

BSE SENSEX  
58,099

S&P CNX  
17,327

**CMP: INR1,183 TP: INR1,450 (+23%)**

**Buy**

## IndusInd Bank

Bloomberg	IIB IN
Equity Shares (m)	757
M.Cap.(INRb)/(USDb)	917.2 / 11.3
52-Week Range (INR)	1275 / 764
1, 6, 12 Rel. Per (%)	12/26/4
12M Avg Val (INR M)	4317
Free float (%)	84.8

### Financials & Valuation (INR b)

Y/E MARCH	FY22	FY23E	FY24E
NII	150.0	175.5	202.9
OP	131.0	146.2	169.2
NP	48.0	77.1	92.4
NIM (%)	3.9	4.1	4.2
EPS (INR)	62.1	99.5	119.3
EPS Gr. (%)	55.4	60.3	19.9
BV/Sh. (INR)	617.8	707.1	815.4
ABV/Sh. (INR)	604.0	695.0	802.3

### Ratios

RoE (%)	10.6	15.1	15.7
RoA (%)	1.3	1.8	1.9

### Valuations

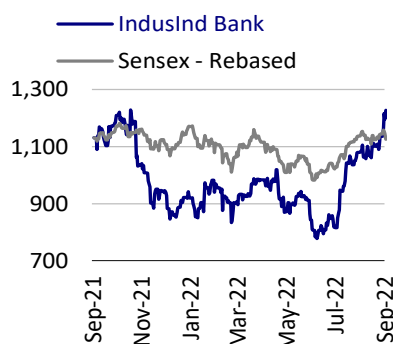
P/E (X)	19.1	11.9	9.9
P/BV (X)	1.9	1.7	1.5
P/ABV (X)	2.0	1.7	1.5

### Shareholding pattern (%)

As On	Jun-22	Mar-22	Jun-21
Promoter	15.2	15.2	15.2
DII	19.3	20.1	16.3
FII	50.3	50.7	56.0
Others	15.3	14.0	12.5

FII Includes depository receipts

### Stock's performance (one-year)



### Growth outlook getting stronger; earnings visibility improves

#### Credit cost set to glide as key business segments recover further

- IIB has demonstrated a healthy traction in operating performance over the past few quarters as it successfully braved the storm in late FY20 and FY21. It reported a loan growth of ~18% in 1QFY23 (vs average of 8% over FY20-22).
- Improving business activity and a recovery in its core CV and MFI segments will aid overall portfolio growth and further ease credit cost. We expect 18% loan CAGR over FY22-24.
- The management is strengthening its liability franchise, with an increased focus on garnering Retail deposits. The same has clocked 39% CAGR over FY20-22, while the mix, as per LCR disclosures, rose by ~1,000bp to 41%.
- Asset quality risks are receding, with a gradual reduction in stress from the MFI and CV book. The restructuring book too moderated to 2.1% of loans, which will keep slippages under control. The bank carries a healthy PCR of ~72% and a provision buffer of 1.2% of loans, which will result in a moderation in credit cost to 1.3% by FY24E.
- We have added IIB to our Model Portfolio, which was last published in Feb'22, and the stock has delivered ~26% returns since then. With key issues addressed, and steady progression in earnings along with improving growth momentum we expect the stock to re-rate further. We estimate FY24 RoA/RoE of 1.9%/15.7% and maintain our Buy rating with a TP of INR1,450 (1.8x FY24E ABV).

#### Improving business outlook to support its growth trajectory

IIB is seeing a gradual recovery in loan growth over the past few quarters, led by a healthy pickup in both Corporate and Retail loans. Advances grew by ~18% YoY in 1QFY23 (v/s ~12% in FY22), with Corporate/Retail loans up ~24%/13%. An improving CV cycle and demand outlook (road operators are operating at over 90% capacity) will result in a further pick-up. Corporate growth is likely to remain healthy, which, coupled with a recovery in the economic environment and the MFI cycle (IIB expects 18-20% growth), will keep the momentum healthy. We expect 18% loan CAGR over FY22-24.

#### Improving liability franchise; Retail deposit mix up 400bp YoY to 41%

IIB has been successful in strengthening its liability franchise, with an increased focus on garnering Retail deposits. The same has clocked 39% CAGR over FY20-22, with the mix as per LCR up 1,000bp to 41%. Similarly, the concentration of the top 20 depositors fell to 17% (v/s 21.7% in FY21). LCR ratio remains healthy ~124%. The management remains focused on increasing the Retail mix to 45-50%. We expect deposits to clock 16% CAGR over FY22-24.

#### Margin to remain broadly stable; high fixed-rate book to limit expansion

While the interest rate differential for IIB stands higher v/s its peers (25-80bp), it has narrowed in recent months. The SA rate for IIB has moderated to 3.5% v/s ~3% for large Banks. Though the CoD/CoF has moderated by 126bp/138bp since FY20, the same appears to have bottomed out and may see an increase going forward. While this, coupled with a higher mix of fixed-rate loans, will limit margin expansion, an increase in the CD ratio, with higher yields on incremental lending, is likely to keep margin stable.

Nitin Aggarwal - Research Analyst (Nitin.Agarwal@MotilalOswal.com)

Research Analyst: Yash Agarwal (Yash.Agarwal@motilalosal.com) | Vinayak Agarwal (Vinayak.Agarwal@motilalosal.com)

Investors are advised to refer through important disclosures made at the last page of the Research Report.

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**Receding asset quality risks; stress from the restructuring book to remain controlled**

Asset quality has been under pressure over the past few quarters, with slippages led by the restructuring book, particularly from the MFI/Vehicle segment. However, the environment seems to be improving, with the management expecting it to gradually moderate in coming quarters. The restructuring book moderated to 2.1% of loans, with slippages in line with the management's expectation. Slippages may remain slightly higher and recoveries healthy, which will result in a gradual recovery in asset quality. We expect GNPA's/NNPA's to moderate to 1.7%/0.4% by FY24.

**Credit cost set to trend lower; intends to maintain a contingency buffer**

BB and below pool has moderated to 4% in 1QFY23 v/s ~7.8% in 2QFY21, which, coupled with an expectation of a resilient corporate cycle, will keep credit cost under control. The management has fully provided for its funded exposure to IDEA, with no material Corporate slippage in sight (Retail exposure slipped in 1QY23). IIB intends to utilize its COVID-19 provisions worth INR10b towards slippages from the restructuring book. The management will maintain an additional buffer of INR20b (0.8% of loans) on an ongoing basis. It reiterated its FY23 credit cost guidance of 120-150bp, while we have built in a credit cost of 1.4%/1.3% for FY23/FY24.

**On track to achieve PC-5 targets; sets bigger aspirations under PC-6**

Even as IIB is on track to achieve its Planning Cycle 5 (CY20-23) strategy targets, the management unveiled its Planning Cycle 6 strategy with a focus on: a) sustainably scaling up its domain business, and, b) nurturing new initiatives. The bank is strongly focused on reducing deposit concentration and increasing granularity through Retail deposits (target mix of 45-50%). Overall, the management is targeting loan CAGR to be ahead of its Planning Cycle 5 strategy, with Retail to constitute 60% of total loans. It expects a CASA ratio of over 45%, with a PPOP-to-loan ratio of over 5.5% by FY26. It is targeting a branch count of over 3k and a customer base of over 50m.

**Return ratios to inch up gradually; expect FY24 RoA/RoE at 1.9%/15.7%**

Prior to FY18, the average credit cost stood controlled at 0.7% over FY10-18. After FY18, exposure towards IL&FS entities, along with other stressed accounts, resulted in a sharp increase in credit cost, which was further aggravated by the COVID-19 pandemic. Thus, credit cost increased to 3.8% in FY21. While we do not foresee a moderation in credit cost to historical levels, we expect it to moderate to 1.3% by FY24, with a gradual reduction in asset quality risks. We expect return ratios to gradually inch up to its historical levels and estimate a FY24 RoA/RoE of 1.9%/15.7%.

**Valuation and view**

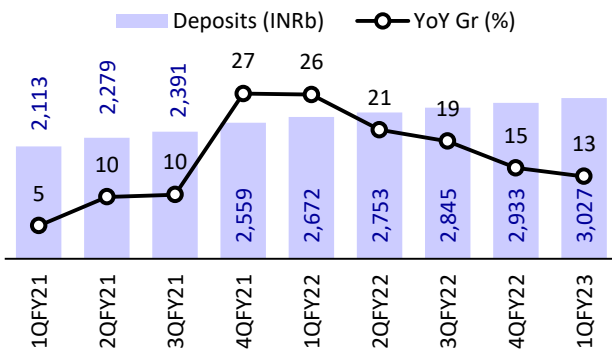
IIB is gearing up to deliver sustainable growth, fueled by continued market share gains in its key domains, while also scaling up new business verticals. Loan growth is seeing a gradual recovery, while the liability franchise continues to improve, supporting margin. This, coupled with a PCR of 72% and a contingent buffer of 1.2% of loans, will enable a sustained decline in credit costs, driving a sharp recovery in earnings. We added IIB to our Model Portfolio, which was last published in Feb'22, and the stock has delivered ~26% returns since then. With key issues addressed, progression in earnings, and rising loan growth momentum, we expect the stock to re-rate further. **We expect IIB to report 39% PAT CAGR over FY22-24, resulting in a RoA/RoE of 1.9%/15.7% in FY24. We maintain our Buy rating with a revised TP of INR1,450 (1.8x FY24E ABV).**

**Improving liability franchise; Retail deposit mix up 400bp YoY to 41%**

**CASA ratio healthy; Deposit rate differential has narrowed vs peers**

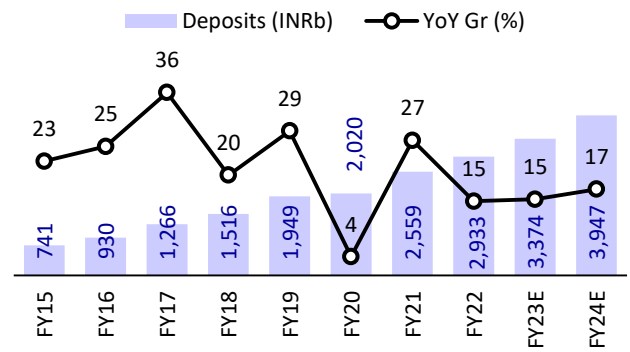
- IIB has been successful in strengthening its liability franchise, with an increased focus on garnering Retail deposits. The latter has grown in the 17-60% range v/s 13-27% growth in overall deposits over the past many quarters. Retail deposits clocked 39% CAGR over FY20-22, with the mix as per LCR up 1,000bp to 41%.
- Similarly, the concentration of the top 20 depositors fell to 17% (v/s 21.7% in FY21). LCR ratio remains healthy ~124%.
- The management is focusing on the NRI and Affluent category, which is likely to see a healthy traction in terms of deposit mobilization. The management remains focused on increasing the Retail mix to 45-50%. We expect deposits to clock 16% CAGR over FY22-24.

**Exhibit 1: Deposit growth gains traction after a rundown in Mar'20**



Source: MOFSL, Company

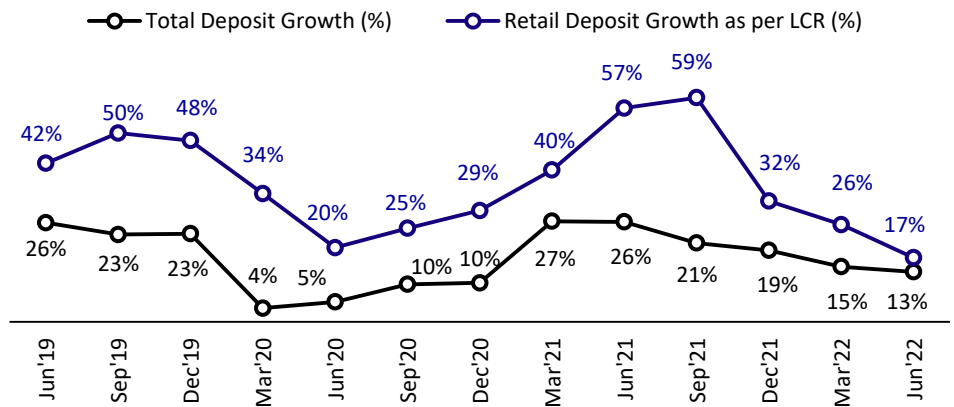
**Exhibit 2: Expect deposits to grow at a healthy 16% CAGR over FY22-24**



Source: MOFSL, Company

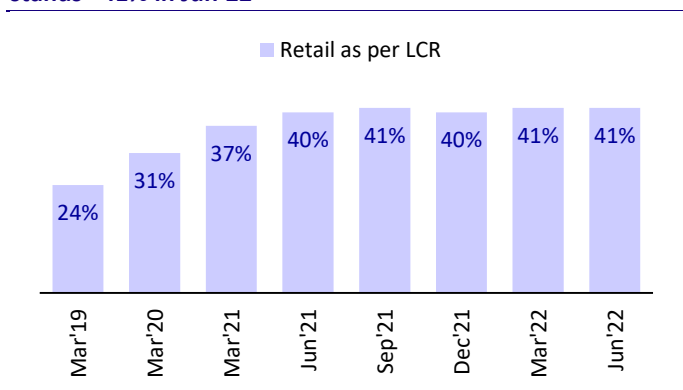
The sharp focus of IIB on ramping up its Retail deposits. The Retail deposit mix stands at 41% in Jun'22. The target is to keep the ratio between 45% and 50%

**Exhibit 3: Strong (17-60%) growth in Retail deposits v/s a 13-27% growth in overall deposits over the past few quarters**



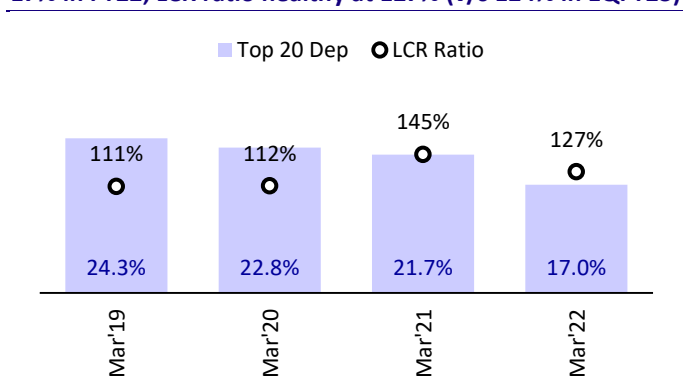
Source: Company, MOFSL

**Exhibit 4: Proportion of Retail deposits constantly increase, stands ~41% in Jun'22**



Source: MOFSL, Company

**Exhibit 5: Concentration ratio moderates by ~470bp YoY to 17% in FY22; LCR ratio healthy at 127% (v/s 124% in 1QFY23)**



Source: MOFSL, Company

- While the interest rate differential for IIB stands higher v/s its peers (25-80bp), it has narrowed in recent months, with the pricing turning competitive. The SA rate for IIB has moderated to 3.5% v/s ~3% for large Banks. While there can be some increase in interest rates, the management is confident of maintaining its healthy traction in building deposits.

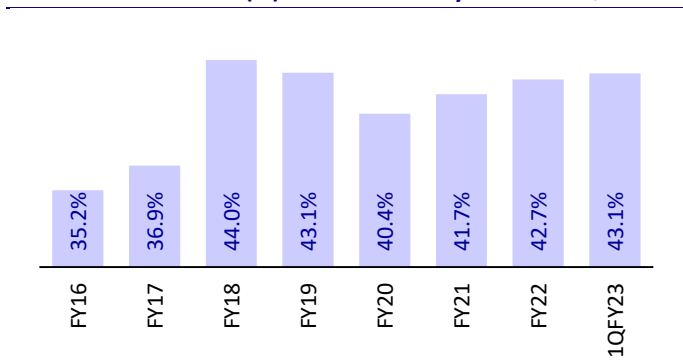
TD rates for IIB are higher as compared to its peers. Strong momentum in Retail deposit growth to continue

**Exhibit 6: One-year Term deposit rate for IIB is 25-80bp higher v/s major peers – the gap has narrowed in the past few months**

TD rates (%)	7-14 days	0-3 months	3-9 months	9-15 months	15-36 months
HDFCB	2.8%	3.3%	4.7%	5.5%	5.5%
AXSB	2.5%	3.0%	4.7%	5.8%	5.7%
ICICIBC	2.8%	3.3%	4.7%	5.5%	5.6%
KMB	2.5%	3.3%	5.0%	6.0%	6.1%
<b>IIB</b>	<b>3.5%</b>	<b>4.3%</b>	<b>5.3%</b>	<b>6.3%</b>	<b>6.8%</b>
SBIN	2.9%	3.9%	4.6%	5.5%	5.5%
BOB	3.0%	4.0%	4.7%	5.5%	5.5%

Source: Company, MOFSL

**Exhibit 7: CASA ratio (%) remains healthy ~43% in 1QFY23**



Source: MOFSL, Company

**Exhibit 8: IIB's SA rate marginally higher as compared to its peers in 1QFY23**

Bank	SA rate	CA mix	SA mix	CASA mix
AXSB	3.0%	13.5%	30.3%	43.8%
HDFCB	3.0%	13.7%	32.0%	45.8%
ICICIBC	3.0%	13.4%	33.5%	46.9%
<b>IIB</b>	<b>3.5%/4.5%</b>	<b>11.6%</b>	<b>31.5%</b>	<b>43.1%</b>
KMB	3.5%	18.0%	40.1%	58.1%
RBK	4.25%/5.5%/6%	15.4%	20.6%	36.0%
BOB	2.8%	7.0%	37.2%	44.2%
PNB	2.7%/2.75%	6.2%	40.1%	46.3%
SBIN	2.7%	6.0%	39.3%	45.3%

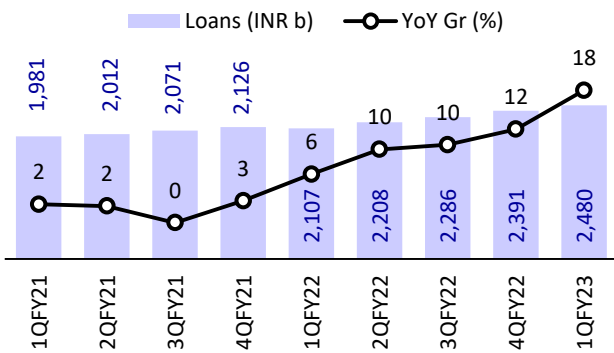
Source: MOFSL, Company

**Improving business outlook to support its growth trajectory**

**Margin to remain broadly stable; higher fixed-rate book to limit expansion**

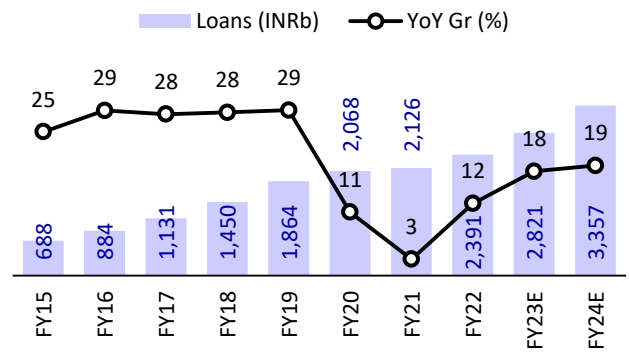
- IIB is seeing a gradual recovery in loan growth over the past few quarters, led by a healthy pickup in both Corporate and Retail loans. Advances grew by ~18% YoY in 1QFY23 (v/s ~12% in FY22), with Corporate/ Retail loans up ~24%/13%. Disbursement trends have been strong, with the management expecting this strong momentum to sustain over 2QFY23.
- An improving CV cycle and demand outlook (road operators are operating at over 90% capacity) will result in a further pick-up. The management expects double-digit loan growth in vehicles in FY23, except in the Bus, Auto, and 2W segments, which continues to remain sluggish.
- Capex is likely to pick-up over the next six months. In Corporate loans, IIB's focus is on small and mid-corporates, and remains selective on large corporates.
- Corporate growth is likely to remain healthy, which, coupled with a recovery in the economic environment and the MFI cycle (IIB expects 18-20% growth), will keep the momentum healthy. We expect 18% loan CAGR over FY22-24.

**Exhibit 9: Loan growth witnesses a healthy recovery, gains steady traction**



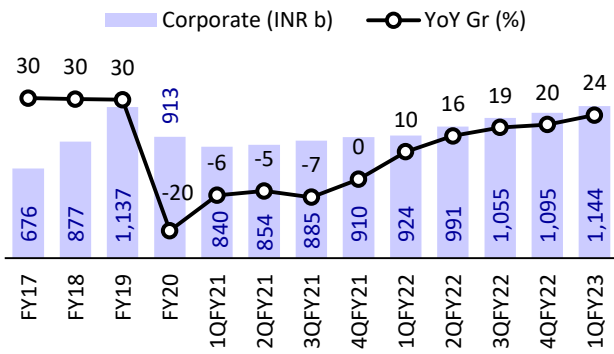
Source: MOFSL, Company

**Exhibit 10: Expect 18% loan CAGR over FY22-24, led by a pick-up in the Corporate, Vehicle, and MFI segment**



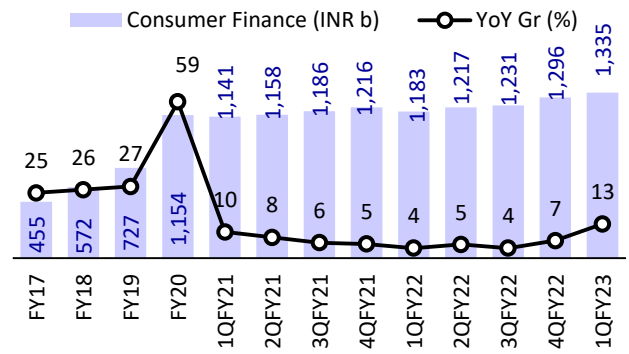
Source: MOFSL, Company

**Exhibit 11: Corporate book witnesses a decline over FY21, but grew strongly in FY22 and FY23 till date**



Source: MOFSL, Company

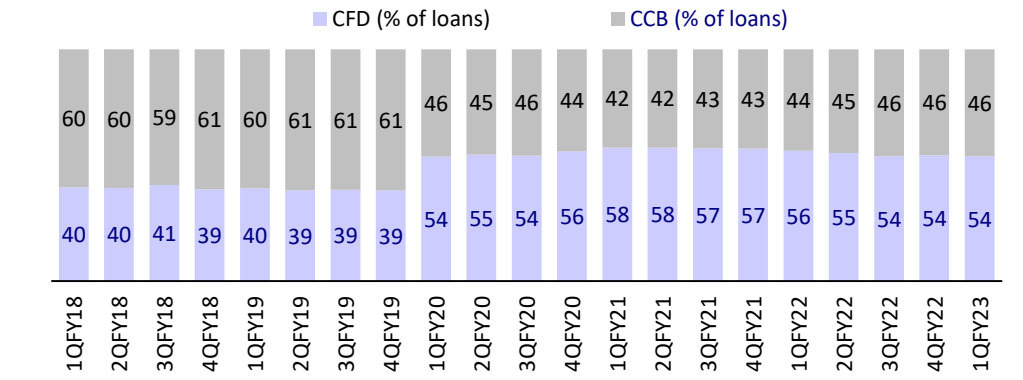
**Exhibit 12: Modest growth in Consumer Finance. The same is picking up gradually, led by an improving CV cycle**



Source: MOFSL, Company

Mix of Consumer Finance rose to 54% in 1QFY23 v/s 39% in FY19

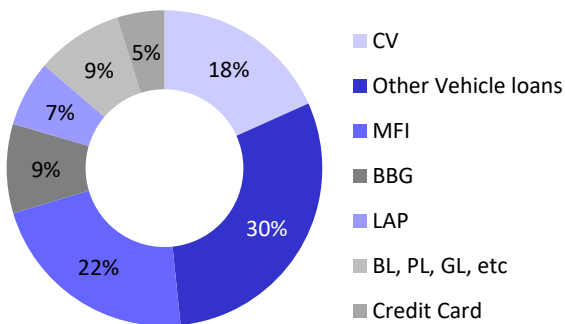
**Exhibit 13: Consumer Finance constitutes 54% of total loans as of 1QFY23**



Source: Company, MOFSL

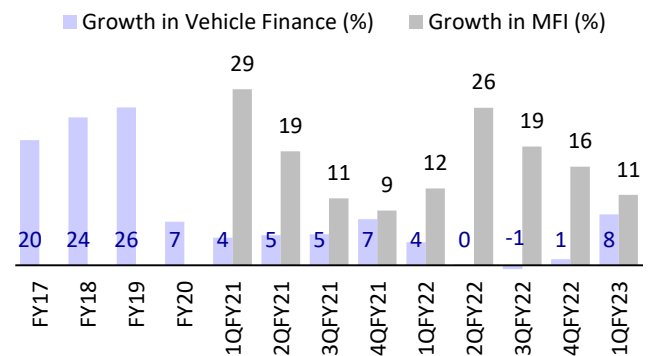
- The management is focusing on diversifying the MFI book by reducing the mix of the JLG book. It expects the MFI book to grow at 18-20%. The other Retail book (LAP, Secured Retail, Credit Cards, PL, etc.) is performing well and is likely to grow over 20%. The bank is also looking to scale up its Home loans and is targeting a monthly run-rate of INR2b.

**Exhibit 14: Loan mix within the Consumer segment as of 1QFY23; Vehicle Finance/MFI constitutes 48%/22%**



Source: MOFSL, Company

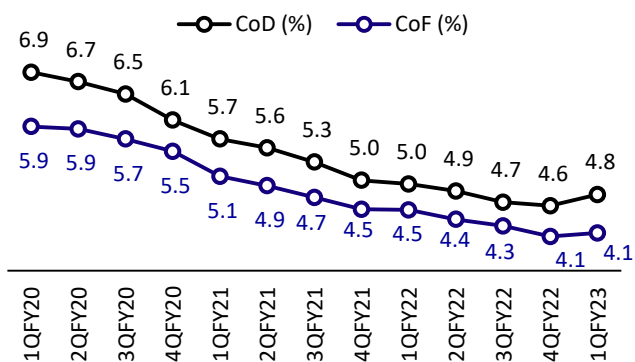
**Exhibit 15: Modest growth in Vehicle Finance, expect it to witness an uptick over FY23; MFI growth remains healthy**



Source: MOFSL, Company

- Though the CoD/CoF has moderated by 126bp/138bp since FY20, the same appears to have bottomed out and may see an increase going forward. While this, coupled with a higher mix of fixed-rate loans, will limit margin expansion, an increase in the CD ratio (target is to increase CD ratio to 85-90%), with higher yields on incremental lending, is likely to keep margin stable.
- **Loan mix:** Fixed (50%); MCLR (20%); EBLR - G-Sec, T-Bills, etc. (20%); and other short tenure rates (10%).

**Exhibit 16: Cost of deposits/funds moderates by 126bp/138bp since FY20**



Source: MOFSL, Company

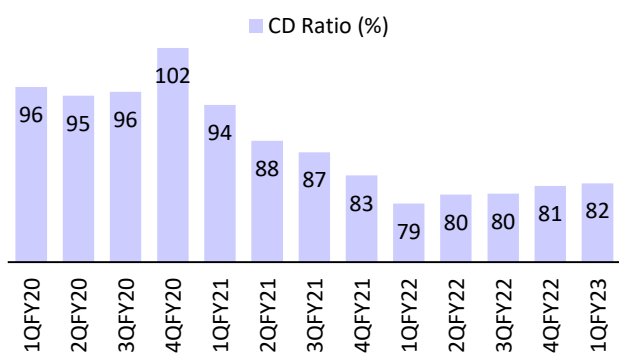
**Exhibit 17: Cost of deposits remains high, providing an opportunity to grow deposits**

1QFY23	CoD	CoF
AXSB	3.7%	3.9%
HDFCB*	NA	3.6%
ICICIBC	3.5%	3.7%
<b>IIB</b>	<b>4.8%</b>	<b>4.1%</b>
KMB*	NA	3.2%
RBK	4.8%	4.9%
BOB*	3.5%	3.5%
PNB	3.8%	3.4%
SBIN*	3.8%	3.7%

\*CoF on a calculated basis

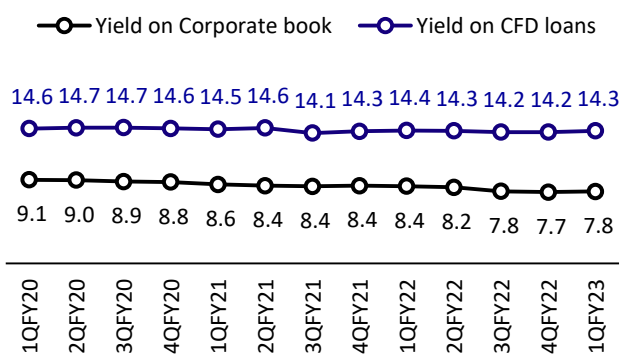
Source: MOFSL, Company

**Exhibit 18: CD ratio witnessing a gradual improvement – stands ~82% as of 1QFY23; though far off from earlier levels**



Source: MOFSL, Company

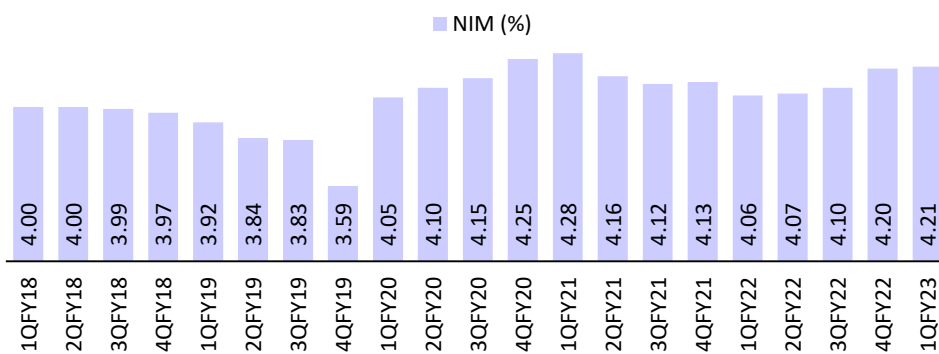
**Exhibit 19: Higher yielding Corporate book supports margin**



Source: MOFSL, Company

Expect margin to remain stable as a higher mix of fixed-rate loans will negate the benefit of rising interest rates

**Exhibit 20: Margin witnessing a gradual improvement, despite offering higher deposit rates, supported by a high-yielding book**



Source: Company, MOFSL

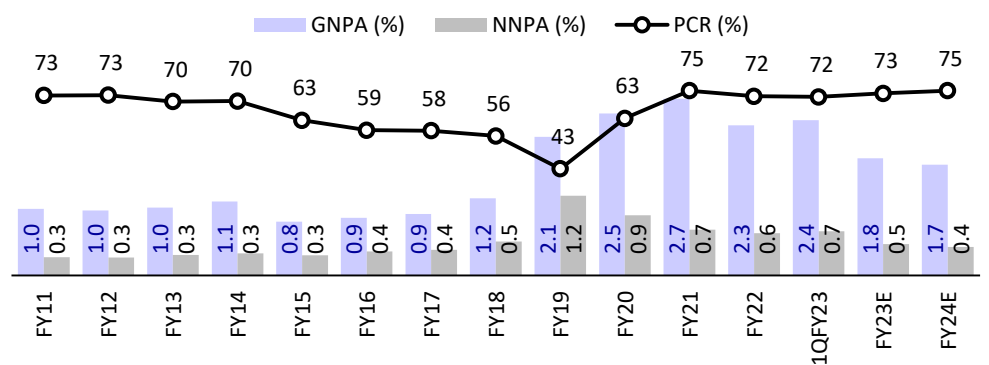
**Improving asset quality; stress from restructured book under control**

**Credit cost set to moderate; intends to keep adequate contingency buffers**

- Asset quality for the bank has been under pressure over the past few quarters, with slippages led by the restructuring book, particularly from the MFI/Vehicle segment. However, the environment seems to be improving, with the management expecting it to gradually moderate in coming quarters.
- The restructuring book has moderated to 2.1% of loans, with slippages in line with the management’s expectation. Slippages may remain slightly higher and recoveries healthy, which will result in a gradual recovery in asset quality. We expect GNPA s/NNPAs to moderate to 1.7%/0.4% by FY24.
- Prior to FY18, the average credit cost for IIB stood controlled at 0.7% over FY10-18. After FY18, exposure towards IL&FS entities, along with other stressed accounts, resulted in a sharp increase in credit cost, which was further aggravated by the COVID-19 pandemic. As a result, credit cost increased to ~3.8% in FY21. While we do not foresee a moderation in credit cost to historical levels, we expect it to moderate to 1.3% by FY24, with a gradual reduction in asset quality risks.

PCR remains healthy ~72% as of 1QFY23

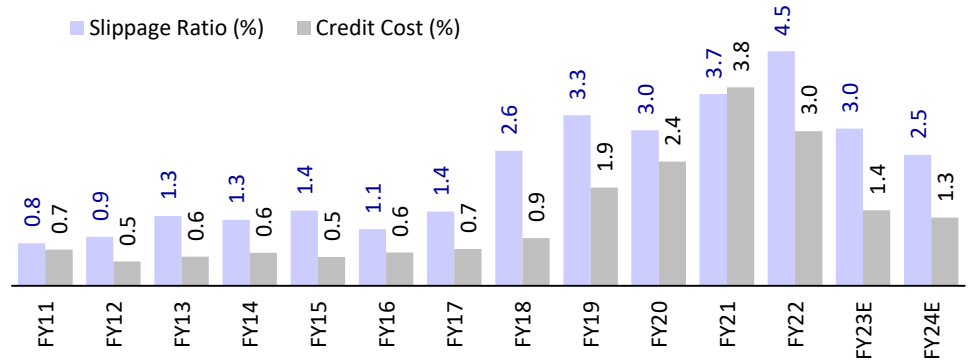
**Exhibit 21: Asset quality to witness a healthy recovery over FY22-24E**



Source: Company, MOFSL

Expect credit cost to moderate due to lower slippages and moderation in provisioning requirement

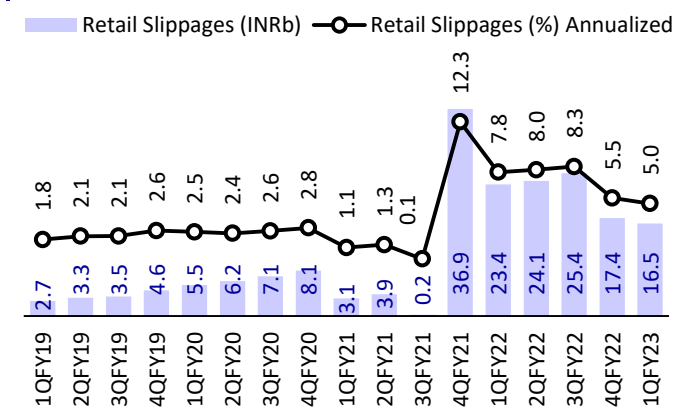
**Exhibit 22: Expect slippages/credit cost to moderate over FY22-24**



Source: Company, MOFSL

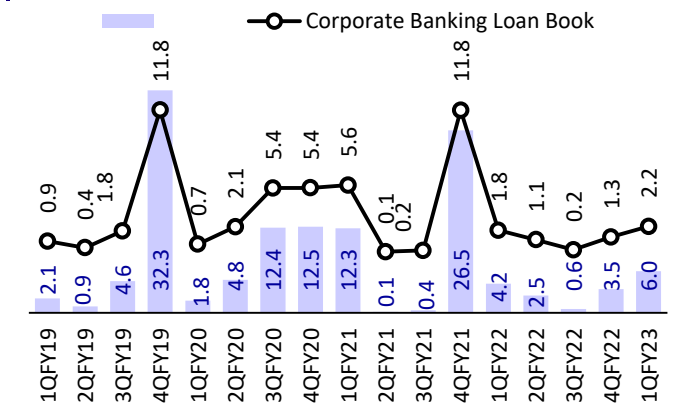


**Exhibit 23: Retail slippages remain elevated, but is gradually moderating**



Source: MOFSL, Company

**Exhibit 24: Corporate slippages remain controlled, but were higher in 1QFY23 due to one Retail exposure**



Source: MOFSL, Company

- BB and below pool for the bank moderated to 4% in 1QFY23 v/s ~7.8% in 2QFY21, which, coupled with an expectation of a resilient corporate cycle, will keep credit cost under control. The management has fully provided for its funded exposure towards IDEA, with no material Corporate slippage in sight (Retail exposure slipped in 1QFY23). IIB intends to utilize its COVID-19 provisions worth INR10b towards slippages from the restructuring book.
- The management will maintain an additional buffer of INR20b (0.8% of loans) on an ongoing basis. It reiterated its FY23 credit cost guidance of 120-150bp, while we have built in a credit cost of 1.4%/1.3% for FY23/FY24.

BB and below pool moderates to 4% in 1QFY23 v/s ~8% in 3QFY21

**Exhibit 25: Rating profile based on internal classification (%)**

As a percentage of	4Q FY19	4QFY20	1Q FY21	2Q FY21	3Q FY21	4Q FY21	1Q FY22	2Q FY22	3Q FY22	4Q FY22	1Q FY23
Corporate loans											
AAA	16.1	18.5	19.0	20.0	20.0	24.7	26.0	28.0	26.0	23.0	23.0
AA+/AA/AA-	17.5	15.3	14.5	14.8	15.8	15.3	17.5	19.0	19.0	21.0	24.0
A+/A/A-	29.3	28.7	31.7	30.5	28.6	27.7	26.0	25.0	27.0	27.0	27.0
BBB+/BBB/BBB-	29.0	31.5	27.0	26.9	28.0	25.9	24.5	23.0	23.0	24.0	22.0
BB and below	8.1	6.0	7.8	7.8	7.6	6.4	6.0	5.0	5.0	5.0	4.0
<b>Total</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>

Source: Company, MOFSL

BB and below pool for IIB stands higher than major peers

**Exhibit 26: BB and below pool across Banks (%)**

As a percentage of corporate loans	4Q FY19	4Q FY20	1Q FY21	2Q FY21	3Q FY21	4Q FY21	1Q FY22	2Q FY22	3Q FY22	4Q FY22	1Q FY23
IIB	8.1	6.0	7.8	7.8	7.6	6.4	6.0	5.0	5.0	5.0	4.0
AXSB	2.0	1.9	2.0	2.6	2.4	2.1	2.1	1.9	1.7	1.3	1.2
ICIICBC	3.0	2.6	2.7	2.5	2.6	2.4	2.4	2.1	1.9	1.7	1.3
SBIN*	0.4	0.3	0.1	0.5	0.8	0.5	0.5	0.3	0.2	0.1	0.2

\*For SBIN, SMA1 and SMA2 have been taken as a substitute for the BB and below pool Source: Company, MOFSL

**Exhibit 27: Segmental GNPL trends witness an improvement across most segments, barring Tractors**

Consumer Finance GNPA (%)	4QFY19	4QFY20	1QFY21	2QFY21	3QFY21	4QFY21	1QFY22	2QFY22	3QFY22	4QFY22	1QFY23
Commercial Vehicle	1.2	1.9	2.2	1.8	1.6	3.0	2.9	2.6	2.4	1.7	2.0
Utility	1.3	1.0	1.2	1.2	1.0	1.3	1.4	0.9	0.7	0.4	0.6
Construction Equipment	0.7	1.1	1.1	0.9	0.8	1.2	1.5	1.2	1.4	1.1	1.6
Small CV	1.4	1.8	1.8	1.8	1.6	2.9	7.6	4.7	3.6	2.1	2.1
Two-Wheeler	3.8	3.1	2.6	3.8	3.1	6.7	9.8	9.2	9.3	9.2	7.9
Cars	0.8	0.7	0.8	0.9	0.7	1.3	1.8	1.2	1.0	0.7	0.8
Tractor	1.8	1.2	1.4	1.3	0.7	1.2	1.3	1.4	1.4	1.5	1.8
LAP/HL/PL	0.4	0.9	0.5	0.4	0.4	2.8	2.8	2.6	2.2	1.8	1.7
Cards	1.9	1.9	0.8	0.6	0.2	1.6	4.4	5.1	4.6	3.3	2.3
BBG/LAP	NA	1.2	1.2	0.9	0.9	3.4	3.3	3.9	3.4	3.1	3.5
MFI	NA	1.5	1.6	1.6	1.5	1.5	1.7	3.0	3.2	2.5	3.4
<b>Retail GNPA (%)</b>	<b>1.2</b>	<b>1.5</b>	<b>1.5</b>	<b>1.4</b>	<b>1.2</b>	<b>1.4</b>	<b>2.9</b>	<b>3.0</b>	<b>2.8</b>	<b>2.3</b>	<b>2.5</b>

Source: Company, MOFSL

Restructured book constitutes 2.1% of loans, higher than private peers

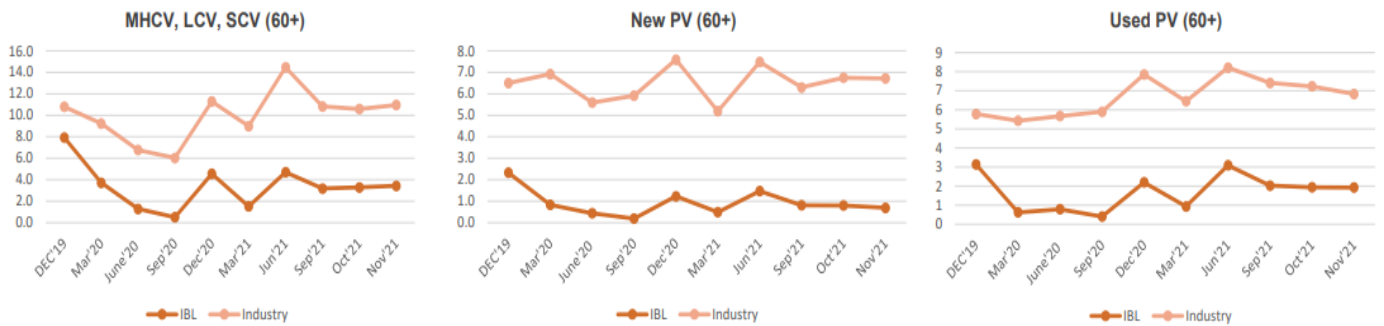
**Exhibit 28: Vehicle/non-Vehicle Retail comprise 61%/16% of the restructured book, followed by MFI (12%) and Corporate (11%)**

Restructuring book as of 1QFY23	INR b	As a percentage of loans
Vehicle Finance	31.3	1.3%
Secured Retail	6.3	0.3%
Unsecured Retail	1.9	0.1%
MFI	6.4	0.3%
Corporate	5.6	0.2%
<b>Total restructuring</b>	<b>51.6</b>	<b>2.1%</b>

Source: Company, MOFSL

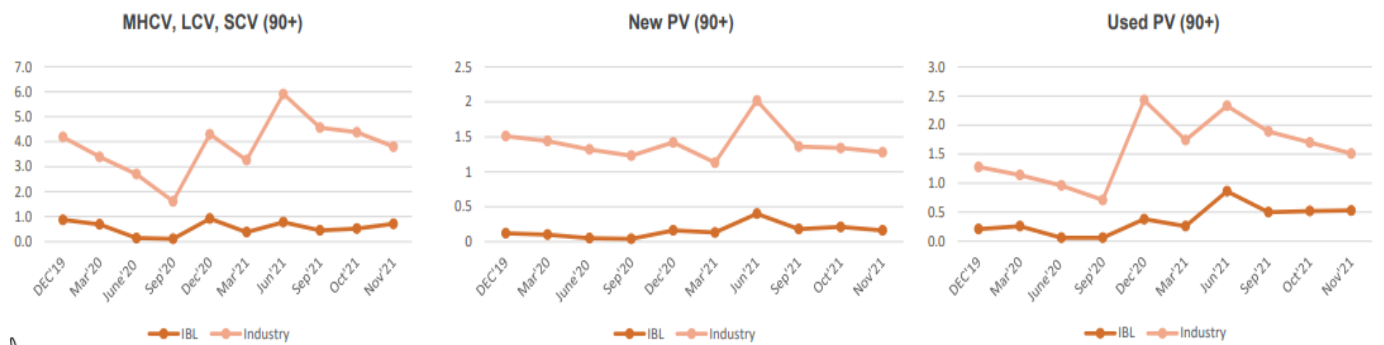
## IIB v/s the industry – Trends in delinquencies across buckets

**Exhibit 29: Delinquencies over 60dpd in the Vehicle portfolio**



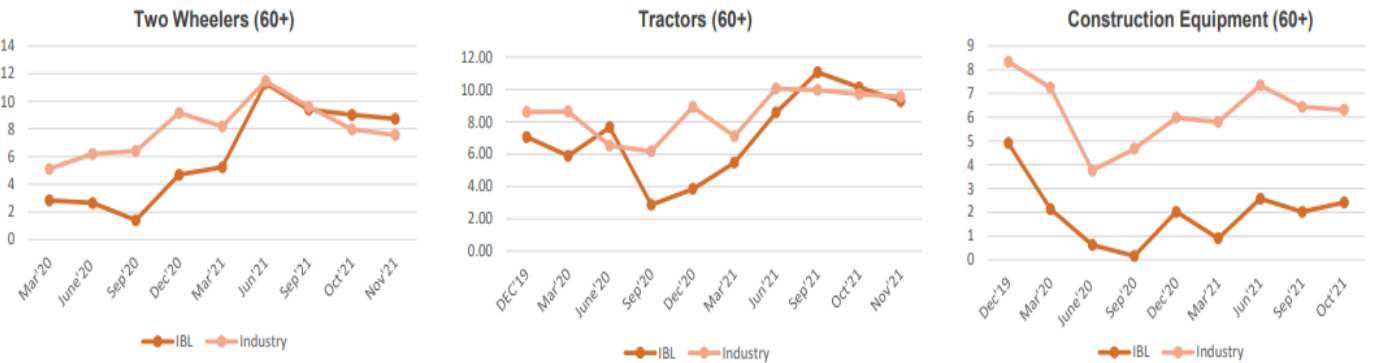
Source: MOSL, Company

**Exhibit 30: Delinquencies over 90dpd in the Vehicle portfolio**



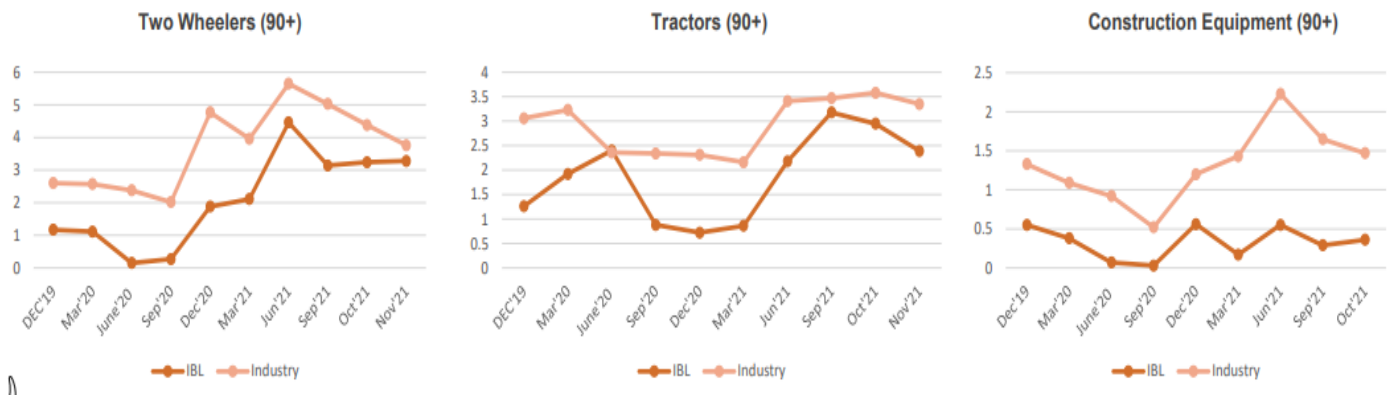
Source: MOSL, Company

**Exhibit 31: Delinquencies over 60dpd in 2W, Tractors, and the CE portfolio**



Source: MOSL, Company

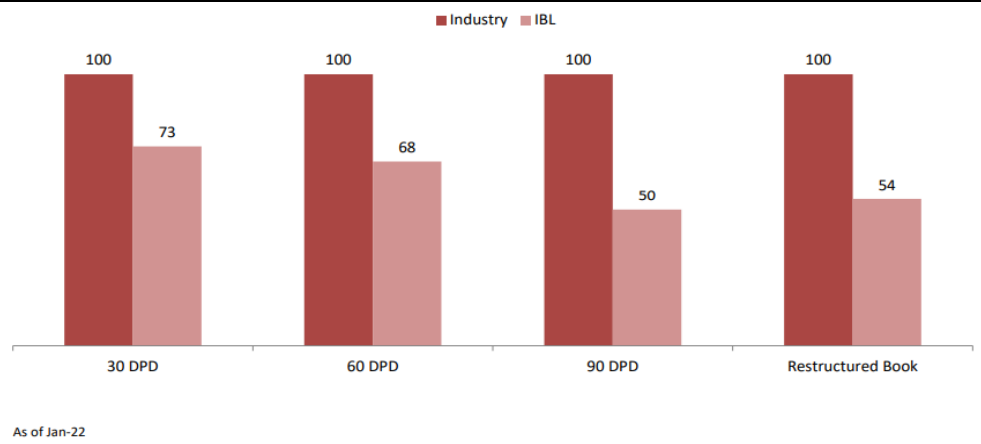
**Exhibit 32: Delinquencies over 90dpd in 2W, Tractors, and the CE portfolio**



Source: MOSL, Company

MFI delinquencies superior to that of the industry

**Exhibit 33: Delinquencies in the MFI portfolio across buckets**



Source: Company, MOFSL

**On track to achieve PC-5 targets; setting bigger aspirations under PC-6****Return ratios to inch up gradually; expect a FY24 RoA/RoE of 1.9%/15.7%**

- Even as IIB is on track to achieve its Planning Cycle 5 (CY20-23) strategy targets, the management unveiled its Planning Cycle 6 strategy with a focus on: a) sustainably scaling up its domain business, and, b) nurturing new initiatives. The bank is strongly focused on reducing deposit concentration and increasing granularity through Retail deposits (target mix of 45-50%).
- Overall, the management is targeting loan CAGR to be ahead of its Planning Cycle 5 strategy, with Retail to constitute 60% of the total loan book. It expects a CASA ratio of over 45%, with a PPOP-to-loan ratio of over 5.5% over FY23-26. It is targeting a branch count of over 3k and an increase in its customer base to over 50m.

Planning Cycle 5 (CY20-23) strategy to focus on fortifying liabilities and scaling up its key focus businesses

**Exhibit 34: On track to achieve the targets laid out under Planning Cycle 5**

Planning Cycle 5 (CY20-23)	Target	As of 1QFY3/remarks	Planning Cycle 6 (FY23-26)
Loan growth (%)	15-18%	18%	Ahead of Planning Cycle 5
CASA ratio (%)	Over 40%	43.1%	Over 45%
Revenue growth (%)	Greater than Balance Sheet growth	On track to achieve	NA
PPOP/loans (%)	Over 5%	5.5%	Over 5.5%
Branch network	2,500	2,286	Over 3,000
Customer base	Double to over 45m	~32m	Over 50m
PCR (%)	Over 65%	72.0%	NA
Unsecured Retail loans (%)	Sub-5%	3.8%	NA
Loan mix – Retail:Corporate	NA	54:46	60:40
Retail LCR deposits (%)	45-50%	41%	NA
Certificate of deposits	5-10%	3%	NA
Credit-to-deposit ratio	Sub-95%	~82%	NA

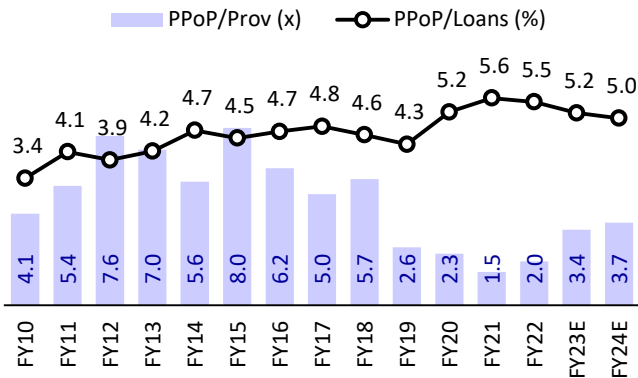
Source: Company, MOFSL

**Valuation and view**

- Asset quality remains steady, with GNPA/NNPA increasing marginally by 8bp/3bp QoQ to 2.35%/0.67% as of Jun'22, largely due to slippages from the restructuring book. CE remained healthy. The restructured book moderated to 2.1% from 2.6% in 4QFY22. A healthy PCR of 72% and contingent provisions provide comfort. We expect credit cost to moderate to 1.4%/1.3% in FY23/FY24.
- Loan growth is seeing healthy traction across segments. Retail disbursements remain strong, with the momentum expected to sustain going forward. Deposit traction remains healthy, with a focus on building a stable and granular liability franchise. Even as the management is working on its 'Planning Cycle 5' (CY20-23) strategy, it unveiled its 'Planning Cycle 6' (CY23- 26) strategy, where the focus remains on fortifying liabilities, scaling up its key focus businesses, and investing on new growth engines. We expect the loan book to grow at 18% over FY22-24.

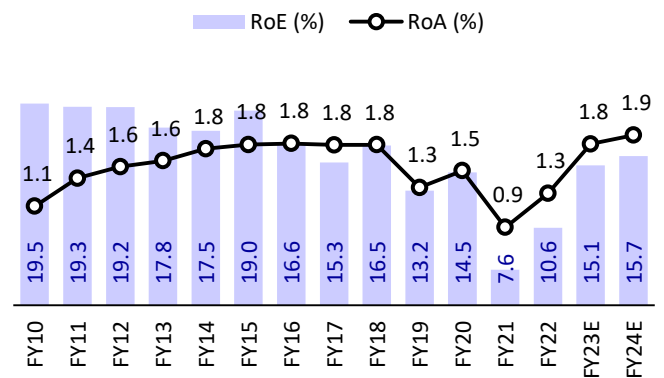
- **Margin to remain stable:** Rising interest rates are likely to drive yields, which, along with a pick-up in loan growth, is likely to support margin, despite the bank having a higher proportion of fixed-rate loans.
- **Buy with a TP of INR1,450:** IIB is gearing up to deliver sustainable growth, fueled by continued market share gains in its key domains, while also scaling up new business verticals. Loan growth is seeing a gradual recovery, while the liability franchise continues to improve, supporting margin. This, coupled with a PCR of 72% and a contingent buffer of 1.2% of loans, will enable a sustained decline in credit costs, driving a sharp recovery in earnings. We added IIB to our Model Portfolio, which was last published in Feb'22, and the stock has delivered ~26% returns since then. With key issues addressed, progression in earnings, and rising loan growth momentum, we expect the stock to re-rate further. **We expect IIB to report 39% PAT CAGR over FY22-24, resulting in a RoA/RoE of 1.9%/15.7% in FY24. We maintain our Buy rating with a revised TP of INR1,450 (1.8x FY24E ABV).**

**Exhibit 35: PPOP to provision/loans set to improve gradually**



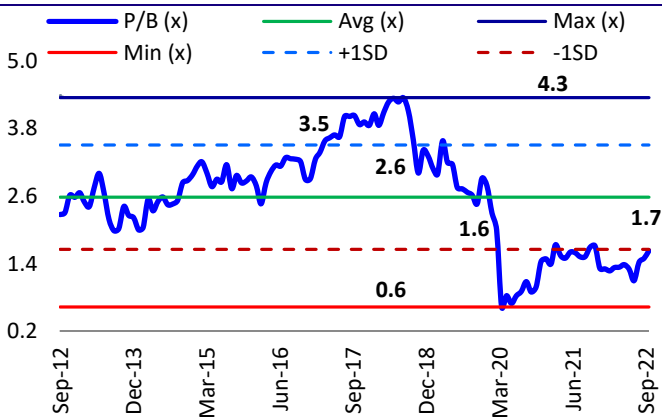
Source: MOFSL, Company

**Exhibit 36: Return ratios to revert to historical levels**



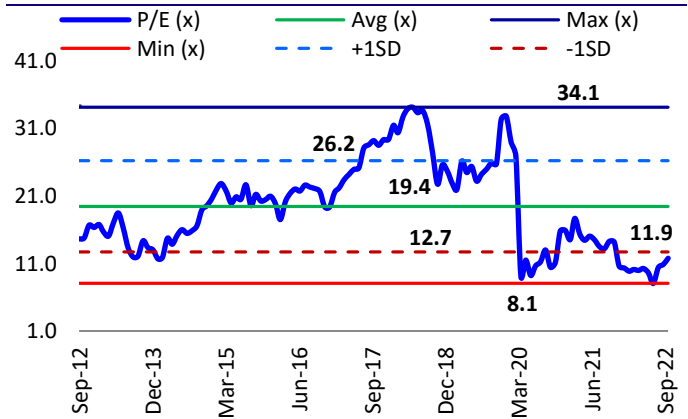
Source: MOFSL, Company

**Exhibit 37: One-year forward P/B**



Source: MOFSL, Company

**Exhibit 38: One-year forward P/E**



Source: MOFSL, Company

**Exhibit 39: DuPont Analysis: Return ratios to show a steady improvement from FY22**

Y/E March	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E
Interest Income	8.63	8.91	9.84	8.66	8.06	8.71	9.06
Interest Expense	4.89	5.37	5.72	4.62	4.14	4.59	4.87
<b>Net Interest Income</b>	<b>3.75</b>	<b>3.54</b>	<b>4.12</b>	<b>4.04</b>	<b>3.92</b>	<b>4.12</b>	<b>4.19</b>
Core Fee Income	2.19	2.22	2.19	1.51	1.52	1.81	1.86
Trading and others	0.18	0.05	0.19	0.44	0.40	0.07	0.07
<b>Non-Interest income</b>	<b>2.37</b>	<b>2.26</b>	<b>2.38</b>	<b>1.96</b>	<b>1.92</b>	<b>1.88</b>	<b>1.93</b>
<b>Total Income</b>	<b>6.12</b>	<b>5.80</b>	<b>6.50</b>	<b>6.00</b>	<b>5.84</b>	<b>6.00</b>	<b>6.13</b>
<b>Operating Expenses</b>	<b>2.79</b>	<b>2.56</b>	<b>2.82</b>	<b>2.50</b>	<b>2.43</b>	<b>2.57</b>	<b>2.63</b>
Employee cost	0.89	0.74	0.76	0.66	0.91	0.95	0.97
Others	1.90	1.82	2.06	1.83	1.53	1.62	1.67
<b>Operating Profit</b>	<b>3.33</b>	<b>3.24</b>	<b>3.68</b>	<b>3.50</b>	<b>3.41</b>	<b>3.43</b>	<b>3.49</b>
Core operating Profit	3.14	3.19	3.49	3.06	3.01	3.36	3.42
<b>Provisions</b>	<b>0.59</b>	<b>1.24</b>	<b>1.59</b>	<b>2.37</b>	<b>1.73</b>	<b>1.01</b>	<b>0.94</b>
NPA	0.45	1.09	1.24	1.51	1.73	0.88	0.83
Others	0.14	0.16	0.35	0.86	0.00	0.13	0.11
<b>PBT</b>	<b>2.74</b>	<b>1.99</b>	<b>2.09</b>	<b>1.13</b>	<b>1.68</b>	<b>2.42</b>	<b>2.55</b>
Tax	0.94	0.67	0.58	0.28	0.43	0.61	0.64
<b>RoA</b>	<b>1.80</b>	<b>1.32</b>	<b>1.51</b>	<b>0.85</b>	<b>1.26</b>	<b>1.81</b>	<b>1.91</b>
Leverage (x)	9.1	10.0	9.6	8.7	8.4	8.3	8.2
<b>RoE</b>	<b>16.5</b>	<b>13.2</b>	<b>14.5</b>	<b>7.3</b>	<b>10.6</b>	<b>15.1</b>	<b>15.7</b>

Source: MOFSL, Company

## Financials and valuations

Income Statement							(INRb)
Y/E March	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E
Interest Income	172.8	222.6	287.8	290.0	308.2	370.7	438.4
Interest Expense	97.8	134.1	167.2	154.7	158.2	195.2	235.5
<b>Net Interest Income</b>	<b>75.0</b>	<b>88.5</b>	<b>120.6</b>	<b>135.3</b>	<b>150.0</b>	<b>175.5</b>	<b>202.9</b>
Growth (%)	23.7	18.0	36.3	12.2	10.9	17.0	15.6
Non-Interest Income	47.5	56.5	69.5	65.0	74.1	80.0	93.6
<b>Total Income</b>	<b>122.5</b>	<b>144.9</b>	<b>190.1</b>	<b>200.3</b>	<b>224.1</b>	<b>255.5</b>	<b>296.5</b>
Growth (%)	19.7	18.3	31.2	5.4	11.9	14.0	16.1
Operating Expenses	55.9	64.0	82.4	81.6	93.1	109.3	127.4
<b>Pre Provision Profits</b>	<b>66.6</b>	<b>80.9</b>	<b>107.7</b>	<b>118.7</b>	<b>131.0</b>	<b>146.2</b>	<b>169.2</b>
Growth (%)	22.1	21.5	33.2	10.2	10.3	11.6	15.7
<b>Core PPP</b>	<b>62.9</b>	<b>79.7</b>	<b>102.2</b>	<b>103.9</b>	<b>125.0</b>	<b>143.2</b>	<b>165.7</b>
Growth (%)	21.6	26.7	28.2	1.6	20.4	14.5	15.7
Provisions (excl. tax)	11.8	31.1	46.5	79.4	66.6	43.1	45.6
<b>PBT</b>	<b>54.8</b>	<b>49.8</b>	<b>61.2</b>	<b>39.3</b>	<b>64.3</b>	<b>103.1</b>	<b>123.6</b>
Tax	18.7	16.8	17.0	10.0	16.3	26.0	31.1
Tax Rate (%)	34.2	33.7	27.8	25.4	25.3	25.2	25.2
<b>PAT</b>	<b>36.1</b>	<b>33.0</b>	<b>44.2</b>	<b>29.3</b>	<b>48.0</b>	<b>77.1</b>	<b>92.4</b>
Growth (%)	25.7	-8.5	33.8	-33.7	64.0	60.5	19.9

Balance Sheet							
Y/E March	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E
Equity Share Capital	6.0	6.0	6.9	7.7	7.7	7.7	7.7
Reserves & Surplus	232.3	260.7	340.0	427.2	472.4	541.7	625.6
<b>Net Worth</b>	<b>238.3</b>	<b>266.7</b>	<b>347.0</b>	<b>435.0</b>	<b>480.1</b>	<b>549.5</b>	<b>633.4</b>
<b>Deposits</b>	<b>1,516.4</b>	<b>1,948.7</b>	<b>2,020.4</b>	<b>2,558.7</b>	<b>2,933.5</b>	<b>3,373.5</b>	<b>3,947.0</b>
Growth (%)	19.8	28.5	3.7	26.6	14.6	15.0	17.0
<b>of which CASA Deposits</b>	<b>667.3</b>	<b>840.7</b>	<b>815.7</b>	<b>1,067.9</b>	<b>1,253.3</b>	<b>1,443.9</b>	<b>1,709.1</b>
Growth (%)	43.1	26.0	-3.0	30.9	17.4	15.2	18.4
Borrowings	382.9	473.2	607.5	513.2	473.2	433.3	455.0
Other Liabilities & Prov.	78.6	89.4	95.6	122.1	132.7	139.3	149.1
<b>Total Liabilities</b>	<b>2,216.3</b>	<b>2,778.2</b>	<b>3,070.6</b>	<b>3,629.0</b>	<b>4,019.7</b>	<b>4,495.6</b>	<b>5,184.5</b>
Current Assets	132.2	147.8	160.0	566.1	685.8	612.9	642.7
<b>Investments</b>	<b>500.8</b>	<b>592.7</b>	<b>599.8</b>	<b>696.5</b>	<b>709.3</b>	<b>801.5</b>	<b>913.7</b>
Growth (%)	36.4	18.4	1.2	16.1	1.8	13.0	14.0
<b>Loans</b>	<b>1,449.5</b>	<b>1,863.9</b>	<b>2,067.8</b>	<b>2,126.0</b>	<b>2,390.5</b>	<b>2,820.8</b>	<b>3,356.8</b>
Growth (%)	28.2	28.6	10.9	2.8	12.4	18.0	19.0
Fixed Assets	13.4	17.1	18.2	18.8	19.3	21.2	23.3
<b>Total Assets</b>	<b>2,216.3</b>	<b>2,778.2</b>	<b>3,070.6</b>	<b>3,629.0</b>	<b>4,019.7</b>	<b>4,495.6</b>	<b>5,184.5</b>

Asset Quality							
GNPA	17.0	39.5	51.5	57.9	55.2	50.6	57.0
NNPA	7.5	22.5	18.9	14.8	15.3	13.4	14.5
GNPA Ratio	1.2	2.1	2.5	2.7	2.3	1.8	1.7
NNPA Ratio	0.5	1.2	0.9	0.7	0.6	0.5	0.4
Slippage Ratio	2.58	3.25	2.97	3.65	4.47	3.0	2.5
Credit Cost	0.91	1.88	2.37	3.79	2.95	1.4	1.3
PCR (Excl. Tech. write off)	56.3	43.0	63.3	74.5	72.3	73.5	74.5

Source: Company, MOFSL



## Financials and valuations

### Ratios

Y/E March	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E
<b>Yield and Cost Ratios (%)</b>							
<b>Avg. Yield-Earning Assets</b>	<b>9.2</b>	<b>9.5</b>	<b>10.6</b>	<b>9.3</b>	<b>8.6</b>	<b>9.2</b>	<b>9.6</b>
Avg. Yield on loans	10.6	11.0	12.2	11.5	11.1	11.7	11.9
Avg. Yield on Investments	6.6	7.3	7.1	6.8	7.2	6.0	5.8
<b>Avg. Cost-Int. Bear. Liab.</b>	<b>5.8</b>	<b>6.2</b>	<b>6.6</b>	<b>5.4</b>	<b>4.9</b>	<b>5.4</b>	<b>5.7</b>
Avg. Cost of Deposits	5.8	6.1	6.5	5.0	4.5	5.1	5.3
<b>Interest Spread</b>	<b>3.4</b>	<b>3.4</b>	<b>4.1</b>	<b>4.3</b>	<b>4.1</b>	<b>4.1</b>	<b>4.2</b>
<b>Net Interest Margin</b>	<b>4.2</b>	<b>4.0</b>	<b>4.6</b>	<b>4.6</b>	<b>4.4</b>	<b>4.6</b>	<b>4.6</b>

### Capitalisation Ratios (%)

CAR	15.0	14.2	15.0	17.4	18.4	18.4	17.6
Tier I	14.6	13.7	14.6	16.8	16.8	17.0	16.4
Tier II	0.5	0.5	0.5	0.6	1.6	1.4	1.2

### Business and Efficiency Ratios (%)

Loans/Deposit Ratio	95.6	95.7	102.3	83.1	81.5	83.6	85.0
CASA Ratio	44.0	43.1	40.4	41.7	42.7	42.8	43.3
Cost/Assets	2.5	2.3	2.7	2.2	2.3	2.4	2.5
Cost/Total Income	45.7	44.2	43.3	40.7	41.5	42.8	43.0
Cost/Core Income	47.1	44.5	44.6	44.0	42.7	43.3	43.5
Int. Expense/Int. Income	56.6	60.3	58.1	53.4	51.3	52.7	53.7
Fee Income/Total Income	35.8	38.2	33.7	25.0	30.4	30.2	30.4
Non Int. Inc./Total Income	38.8	39.0	36.6	32.5	33.1	31.3	31.6
Emp. Cost/Total Expense	31.8	28.9	26.8	37.3	37.3	36.9	36.7
Investment/Deposit Ratio	33.0	30.4	29.7	27.2	24.2	23.8	23.1

### Profitability Ratios and Valuations

RoE	16.5	13.2	14.5	7.6	10.6	15.1	15.7
RoA	1.8	1.3	1.5	0.9	1.3	1.8	1.9
RoRWA	2.1	1.5	1.7	1.1	1.6	2.2	2.3
Book Value (INR)	393.9	439.8	497.9	560.2	617.8	707.1	815.4
Growth (%)	15.3	11.7	13.2	12.5	10.3	14.5	15.3
<b>Price-BV (x)</b>	<b>3.0</b>	<b>2.7</b>	<b>2.4</b>	<b>2.1</b>	<b>1.9</b>	<b>1.7</b>	<b>1.5</b>
Adjusted BV (INR)	385.2	413.7	478.2	546.9	604.0	695.0	802.3
<b>Price-ABV (x)</b>	<b>3.1</b>	<b>2.9</b>	<b>2.5</b>	<b>2.2</b>	<b>2.0</b>	<b>1.7</b>	<b>1.5</b>
EPS (INR)	60.2	54.9	68.2	39.9	62.1	99.5	119.3
Growth (%)	25.2	-8.8	24.2	-41.4	55.4	60.3	19.9
<b>Price-Earnings (x)</b>	<b>19.7</b>	<b>21.6</b>	<b>17.4</b>	<b>29.6</b>	<b>19.1</b>	<b>11.9</b>	<b>9.9</b>

Source: Company, MOFSL

NOTES

Explanation of Investment Rating	
Investment Rating	Expected return (over 12-month)
BUY	>=15%
SELL	< - 10%
NEUTRAL	< - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

\*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall be within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

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