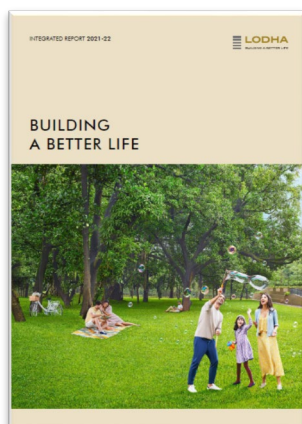


# Macrotech Developers

**BSE SENSEX**  
58,817

**S&P CNX**  
17,535



Bloomberg	LODHA IN
Equity Shares (m)	482
M.Cap.(INRb)/(USDb)	514.5 / 6.5
52-Week Range (INR)	1539 / 761
1, 6, 12 Rel. Per (%)	-10/-19/14
12M Avg Val (INR M)	496

## Financials & Valuations (INR b)

Y/E MARCH	FY22	FY23E	FY24E
Sales	92.3	95.3	103.7
EBITDA	21.2	22.1	29.1
EBITDA Margin (%)	23.0	23.2	28.1
Adj PAT	12.1	14.3	21.7
Cons. EPS (INR)	25.1	29.8	45.1
EPS Growth (%)	40.3	66.4	80.9
BV/Share (INR)	252.6	281.2	317.3

## Ratios

Net D:E	0.8	0.4	0.1
RoE (%)	13.6	11.2	15.1
RoCE (%)	7.3	7.7	10.9
Payout (%)	0.0	0.0	20.0

## Valuations

P/E (x)	42.4	35.7	23.5
P/BV (x)	4.2	3.8	3.3
EV/EBITDA (x)	28.5	26.0	18.4
Div. Yield (%)	0.0	0.0	0.9

## Shareholding pattern (%)

As On	Jun-22	Mar-22	Jun-21
Promoter	82.2	82.2	88.5
DII	1.9	1.5	1.0
FII	14.5	14.9	8.7
Others	1.4	1.4	1.8

FII Includes depository receipts

**CMP: INR1,052**

**TP: INR1,570 (+49%)**

**Buy**

## Healthy growth outlook; balance sheet strengthening

Macrotech Developers (MDL)'s FY22 Annual Report highlights: a) the management target of 20% pre-sales CAGR in the medium term along with consistent improvement in RoE, b) accelerated deleveraging of balance sheet that is likely to reach 1x Net Debt/OCF in FY23 and c) active risk mitigation strategies to minimize the adverse impact of macroeconomic challenges.

## Takeaways from the MD's letter – growth drivers in place

- The Indian housing market is on the cusp of multi-year growth and the industry has the potential to grow by 3-4x in the next decade aided by rising income levels and improving demography.
- On this backdrop, MDL is aiming 20% CAGR in pre-sales in the medium term backed by robust launch pipeline and targeted growth strategy.
- During the reporting year, the company expanded into newer micro-markets across Mumbai Metropolitan Region (MMR) and Pune through the capital-light JDA route and added 11 new projects amounting to nearly INR150b of cumulative GDV.
- MDL also intends to grow in Bengaluru, which is a steady but fragmented market with top five players having 30% aggregate market share.
- During the year, MDL entered into partnerships with two strategic investors to establish a pan-India presence in digital infrastructure space that includes logistics, industrial parks and in-city fulfillment centers.
- The UK projects too posted the best ever pre-sales of GBP531m and the company is likely to get a part of its investment repatriated during FY23E.

## Healthy project pipeline; encouraging progress on asset-light strategy

- MDL has outlined a project pipeline of 11msf to be launched in FY23E, including some of the recently signed projects along with its first project in Bengaluru and another 20msf to be launched over the next 2-3 years.
- In FY22, MDL has signed 11 projects with development potential of 9msf and GDV of INR146b. Management aims to continue with the new project addition momentum and add projects with GDV of INR150b in FY23E.
- While the company has progressed well in increasing its exposure in Mumbai, it is aiming at similar deal additions in Pune and at the newly entered market of Bengaluru.
- During the recent concall, management highlighted that it has significantly expanded the company's addressable market to INR2.5t by tapping into the newer micro-markets mentioned above.

## Key Financial highlights – deleveraging plans on track

- **P&L highlights:** Revenue from operations grew 69% YoY to INR92b, driven by completion of 5.2msf residential projects. MDL's EBITDA stood at INR21b, up 55% YoY, with an operating margin of 23% (v/s 25% in FY21). The company reported PAT of INR12b v/s loss of INR2.5b in FY22.

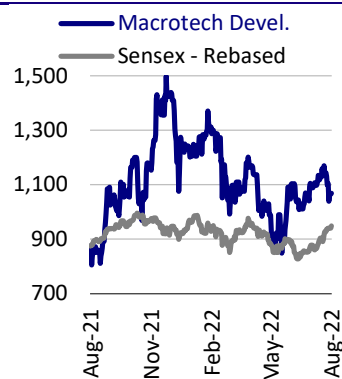
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**Sourabh Gilda – Research Analyst** (Sourabh.Gilda@motilaloswal.com)

**Investors are advised to refer through important disclosures made at the last page of the Research Report.**

Motilal Oswal research is available on [www.motilaloswal.com/Institutional-Equities](http://www.motilaloswal.com/Institutional-Equities), Bloomberg, Thomson Reuters, Factset and S&P Capital.

## Stock's performance (one-year)



- **Debt:** Gross debt of INR115b included – LT borrowings amounting to INR27b and ST borrowings of INR88b in FY22.
- **Liquidity:** In addition to cash and bank balance of INR14b, MDL also had liquid investments amounting to INR6b, thus resulting in a net debt of INR95b in FY22.
- Driven by INR40b equity raise, strong collections of INR78b and OCF of INR40b in FY22, MDL's net debt declined to INR95b from INR162b in FY21.

## RoE normalizes to 14% in FY22; targeting 20% RoE in the medium term

- The accelerated deleveraging aided by capital raise and strong OCF normalized MDL's RoE to 14% in FY22 from 40%+ in FY19.
- The company is targeting to improve its RoE to 20% in the medium term, which we believe will be driven by: a) improving PAT margins through operating leverage, b) higher asset turns led by increase in completions and c) rising share of JDA projects capping the increase in assets.

## Valuation and view:

- We revisited our project delivery assumptions and revise our FY24E Revenue/EBITDA/PAT by 10%/19%/19% and also introduce our FY25 projections.
- We maintain our pre-sales and cash flow estimates for MDL as new project additions are already built-in to our estimates.
- The company continues to progress well both on deleveraging as well as seeking its '20-20-20' medium-term growth strategy as highlighted in our [recent report](#).
- At CMP, the stock trades at 1.0x P/NAV indicating limited premium for growth that the company will achieve beyond FY23E. **Maintain BUY with an unchanged SoTP-based TP of INR1,570.**

## Exhibit 1: Based on our SoTP approach, we arrive at a NAV of INR814b (or INR1,570/share)

Particulars	Rationale	Value (INR b)	Per share (INR)	Contribution	As a percentage of CMP
Residential	❖ DCF of four years cash flow at a WACC of 11.6% and terminal value assuming 5% long term growth	666	1,384	88%	134%
Commercial	❖ Cap rate of 9% for operational assets and DCF for ongoing and planned assets	46	95	6%	9%
Industrial	❖ PV of future cash flows discounted at a WACC of 12%	80	166	11%	16%
UK investment	❖ PV of future cash flows discounted at a WACC of 12%	22	46	3%	4%
<b>Gross asset value</b>		<b>814</b>	<b>1,690</b>	<b>108%</b>	<b>163%</b>
Net debt	❖ FY23E	(58)	(120)	-8%	-12%
<b>Net asset value</b>		<b>756</b>	<b>1,570</b>	<b>100%</b>	<b>152%</b>
No. of share (m)		481.5			
<b>Target price (INR)</b>		<b>1,570</b>			
CMP (INR)		1,052			
Upside (%)		49			

Source: MOFSL, Company

## Existing markets contribute ~80% to overall sales

- In FY22, MDL achieved pre-sales of INR84b from residential business (up 56% YoY) driven by strong traction in its core markets of South/Central Mumbai, Thane and extended eastern suburbs.
- While the improved demand for RTM inventory led to 41% YoY increase in sales in South/Central Mumbai, strong response to new launches at Palava resulted in 86% YoY growth in pre-sales from extended eastern suburbs.
- During the year, MDL booked 7.9msf (up 60% YoY) and launched 5.2 msf.

## Micro-market performance review

### South and central Mumbai:

- In these markets, the company achieved INR32b of pre-sales (41% YoY growth). This was largely driven by availability of ready and mature inventories and lack of similar supply in the segment from competitors.

### Thane:

- In Thane, MDL achieved INR16.7b of pre-sales primarily driven by the strong recovery seen at all its Thane projects.

### Extended eastern suburbs:

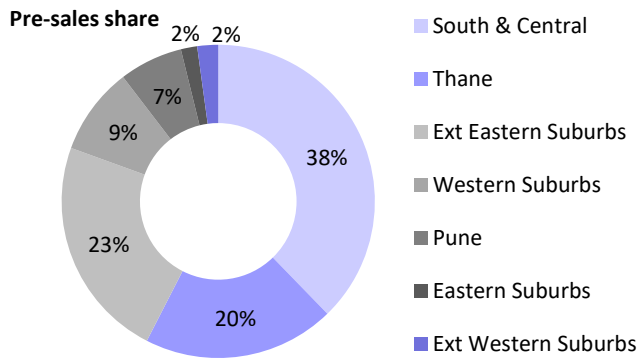
- Pre-sales in the extended eastern suburb of MMR climbed to INR19.5b, delivering 86% YoY growth as both the townships at Palava and Upper Thane showed strong traction.
- Upper Thane witnessed strong uptick in occupancy as the company received Occupation Certificate (OC) for 24 buildings since Mar'21 and this will further help in sustaining sales traction.
- During the year, MDL launched a new sector at Phase 2 of Palava, which substantially contributed to pre-sales. New launches planned at both Palava and Upper Thane coupled with significant infrastructure augmentation around both the townships will drive the pre-sales momentum going ahead.

### Western Suburbs:

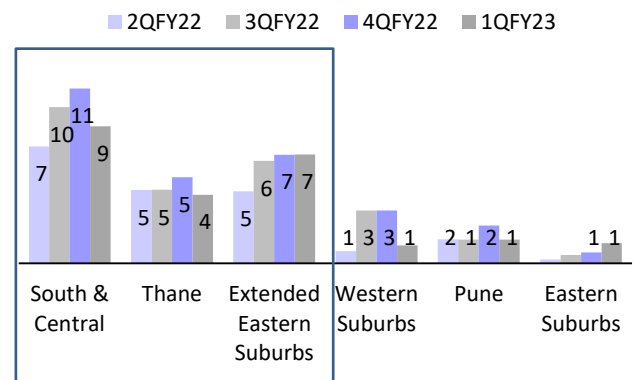
- Backed by the new project addition in Kandivali (a suburb of Mumbai), pre-sales surged ~5x YoY to INR7.7b. Management expects this micro market to be one of the growth areas for the company over the next 2-3 years.

### Pune:

- MDL expanded in this market through a JDA at NIBM road. Driven by a strong response to the new project launch, Pune accounted for a pre-sales of INR5.6b for the financial year, a 2.7x YoY growth.

**Exhibit 2: MDL generated ~80% share from core markets**

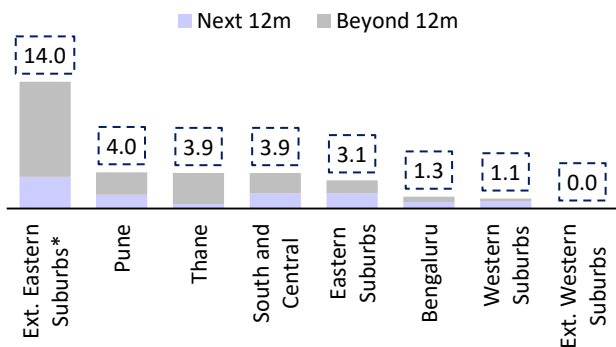
Source: Company, MOFSL

**Exhibit 3: Quarterly split of sales from various micro-markets (INR b)**

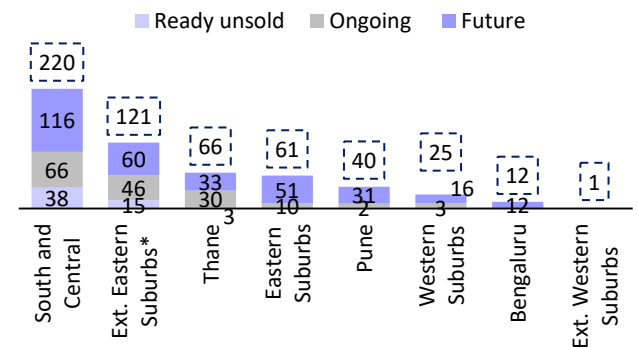
Source: Company, MOFSL

### 31msf of medium-term launch pipeline; largely concentrated in existing core markets

- As of Jun'22, MDL had 31msf of project pipeline to be launched over the next three years.
- Including the ready and ongoing unsold inventory of INR227b, the total revenue potential accounts for INR550b that should suffice for the targeted pre-sales growth in the next two years.
- Existing core markets of South/Central Mumbai, Thane and extended eastern suburbs account for 70% of the total pipeline in terms of volume and 75% in terms of value.

**Exhibit 4: MDL has a strong 31msf of pipeline to be launched in the medium term**

Source: Company, MOFSL

**Exhibit 5: Including ready and ongoing unsold inventory, the pipeline has a revenue potential of INR550b**

Source: Company, MOFSL

## Management discussion and analysis

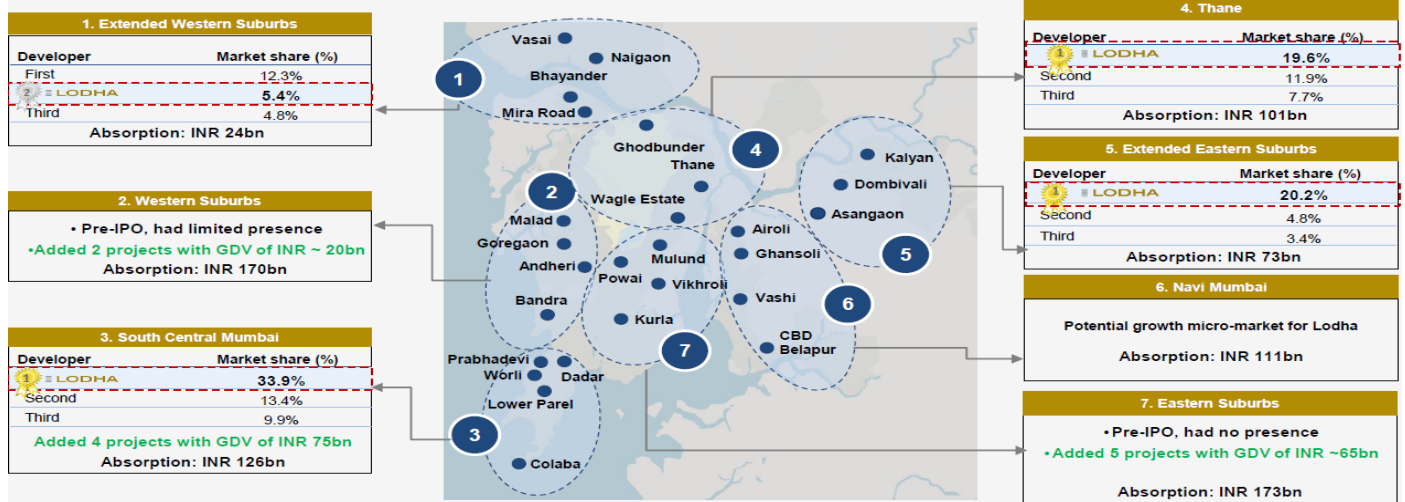
- With leadership position in three core markets of Mumbai, MDL now plans to leverage on the JDA opportunities and diversify its presence across all seven micro-markets in the city.
- The company forayed into Pune and Bengaluru and it intends to capture 10-15% market share there, which would enable it to deliver on its target of 20%+ consistent growth in the medium term.
- MDL also has superior risk management practices as it has highlighted various mitigation measures towards risk that can impact its operational and financial performances adversely.

### Expanding reach in other micro-markets

- In Mumbai, MDL has been predominantly present in South Central Mumbai, Thane and extended eastern suburbs with 20%+ market share. As a part of its consistent growth strategy, it highlighted the need to expand into under-represented micro-markets by way of JDAs.
- Eastern suburbs could be the fourth micro-market where MDL could gain significant market share in the near term as it has signed five new projects with cumulative development potential of 4msf and GDV of INR65b.
- While deal additions on Western suburbs have been slow, management expects this micro-market to be one of the growth areas for the company over the next 2-3 years.

### Exhibit 6: MDL is looking to expand its presence in under-penetrated markets of MMR with an addressable size of INR480b

Market share by absorption in INR bn



Source: Company

### Foraying into new markets

- With an aim to deliver consistent growth of 20%+ in medium term, MDL is expanding its footprints to Pune and Bengaluru.
- While the company already had a small presence in Pune market, it is now actively looking out to add multiple projects in the city. Driven by the launch of its new project, MDL achieved sales of INR6b in FY22 as it sold more than 60% of the launched inventory.
- MDL currently has a team of 150 and will reach 250 soon as it is targeting to capture 15% market share in the medium term.



- Similarly, MDL has recently forayed into Bengaluru by signing a JDA project with GDV of INR12b. It intends to capture a market share of 10% driven by gradual gains of 2-3% over the next five years

**Exhibit 7: Signed three new JDA projects in 1QFY23; expects the deal addition momentum to continue**

Micro-market	Saleable Area (msf)	Est GDV (INR b)	MDL's commercial interest	Launched/Est. Launch
<b>Signed till FY22</b>				
MMR -Western Suburbs	1.2	15	Attributable PBT at 20% of GDV	Q3FY22
Pune	1.5	10	67.5% of Revenue	Q2FY22
MMR -Eastern Suburbs	0.6	10	69% of Revenue	Q2FY22
MMR -Eastern Suburbs	0.3	5	Attributable PBT at 18% of GDV	FY23
MMR -Western Suburbs	0.4	5	Attributable PBT at 20% of GDV	FY23
MMR -Eastern Suburbs	1.5	25	Attributable PBT at 18% of GDV	FY23
MMR -South Central	0.8	21	65% of Revenue	FY23
MMR -South Central	0.8	20	65% of Revenue	FY23
MMR -Eastern Suburbs	1.0	17	Attributable PBT at 18% of GDV	FY23
MMR -South Central	0.4	10	65% of Revenue	FY23
MMR -Eastern Suburbs	0.4	8	Attributable PBT at 20% of GDV	Q4FY22
<b>Signed in 1QFY23</b>				
MMR - South Central	0.5	24	50% of Revenue	FY23
Pune - South West	3.3	26	75% of Revenue	Starting FY23
Bengaluru - North	1.3	12	70% of Revenue	Starting FY23
<b>1QFY23</b>	<b>5.1</b>	<b>62</b>		
<b>Total</b>	<b>14.0</b>	<b>208</b>		

**Exhibit 8: Pune has a market size of INR250b evenly spread across the micro-markets****Market size: INR ~25,000cr**

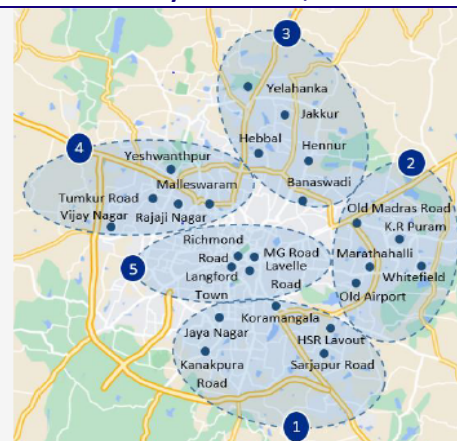
	Micro-market	Market Size (INR cr)
1	Central	1,000
2	North-East	4,500
3	South-East	3,500
4	South-West	3,500
5	North-West	6,500
6	Pimpri-Chinchwad	6,000
	<b>Total</b>	<b>25,000</b>



Source: Company

**Exhibit 9: Bengaluru has a market size of INR400b dominated by South East, and North****Market size: INR ~40,000 crores**

	Micro-market	Market Size (INR cr)
1	South	18,500
2	East	8,000
3	North	11,200
4	West	2,000
5	Central	300
	<b>Total</b>	<b>40,000</b>



Source: Company

**Risk mitigation to minimize the adverse impact of macroeconomic factors**

The company has identified certain key risk areas and has adopted mitigation measures to minimize the adverse impact of such risk on its operating and financial performances:

- **Economic slowdown:** Aided by rising income and improving demography along with factors such as increasing urbanization and the trend of nuclear families, the industry has the potential to scale up 3x to 4x over the next decade. Additionally, attractive affordability means that any negative impact of economic slowdown will be overcome in a relatively shorter time frame.
- **Mortgage rate:** In line with MDL's endeavor to keep the affordability intact, the strategy is to absorb any increase in mortgage rate beyond 50-75 bp for a period of two years, beyond which rising wages will take care of the shortfall. The cost of absorption for a 100 bp increase in mortgage rate (beyond 50 bp) would be around 1% to 1.25% of the capital value over a two-year period and can be comfortably offset by price hikes
- **Commodity inflation:** Construction cost is incurred over the entire construction lifecycle for three to four years, during which commodity costs could moderate. Additionally, MDL has ready unsold inventory as well as advanced under-construction inventory where the commodity-linked costs are primarily incurred. This provides a natural hedge to the commodity price inflation and would benefit in a rising home price environment.
- **Concentration risk:** MDL plans to expand into all micro-markets of MMR/Pune, and has also announced its entry into Bengaluru in FY23E. The plan is also to diversify operations by developing digital infrastructure that includes warehousing, logistics, etc.

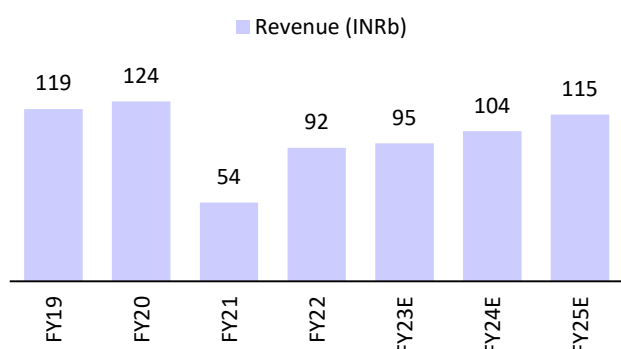
## Financial analysis – declining debt; improving RoE

- MDL reported FY22 revenue of INR92b, up 69% YoY, and its EBITDA stood at INR21b. It reported a PAT of INR12b v/s a loss of INR2.5b in FY21.
- Driven by INR40b equity raise, strong collections of INR78b and OCF of INR40b during FY22, MDL's net debt declined to INR93b from INR162b in FY21. It is aiming to further reduce the net debt below INR60b during the current year.
- The accelerated deleveraging has normalized MDL's RoE to 14% in FY22 and management has highlighted its intention to increase it to 20% in near term.

### Revenue to report 7% CAGR; PAT to post 29% CAGR over FY22-25E

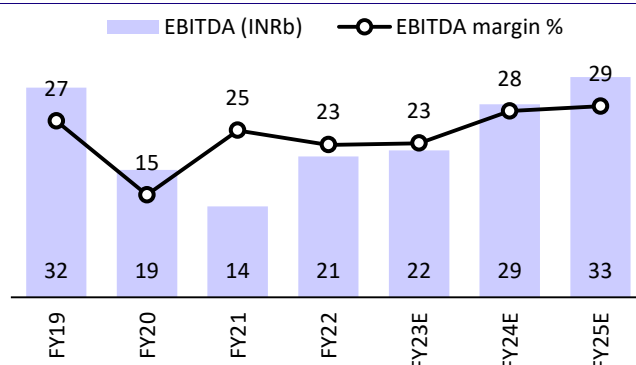
- MDL's revenue from operations grew 69% YoY to INR92b driven by completion of 5.2msf of residential projects. We expect the topline to clock 7% CAGR over FY22-25E aided by 8-9msf of project completions each year and INR12-16b of monetization in commercial and industrial segments.
- MDL's EBITDA stood at INR21b, up 55% YoY with a margin of 23% (v/s 25% in FY21). The EBITDA growth is likely to be higher driven by improvement in margin due to declining mix of low-margin projects and improved operating leverage.

**Exhibit 10: MDL's topline to report 7% CAGR over FY22-25E**



Source: Company, MOFSL

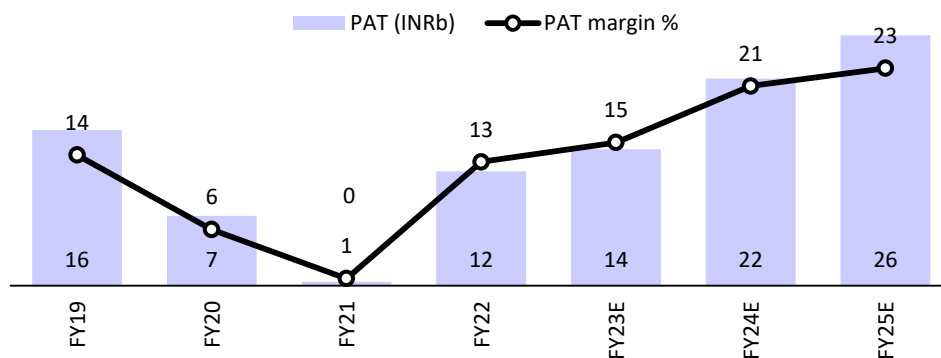
**Exhibit 11: EBITDA growth to post 16% CAGR**



Source: Company, MOFSL

- Accelerated de-leveraging will further enhance the PAT margin to 23% in FY25E leading to a PAT CAGR of 29% over FY22-25E.

**Exhibit 12: PAT is expected to grow at 29% CAGR over FY22-25**



Source: Company, MOFSL

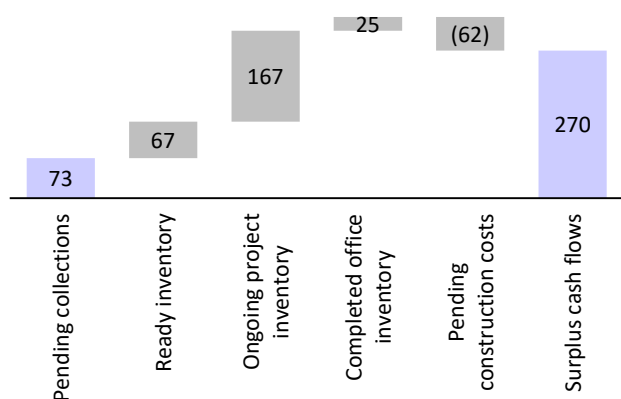
### Deleveraging plans on track

- MDL's current project pipeline has a potential to generate INR270b over the next few years, which would translate into an OCF of INR50b+ each year



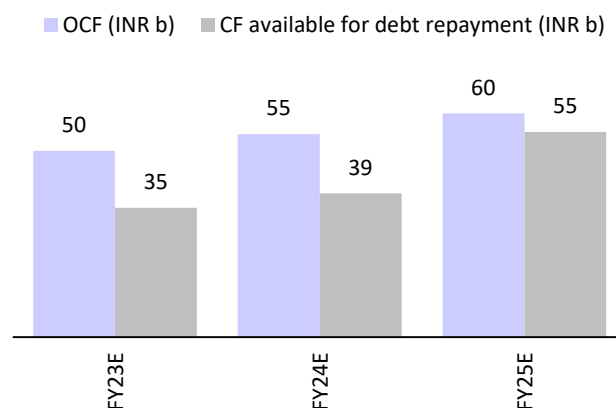
- While the management is targeting to reach 1x Debt/OCF in the current year, strengthening B/S would enable company to seek any opportunistic outright land transaction that market may offer in future.

**Exhibit 13: Over next 4-5 years, ongoing and completed project pipeline will contribute ~INR270b of cash flows**



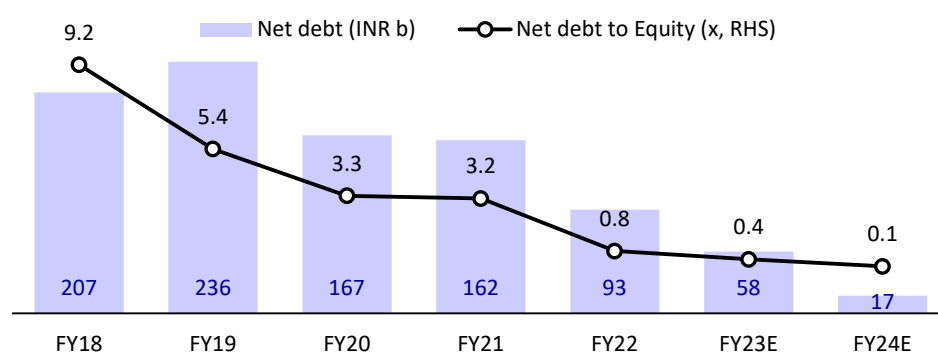
Source: Company, MOFSL

**Exhibit 14: The company is likely to generate INR50b+ OCF over the next three years**



Source: Company, MOFSL

**Exhibit 15: Healthy cash flows could enable accelerated deleveraging**



### Return on Equity – DuPont analysis

- Driven by accelerated deleveraging and lower PAT margin, MDL's RoE normalized to 17% in FY20. While it stood at 14% in FY22, the RoE is expected to further decline to 11% in FY23 led by inflated equity base (post-fundraise) and lower asset turnover ratio, which has been in the range of 0.2-0.3x over the last five years.
- However, during the next two years, we expect the company's RoE to improve to 16% aided by expanding PAT margin and marginal improvement in asset turnover from FY23E base.

**Exhibit 16: MDL's RoE to improve to 16% by FY25E**

	FY19	FY20	FY21	FY22	FY23E	FY24E	FY25E
PAT Margin	14%	6%	1%	13%	15%	21%	23%
Asset turnover	0.2	0.3	0.1	0.2	0.2	0.3	0.3
Financial Leverage	12.9	10.7	8.7	4.6	3.0	2.7	2.5
<b>RoE</b>	<b>43%</b>	<b>17%</b>	<b>1%</b>	<b>14%</b>	<b>11%</b>	<b>15%</b>	<b>16%</b>

Source: Company, MOFSL

## ESG, CSR & Diversity

### Environment

- MDL constituted the ESG committee to oversee implementation of ESG programs.
- Partnered with Rocky Mountain Institute (RMI) to develop the MDL Net Zero Accelerator and achieve the net zero target by 2035.
- Initiated end-to-end renewable energy transition at construction sites. In FY22, the share of renewable energy in operations was 18%.
- Achieved more than 50% reduction in absolute GHG emission – Scope 1, 2 since FY18.
- Over 40MLD capacity of Sewage Treatment Plants (STP) have been installed across projects.

### Governance pointers

- MDL has a multi-tiered governance structure with well-defined roles and responsibilities. Of the total seven Board members, four are Non-Executive and one among them is a woman. Average Board tenure in 4.9 years.
- As per the auditor report, MDL has complied with all the statutory and regulatory compliance requirements.

### CSR and social initiatives

- An amount of INR59.8m (INR146m in FY21) has been spent on CSR during FY22 for the activities mentioned in Schedule VII of the Companies Act 2013.
- Registration under Building and Other Construction Workers (BOCW) Welfare schemes has enabled access to social security for 170,000+ workers.

## Financials and valuations

### Consolidated – Income statement

	(INR m)						
Y/E March	FY19	FY20	FY21	FY22	FY23E	FY24E	FY25E
<b>Total Income from Operations</b>	<b>1,19,070</b>	<b>1,24,426</b>	<b>54,486</b>	<b>92,332</b>	<b>95,284</b>	<b>1,03,709</b>	<b>1,15,236</b>
Change (%)	-12.0	4.5	-56.2	69.5	3.2	8.8	11.1
<b>Total Expenditure</b>	<b>87,399</b>	<b>1,05,223</b>	<b>40,766</b>	<b>71,085</b>	<b>73,128</b>	<b>74,572</b>	<b>82,002</b>
% of Sales	73.4	84.6	74.8	77.0	76.7	71.9	71.2
<b>EBITDA</b>	<b>31,670</b>	<b>19,203</b>	<b>13,720</b>	<b>21,247</b>	<b>22,156</b>	<b>29,137</b>	<b>33,233</b>
Margin (%)	26.6	15.4	25.2	23.0	23.3	28.1	28.8
Depreciation	1,944	3,064	734	748	769	798	827
<b>EBIT</b>	<b>29,726</b>	<b>16,139</b>	<b>12,985</b>	<b>20,499</b>	<b>21,387</b>	<b>28,339</b>	<b>32,406</b>
Int. and Finance Charges	5,556	7,315	11,257	6,803	4,152	665	359
Other Income	719	1,184	3,231	3,460	2,357	2,013	3,863
<b>PBT bef. EO Exp.</b>	<b>24,889</b>	<b>10,008</b>	<b>4,959</b>	<b>17,156</b>	<b>19,591</b>	<b>29,688</b>	<b>35,910</b>
EO Items	0	56	-4,628	0	0	0	0
<b>PBT after EO Exp.</b>	<b>24,889</b>	<b>10,064</b>	<b>332</b>	<b>17,156</b>	<b>19,591</b>	<b>29,688</b>	<b>35,910</b>
Total Tax	8,449	2,615	-147	5,080	5,192	7,867	9,516
Tax Rate (%)	33.9	26.0	-44.4	29.6	26.5	26.5	26.5
Minority Interest	78	130	77	61	52	52	52
<b>Reported PAT</b>	<b>16,361</b>	<b>7,319</b>	<b>402</b>	<b>12,014</b>	<b>14,348</b>	<b>21,768</b>	<b>26,342</b>
<b>Adjusted PAT</b>	<b>16,361</b>	<b>7,278</b>	<b>7,084</b>	<b>12,014</b>	<b>14,348</b>	<b>21,768</b>	<b>26,342</b>
Change (%)	-8.4	-55.5	-2.7	69.6	19.4	51.7	21.0
Margin (%)	13.7	5.8	13.0	13.0	15.1	21.0	22.9

### Consolidated - Balance Sheet

	(INR m)						
Y/E March	FY19	FY20	FY21	FY22	FY23E	FY24E	FY25E
Equity Share Capital	3,959	3,959	3,959	4,815	4,815	4,815	4,815
Total Reserves	34,451	41,564	42,031	1,16,235	1,30,583	1,47,997	1,69,071
<b>Net Worth</b>	<b>38,410</b>	<b>45,523</b>	<b>45,990</b>	<b>1,21,050</b>	<b>1,35,398</b>	<b>1,52,813</b>	<b>1,73,886</b>
Minority Interest	5,348	5,192	5,269	568	568	568	568
Total Loans	2,56,406	1,84,232	1,81,669	1,15,367	82,367	37,367	27,367
Deferred Tax Liabilities	-3,206	-935	-2,098	1,911	5,833	10,176	15,940
<b>Capital Employed</b>	<b>2,96,958</b>	<b>2,34,011</b>	<b>2,30,829</b>	<b>2,38,896</b>	<b>2,24,166</b>	<b>2,00,923</b>	<b>2,17,761</b>
Gross Block	17,704	17,499	17,608	18,318	19,087	19,885	20,711
Less: Accum. Deprn.	4,877	5,649	6,383	7,130	7,900	8,697	9,524
<b>Net Fixed Assets</b>	<b>12,827</b>	<b>11,851</b>	<b>11,226</b>	<b>11,187</b>	<b>11,187</b>	<b>11,187</b>	<b>11,187</b>
<b>Investment Property</b>	<b>1,933</b>	<b>2,882</b>	<b>2,767</b>	<b>2,650</b>	<b>2,650</b>	<b>2,650</b>	<b>2,650</b>
Goodwill on Consolidation	6,627	5,477	5,471	5,388	5,388	5,388	5,388
Capital WIP	63	63	63	0	0	0	0
<b>Total Investments</b>	<b>14,050</b>	<b>15,529</b>	<b>15,794</b>	<b>5,740</b>	<b>5,688</b>	<b>5,636</b>	<b>20,584</b>
<b>Curr. Assets, Loans&amp;Adv.</b>	<b>4,59,933</b>	<b>3,70,188</b>	<b>3,55,663</b>	<b>3,59,824</b>	<b>3,66,029</b>	<b>3,62,489</b>	<b>3,77,851</b>
Inventory	4,15,124	2,90,314	2,83,007	2,73,583	2,65,823	2,56,467	2,40,597
Account Receivables	4,843	7,943	6,545	6,461	3,916	4,262	4,736
Cash and Bank Balance	6,575	1,870	3,668	12,457	18,968	14,438	45,196
Loans and Advances	33,390	70,061	62,442	67,322	77,322	87,322	87,322
<b>Curr. Liability &amp; Prov.</b>	<b>1,98,475</b>	<b>1,71,979</b>	<b>1,60,153</b>	<b>1,45,892</b>	<b>1,66,776</b>	<b>1,86,426</b>	<b>1,99,898</b>
Account Payables	22,631	22,728	16,978	15,087	18,274	19,889	22,100
Other Current Liabilities	1,75,490	1,49,012	1,42,963	1,30,581	1,48,279	1,66,313	1,77,574
Provisions	354	239	212	224	224	224	224
<b>Net Current Assets</b>	<b>2,61,457</b>	<b>1,98,210</b>	<b>1,95,509</b>	<b>2,13,932</b>	<b>1,99,253</b>	<b>1,76,063</b>	<b>1,77,953</b>
Misc Expenditure	0	0	0	0	0	0	0
<b>Appl. of Funds</b>	<b>2,96,958</b>	<b>2,34,011</b>	<b>2,30,829</b>	<b>2,38,896</b>	<b>2,24,166</b>	<b>2,00,923</b>	<b>2,17,761</b>

## Financials and valuations

### Ratios

Y/E March	FY19	FY20	FY21	FY22	FY23E	FY24E	FY25E
<b>Basic (INR)</b>							
<b>EPS</b>	<b>41.3</b>	<b>18.4</b>	<b>17.9</b>	<b>25.0</b>	<b>29.8</b>	<b>45.2</b>	<b>54.7</b>
Cash EPS	46.2	26.1	19.7	26.5	31.4	46.9	56.4
BV/Share	97.0	115.0	116.2	251.4	281.2	317.4	361.1
DPS	0.0	0.0	0.0	0.0	0.0	9.0	10.9
Payout (%)	0.0	0.0	0.0	0.0	0.0	20.0	20.0
<b>Valuation (x)</b>							
P/E	25.7	57.8	59.4	42.6	35.7	23.5	19.4
Cash P/E	23.0	40.7	53.8	40.1	33.9	22.7	18.8
P/BV	11.0	9.2	9.2	4.2	3.8	3.3	2.9
EV/Sales	5.6	4.8	11.0	6.7	6.0	5.2	4.2
EV/EBITDA	21.2	31.4	43.6	28.9	26.0	18.4	14.4
Dividend Yield (%)	0.0	0.0	0.0	0.0	0.0	0.9	1.0
FCF per share	-14.2	94.6	63.9	41.7	98.7	101.3	125.4
<b>Return Ratios (%)</b>							
RoE	54.0	17.3	15.5	14.4	11.2	15.1	16.1
RoCE	7.4	4.4	10.2	7.3	7.7	10.9	13.6
RoIC	7.9	4.8	8.8	6.7	7.5	11.0	14.3
<b>Working Capital Ratios</b>							
Fixed Asset Turnover (x)	6.7	7.1	3.1	5.0	5.0	5.2	5.6
Asset Turnover (x)	0.4	0.5	0.2	0.4	0.4	0.5	0.5
Inventory (Days)	1,273	852	1,896	1,082	1,018	903	762
Debtor (Days)	15	23	44	26	15	15	15
Creditor (Days)	69	67	114	60	70	70	70
<b>Leverage Ratio (x)</b>							
Current Ratio	2.3	2.2	2.2	2.5	2.2	1.9	2.0
Interest Cover Ratio	5.4	2.2	1.2	3.0	5.2	42.6	90.2
Net Debt/Equity	6.5	4.0	3.9	0.9	0.5	0.2	-0.2

### Consolidated - Cash Flow Statement

Y/E March	FY19	FY20	FY21	FY22	FY23E	FY24E	FY25E
OP/(Loss) before Tax	24,889	10,007	4,959	17,156	19,591	29,688	35,910
Depreciation	1,944	3,064	734	748	769	798	827
Interest & Finance Charges	30,032	31,119	25,246	19,923	10,381	5,987	3,237
Direct Taxes Paid	-3,116	-821	857	-1,778	-1,270	-3,524	-3,752
(Inc)/Dec in WC	-59,476	-4,112	-1,218	-13,565	21,189	18,660	28,868
<b>CF from Operations</b>	<b>-5,726</b>	<b>39,257</b>	<b>30,579</b>	<b>22,483</b>	<b>50,661</b>	<b>51,607</b>	<b>65,090</b>
Others	1,095	-1,525	-5,339	-2,500	-2,357	-2,013	-3,863
<b>CF from Operating incl EO</b>	<b>-4,632</b>	<b>37,732</b>	<b>25,239</b>	<b>19,984</b>	<b>48,304</b>	<b>49,594</b>	<b>61,227</b>
(Inc)/Dec in FA	-991	-292	65	78	-769	-798	-827
<b>Free Cash Flow</b>	<b>-5,622</b>	<b>37,439</b>	<b>25,304</b>	<b>20,062</b>	<b>47,535</b>	<b>48,797</b>	<b>60,400</b>
(Pur)/Sale of Investments	-300	-2,822	-176	1,491	0	0	-15,000
Others	-552	5,231	4,310	9,820	2,357	2,013	3,863
<b>CF from Investments</b>	<b>-1,843</b>	<b>2,117</b>	<b>4,199</b>	<b>11,389</b>	<b>1,588</b>	<b>1,215</b>	<b>-11,963</b>
Issue of Shares	0	0	0	63,466	0	0	0
Inc/(Dec) in Debt	37,050	-11,362	-10,325	-66,138	-33,000	-45,000	-10,000
Interest Paid	-29,691	-30,534	-18,027	-19,427	-10,381	-5,987	-3,237
Dividend Paid	0	0	0	0	0	-4,354	-5,268
Others	0	0	0	-6,777	0	0	0
<b>CF from Fin. Activity</b>	<b>7,359</b>	<b>-41,896</b>	<b>-28,351</b>	<b>-28,877</b>	<b>-43,381</b>	<b>-55,340</b>	<b>-18,505</b>
<b>Inc/Dec of Cash</b>	<b>885</b>	<b>-2,047</b>	<b>1,087</b>	<b>2,496</b>	<b>6,511</b>	<b>-4,531</b>	<b>30,758</b>
Opening Balance	2,552	3,525	1,185	2,272	4,768	11,279	6,748
<b>Closing Balance</b>	<b>3,437</b>	<b>1,479</b>	<b>2,272</b>	<b>4,768</b>	<b>11,279</b>	<b>6,748</b>	<b>37,506</b>

Explanation of Investment Rating	
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SELL	< - 10%
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