Motilal Oswal

nvestment Services

Estimate change	\longleftrightarrow
TP change	
Rating change	\longleftrightarrow

Bloomberg	BARBEQUE IN
Equity Shares (m)	39
M.Cap.(INRb)/(USDb)	41/0.5
52-Week Range (INR)	1950 / 879
1, 6, 12 Rel. Per (%)	-7/-13/-46
12M Avg Val (INR M)	202

Financials & Valuations (INR b)

2022	2023E	2024E
8.6	13.6	16.8
69.7	57.5	23.7
1.3	2.8	3.4
15.5	20.4	20.5
-0.3	0.4	0.7
-6.6	10.2	17.3
N/M	L/P	70.0
99.2	109.4	126.8
-6.7	9.3	13.7
2.8	9.0	10.7
N/M	103.1	60.6
10.6	9.6	8.3
30.1	14.0	10.9
54.5	23.0	16.6
	8.6 69.7 1.3 15.5 -0.3 -6.6 N/M 99.2 -6.7 2.8 N/M 10.6 30.1	8.6 13.6 69.7 57.5 1.3 2.8 15.5 20.4 -0.3 0.4 -6.6 10.2 N/M L/P 99.2 109.4 -6.7 9.3 2.8 9.0 N/M 103.1 10.6 9.6 30.1 14.0

Shareholding pattern (%)

As On	Jun-22	Mar-22	Jun-21
Promoter	34.0	34.5	35.7
DII	27.5	17.1	16.4
FII	15.8	11.4	9.3
Others	22.7	37.0	38.6

FII Includes depository receipts

Barbeque Nation Hospitality

CMP: INR1052

TP: INR1,120 (+6%)

Neutral

In line results; margin recovery likely to be gradual

- While BARBEQUE's 2QFY23 results were broadly in line with estimates on sales and EBITDA, the extent of sequential ADS dip over 1QFY23 levels was surprising. Delivery sales declined more than expected and margin recovery trajectory going ahead would be slower than expected earlier.
- Valuations are fair at 16.6x FY24E pre-Ind AS EV/EBITDA. We reiterate our Neutral rating on the stock with a TP of INR1,120 based on 17x Sep'24 EV/EBITDA.

In-line operating performance

- Sales grew 41% YoY and was flat QoQ at INR3,105m (est. INR3,203m) in 2QFY23.
- SSSG stood at 23.4% YoY (est. 39%) in 2QFY23.
- BARBEQUE opened 10 Barbeque Nation (BBQN) stores, leading to 186 stores in India and 6 international stores at the end of 2QFY23. It has 15 extension kitchens for BBQN and 13 Toscano outlets at the end of 2QFY23. The total number of stores in metro and tier-1 cities stood at 148 (v/s 141 stores in 2QFY22) and tier-2/3 accounted for 57 stores (v/s 54 stores in 2QFY22).
- Gross margin grew 50bp YoY and contracted 70bp QoQ to 66.1% (est. 66.0%). EBITDA grew 41.1% YoY to INR583m (est. 604m). EBITDA margin came in at 18.8% v/s 18.7% YoY and 22.4% QoQ (est. 18.9%) in 2QFY23.
- Adj. PAT grew 39.2% YoY to INR43m v/s 31m YoY (est. 25m) in the quarter.
 - Exceptional gain on INR32.6m pertains to:
- INR34m gain from liquidated damages received from lessors relating to outlets closed.
- INR14.8m gain (net) from termination of lease with respect to the above number of outlets as per IND AS 116.
- INR16.2m loss from the write off of leasehold improvement, pertaining to above outlets vacated.

Highlights from the management commentary

- Dine in business grew 61%, driven by increased volume and value growth. The management is witnessing a trend similar to that of the last quarter in terms of covers and this may increase going ahead with employees returning to the office space in IT companies. At the per outlet basis, the dine-in business is at pre-covid levels.
- Expansion -The management maintains it guidance of adding 40 stores in FY23. ~33-35 BBQ stores will be added in India, ~1-2 BBQ in international markets and ~3-5 Tascano stores. Currently, there are 16 restaurants under construction.
- Margins The management is seeing some moderation in input cost inflation. Gross margin is expected to improve marginally in 2HFY23.
 EBITDA margin was positively impacted by healthy salience of new restaurants.

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Investors are advised to refer through important disclosures made at the last page of the Research Report. Motilal Oswal research is available on www.motilaloswal.com/Institutional-Equities, Bloomberg, Thomson Reuters, Factset and S&P Capital. At the company level, 3Q ADS is generally 12-15% higher than that in 2Q. On a per store basis, it would be ~10% higher.

Valuation and view

- Changes to our model led to a marginal dip of ~4% each in our FY23/FY24 EBITDA forecasts.
- We reiterate our Neutral rating on fair valuations, inherently lower return ratios as compared to QSRs, and its potential vulnerability of its higher ticket size delivery business in an inflationary environment.

Quarterly Performance	е
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Quarterly Performance									-		-	(INR m
Y/E March		FY2	2			FY2	3E		FY22	FY23E	FY23	Var.
	1Q	2Q	3Q	4Q	1Q	2Q	3QE	4QE			2QE	(%)
SSSG (%)	960.0	184.0	42.7	5.5	182.0	23.4	14.0	25.0	64.7	25.9	39.0	
No. of stores	166	167	174	185	195	205	215	225	185	225	205	
Net Sales	1,020	2,209	2,867	2,510	3,149	3,105	3,727	3,571	8,606	13,552	3,203	-3.1
YoY change (%)	939.1	190.3	47.1	10.9	208.8	40.6	30.0	42.3	69.7	57.5	45.0	
Gross Profit	600	1,450	1,886	1,622	2,103	2,051	2,478	2,393	5,558	9,026	2,114	
Margin (%)	58.9	65.6	65.8	64.6	66.8	66.1	66.5	67.0	64.6	66.6	66.0	
EBITDA	-178	413	657	445	705	583	763	715	1,337	2,765	604	-3.5
EBITDA growth %	N/M	N/M	59.6	-2.1	N/M	41.1	16.2	60.4	188.3	106.8	46.2	
Margin (%)	-17.5	18.7	22.9	17.7	22.4	18.8	20.5	20.0	15.5	20.4	18.9	
Depreciation	289	304	340	340	352	350	400	518	1,273	1,619	450	
Interest	166	153	172	162	175	180	190	197	653	741	170	
Other Income	74	85	45	59	30	16	30	50	263	126	50	
РВТ	-559	41	190	2	208	69	203	50	-326	531	34	104.0
Тах	-120	10	44	-3	48	26	47	12	-69	134	9	
Rate (%)	21.5	24.9	23.2	-109.0	23.1	38.3	23.0	24.8	21.1	25.2	26.0	
Adjusted PAT	-439	31	146	5	160	43	157	38	-257	397	25	70.2
YoY change (%)	N/M	L/P	L/P	-92.4	N/M	39.2	7.1	675.1	-	-	-18.2	

E: MOFSL Estimates

Key Performance Indicators

Y/E March		FY22					
	1Q	2Q	3Q	4Q	1Q	2Q	
Channel mix (%)							
Dine-in	45.0	76.8	83.7	82.2	86.6	87.4	
Delivery	55.0	23.2	16.3	17.8	13.4	12.6	
2Y average growth (%)							
Sales	939.1	190.3	47.1	14.7	573.9	115.4	
EBITDA	-	-	59.6	40.0	-	-	
РАТ	-	-	-	-92.4	-	-	
% of Sales							
COGS	41.1	34.4	34.2	35.4	33.2	33.9	
Operating Expenses	76.3	46.9	42.9	46.9	44.4	47.3	
Depreciation	28.3	13.8	11.9	13.5	11.2	11.3	
YoY change (%)							
COGS	511.9	163.5	46.4	17.5	149.3	38.8	
Operating Expenses	99.4	101.3	41.8	11.8	79.6	41.6	
Other Income	-51.5	-27.1	-47.6	-44.2	-59.4	-81.2	
EBIT	-29.9	-131.7	221.6	-35.4	-175.5	113.7	



Key takeaways from the management interaction

Performance and outlook

- Dine in business grew 61% on the back of increased volume and value growth. They are seeing the same trends as last quarter in terms of covers and it may increase going ahead as employees coming back to office in the IT companies. At the per outlet basis, dine-in business is at the same level at pre-covid basis.
- It is seeing marginal uptick on monthly delivery revenues. The number of transaction has increased while AOV decreased due to decrease in box consumption and increase in alacarte orders. In long term, average AOV will be INR500-500. From FY24, INR20m run rate will be achievable.
- Ratings have improved from 3.2 previously to 3.9 at present.
- They have launched few combo meals during the quarter which is receiving encouraging response.
- Dumsafar: It is the biryani brand which they launched in the 2nd half of the quarter and has received encouraging response. It will be launched in a phased manner and will be available in all the restaurants by the end of FY23. In Sep'22 it was available in 26 outlets, in Oct'22 in 42 outlets, aims at 75 outlets by Dec'22 and in all outlets by end of Mar'23. It should be able to do ~INR10m per month over medium term.
- The management is confident of achieving INR70m per matured restaurant with 21% ROM.

Costs and margins

- They are seeing some moderation in input cost inflation. Gross margin should improve marginally in 2HFY23.
- EBITDA margin was impacted by healthy salience of new restaurants.
- Not taken any structural price hike in 2QFY23. 7-8% price increase YoY. Total increase over three years would be ~15%.
- For the new stores, margin should be zero to low single digits in 0-6 months, ~7-8% during 1st year, ~13-15% during 2nd year and at 21% in 3rd year.
- Rental cost is ~10% of revenue (~INR6.2m for the quarter

Expansion

- The management maintains it guidance of adding 40 stores in FY23. ~33-35 BBQ stores will be added in India, ~1-2 BBQ in international markets and ~3-5 Tascano stores.
- Currently, there are 16 restaurants under construction.

Others

- It generally takes 2-3 years for a new store to get matured.
- Capex will be INR13.5m in FY23 and ~INR13.5-15m in FY24.
- 3Q ADS is generally 12-15% higher compared to 2Q at company level. On per store basis it would be ~10% higher.

Key exhibits

Exhibit 1: YoY SSSG stood at 23.4% in 2QFY23

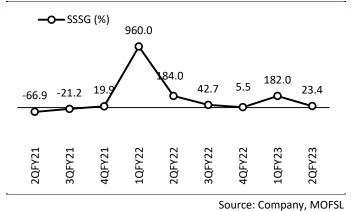
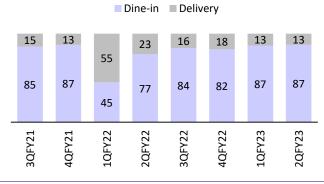
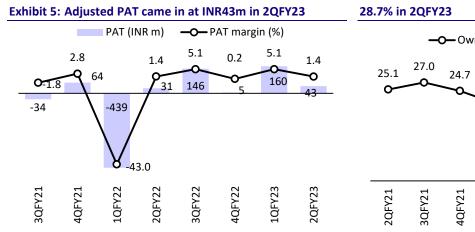


Exhibit 3: Dine-in contribution at 87% in 2QFY23

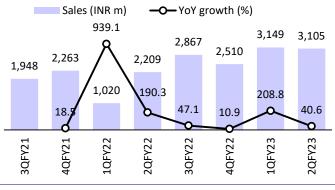


Source: Company, MOFSL



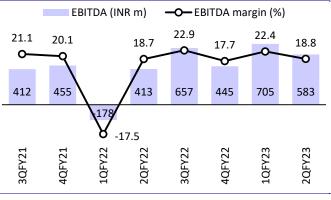
Source: Company, MOFSL

Exhibit 2: Net sales grew 40.6% YoY to INR3.1b in 2QFY23



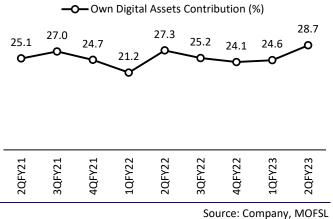
Source: Company, MOFSL

Exhibit 4: EBITDA margin came in at 18.8% in 2QFY23



Source: Company, MOFSL

Exhibit 6: Contribution from its own digital assets stood at 28.7% in 2QFY23



Valuation and view

- Changes to our model led to a marginal dip of ~4% each in our FY23/FY24 EBITDA forecasts.
- We reiterate our Neutral rating on fair valuations, inherently lower return ratios as compared to QSRs, and its potential vulnerability of its higher ticket size delivery business in an inflationary environment.

Exhibit 7: We decrease our EBITDA forecast for FY23/FY24 by 4.3%/3.7%, respectively

	New es	New estimate		timate	Change (%)		
	FY23E	FY24E	FY23E	FY24E	FY23E	FY24E	
Sales	13,552	16,767	13,643	16,873	-0.7	-0.6	
EBITDA	2,765	3,433	2,889	3,565	-4.3	-3.7	
PAT	397	675	307	773	29.3	-12.7	

Source: Company, MOFSL

Financials and valuations

Income Statement							(INR m)
Y/E March	2018	2019	2020	2021	2022	2023E	2024E
Net Sales	5,863	7,390	8,470	5,071	8,606	13,552	16,767
Change (%)	19.8	26.0	14.6	-40.1	69.7	57.5	23.7
Material Consumed	1,978	2,476	2,922	1,782	3,047	4,526	5,533
Gross Profit	3,885	4,914	5,548	3,288	5,558	9,026	11,234
Gross Margin %	66.3	66.5	65.5	64.8	64.6	66.6	67.0
Operating expenses	2,522	3,455	3,906	2,825	4,221	6,260	7,801
EBITDA	1,363	1,459	1,642	464	1,337	2,765	3,433
Change (%)	15.9	7.0	12.6	-71.8	188.3	106.8	24.2
Margin (%)	23.2	19.7	19.4	9.1	15.5	20.4	20.5
Depreciation	703	895	1,340	1,212	1,273	1,619	1,911
Int. and Fin. Ch.	536	564	756	849	653	741	771
Other Non-recurring Inc.	41	35	38	460	263	126	152
РВТ	165	35	-415	-1,136	-326	531	903
Тах	124	144	78	-197	-69	134	227
Tax Rate (%)	74.9	416.8	-18.8	17.3	21.1	25.2	25.2
Adjusted PAT	41	-109	-493	-940	-257	397	675
Change (%)	-37.5	P/L	-	-	-	L/P	70.0
Margin (%)	0.7	-1.5	-5.8	-18.5	-3.0	2.9	4.0
Non-rec. (Exp)/Inc.	-99	-275	164	21	0	0	0
Minority interest	0	0	-5	-14	0	0	0
Reported PAT	-58	-384	-324	-905	-257	397	675

Balance Sheet							(INR m)
Y/E March	2018	2019	2020	2021	2022	2023E	2024E
Share Capital	138	140	140	170	195	195	195
Reserves	1,312	1,176	-81	2,269	3,665	4,062	4,738
Net Worth	1,450	1,316	59	2,439	3,860	4,257	4,932
Loans	1,277	1,579	2,450	1,528	218	400	400
Lease Liabilities	3,507	4,200	4,816	4,498	5,887	6,342	6,883
Others	0	0	52	38	93	93	93
Capital Employed	6,234	7,095	7,377	8,503	10,057	11 ,092	12,308
Gross Block	7,446	9,619	11,910	12,049	14,728	16,251	17,768
Less: Accum. Depn.	2,197	2,986	4,507	5,456	6,728	9,070	10,981
Net Fixed Assets	5,249	6,634	7,404	6,593	8,000	7,181	6,787
Capital WIP	185	159	109	60	212	212	212
Goodwill	230	190	723	723	723	723	723
Investments	0	0	0	0	0	1,300	1,600
Deferred tax assets	0	0	0	0	0	0	0
Curr. Assets, L&A	1,568	1,209	1,319	4,002	2,478	3,362	4,988
Inventory	190	193	149	202	358	408	551
Account Receivables	56	49	22	26	57	85	92
Cash and Bank Balance	436	120	147	2,455	853	1,295	2,301
Others	886	847	1,001	1,319	1,210	1,573	2,044
Curr. Liab. and Prov.	945	1,057	2,167	2,855	1,356	1,685	2,001
Other Current Liabilities	152	141	894	1,237	199	209	213
Creditors	673	768	1,125	1,468	988	1,299	1,608
Provisions	120	148	148	150	168	177	180
Net Curr. Assets	623	152	-848	1,147	1,122	1,677	2,987
Current tax liabilities	-53	-40	-11	-20	0	0	0
Appl. of Funds	6,234	7,095	7,377	8,503	10,057	11,092	12,308
E: MOFSL Estimates							

E: MOFSL Estimates

Financials and valuations

Ratios							
Y/E March	2018	2019	2020	2021	2022	2023E	2024E
Basic (INR)							
EPS	1.5	-3.9	-17.6	-27.7	-6.6	10.2	17.3
BV/Share	52.5	47.0	2.1	71.9	99.2	109.4	126.8
DPS	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Payout %	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Valuation (x)							
P/E	700.1	N/M	N/M	N/M	N/M	103.1	60.6
EV/Sales	5.1	4.2	3.7	6.9	4.7	2.9	2.2
EV/EBITDA	21.9	21.2	19.3	75.0	30.1	14.0	10.9
P/BV	20.0	22.4	497.9	14.6	10.6	9.6	8.3
Return Ratios (%)							
RoE	2.9	-8.3	-833.5	-38.5	-6.7	9.3	13.7
RoCE	3.2	-28.5	5.6	-3.0	2.8	9.0	10.7
RoIC	3.3	-28.7	5.2	-9.4	0.7	9.9	13.8
Working Capital Ratios	5.5	20.7	5.2	5.1	0.7	5.5	10.0
Debtor (Days)	3	2	1	2	2	2	2
Inventory (Days)	12	10	6	15	15	11	12
Creditor (Days)	42	38	48	106	42	35	35
Asset Turnover (x)	0.9	1.0	1.1	0.6	0.9	1.2	1.4
	0.5	1.0		0.0	0.5	1.2	
Leverage Ratio		1.2	44.4	0.0	0.1	0.1	0.1
Debt/Equity (x)	0.9	1.2	41.4	0.6	0.1	0.1	0.1
Cash Flow Statement							(INR m)
Y/E March	2018	2019	2020	2021	2022	2023E	2024E
OP/(loss) before Tax	66	-295	-251	-1,115	-321	531	903
Int./Div. Received	8	295	-231	-412	-321	-126	-152
•	753	1,022	1,340	1,212	1,273		
Depreciation & Amort. Interest Paid	755	1,022	1,540	1,212	1.775		
	472			720		1,619	1,911
	-472	-488	-659	-739	-500	-741	-771
Direct Taxes Paid	145	-488 143	-659 78	-12	-500 31	-741 134	-771 227
Direct Taxes Paid Inc/(Dec) in WC	145 -121	-488 143 57	-659 78 -291	-12 -244	-500 31 686	-741 134 112	-771 227 305
Direct Taxes Paid	145	-488 143	-659 78	-12	-500 31	-741 134	-771 227
Direct Taxes Paid Inc/(Dec) in WC CF from Operations	145 -121 1,275	-488 143 57 1,223	-659 78 -291 1,811	-12 -244 679	-500 31 686 598	-741 134 112 2,519	-771 227 305 2,901
Direct Taxes Paid Inc/(Dec) in WC CF from Operations Inc/(Dec) in FA	145 -121 1,275 -1,010	-488 143 57 1,223 -1,299	-659 78 -291 1,811 -840	-12 -244 679 -143	-500 31 686 598 -932	-741 134 112 2,519 -1,522	-771 227 305 2,901 -1,517
Direct Taxes Paid Inc/(Dec) in WC CF from Operations Inc/(Dec) in FA Free Cash Flow	145 -121 1,275 -1,010 266	-488 143 57 1,223 -1,299 - 76	-659 78 -291 1,811 -840 971	-12 -244 679 -143 536	-500 31 686 598 -932 -334	-741 134 112 2,519 -1,522 997	-771 227 305 2,901 -1,517 1,384
Direct Taxes Paid Inc/(Dec) in WC CF from Operations Inc/(Dec) in FA Free Cash Flow Others	145 -121 1,275 -1,010 266 42	-488 143 57 1,223 -1,299 -76 7	-659 78 -291 1,811 -840 971 -678	-12 -244 679 -143 536 71	-500 31 686 598 -932 -334 30	-741 134 112 2,519 -1,522 997 3,086	-771 227 305 2,901 -1,517 1,384 2,475
Direct Taxes Paid Inc/(Dec) in WC CF from Operations Inc/(Dec) in FA Free Cash Flow	145 -121 1,275 -1,010 266 42 3	-488 143 57 1,223 -1,299 -76 7 0	-659 78 -291 1,811 -840 971 -678 0	-12 -244 679 -143 536 71 0	-500 31 686 598 -932 -334 30 0	-741 134 112 2,519 -1,522 997	-771 227 305 2,901 -1,517 1,384 2,475 -300
Direct Taxes Paid Inc/(Dec) in WC CF from Operations Inc/(Dec) in FA Free Cash Flow Others Pur of Investments	145 -121 1,275 -1,010 266 42	-488 143 57 1,223 -1,299 -76 7	-659 78 -291 1,811 -840 971 -678	-12 -244 679 -143 536 71	-500 31 686 598 -932 -334 30	-741 134 112 2,519 -1,522 997 3,086 -1,300	-771 227 305 2,901 -1,517 1,384 2,475
Direct Taxes Paid Inc/(Dec) in WC CF from Operations Inc/(Dec) in FA Free Cash Flow Others Pur of Investments	145 -121 1,275 -1,010 266 42 3	-488 143 57 1,223 -1,299 -76 7 0	-659 78 -291 1,811 -840 971 -678 0	-12 -244 679 -143 536 71 0	-500 31 686 598 -932 -334 30 0	-741 134 112 2,519 -1,522 997 3,086 -1,300	-771 227 305 2,901 -1,517 1,384 2,475 -300
Direct Taxes Paid Inc/(Dec) in WC CF from Operations Inc/(Dec) in FA Free Cash Flow Others Pur of Investments CF from Invest. Issue of Shares Incr in Debt	145 -121 1,275 -1,010 266 42 3 - 965	-488 143 57 1,223 -1,299 -76 7 0 -1,292	-659 78 -291 1,811 -840 971 -678 0 -1,518	-12 -244 679 -143 536 71 0 -72	-500 31 686 598 -932 -334 30 0 -902	-741 134 112 2,519 -1,522 997 3,086 -1,300 264	-771 227 305 2,901 -1,517 1,384 2,475 -300 659
Direct Taxes Paid Inc/(Dec) in WC CF from Operations Inc/(Dec) in FA Free Cash Flow Others Pur of Investments CF from Invest. Issue of Shares	145 -121 1,275 -1,010 266 42 3 -965 478	-488 143 57 1,223 -1,299 -76 7 0 -1,292 320	-659 78 -291 1,811 -840 971 -678 0 -1,518	-12 -244 679 -143 536 71 0 -72 1,495	-500 31 686 598 -932 -334 30 0 -902 -902	-741 134 112 2,519 -1,522 997 3,086 -1,300 264 0	-771 227 305 2,901 -1,517 1,384 2,475 -300 659
Direct Taxes Paid Inc/(Dec) in WC CF from Operations Inc/(Dec) in FA Free Cash Flow Others Pur of Investments CF from Invest. Issue of Shares Incr in Debt	145 -121 1,275 -1,010 266 42 3 -965 	-488 143 57 1,223 -1,299 -76 7 0 -1,292 320 302	-659 78 -291 1,811 -840 971 -678 0 -1,518 1 876	-12 -244 679 -143 536 71 0 -72 1,495 73	-500 31 686 598 -932 -334 30 0 0 -902 1,844 -1,310	-741 134 112 2,519 -1,522 997 3,086 -1,300 264 0 182	-771 227 305 2,901 -1,517 1,384 2,475 -300 659 0 0
Direct Taxes Paid Inc/(Dec) in WC CF from Operations Inc/(Dec) in FA Free Cash Flow Others Pur of Investments CF from Invest. Issue of Shares Incr in Debt Dividend Paid	145 -121 1,275 -1,010 266 42 3 -965 	-488 143 57 1,223 -1,299 -76 7 0 -1,292 320 302 -34	-659 78 -291 1,811 -840 971 -678 0 -1,518 1 876 -34	-12 -244 679 -143 536 71 0 -72 1,495 73 0	-500 31 686 598 -932 -334 30 0 0 -902 1,844 -1,310	-741 134 112 2,519 -1,522 997 3,086 -1,300 264 0 182 0	-771 227 305 2,901 -1,517 1,384 2,475 -300 659 0 0 0
Direct Taxes Paid Inc/(Dec) in WC CF from Operations Inc/(Dec) in FA Free Cash Flow Others Pur of Investments CF from Invest. Issue of Shares Incr in Debt Dividend Paid Others CF from Fin. Activity	145 -121 1,275 -1,010 266 42 3 -965 478 405 -33 -778 73	-488 143 57 1,223 -1,299 -76 7 0 -1,292 320 302 -34 -34 -836 -247	-659 78 -291 1,811 -840 971 -678 0 -1,518 1 876 -34 -1,109 -265	-12 -244 679 -143 536 71 0 -72 1,495 73 0 133 1,700	500 31 686 598 -932 -334 30 -334 30 -334 -336 -334 -	-741 134 112 2,519 -1,522 997 3,086 -1,300 264 0 182 0 -2,524 -2,524 - 2,341	-771 227 305 2,901 -1,517 1,384 2,475 -300 659 0 0 0 0 0 0 0 -2,554 -2,554
Direct Taxes Paid Inc/(Dec) in WC CF from Operations Inc/(Dec) in FA Free Cash Flow Others Pur of Investments CF from Invest. Issue of Shares Incr in Debt Dividend Paid Others CF from Fin. Activity Incr/Decr of Cash	145 -121 1,275 -1,010 266 42 3 - 965 478 405 -33 -778 73 384	-488 143 57 1,223 -1,299 -76 7 0 -1,292 320 302 -34 -34 -836 -247 -316	-659 78 -291 1,811 -840 971 -678 0 -1,518 1 876 -34 -1,109 -265 27	-12 -244 679 -143 536 71 0 -72 1,495 73 0 133 1,700 2,308	500 31 686 598 -932 -932 -334 30 -0 -334 -334 -334 -0 -1,832 -1,298 -1,602	-741 134 112 2,519 -1,522 997 3,086 -1,300 264 0 182 0 -2,524 -2,524 -2,341	-771 227 305 2,901 -1,517 1,384 2,475 -300 659 0 0 0 0 0 0 0 0 0 0 0 0 0 1,2,554 -2,554 -2,554
Direct Taxes Paid Inc/(Dec) in WC CF from Operations Inc/(Dec) in FA Free Cash Flow Others Pur of Investments CF from Invest. Issue of Shares Incr in Debt Dividend Paid Others CF from Fin. Activity	145 -121 1,275 -1,010 266 42 3 -965 478 405 -33 -778 73	-488 143 57 1,223 -1,299 -76 7 0 -1,292 320 302 -34 -34 -836 -247	-659 78 -291 1,811 -840 971 -678 0 -1,518 1 876 -34 -1,109 -265	-12 -244 679 -143 536 71 0 -72 1,495 73 0 133 1,700	500 31 686 598 -932 -334 30 -334 30 -334 -336 -334 -	-741 134 112 2,519 -1,522 997 3,086 -1,300 264 0 182 0 -2,524 -2,524 - 2,341	-771 227 305 2,901 -1,517 1,384 2,475 -300 659 0 0 0 0 0 0 -2,554 -2,554

ΝΟΤΕS

Explanation of Investment Rating	
Investment Rating	Expected return (over 12-month)
BUY	>=15%
SELL	<- 10%
NEUTRAL	< - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall be within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

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