months.
- 4. EGFSL, its subsidiaries and/or other affiliates and Research Analyst or his/her relative's does not have any material conflict of interest in the securities recommended in this report as of July 28, 2022.
- 5. EGFSL, its subsidiaries and/or other affiliates and Research Analyst or his/her relative's does not have actual/beneficial ownership of 1% or more securities of the subject company at the end of the month immediately preceding the July 28, 2022
- 6. EGFSL, its subsidiaries and/or other affiliates and Research Analyst have not received any compensation in whatever form including compensation for investment banking or merchant banking or brokerage services or for products or services other than investment banking or merchant banking or brokerage services from securities recommended in this report (subject company) in the past 12 months.
- 7. EGFSL, its subsidiaries and/or other affiliates and/or and Research Analyst have not received any compensation or other benefits from securities recommended in this report (subject company) or third party in connection with the research report.
- 8. Securities recommended in this report (Subject Company) has not been client of EGFSL, its subsidiaries and/or other affiliates and/or and Research Analyst during twelve months preceding the July 28, 2022

² Financial interest is defined as interest that are commonly known financial interest, such as investment in the securities in respect of an issuer or a new listing applicant, or financial accommodation arrangement between the issuer or the new listing applicant and the firm or analysis. This term does not include commercial lending conducted at the arm's length, or investments in any collective investment scheme other than an issuer or new listing applicant notwithstanding the fact that the scheme has investments in securities in respect of an issuer or a new listing applicant.

RESTRICTIONS ON DISTRIBUTION

General	This report is not directed to, or intended for distribution to or use by, any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction where such distribution, publication, availability or use would be contrary to law or regulation.
Australia	This report is not for distribution into Australia.
Hong Kong	This report is not for distribution into Hong Kong.
Indonesia	This report is being distributed in Indonesia by PT DBS Vickers Sekuritas Indonesia.
Malaysia	This report is not for distribution into Malaysia.
Singapore	This report is distributed in Singapore by DBS Bank Ltd (Company Regn. No. 16800306E) or DBSVS (Company Regn. No. 1860024G) both of which are Exempt Financial Advisers as defined in the Financial Advisers Act and regulated by the Monetary Authority of Singapore. DBS Bank Ltd and/or DBSVS, may distribute reports produced by its respective foreign entities, affiliates or other foreign research houses pursuant to an agreement under Regulation 32C of the financial Advisers Regulations. Singapore recipients should contact DBS Bank Ltd at 6327 2288 for matters arising from, or in connection with the report.
Thailand	This report is being distributed in Thailand by DBS Vickers Securities (Thailand) Co Ltd.
	This report is disseminated in the United Kingdom by DBS Vickers Securities (UK) Ltd, ("DBSVUK"). DBSVUK is authorised and regulated by the Financial Conduct Authority in the United Kingdom. In respect of the United Kingdom, this report is solely intended for the clients of DBSVUK, its respective connected and
United Kingdom	associated corporations and affiliates only and no part of this document may be (i) copied, photocopied or duplicated in any form or by any means or (ii) redistributed without the prior written consent of DBSVUK. This communication is directed at persons having professional experience in matters relating to investments. Any investment activity following from this communication will only be engaged in with such persons. Persons who do not have professional experience in matters relating to investments should not rely on this communication.
Dubai International Financial Centre	This research report is being distributed by DBS Bank Ltd., (DIFC Branch) having its office at units 608-610, 6 th Floor, Gate Precinct Building 5, PO Box 506538, Dubai International Financial Centre (DIFC), Dubai, United Arab Emirates. DBS Bank Ltd., (DIFC Branch) is regulated by The Dubai Financial Services Authority. This research report is intended only for professional clients (as defined in the DFSA rulebook) and no other person may act upon it.
United Arab Emirates	This report is provided by DBS Bank Ltd (Company Regn. No. 196800306E) which is an Exempt Financial Adviser as defined in the Financial Advisers Act and regulated by the Monetary Authority of Singapore. This report is for information purposes only and should not be relied upon or acted on by the recipient or considered as a solicitation or inducement to buy or sell any financial product. It does not constitute a personal recommendation or take into account the particular investment objectives, financial situation, or needs of individual clients. You should contact your relationship manager or investment adviser if you need advice on the merits of buying, selling or holding a particular investment. You should note that the information in this report may be out of date and it is not represented or warranted to be accurate, timely or complete. This report or any portion thereof may not be reprinted, sold or redistributed without our written consent.
United States	DBSVUSA did not participate in its preparation. The research analyst(s) named on this report are not registered as research analysts with FINRA and are not associated persons of DBSVUSA. The research analyst(s) are not subject to FINRA Rule 2241 restrictions on analyst compensation, communications with a subject company, public appearances and trading securities held by a research analyst. This report is being distributed in the United States by DBSVUSA, which accepts responsibility for its contents. This report may only be distributed to Major U.S. Institutional Investors (as defined in SEC Rule 15a-6) and to such other institutional investors and qualified persons as DBSVUSA may authorize. Any U.S. person receiving this report who wishes to effect transactions in any securities referred to herein should contact DBSVUSA directly and not its affiliate.
Other jurisdictions	In any other jurisdictions, except if otherwise restricted by laws or regulations, this report is intended only for qualified, professional, institutional or sophisticated investors as defined in the laws and regulations of such jurisdictions.

Emkay Global Financial Services Ltd.

CIN - L67120MH1995PLC084899

7th Floor, The Ruby, Senapati Bapat Marg, Dadar - West, Mumbai - 400028. India Tel: +91 22 66121212 Fax: +91 22 66121299 Web: www.emkayglobal.com