# **Bharat Forge**

| Estimate changes | L L |     |
|------------------|-----|-----|
| TP change        | 1   | - ( |
| Rating change    |     | B   |

Motilal Oswai

| Bloomberg             | BHFC IN     |
|-----------------------|-------------|
| Equity Shares (m)     | 466         |
| M.Cap.(INRb)/(USDb)   | 400.1 / 4.9 |
| 52-Week Range (INR)   | 896 / 596   |
| 1, 6, 12 Rel. Per (%) | 9/20/9      |
| 12M Avg Val (INR M)   | 1216        |

#### Consol. Financials & Valuations (INR b)

| Y/E Mar        | 2022   | 2023E | 2024E |
|----------------|--------|-------|-------|
| Sales          | 104.6  | 126.3 | 140.7 |
| EBITDA (%)     | 18.9   | 17.6  | 20.5  |
| Adj. PAT       | 10.1   | 9.9   | 15.6  |
| EPS (INR)      | 21.7   | 21.2  | 33.5  |
| EPS Gr. (%)    | 1047.8 | -2.2  | 58.0  |
| BV/Sh. (INR)   | 141.1  | 156.1 | 183.3 |
| Ratios         |        |       |       |
| Net D:E        | 0.9    | 0.8   | 0.6   |
| RoE (%)        | 16.9   | 14.3  | 19.8  |
| RoCE (%)       | 10.5   | 8.9   | 12.8  |
| ROIC(%)        | 13.7   | 11.1  | 15.6  |
| Payout (%)     | 23.2   | 29.6  | 18.7  |
| Valuations     |        |       |       |
| P/E (x)        | 39.6   | 40.5  | 25.6  |
| P/BV (x)       | 6.1    | 5.5   | 4.7   |
| EV/EBITDA (x)  | 22.8   | 20.4  | 15.3  |
| Div. Yield (%) | 0.6    | 0.7   | 0.7   |
| FCF Yield (%)  | -1.4   | 1.1   | 4.1   |

#### Shareholding pattern (%)

| As On    | Sep-22 | Jun-22 | Sep-21 |
|----------|--------|--------|--------|
| Promoter | 45.3   | 45.3   | 44.8   |
| DII      | 24.7   | 24.5   | 13.5   |
| FII      | 19.3   | 18.8   | 25.1   |
| Others   | 10.7   | 11.4   | 16.7   |

FII Includes depository receipts

## **CMP: INR859**

TP: INR985 (+15%)

Buy

# Below our estimate; performance hurt by cost inflation and one-time cost

Performance in its Aluminum subsidiaries hurt by cost inflation and startup cost

- BHFC's 2QFY23 standalone performance was a miss due to a one-time cost in the Defense business and cost inflation. While all its core businesses are seeing a sharp cyclical recovery, its initiatives to diversify into aluminum, light-weighting, and EV components have started to fructify. FY23 will be the first year to clock a contribution from the recently acquired businesses as well as from new aluminum forging capacities in the EU and US.
  - We have lowered our FY23 consolidated EPS estimate by ~19% to factor
    in: a) consolidation of Sanghvi Forgings and JS Autocast (positive
    contribution) and the 10k tonne aluminum plant in the US (losses in its
    first year of operation), and b) cost inflation and a one-time charge in the
    standalone business. However, we upgrade our FY24 consolidated EPS
    by 4%, led by revenue upgrades in the standalone business as well as a
    net positive contribution from the above three businesses. We maintain
    our **Buy** rating.

## Strong revenue traction, but cost inflation restricts margin

- Standalone revenue grew 17% YoY to INR18.6b (est.INR17.8b) and EBITDA rose 2% to INR4.5b (est. INR4.7b). Adjusted PAT fell 11.5% YoY to INR2.7b (est. INR2.8b). Revenue/EBITDA/adjusted PAT grew 22%/9%/ flat YoY in 1HFY23.
- Tonnage grew 7% YoY to 61.15k tonne. Net realizations grew 9% YoY to ~INR304.8k, led by a mix.
- The Auto/non-Auto business grew 26%/5% YoY. Non-Auto exports stood flat YoY, while the non-Auto domestic business grew 14%. The domestic Auto business/exports grew 39%/21% YoY.
- Gross margin eroded by 4.4pp YoY and 3.1pp QoQ to 55.6% (est. 59%), impacted by RM costs inflation (40-45bp) and a one-time charge for the defense business (~70bp). Consequently, EBITDA margin declined by 3.5pp YoY to 24.3% (est. 26.4%).
- Overseas manufacturing subsidiaries reported an operating loss of INR341m (v/s an EBITDA of INR495m in 1QFY23) given: a) the ramp-up in the US aluminum forging business (operating loss of INR200m) and b) the impact of high cost inflation (RM, energy, and staff) in the EU aluminum forging business.
- FCFF stood at INR651m (v/s a cash outflow of INR2.4b in 1HFY22) due to lower capex of INR1.2b (v/s INR2.5b in 1HFY22) and better operating performance of INR1.86b (v/s INR81m in 1HFY22).
- The company declared an interim dividend of INR1.5/share.

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## Highlights from the management interaction

- Outlook on CV exports: OEM production slots in CY23 have already been booked, which should provide stability over the next 12-15 months, based on build rate of 28-29k/month. EU demand for CVs stood flat YoY and is expected to remain stable in CY24.
- The aluminum forging business in the EU has been adversely impacted mainly by: a) lower sales due to supply-chain issues; b) cost increases, which is yet to be passed on; and c) higher level of staffing in anticipation of higher demand. It expects turnaround in this business in 2HFY23. The US plant is yet to scale-up to break-even level.
- Defense: It has bagged an export order worth USD155.5m for the supply of an artillery gun system, which is to be executed over three years. It has secured multiple orders for components and consumables, which will help ramp-up its defense business to INR7-10b/year from INR3b at present (without any major program coming in).

## Valuation and view

- All the core businesses are seeing a good cyclical recovery, whereas new businesses are in various stages of ramp-up. This, coupled with its focus on creating new revenue pools in Aerospace, Defense, and e-Mobility, can lead to the de-risking of the business.
- We estimate a consolidated revenue/EBITDA/PAT CAGR of 14%/20%/24% over FY22-25. The stock trades at 40.5x/25.6x FY23E/FY24E consolidated EPS. We maintain our **Buy** rating, with a TP of INR985 (at 25x Dec'24E EPS).

| S/A Quarterly              |        |                |        |        |        |        |        |        |          | (INR m)  |        |
|----------------------------|--------|----------------|--------|--------|--------|--------|--------|--------|----------|----------|--------|
|                            |        | FY2            | 22     |        | FY23E  |        |        |        | FY22     | FY23E    | FY23E  |
|                            | 1Q     | 2Q             | 3Q     | 4Q     | 1Q     | 2Q     | 3QE    | 4QE    |          |          | 2QE    |
| Tonnage                    | 53,512 | <b>57,09</b> 4 | 53,365 | 57,543 | 57,915 | 61,149 | 60,302 | 62,084 | 2,21,514 | 2,41,450 | 59,949 |
| Change (%)                 | 200.0  | 40.0           | 4.8    | 3.1    | 8.2    | 7.1    | 13.0   | 7.9    | 33.9     | 9.0      | 5.0    |
| Realization (INR '000/ton) | 256.4  | 279.5          | 300.2  | 290.9  | 303.8  | 304.8  | 304.5  | 303.7  | 281.9    | 304.2    | 296.8  |
| Change (%)                 | 7.1    | 29.3           | 47.7   | 24.3   | 18.5   | 9.1    | 1.4    | 4.4    | 27.7     | 7.9      | 6.2    |
| Net operating income       | 13,718 | 15,956         | 16,021 | 16,741 | 17,594 | 18,639 | 18,361 | 18,854 | 62,436   | 73,447   | 17,791 |
| Change (%)                 | 221.3  | 81.0           | 54.7   | 28.1   | 28.2   | 16.8   | 14.6   | 12.6   | 71.0     | 17.6     | 11.5   |
| EBITDA                     | 3,910  | 4,437          | 4,034  | 4,307  | 4,600  | 4,522  | 4,689  | 5,029  | 16,687   | 18,841   | 4,699  |
| EBITDA Margins (%)         | 28.5   | 27.8           | 25.2   | 25.7   | 26.1   | 24.3   | 25.5   | 26.7   | 26.7     | 25.7     | 26.4   |
| Non-Operating Income       | 333    | 322            | 358    | 662    | 259    | 477    | 300    | 343    | 1,675    | 1,380    | 300    |
| Interest                   | 406    | 142            | 118    | 407    | 263    | 357    | 275    | 275    | 1,073    | 1,171    | 275    |
| Depreciation               | 1019   | 1026           | 1031   | 1042   | 1064   | 1066   | 1070   | 1073   | 4,118    | 4,273    | 1000   |
| Fx loss/(gain)             | -4     | -307           | -45    | -4     | 250    | -8     | 0      | 0      | -360     | 242      | 0      |
| PBT after EO items         | 2,206  | 4,009          | 4,247  | 3,499  | 3,252  | 3,579  | 3,644  | 4,024  | 13,959   | 14,498   | 3,724  |
| Eff. Tax Rate (%)          | 24.4   | 22.2           | 20.5   | 25.1   | 25.1   | 25.1   | 25.1   | 25.1   | 22.8     | 25.1     | 25.3   |
| Rep. PAT                   | 1,667  | 3,118          | 3,374  | 2,620  | 2,436  | 2,681  | 2,729  | 3,012  | 10,778   | 10,859   | 2,782  |
| Change (%)                 | -396.0 | 343.9          | 263.9  | 27.5   | 46.2   | -14.0  | -19.1  | 15.0   | 245.4    | 0.8      | -10.8  |
| Adj. PAT                   | 2,143  | 3,033          | 2,633  | 2,639  | 2,459  | 2,686  | 2,729  | 3,012  | 10,448   | 10,888   | 2,782  |
| Change (%)                 | -480.6 | 318.7          | 172.0  | 28.1   | 14.8   | -11.5  | 3.6    | 14.1   | 227.5    | 4.2      | -8.3   |

E: MOFSL Estimates

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## **Key Performance Indicators**

|                            | FY22 FY23E |        |        |        |                | FY22   | FY23E  | 2QE    |          |          |        |
|----------------------------|------------|--------|--------|--------|----------------|--------|--------|--------|----------|----------|--------|
| Segment Mix                | 1Q         | 2Q     | 3Q     | 4Q     | 1Q             | 2Q     | 3QE    | 4QE    |          |          |        |
| Auto                       | 7,996      | 8,311  | 7,773  | 9,063  | 9 <i>,</i> 630 | 10,474 |        |        | 33,143   | 41,070   |        |
| Growth (%)                 | 344.2      | 90.3   | 16.8   | 6.5    | 20.4           | 26.0   |        |        | 55.2     | 23.9     |        |
| Contribution (%)           | 62.2       | 55.5   | 51.5   | 57.4   | 58.3           | 59.9   |        |        | 56.4     | 59.5     |        |
| Non-Auto                   | 4,855      | 6,673  | 7,314  | 6,731  | 6,882          | 7,007  |        |        | 25,573   | 27,969   |        |
| Growth (%)                 | 118.9      | 70.8   | 132.9  | 78.8   | 41.8           | 5.0    |        |        | 96.7     | 9.4      |        |
| Contribution (%)           | 37.8       | 44.5   | 48.5   | 42.6   | 41.7           | 40.1   |        |        | 43.6     | 40.5     |        |
| Total Product sales        | 12,851     | 14,984 | 15,087 | 15,794 | 16,512         | 17,481 |        |        | 58,716   | 69,039   |        |
| Tonnage                    | 53,512     | 57,094 | 53,365 | 57,543 | 57,915         | 61,149 | 60,302 | 62,084 | 2,21,514 | 2,41,450 | 59,949 |
| Change (%)                 | 200.0      | 40.0   | 4.8    | 3.1    | 8.2            | 7.1    | 13.0   | 7.9    | 33.9     | 9.0      | 5.0    |
| Realization (INR '000/ton) | 256        | 279    | 300    | 291    | 304            | 305    | 304    | 304    | 282      | 304      | 297    |
| Change (%)                 | 7.1        | 29.3   | 47.7   | 24.3   | 18.5           | 9.1    | 1.4    | 4.4    | 27.7     | 7.9      | 6.2    |
| Net operating revenues     | 13718      | 15956  | 16021  | 16741  | 17594          | 18639  | 18361  | 18854  | 62436    | 73447    | 17791  |
| Change (%)                 | 221.3      | 81.0   | 54.7   | 28.1   | 28.2           | 16.8   | 14.6   | 12.6   | 71.0     | 17.6     | 11.5   |
| RM/Sales %                 | 38.0       | 40.0   | 41.7   | 43.3   | 41.3           | 44.4   | 43.0   | 42.2   | 40.9     | 42.8     | 41.0   |
| Staff Cost (% of sales)    | 8.9        | 8.0    | 8.0    | 7.7    | 7.7            | 7.2    | 7.5    | 7.3    | 8.1      | 7.4      | 7.6    |
| Other Cost (% of sales)    | 24.6       | 24.2   | 25.1   | 23.3   | 24.8           | 24.1   | 24.0   | 23.8   | 24.3     | 24.2     | 25.0   |
| Gross Margin (%)           | 62.0       | 60.0   | 58.3   | 56.7   | 58.7           | 55.6   | 57.0   | 57.8   | 59.1     | 57.3     | 59.0   |
| EBITDA Margins (%)         | 28.5       | 27.8   | 25.2   | 25.7   | 26.1           | 24.3   | 25.5   | 26.7   | 26.7     | 25.7     | 26.4   |
| EBIT Margins (%)           | 21.1       | 21.4   | 18.7   | 19.5   | 20.1           | 18.5   | 19.7   | 21.0   | 20.1     | 19.8     | 20.8   |

E: MOFSL Estimates



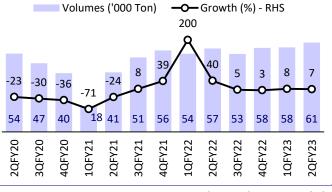
## Highlights from the management interaction

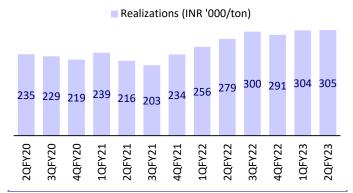
- CV export outlook: OEM production slots for CY23 is already booked, which should provide stability for next 12-15 months based on build rate is 28-29k/month. EU demand for CV is flat as compared to last year and is expected to remain stable for the next year as well.
- Aluminum forging business in EU has been adversely impacted mainly by a) lower sales due to supply chain issues, b) cost increase which is yet to be passed on, and c) higher level of staffing in anticipation of higher demand. It expects turnaround in this business in 2HFY23. The US plant is yet to scale-up to breakeven level. It is seeing good traction in order wins in this segment and is targeting to get back to normal margins (18-20%) by next year end.
- New orders: In 2Q, the Indian operations secured new business worth INR8.5b across auto and industrial segment, driven by market share gains in the PV business and new product introduction in the Industrial space.
- Defence: It has won an export order worth USD155.5m for supply of artillery gun system, which is to be executed in 3 years. BHFC owns 100% of intellectual property for this gun. Additionally, it has started supplies of armoured vehicle Kalyani M4, with INR800m revenues in 2Q and large part of the order is yet to be executed. Further, it has secured multiple orders for components and consumables, which will help to ramp-up its defence business from INR3b to INR7-10b/year (without any major program coming in).
- PV business is driven by new products getting into commercial mode, While margins are similar to CV business, but currently it only does raw forged components and not machined components.
- JSA Auto: In the first quarter post acquisition, JSA has secured new orders worth ~INR1b. The management expects synergistic benefits to fully play out over next 12-18 months. It expects strong double digit growth for next few years for this business.
- EBITDA margins declined was on primarily on account a) of unfavorable product mix, b) one-time charge of INR130m (~70bp) on defence business, and c) raw material impact (40-45bp impact).
- It recently announced JV with Harbinger Motors, an EV start-up, where the JV would be an exclusive manufacturing partner for electric powertrain for Class 3 to 8. It expects start of production from FY25 and scale-up in FY26.
- There is increase in net debt by ~INR9.4b QoQ to INR23.2b, due to increase in the working capital (led by higher exports and RM cost inflation).

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**Bharat Forge** 

#### Exhibit 1: Volume trend





Source: Company, MOFSL

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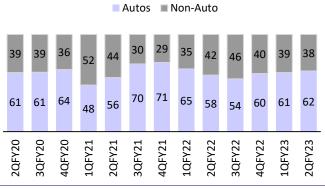
#### Exhibit 3: Market mix trend

#### Domestic Exports 49 52 54 56 56 57 61 59 61 56 60 60 67 51 48 41 44 39 44 40 46 44 40 43 39 33 2QFY20 3QFY20 4QFY20 1QFY22 4QFY22 1QFY23 2QFY23 4QFY21 2QFY22 3QFY22 2QFY21 3QFY21 1QFY21

Source: Company, MOFSL

#### Exhibit 4: Trend in product mix

**Exhibit 2: Trend in realizations** 



Source: Company, MOFSL

| INR m            | 2QFY21 | 3QFY21 | 4QFY21 | 1QFY22 | 2QFY22 | 3QFY22 | 4QFY22 | 1QFY23 | 2QFY23 |
|------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| India            | 4,192  | 5,158  | 5,653  | 4,562  | 6,419  | 7,403  | 7,350  | 7,118  | 7,975  |
| Growth (%)       | -14    | 17     | 44     | 172    | 53     | 44     | 30     | 56     | 24     |
| Contribution (%) | 48     | 50     | 44     | 33     | 40     | 46     | 44     | 40     | 43     |
| US               | 2,791  | 3,510  | 4,380  | 6,247  | 6,793  | 5,775  | 6,290  | 7,029  | 7,186  |
| Growth (%)       | -49    | -22    | 29     | 348    | 143    | 65     | 44     | 13     | 6      |
| Contribution (%) | 32     | 34     | 34     | 46     | 43     | 36     | 38     | 40     | 39     |
| EU               | 1,502  | 1,340  | 2,671  | 2,645  | 2,545  | 2,656  | 2,778  | 3,108  | 2,860  |
| Growth (%)       | -21    | -19    | 87     | 143    | 69     | 98     | 4      | 18     | 12     |
| Contribution (%) | 17     | 13     | 21     | 19     | 16     | 17     | 17     | 18     | 15     |
| Others           | 330    | 260    | 259    | 265    | 199    | 187    | 323    | 339    | 618    |
| Growth (%)       | -7     | 35     | 255    | 141    | -40    | -28    | 25     | 28     | 211    |
| Contribution (%) | 4      | 3      | 2      | 2      | 1      | 1      | 2      | 2      | 3      |
| Total            | 8,815  | 10,268 | 12,963 | 13,719 | 15,956 | 16,021 | 16,741 | 17,594 | 18,639 |
| Growth (%)       | -30    | -5     | 47     | 221    | 81     | 56     | 29     | 28     | 17     |

Source: Company, MOFSL

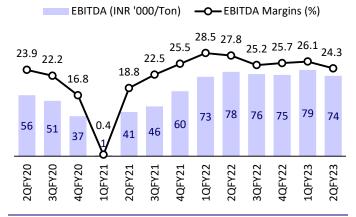
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#### Exhibit 6: Segment-wise revenue breakup

| INR M               | 2QFY23 | 2QFY22 | YoY (%) | 4QFY22 | QoQ (%) |
|---------------------|--------|--------|---------|--------|---------|
| Domestic            | 7,976  | 6,418  | 24.3    | 7,119  | 12.0    |
| % of total revenues | 42.8   | 40.2   |         | 40.5   |         |
| Autos               | 3,421  | 2,458  | 39.2    | 3,112  | 9.9     |
| % of total revenues | 18.4   | 15.4   |         | 17.7   |         |
| CVs                 | 2,428  | 1,659  | 46.4    | 2,338  | 3.8     |
| % of total revenues | 13.0   | 10.4   |         | 13.3   |         |
| PVs                 | 993    | 799    | 24.3    | 774    | 28.3    |
| % of total revenues | 5.3    | 5.0    |         | 4.4    |         |
| Industrial          | 3,396  | 2,989  | 13.6    | 2,925  | 16.1    |
| % of total revenues | 18.2   | 18.7   |         | 16.6   |         |
| Other Op Income     | 1,159  | 971    | 19.4    | 1,082  | 7.1     |
| % of total revenues | 6.2    | 6.1    |         | 6.1    |         |
| Exports             | 10,664 | 9,537  | 11.8    | 10,475 | 1.8     |
| % of total revenues | 57.2   | 59.8   |         | 59.5   |         |
| Autos               | 7,053  | 5,853  | 20.5    | 6,518  | 8.2     |
| % of total revenues | 37.8   | 36.7   |         | 37.0   |         |
| CVs                 | 4,630  | 4,780  | -3.1    | 4,576  | 1.2     |
| % of total revenues | 24.8   | 30.0   |         | 26.0   |         |
| PVs                 | 2,423  | 1,073  | 125.8   | 1,942  | 24.8    |
| % of total revenues | 13.0   | 6.7    |         | 11.0   |         |
| Industrial          | 3,611  | 3,684  | -2.0    | 3,957  | -8.7    |
| % of total revenues | 19.4   | 23.1   |         | 22.5   |         |
| Total Revenues      | 18,640 | 15,955 | 16.8    | 17,594 | 5.9     |

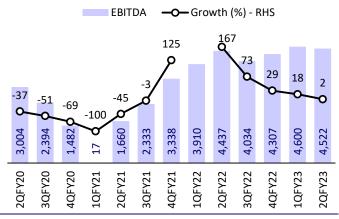
Source: Company, MOFSL

#### **Exhibit 7: Trend in EBITDA margin**



Source: Company, MOFSL

#### Exhibit 8: EBITDA growth trend



Source: Company, MOFSL

# Valuation and view

## Continued focus on de-risking the business and increasing value add

Over the last decade, BHFC has broadened its revenue stream by entering new segments (non-Auto) and markets across the globe, resulting in a decline in the share of the Auto business to ~62% in FY20 from ~80% in FY07. It has increased its value-add by focusing on machined components, whose contribution grew ~50%, boosting realizations and margin. It is currently focused on adding a new line of businesses beyond steel forgings in the form of: a) aluminum forgings, b) non-metal materials, and c) electronic components for EVs. The benefit of these initiatives will start reflecting from FY25E, driving not just revenue growth, but aiding improvement in profitability and capital efficiencies.

## Auto business: Recovery underway across markets

After witnessing prolonged cyclical pressures in domestic and export CVs, due to the impact of COVID-19, the outlook for India and US CVs has improved considerably in the last nine months. Over the last two years, BHFC has developed capabilities in Truck transmission parts, which should improve its content per Truck considerably and drive growth in the CV segment over the next three-to-five years. The PV space is a focus area as it offers an opportunity size 4x that of CVs. To tap this opportunity, the management is increasing customer penetration and moving up the value chain.

## Recovery in O&G and ramp-up in Defense and Aerospace to drive growth

The O&G segment is recovering from the lows of FY21, supported by sustained higher oil prices. The management expects the O&G business to remain stable at FY22 levels of ~INR7.2b.Despite near-term challenges, Aerospace is on track to see a revenue ramp-up to USD20m over the next two-to-three years, driven by new customer wins. Defense is another large opportunity. It will reap the benefits of the recently announced localization drive by the government. BHFC is well-prepared in this regard, but visibility on a ramp-up is poor due to elongated timelines. Over the next three-to-five years, Defense has the potential to drive strong growth for BHFC as the government systematically focuses on reducing imports. The company is among the few players that offer holistic localization at Khed, Pune, would boost capacities in Defense and e-Mobility.

# BHFC to emerge stronger and benefit from possible diversification away from China

BHFC would emerge stronger from this downcycle, strengthen its position in the global supply chain, and potentially benefit from the possible diversification away from China. Unlike previous downcycles, BHFC is more resilient, with a diversified revenue stream, more value-added content, a methodical reduction in breakeven points, and leverage on its books. Over the next decade, it has seeded many new segments (Aerospace, Defense, PVs, etc.) and technologies (aluminum forgings, other lightweight materials, electrical components, etc.). This is particularly exciting owing to: a) possible consolidation, driven by on-going COVID-19 challenges, and b) possible diversification and realignment of global supply chains.

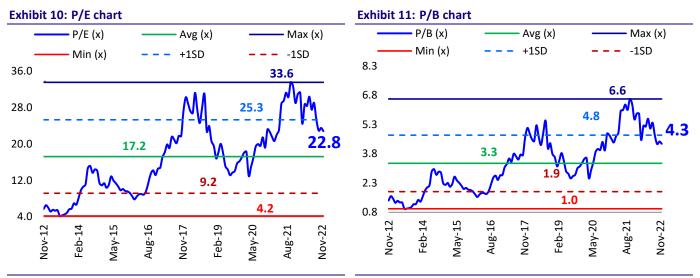
## Valuation and view

We have lowered our numbers for consol. EPS estimates for FY23 by ~19% to factor in for a) consolidation of Sanghvi Forgings, JS Autocast (positive contribution) and US Aluminium 10k ton plant (losses in the 1<sup>st</sup> year of operation), and b) cost inflation and one-time charge in standalone business. However, we upgrade our FY24E consol. EPS by 4% driven by revenue upgrades in FY24 standalone business as well net positive contribution from above three businesses. We estimate a consolidated revenue/EBITDA/PAT CAGR of 14%/20%/24% over FY22-25E. The stock trades at 40.5x/25.6x FY23E/FY24E consolidated EPS. We maintain our **Buy** rating, with a TP of INR985/share (at 25x Dec'24E EPS).

|          | FY23E                     |  | FY24E  |   |  |  |
|----------|---------------------------|--|--|---|--|--|
| Rev      | Old                       | Chg (%)  | Rev  | Old   | Chg (%)  |  |
| 1,26,286 | 1,17,624                  | 7.4  | 1,40,724   | 1,27,156  | 10.7   |  |
| 17.6     | 19.5                      | -190bp   | 20.5   | 20.9  | -40bp  |  |
| 9,832    | 12,089                    | -18.7  | 15,561   | 14,921  | 4.3  |  |
| 21.2     | 26.1                      | -18.6  | 33.5   | 32.1  | 4.3  |  |
|          | 1,26,286<br>17.6<br>9,832 | Rev         Old           1,26,286         1,17,624           17.6         19.5           9,832         12,089 | RevOldChg (%)1,26,2861,17,6247.417.619.5-190bp9,83212,089-18.7 | RevOldChg (%)Rev1,26,2861,17,6247.41,40,72417.619.5-190bp20.59,83212,089-18.715,561 | RevOldChg (%)RevOld1,26,2861,17,6247.41,40,7241,27,15617.619.5-190bp20.520.99,83212,089-18.715,56114,921 |  |

### Exhibit 9: Revised forecast (consolidated)

Source: MOFSL



Source: MOFSL

# Key operating metrics

### **Revenue model**

| INR M                                 | FY19     | FY20   | FY21   | FY22     | FY23E    | FY24E    | FY25E    |
|---------------------------------------|----------|--------|--------|----------|----------|----------|----------|
| Autos                                 | 34,148   | 25,194 | 21,359 | 33,143   | 41,070   | 43,839   | 48,213   |
| % of total revenues                   | 56       | 60     | 62     | 56       | 59       | 57       | 56       |
| CV                                    | 26,900   | 17,884 | 14,702 | 24,597   | 28,197   | 29,197   | 31,814   |
| % of total revenues                   | 44       | 43     | 43     | 42       | 41       | 38       | 37       |
| PV                                    | 7,248    | 7,310  | 6,657  | 8,546    | 12,873   | 14,642   | 16,399   |
| % of total revenues                   | 12       | 17     | 19     | 15       | 19       | 19       | 19       |
| Non-Autos                             | 26,565   | 16,811 | 13,001 | 25,573   | 27,969   | 32,812   | 37,646   |
| % of total revenues                   | 44       | 40     | 38     | 44       | 41       | 43       | 44       |
| Market mix (net sales incl Op Income) |          |        |        |          |          |          |          |
| India                                 | 27,942   | 19,137 | 16,873 | 25,737   | 30,726   | 35,871   | 41,667   |
| % of total revenues                   | 43       | 42     | 46     | 41       | 42       | 44       | 46       |
| Growth (%)                            | 19       | -32    | -12    | 53       | 19       | 17       | 16       |
| Exports                               | 37,258   | 26,502 | 19,642 | 36,699   | 42,721   | 45,144   | 48,982   |
| % of total revenues                   | 57       | 58     | 54     | 59       | 0        | 0        | 0        |
| Growth (%)                            | 25       | -29    | -26    | 87       | 0        | 0        | 0        |
| Total Net Op Revenues                 | 65,200   | 45,639 | 36,515 | 62,436   | 73,447   | 81,015   | 90,649   |
| Growth (%)                            | 23       | -30    | -20    | 71       | 0        | 0        | 0        |
| Subsidiary Revenues                   | 36,257   | 34,919 | 26,848 | 42,175   | 52,839   | 59,710   | 65,799   |
| Growth (%)                            | 19       | -4     | -23    | 57       | 25       | 13       | 10       |
| Net Consolidated Revenues             | 1,01,457 | 80,558 | 63,363 | 1,04,611 | 1,26,286 | 1,40,724 | 1,56,448 |
| Growth (%)                            | 21       | -21    | -21    | 65       | 21       | 11       | 11       |
| S/A EBITDA margins (%)                | 28.8     | 22.8   | 20.1   | 26.7     | 25.7     | 26.7     | 27.2     |
| Consol EBITDA margins (%)             | 20.3     | 14.1   | 13.6   | 18.9     | 17.6     | 20.5     | 21.6     |
| Consol EPS (INR)                      | 22.2     | 8.8    | 1.9    | 21.7     | 21.2     | 33.5     | 41.4     |
| Growth (%)                            | 25.5     | -60.3  | -78.5  | 1,047.8  | -2.2     | 58.0     | 23.6     |
|                                       |          |        |        |          |          |          |          |

# **Financials and valuations**

#### **Consolidated - Income Statement**

| Net Sales         1,0,457         80,558         63,363         1,0,4611         1,26,286         1,0,724         1,24,2           Change (%)         21.4         -20.6         21.3         65.1         20.7         11.4         11.2           EBITDA         20.556         11,389         8,644         19,810         22,251         28,828         33,860           Depreciation         5,208         5,477         6,122         7,303         7,942         8,368         8,754           EBIT         15,348         5,912         2,512         12,507         14,309         20,514         25,163           Other Income - Rec.         2,028         1,637         1,673         2,300         1,616         1,923         2,207           PT Lef. ED Exp.         16,104         5,046         45         14,135         14,069         20,599         25,630           DE Spense/(Income)         0         799         3,062         -924         0         0         0         0         0         0         20,530         22,533         32,551         19,248           Change (%)         35.2         22.3         24,83         1,11         12,23         54,631         13,14         13,12   | Y/E March                    | FY19   | FY20   | FY21     | FY22     | FY23E    | FY24E    | FY25E    |
|--|------------------------------|--------|--------|----------|----------|----------|----------|----------|
| Change (%)         21.4         -20.6         -21.3         65.1         20.7         11.4         11.2           EBITDA         20,55         11,389         8,634         19,810         22,251         28,882         33,660           Depreciation         5,008         5,477         6,122         7,303         7,942         8,368         8,754           EBIT         15,348         5,912         2,512         12,507         14,309         20,514         25,166           In: and Finance Charges         1,272         1,713         1,077         1,604         1,856         1,838         1,683           Other Income - Rec.         2,028         1,637         1,673         2,208         0         0         0         0           PBT Deft EO Exp.         16,104         5,885         3,107         13,211         14,069         20,599         25,630           Tak Rate (%)         35.2         22.3         2245.8         21.5         30.1         24.5         24.5           PAT Adj for EO Exp.         16,404         3,512         -97         11.01         9,832         15,561         19,248           PAT Adj for EO Items         10,440         4,518         1,174 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>  |                              |        |        |          |          |          |          |          |
| EBITDA         20,556         11,389         8,634         19,810         22,251         28,882         33,860           Mrgin (%)         20.3         14.1         13.6         18.9         17.7         20.5         21.6           Depreciation         5,208         5,477         6,122         7,303         7,942         8,368         8,754           EBIT         15,348         5,912         2,512         12,507         14,309         20,514         425,106           Other Income - Rec.         2,028         1,637         1,073         2,308         1,616         1,923         2,207           PBT bef. EO Exp.         16,104         5,046         45         14,135         14,069         20,599         25,630           EO Expense/(income)         0         789         3,062         -924         0         0         0         0           Tax Rate (%)         35.2         22.3         245.8         21.15         30.1         24.5         24.9           PAT Adj for EO Items         10,440         4,518         1,174         10,375         98.22         15,561         19,248           Change (%)         2.3         -56.7         -7.40         784.0  |                              |        |        |          |          |          |          |          |
| Margin (%)         20.3         14.1         13.6         18.9         17.6         20.5         21.6           Depreciation         5,208         5,477         6,122         7,303         7,942         8,368         8,754           EIT         15,344         5,912         2,512         12,007         14,309         20,514         25,106           Int. and Finance Charges         1,72         1,713         1,077         1,604         1,856         1,838         1,683           Other Income - Rec.         2,028         1,637         1,673         2,308         1,616         1,923         2,207           PBT bef. E0 Exp.         16,104         5,835         3,107         13,211         14,069         20,599         25,630           Tax Rate (%)         35.2         22.3         2245.8         21.5         30.1         24.5         26.49           Reported PAT         10,440         3,519         9.70         11,101         9,832         15,561         19,248           Charge (%)         28.2         -56.7         7.40         7840         7.8         11.1         12.3           Less: Minority Interest         10.3         5.6         1.9         9.9         7.8  |                              |        |        |          |          |          |          |          |
| Depreciation         5,208         5,477         6,122         7,303         7,942         8,368         8,754           EBT         15,348         5,912         2,512         12,507         14,309         20,514         25,100           Int.and Finance Charges         1,727         1,713         1,077         1,604         1,835         1,616         1,923         2,207           PBT bef. EO Exp.         16,104         5,835         3,107         13,211         14,069         20,599         25,630           Tax Rate (%)         35.2         22.3         2245.8         21.5         30.1         24.5         24.9           PBT after EO Exp.         10,440         3,521         970         11,101         9,832         15,561         19,248           Change (%)         28.2         -56.7         -74.0         784.0         -5.2         58.3         23.7           Margin (%)         10.3         5.6         1.9         9.9         7.8         11.1         12.3           Less: Minority Interest         118         423         294         281         -47         -47           Adj PAT         10,322         4,095         880         10,098         9,879   |                              |        |        |          |          |          |          |          |
| EBIT         15,348         5,912         2,512         12,507         14,309         20,514         25,106           Int. and Finance Charges         1,272         1,713         1,077         1,604         1,556         1,838         1,630           Other Income - Rec.         2,028         1,673         2,308         1,616         1,923         2,207           PBT bef. EO Exp.         16,104         5,835         3,107         13,211         14,069         20,599         25,630           Correct         0         789         3,062         -9.24         0         0         0         0           PAT Adt (%)         35.2         2.2.3         2245.8         21.5         30.1         24.5         24.9           Reported PAT         10,440         4,518         1,174         10.375         9,832         15,561         19,248           PAT Adj for EO Items         10,440         4,518         1,174         10.375         9,832         15,608         19,248           PAT Adj for FO Items         10,420         3,921         9,41         4.7         -4.7           Adj PAT         10,322         4,095         880         10,093         9,31         931         931 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> |                              |        |        |          |          |          |          |          |
| Int. and Finance Charges         1,272         1,713         1,077         1,604         1,856         1,838         1,683           Other Income - Rec.         2,028         1,637         1,637         2,308         1,161         1,923         2,207           PBT bef. EO Exp.         16,104         5,835         3,107         13,211         14,069         20,599         25,630           Desp.         16,104         5,046         44,131         14,069         20,599         25,630           Tax Rate (%)         35.2         22.3         2245.8         21.5         30.1         24.5         24.9           Reported PAT         10,440         4,518         1,174         10,375         9,832         15,561         19,248           Change (%)         28.2         -56.7         -74.0         784.0         -5.2         58.3         23.7           Margin (%)         10.3         5.6         1.9         9.9         9.78         11.10         19.34           Less: Mionity Interest         118         423         294         281         -47         47         47           Adj PAT         10,322         4,095         880         10.098         9.879         15,608   |                              |        |        |          |          |          |          |          |
| Other Income - Rec.         2,028         1,637         1,673         2,308         1,616         1,923         2,207           PBT bef. EO Exp.         16,104         5,835         3,107         13,211         14,069         20,599         25,630           EO Expense/(Income)         0         789         3,062         -924         0         0         0           PBT after EO Exp.         16,104         5,046         445         14,135         14,069         20,599         25,630           Tax Rate (%)         35.2         22.3         2245.8         21.5         30.1         24.5         24.5           Reported PAT         10,440         4,518         1,174         10,375         9,832         15,561         19,248           Change (%)         28.2         5-6.7         7.74.0         7840         -5.2         58.3         23.7           Margin (%)         10.3         5.6         1.9         9.9         7.8         11.1         12.3           Less: Minority Interest         118         423         294         281         -47         -47         47           Adj PAT         10.322         4,095         880         10.08         98,79         15,608   |                              |        |        |          |          |          |          |          |
| PBT bef. ED Exp.         16,104         5,835         3,107         13,211         14,069         20,599         25,630           DC Expense/(Income)         0         789         3,062         -924         0         0         0           PBT after EO Exp.         16,104         5,046         45         14,135         14,069         20,599         25,630           Tax Rate (%)         35.2         22.3         2245.8         11,110         9,832         15,561         19,248           Reported PAT         10,440         4,518         1,174         10,375         9,832         15,561         19,248           Change (%)         28.2         -56.7         7.40.         784.0         -5.2         58.3         23.7           Margin (%)         10.3         5.6         1.9         9.9         7.8         11.1         12.33           Less: Minority Interest         118         423         2.94         281         -47         -47         47           Aj PAT         10.322         4,095         880         10.098         9.879         15,608         19.295           Consolidated - Balance Sheet         (INR m)         Y/E March         FY19         FY22         FY23E<  |                              |        |        |          |          |          |          |          |
| E0 Expense/(Income)         0         789         3,062         -924         0         0         0           PBT after E0 Exp.         16,104         5,046         45         14,135         14,069         20,599         25,630           Tax Rate (%)         35.2         22.3         2245.8         21.5         30.1         24.5         19,248           PAT Adj for E0 Items         10,440         4,518         1,174         10,375         9,832         15,561         19,248           Change (%)         28.2         -56.7         -74.0         78.0         -5.2         58.3         23.7           Margin (%)         10.3         5.6         1.9         9.9         7.8         11.1         12.3           Less: Minority Interest         118         423         2.94         281         -47         -47           Adj PAT         10,322         4,095         880         10.089         9,879         15.608         19.295           Consolidated - Balance Sheet         Y1/E March         FY19         FY20         FY21E         FY23E         Fy24E         FY24E         FY24E         Ly245         10,0325         10,0325         10,0326         10,01711         124.51         65,7  |                              | ,      | ,      | ,        | ,        | ,        | ,        | , -      |
| PBT after EO Exp.         16,104         5,046         45         14,135         14,069         20,599         25,630           Tax Rate (%)         35.2         22.3         2245.8         21.5         30.1         24.5         24.5           Reported PAT         10,440         3,921         -970         11,101         9,832         15,561         19,248           Change (%)         28.2         -56.7         -74.0         784.0         -5.2         58.3         23.7           Margin (%)         10.3         5.6         1.9         9.9         7.8         11.1         12.3           Less: Minority Interest         118         423         294         281         -4.7         -4.7           Adj PAT         10,322         4,095         880         10,098         9,879         15,608         19,295           Consolidated - Balance Sheet         ///         FY21         FY22         FY23E         FY24E         FY25E           Equity Share Capital         931         931         931         931         931         931         931           Total Reserves         52,829         51,266         53,220         64,775         71,744         84,441         1,00,82  | PBT bef. EO Exp.             | 16,104 | 5,835  | 3,107    | 13,211   | 14,069   | 20,599   | 25,630   |
| Tax Rate (%)         35.2         22.3         2245.8         21.5         30.1         24.5         24.9           Reported PAT         10,440         3,921         -970         11,101         9,832         15,561         19,248           PAT Adj for EO items         10,440         4,518         1,174         10,375         9,832         15,561         19,248           Change (%)         28.2         -56.7         -74.0         784.0         -5.2         58.3         23.7           Margin (%)         10.3         5.6         1.9         9.9         7.8         11.1         12.3           Less: Minority Interest         11.8         423         294         281         -47         -47         -47           Adj PAT         10,322         4,095         880         10,098         9,879         15,608         19,295           Consolidated - Balance Sheet         (INR m)         Y/E March         FY19         FY20         FY21         FY22         FY24E         FY24E         FY24E         EY24E         EY24E         Ey245E         Equity Share Capital         931         931         931         931         931         931         131         131         131         131  | EO Expense/(Income)          | 0      | 789    | 3,062    | -924     | 0        | 0        | 0        |
| Reported PAT         10,440         3,921         -970         11,101         9,832         15,561         19,248           PAT Adj for E0 items         10,440         4,518         1,174         10,375         9,832         15,561         19,248           Change (%)         28.2         -56.7         -74.0         78.0         -5.2         58.3         23.7           Margin (%)         10.3         5.6         1.9         9.9         7.8         11.1         12.3           Less: Minority Interest         118         423         294         281         -47         -47         47           Adj PAT         10,322         4,095         880         10,098         9,879         15,608         19,295           Consolidated - Balance Sheet         (INR m)         Y/E March         FY19         FY20         FY21         FY22         FY24E         FY25E         Equity Share Capital         931         9  | PBT after EO Exp.            | 16,104 | 5,046  | 45       | 14,135   | 14,069   | 20,599   | 25,630   |
| PAT Adj for EO items         10,440         4,518         1,174         10,375         9,832         15,561         19,248           Change (%)         28.2         -56.7         -74.0         784.0         -5.2         58.3         23.7           Margin (%)         10.3         5.6         1.9         9.9         7.8         11.1         12.3           Less: Minority Interest         118         423         244         281         4.7         4.7         4.7           Adj PAT         10,322         4,095         880         10.098         9,879         15,608         19,295           Consolidated - Balance Sheet          FY21         FY22         FY22         FY23E         FY24E         FY24E         51,266         53,220         64,775         71,744         84,441         1,00,826           Net Worth         53,761         52,197         54,151         65,707         72,675         85,322         1,01,771           Minority Interest         298         320         317         561         561         561         561           Deferred Liabilities         2,062         507         1,445         1,718         1,718         1,718         1,718   | Tax Rate (%)                 | 35.2   | 22.3   | 2245.8   | 21.5     | 30.1     | 24.5     | 24.9     |
| Change (%)         28.2         -56.7         -74.0         784.0         -5.2         58.3         23.7           Margin (%)         10.3         5.6         1.9         9.9         7.8         11.1         12.3           Less: Minority Interest         118         423         294         281         -47         -47         47           Adj PAT         10.322         4,095         880         10.098         9,879         15,608         19,295           Consolidated - Balance Sheet          (INR m)         Y         FY22         FY23E         FY24E         FY25E           Equity Share Capital         931  | Reported PAT                 | 10,440 | 3,921  | -970     | 11,101   | 9,832    | 15,561   | 19,248   |
| Margin (%)         10.3         5.6         1.9         9.9         7.8         11.1         12.3           Less: Minority Interest         118         423         294         281         -47         -47         47           Adj PAT         10,322         4,095         880         10,098         9,879         15,608         19,295           Consolidated - Balance Sheet          (INR m)           Y/E March         FY19         FY20         FY21         FY22         FY23E         FY24E         FY25E           Equity Share Capital         931         10,171         1,08,282         Not Not         Not Not         Not Scienters         Not Not         Not Scienters         Not Scienters         Not Scienters         Not Scienters         Not Scienters         Not Scienters         Not Scie   | PAT Adj for EO items         | 10,440 | 4,518  | 1,174    | 10,375   | 9,832    | 15,561   | 19,248   |
| Less: Minority Interest         118         423         294         281         -47         -47         -47           Adj PAT         10,322         4,095         880         10,098         9,879         15,608         19,295           Consolidated - Balance Sheet         (INR m)           Y/E March         FY19         FY20         FY21         FY22         FY23E         FY24E         FY25E           Equity Share Capital         931         1931         1931         1931         1931         1931   | Change (%)                   | 28.2   | -56.7  | -74.0    | 784.0    | -5.2     | 58.3     | 23.7     |
| Adj PAT10,3224,09588010,0989,87915,60819,295Consolidated - Balance Sheet(INR m)Y/E MarchFY19FY20FY21FY22FY23EFY24EFY25EEquity Share Capital931931931931931931931931Total Reserves52,82951,26653,22064,77571,74484,4411,00,826Net Worth53,76152,19754,15165,70772,67585,3721,01,757Minority Interest298320317561561561561Deferred Liabilities2,0625071,4451,7181,7181,7181,718Total Loans37,72838,78445,79856,54554,54555,245550,545Capital Employed93,85091,8071,01,7111,24,5311,29,4991,40,1971,54,582Gross Block54,98563,29976,75681,92697,4241,01,9241,06,424Less: Accum. Deprn.18,73923,27929,25633,22641,16849,53658,290Net Fixed Assets36,24640,02047,50048,70056,05552,38848,134Capital WIP8,30711,4279,0111,2481,0001,0001,000Total Investments15,23716,18026,06826,03828,03830,03832,038Curr. Assets, Loans&Adv.55,99347,19748,3  | Margin (%)                   | 10.3   | 5.6    | 1.9      | 9.9      | 7.8      | 11.1     | 12.3     |
| Consolidated - Balance Sheet         (INR m)           Y/E March         FY19         FY20         FY21         FY22         FY23E         FY24E         FY25E           Equity Share Capital         931  | Less: Minority Interest      | 118    | 423    | 294      | 281      | -47      | -47      | -47      |
| Y/E MarchFY19FY20FY21FY22FY23EFY24EFY25EEquity Share Capital931931931931931931931931931Total Reserves52,82951,26653,22064,77571,74484,4411,00,826Net Worth53,76152,19754,15165,70772,67585,3721,01,757Minority Interest298320317561561561561Deferred Liabilities2,0625071,4451,7181,7181,7181,718Total Loans37,72838,78445,79856,54554,54552,54550,545Capital Employed93,85091,8071,01,7111,24,5311,29,4991,40,1971,54,582Gross Block54,98563,29976,75681,92697,4241,01,9241,06,424Less: Accum. Deprn.18,73923,27929,25633,22641,16849,53658,290Net Fixed Assets36,24640,02047,50048,70056,25552,38848,134Capital WIP8,30711,4279,00111,2481,0001,0001,000Total Investments15,23716,18026,06826,03828,03830,03832,038Curr. Assets, Loans&Adv.55,59347,19748,30968,93378,49694,9811,15,889Inventory18,44717,34717,93927,10534,59938,55542,863 <td>Adj PAT</td> <td>10,322</td> <td>4,095</td> <td>880</td> <td>10,098</td> <td>9,879</td> <td>15,608</td> <td>19,295</td>   | Adj PAT                      | 10,322 | 4,095  | 880      | 10,098   | 9,879    | 15,608   | 19,295   |
| Y/E MarchFY19FY20FY21FY22FY23EFY24EFY25EEquity Share Capital931931931931931931931931931Total Reserves52,82951,26653,22064,77571,74484,4411,00,826Net Worth53,76152,19754,15165,70772,67585,3721,01,757Minority Interest298320317561561561561Deferred Liabilities2,0625071,4451,7181,7181,7181,718Total Loans37,72838,78445,79856,54554,54552,54550,545Capital Employed93,85091,8071,01,7111,24,5311,29,4991,40,1971,54,582Gross Block54,98563,29976,75681,92697,4241,01,9241,06,424Less: Accum. Deprn.18,73923,27929,25633,22641,16849,53658,290Net Fixed Assets36,24640,02047,50048,70056,25552,38848,134Capital WIP8,30711,4279,00111,2481,0001,0001,000Total Investments15,23716,18026,06826,03828,03830,03832,038Curr. Assets, Loans&Adv.55,59347,19748,30968,93378,49694,9811,15,889Inventory18,44717,34717,93927,10534,59938,55542,863 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>   |                              |        |        |          |          |          |          |          |
| Equity Share Capital931931931931931931931931931931Total Reserves52,82951,26653,22064,77571,74484,4411,00,826Net Worth53,76152,19754,15165,70772,67585,3721,01,757Minority Interest298320317561561561561Deferred Liabilities2,0625071,4451,7181,7181,7181,718Total Loans37,72838,78445,79856,54554,54552,54550,545Capital Employed93,85091,8071,01,7111,24,5311,29,4991,40,1971,54,582Gross Block54,98563,29976,75681,92697,4241,01,9241,06,424Less: Accum. Deprn.18,73923,27929,25633,22641,16849,53658,290Net Fixed Assets36,24640,02047,50048,70056,25552,38848,134Capital WIP8,30711,4279,00111,2481,0001,0001,000Total Investments15,23716,18026,06826,03828,03830,03832,038Curr. Assets, Loans&Adv.55,99347,19748,30968,93378,49694,9811,15,889Inventory18,44717,34717,93927,10534,59938,55542,863Account Receivables21,47814,93814,09621,62325,949   | Consolidated - Balance Sheet |        |        |          |          |          |          | (INR m)  |
| Total Reserves52,82951,26653,22064,77571,74484,4411,00,826Net Worth53,76152,19754,15165,70772,67585,3721,01,757Minority Interest298320317561561561561Deferred Liabilities2,0625071,4451,7181,7181,7181,718Total Loans37,72838,78445,79856,54554,54552,54550,545Capital Employed93,85091,8071,01,1111,24,5311,29,4991,40,1971,54,582Gross Block54,98563,29976,75681,92697,4241,01,9241,06,224Less: Accum. Deprn.18,73923,27929,25633,22641,16849,53658,294Capital WIP8,30711,4279,00111,2481,0001,0001,000Total Investments15,23716,18026,06826,03828,03830,03832,038Curr. Assets, Loans&Adv.55,99347,19748,30968,93378,49694,9811,15,889Inventory18,44717,34717,93927,10534,59938,55542,863Account Receivables21,47814,93814,09621,62325,94928,91632,147Cash and Bank Balance4,7555,7514,7296,0301,6869,39020,734Loans and Advances11,3149,16111,54616,26218,12120,145 <td>Y/E March</td> <td>FY19</td> <td>FY20</td> <td>FY21</td> <td>FY22</td> <td>FY23E</td> <td>FY24E</td> <td>FY25E</td>   | Y/E March                    | FY19   | FY20   | FY21     | FY22     | FY23E    | FY24E    | FY25E    |
| Net Worth53,76152,19754,15165,70772,67585,3721,01,757Minority Interest298320317561561561561Deferred Liabilities2,0625071,4451,7181,7181,7181,718Total Loans37,72838,78445,79856,54554,54552,54550,545Capital Employed93,85091,8071,01,7111,24,5311,29,4991,40,1971,54,582Gross Block54,98563,29976,75681,92697,4241,01,9241,06,424Less: Accum. Deprn.18,73923,27929,25633,22641,16849,53658,290Net Fixed Assets36,24640,02047,50048,70056,25552,38848,134Capital Investments15,23716,18026,06826,03828,03830,03832,038Curr. Assets, Loans&Adv.55,99347,19748,30968,93378,49694,9811,15,889Inventory18,44717,34717,93927,10534,59938,55542,863Account Receivables21,47814,93614,17616,26218,12120,145Cash and Bah Balance4,7555,7514,7296,0301,6869,39020,734Creditors13,66410,30912,06816,31417,29919,27721,431Other Current Liabilities6,20010,00014,09311,39613,75815,331 <td< td=""><td>Equity Share Capital</td><td>931</td><td>931</td><td>931</td><td>931</td><td>931</td><td>931</td><td>931</td></td<>   | Equity Share Capital         | 931    | 931    | 931      | 931      | 931      | 931      | 931      |
| Minority Interest298320317561561561561Deferred Liabilities2,0625071,4451,7181,7181,7181,718Total Loans37,72838,78445,79856,54554,54552,54550,545Capital Employed93,85091,8071,01,7111,24,5311,29,4991,40,1971,54,582Gross Block54,98563,29976,75681,92697,4241,01,9241,06,424Less: Accum. Deprn.18,73923,27929,25633,22641,16849,53658,290Net Fixed Assets36,24640,02047,50048,70056,25552,38848,134Capital WIP8,30711,4279,00111,2481,0001,0001,000Total Investments15,23716,18026,06826,03828,03830,03832,038Curr. Assets, Loans&Adv.55,99347,19748,30968,93378,49694,9811,15,889Inventory18,44717,34717,93927,10534,59938,55542,863Account Receivables21,47814,93814,06621,62325,94928,91632,147Cash and Bank Balance4,7555,7514,7296,0301,6869,39020,734Loans and Advances11,3149,16111,54614,17616,26218,12120,145Current Liability & Prov.21,93323,01729,16730,38734,289   | Total Reserves               | 52,829 | 51,266 | 53,220   | 64,775   | 71,744   | 84,441   | 1,00,826 |
| Deferred Liabilities2,0625071,4451,7181,7181,7181,7181,718Total Loans37,72838,78445,79856,54554,54552,54550,545Capital Employed93,85091,8071,01,7111,24,5311,29,4991,40,1971,54,582Gross Block54,98563,29976,75681,92697,4241,01,9241,06,424Less: Accum. Deprn.18,73923,27929,25633,22641,16849,53658,290Net Fixed Assets36,24640,02047,50048,70056,25552,38848,134Capital INP8,30711,4279,00111,2481,0001,0001,000Total Investments15,23716,18026,06826,03828,03830,03832,038Curr. Assets, Loans&Adv.55,99347,19748,30968,93378,49694,9811,15,899Inventory18,44717,34717,93927,10534,55938,55542,863Account Receivables21,47814,93814,09621,62325,94928,91632,147Cash and Bank Balance4,7555,7514,7296,0301,6869,39020,734Loans and Advances11,3149,16111,54614,17616,26218,12120,145Curr. Liability & Prov.21,93323,01729,16730,38734,28938,20942,479Creditors13,66410,30912,0681  | Net Worth                    | 53,761 | 52,197 | 54,151   | 65,707   | 72,675   | 85,372   | 1,01,757 |
| Total Loans37,72838,78445,79856,54554,54552,54550,545Capital Employed93,85091,8071,01,7111,24,5311,29,4991,40,1971,54,582Gross Block54,98563,29976,75681,92697,4241,01,9241,06,424Less: Accum. Deprn.18,73923,27929,25633,22641,16849,53658,290Net Fixed Assets36,24640,02047,50048,70056,25552,38848,134Capital WIP8,30711,4279,00111,2481,0001,0001,000Total Investments15,23716,18026,06826,03828,03830,03832,038Curr. Assets, Loans&Adv.55,99347,19748,30968,93378,49694,9811,15,889Inventory18,44717,34717,93927,10534,59938,55542,863Account Receivables21,47814,93814,09621,62325,94928,91632,147Cash and Bank Balance4,7555,7514,7296,0301,6869,39020,734Loans and Advances11,3149,16111,54614,17616,26218,12120,145Current Liability & Prov.21,93323,01729,16730,38734,28938,20942,479Creditors13,66410,30912,06816,31417,29919,27721,431Other Current Liabilities6,20010,00014,093   | Minority Interest            | 298    | 320    | 317      | 561      | 561      | 561      | 561      |
| Capital Employed93,85091,8071,01,7111,24,5311,29,4991,40,1971,54,582Gross Block54,98563,29976,75681,92697,4241,01,9241,06,424Less: Accum. Deprn.18,73923,27929,25633,22641,16849,53658,290Net Fixed Assets36,24640,02047,50048,70056,25552,38848,134Capital WIP8,30711,4279,00111,2481,0001,0001,000Total Investments15,23716,18026,06826,03828,03830,03832,038Curr. Assets, Loans&Adv.55,99347,19748,30968,93378,49694,9811,15,889Inventory18,44717,34717,93927,10534,59938,55542,863Account Receivables21,47814,93814,09621,62325,94928,91632,147Cash and Bank Balance4,7555,7514,7296,0301,6869,39020,734Loans and Advances11,3149,16111,54614,17616,26218,12120,145Curr. Liability & Prov.21,93323,01729,16730,38734,28938,20942,479Creditors13,66410,30912,06816,31417,29919,27721,431Other Current Liabilities6,20010,00014,09311,39613,75815,33117,044Provisions2,0692,7073,0062,677<   | Deferred Liabilities         | 2,062  | 507    | 1,445    | 1,718    | 1,718    | 1,718    | 1,718    |
| Gross Block54,98563,29976,75681,92697,4241,01,9241,06,424Less: Accum. Deprn.18,73923,27929,25633,22641,16849,53658,290Net Fixed Assets36,24640,02047,50048,70056,25552,38848,134Capital WIP8,30711,4279,00111,2481,0001,0001,000Total Investments15,23716,18026,06826,03828,03830,03832,038Curr. Assets, Loans&Adv.55,99347,19748,30968,93378,49694,9811,15,889Inventory18,44717,34717,93927,10534,59938,55542,863Account Receivables21,47814,93814,09621,62325,94928,91632,147Cash and Bank Balance4,7555,7514,7296,0301,6869,39020,734Loans and Advances11,3149,16111,54614,17616,26218,12120,145Curr. Liability & Prov.21,93323,01729,16730,38734,28938,20942,479Creditors13,66410,30912,06816,31417,29919,27721,431Other Current Liabilities6,20010,00014,09311,39613,75815,33117,044Provisions2,0692,7073,0062,6773,2323,6014,004Net Current Assets34,06024,18119,14238,54644,  | Total Loans                  | 37,728 | 38,784 | 45,798   | 56,545   | 54,545   | 52,545   | 50,545   |
| Less: Accum. Deprn.18,73923,27929,25633,22641,16849,53658,290Net Fixed Assets36,24640,02047,50048,70056,25552,38848,134Capital WIP8,30711,4279,00111,2481,0001,0001,000Total Investments15,23716,18026,06826,03828,03830,03832,038Curr. Assets, Loans&Adv.55,99347,19748,30968,93378,49694,9811,15,889Inventory18,44717,34717,93927,10534,59938,55542,863Account Receivables21,47814,93814,09621,62325,94928,91632,147Cash and Bank Balance4,7555,7514,7296,0301,6869,39020,734Loans and Advances11,3149,16111,54614,17616,26218,12120,145Curr. Liability & Prov.21,93323,01729,16730,38734,28938,20942,479Other Current Liabilities6,20010,00014,09311,39613,75815,33117,044Provisions2,0692,7073,0062,6773,2323,6014,004Net Current Assets34,06024,18119,14238,54644,20756,77273,410   | Capital Employed             | 93,850 | 91,807 | 1,01,711 | 1,24,531 | 1,29,499 | 1,40,197 | 1,54,582 |
| Net Fixed Assets36,24640,02047,50048,70056,25552,38848,134Capital WIP8,30711,4279,00111,2481,0001,0001,000Total Investments15,23716,18026,06826,03828,03830,03832,038Curr. Assets, Loans&Adv.55,99347,19748,30968,93378,49694,9811,15,889Inventory18,44717,34717,93927,10534,59938,55542,863Account Receivables21,47814,93814,09621,62325,94928,91632,147Cash and Bank Balance4,7555,7514,7296,0301,6869,39020,734Loans and Advances11,3149,16111,54614,17616,26218,12120,145Curr. Liability & Prov.21,93323,01729,16730,38734,28938,20942,479Creditors13,66410,30912,06816,31417,29919,27721,431Other Current Liabilities6,20010,00014,09311,39613,75815,33117,044Provisions2,0692,7073,0062,6773,2323,6014,004Net Current Assets34,06024,18119,14238,54644,20756,77273,410   | Gross Block                  | 54,985 | 63,299 | 76,756   | 81,926   | 97,424   | 1,01,924 | 1,06,424 |
| Capital WIP8,30711,4279,00111,2481,0001,0001,000Total Investments15,23716,18026,06826,03828,03830,03832,038Curr. Assets, Loans&Adv.55,99347,19748,30968,93378,49694,9811,15,889Inventory18,44717,34717,93927,10534,59938,55542,863Account Receivables21,47814,93814,09621,62325,94928,91632,147Cash and Bank Balance4,7555,7514,7296,0301,6869,39020,734Loans and Advances11,3149,16111,54614,17616,26218,12120,145Curr. Liability & Prov.21,93323,01729,16730,38734,28938,20942,479Other Current Liabilities6,20010,00014,09311,39613,75815,33117,044Provisions2,0692,7073,0062,6773,2323,6014,004Net Current Assets34,06024,18119,14238,54644,20756,77273,410  | Less: Accum. Deprn.          | 18,739 | 23,279 | 29,256   | 33,226   | 41,168   | 49,536   | 58,290   |
| Total Investments15,23716,18026,06826,03828,03830,03832,038Curr. Assets, Loans&Adv.55,99347,19748,30968,93378,49694,9811,15,889Inventory18,44717,34717,93927,10534,59938,55542,863Account Receivables21,47814,93814,09621,62325,94928,91632,147Cash and Bank Balance4,7555,7514,7296,0301,6869,39020,734Loans and Advances11,3149,16111,54614,17616,26218,12120,145Curr. Liability & Prov.21,93323,01729,16730,38734,28938,20942,479Creditors13,66410,30912,06816,31417,29919,27721,431Other Current Liabilities6,20010,00014,09311,39613,75815,33117,044Provisions2,0692,7073,0062,6773,2323,6014,004Net Current Assets34,06024,18119,14238,54644,20756,77273,410   | Net Fixed Assets             | 36,246 | 40,020 | 47,500   | 48,700   | 56,255   | 52,388   | 48,134   |
| Curr. Assets, Loans&Adv.55,99347,19748,30968,93378,49694,9811,15,889Inventory18,44717,34717,93927,10534,59938,55542,863Account Receivables21,47814,93814,09621,62325,94928,91632,147Cash and Bank Balance4,7555,7514,7296,0301,6869,39020,734Loans and Advances11,3149,16111,54614,17616,26218,12120,145Curr. Liability & Prov.21,93323,01729,16730,38734,28938,20942,479Creditors13,66410,30912,06816,31417,29919,27721,431Other Current Liabilities6,20010,00014,09311,39613,75815,33117,044Provisions2,0692,7073,0062,6773,2323,6014,004Net Current Assets34,06024,18119,14238,54644,20756,77273,410  | Capital WIP                  | 8,307  | 11,427 | 9,001    | 11,248   | 1,000    | 1,000    | 1,000    |
| Inventory18,44717,34717,93927,10534,59938,55542,863Account Receivables21,47814,93814,09621,62325,94928,91632,147Cash and Bank Balance4,7555,7514,7296,0301,6869,39020,734Loans and Advances11,3149,16111,54614,17616,26218,12120,145Curr. Liability & Prov.21,93323,01729,16730,38734,28938,20942,479Creditors13,66410,30912,06816,31417,29919,27721,431Other Current Liabilities6,20010,00014,09311,39613,75815,33117,044Provisions2,0692,7073,0062,6773,2323,6014,004Net Current Assets34,06024,18119,14238,54644,20756,77273,410  | Total Investments            | 15,237 | 16,180 | 26,068   | 26,038   | 28,038   | 30,038   | 32,038   |
| Account Receivables21,47814,93814,09621,62325,94928,91632,147Cash and Bank Balance4,7555,7514,7296,0301,6869,39020,734Loans and Advances11,3149,16111,54614,17616,26218,12120,145Curr. Liability & Prov.21,93323,01729,16730,38734,28938,20942,479Creditors13,66410,30912,06816,31417,29919,27721,431Other Current Liabilities6,20010,00014,09311,39613,75815,33117,044Provisions2,0692,7073,0062,6773,2323,6014,004Net Current Assets34,06024,18119,14238,54644,20756,77273,410   | Curr. Assets, Loans&Adv.     | 55,993 | 47,197 | 48,309   | 68,933   | 78,496   | 94,981   | 1,15,889 |
| Cash and Bank Balance4,7555,7514,7296,0301,6869,39020,734Loans and Advances11,3149,16111,54614,17616,26218,12120,145Curr. Liability & Prov.21,93323,01729,16730,38734,28938,20942,479Creditors13,66410,30912,06816,31417,29919,27721,431Other Current Liabilities6,20010,00014,09311,39613,75815,33117,044Provisions2,0692,7073,0062,6773,2323,6014,004Net Current Assets34,06024,18119,14238,54644,20756,77273,410  | Inventory                    | 18,447 | 17,347 | 17,939   | 27,105   | 34,599   | 38,555   | 42,863   |
| Loans and Advances11,3149,16111,54614,17616,26218,12120,145Curr. Liability & Prov.21,93323,01729,16730,38734,28938,20942,479Creditors13,66410,30912,06816,31417,29919,27721,431Other Current Liabilities6,20010,00014,09311,39613,75815,33117,044Provisions2,0692,7073,0062,6773,2323,6014,004Net Current Assets34,06024,18119,14238,54644,20756,77273,410   | Account Receivables          | 21,478 | 14,938 | 14,096   | 21,623   | 25,949   | 28,916   | 32,147   |
| Curr. Liability & Prov.21,93323,01729,16730,38734,28938,20942,479Creditors13,66410,30912,06816,31417,29919,27721,431Other Current Liabilities6,20010,00014,09311,39613,75815,33117,044Provisions2,0692,7073,0062,6773,2323,6014,004Net Current Assets34,06024,18119,14238,54644,20756,77273,410  | Cash and Bank Balance        | 4,755  | 5,751  | 4,729    | 6,030    | 1,686    | 9,390    | 20,734   |
| Creditors13,66410,30912,06816,31417,29919,27721,431Other Current Liabilities6,20010,00014,09311,39613,75815,33117,044Provisions2,0692,7073,0062,6773,2323,6014,004Net Current Assets34,06024,18119,14238,54644,20756,77273,410   | Loans and Advances           | 11,314 | 9,161  | 11,546   | 14,176   | 16,262   | 18,121   | 20,145   |
| Other Current Liabilities         6,200         10,000         14,093         11,396         13,758         15,331         17,044           Provisions         2,069         2,707         3,006         2,677         3,232         3,601         4,004           Net Current Assets         34,060         24,181         19,142         38,546         44,207         56,772         73,410   | Curr. Liability & Prov.      | 21,933 | 23,017 | 29,167   | 30,387   | 34,289   | 38,209   | 42,479   |
| Provisions         2,069         2,707         3,006         2,677         3,232         3,601         4,004           Net Current Assets         34,060         24,181         19,142         38,546         44,207         56,772         73,410   | Creditors                    | 13,664 | 10,309 | 12,068   | 16,314   | 17,299   | 19,277   | 21,431   |
| Net Current Assets         34,060         24,181         19,142         38,546         44,207         56,772         73,410  | Other Current Liabilities    | 6,200  | 10,000 | 14,093   | 11,396   | 13,758   | 15,331   | 17,044   |
|  | Provisions                   | 2,069  | 2,707  | 3,006    | 2,677    | 3,232    | 3,601    | 4,004    |
| Appl. of Funds         93,850         91,807         1,01,711         1,24,531         1,29,499         1,40,197         1,54,582  | Net Current Assets           | 34,060 | 24,181 | 19,142   | 38,546   | 44,207   | 56,772   | 73,410   |
|  | Appl. of Funds               | 93,850 | 91,807 | 1,01,711 | 1,24,531 | 1,29,499 | 1,40,197 | 1,54,582 |

E: MOFSL Estimates

# **Financials and valuations**

| Ratios                            |         |         |         |         |         |        |        |
|-----------------------------------|---------|---------|---------|---------|---------|--------|--------|
| Y/E March                         | FY19    | FY20    | FY21    | FY22    | FY23E   | FY24E  | FY25E  |
| Basic (INR)                       |         |         |         |         |         |        |        |
| EPS                               | 22.2    | 8.8     | 1.9     | 21.7    | 21.2    | 33.5   | 41.4   |
| Cash EPS                          | 33.4    | 20.6    | 15.0    | 37.4    | 38.3    | 51.5   | 60.2   |
| BV/Share                          | 115.5   | 112.1   | 116.3   | 141.1   | 156.1   | 183.3  | 218.5  |
| DPS                               | 5.5     | 2.0     | 2.0     | 5.5     | 6.3     | 6.3    | 6.3    |
| Payout (%)                        | 24.5    | 28.5    | -96.0   | 23.2    | 29.6    | 18.7   | 15.1   |
| Valuation (x)                     |         |         |         |         |         |        |        |
| P/E                               | 38.8    | 97.7    | 454.8   | 39.6    | 40.5    | 25.6   | 20.7   |
| Cash P/E                          | 25.8    | 41.8    | 57.2    | 23.0    | 22.5    | 16.7   | 14.3   |
| P/BV                              | 7.4     | 7.7     | 7.4     | 6.1     | 5.5     | 4.7    | 3.9    |
| EV/Sales                          | 4.3     | 5.4     | 7.0     | 4.3     | 3.6     | 3.2    | 2.7    |
| EV/EBITDA                         | 21.1    | 38.0    | 51.1    | 22.8    | 20.4    | 15.3   | 12.7   |
| Dividend Yield (%)                | 0.6     | 0.2     | 0.2     | 0.6     | 0.7     | 0.7    | 0.7    |
| FCF per share                     | -4.7    | 12.0    | 2.3     | -12.1   | 9.5     | 35.3   | 42.8   |
| Return Ratios (%)                 |         |         |         |         |         |        |        |
| RoE                               | 20.6    | 7.7     | 1.7     | 16.9    | 14.3    | 19.8   | 20.6   |
| RoCE (Post-tax)                   | 13.2    | 6.4     | 3.2     | 10.5    | 8.9     | 19.8   | 14.1   |
| RoiC                              | 15.8    | 7.4     | 3.0     | 10.3    | 11.1    | 12.8   | 14.1   |
| Working Capital Ratios            | 15.0    | 7.4     | 5.0     | 15.7    | 11.1    | 15.0   | 10.0   |
| Fixed Asset Turnover (x)          | 1.8     | 1.3     | 0.8     | 1.3     | 1.3     | 1.4    | 1.5    |
| Inventory (Days)                  | 66      | 79      | 103     | 95      | 1.3     | 1.4    | 1.5    |
| Debtor (Days)                     | 77      | 68      | 81      | 75      | 75      | 75     | 75     |
| Creditor (Days)                   | 49      | 47      | 70      | 57      | 50      | 50     | 50     |
| Working Capital Turnover (Days)   | 105     | 84      | 83      | 113     | 123     | 123    | 123    |
| Leverage Ratio (x)                | 105     | 04      | 05      | 115     | 125     | 125    | 125    |
| Debt/Equity                       | 0.7     | 0.7     | 0.8     | 0.9     | 0.8     | 0.6    | 0.5    |
| Debt/Equity                       | 0.7     | 0.7     | 0.8     | 0.9     | 0.8     | 0.0    | 0.5    |
| Consolidated - Cash Flow Statemen |         |         |         |         |         |        |        |
| Y/E March                         | FY19    | FY20    | FY21    | FY22    | FY23E   | FY24E  | FY25E  |
| Operating PBT                     | 16,104  | 5,046   | 45      | 14,135  | 14,309  | 20,514 | 25,106 |
| Depreciation                      | 5,208   | 5,477   | 6,122   | 7,303   | 7,942   | 8,368  | 8,754  |
| Other income                      | 52      | 3,208   | 4,101   | -1,510  | 1,663   | 1,970  | 2,254  |
| Direct Taxes Paid                 | -5,502  | -2,331  | -934    | -3,525  | -4,238  | -5,038 | -6,382 |
| (Inc)/Dec in WC                   | -6,747  | 4,607   | 3,837   | -12,269 | -10,005 | -4,861 | -5,294 |
| CF from Operations                | 9,115   | 16,008  | 13,171  | 4,134   | 9,672   | 20,952 | 24,438 |
| CF from Operating incl EO         | 9,115   | 15,219  | 10,200  | 5,058   | 9,672   | 20,952 | 24,438 |
| (inc)/dec in FA                   | -11,318 | -9,618  | -9,143  | -10,683 | -5,250  | -4,500 | -4,500 |
| Free Cash Flow                    | -2,203  | 5,601   | 1,058   | -5,625  | 4,422   | 16,452 | 19,938 |
| (Pur)/Sale of Investments         | -433    | -1,705  | -5,494  | 3,634   | -2,000  | -2,000 | -2,000 |
| CF from Investments               | -11,751 | -11,322 | -14,636 | -7,049  | -7,250  | -6,500 | -6,500 |
| Inc/(Dec) in Debt                 | 7,313   | 1,082   | 6,591   | 6,517   | -2,000  | -2,000 | -2,000 |
| Interest Paid                     | -1,038  | -1,380  | -808    | -1,444  | -1,856  | -1,838 | -1,683 |
| Dividend Paid                     | -2,806  | -3,335  | 0       | -1,642  | -2,910  | -2,910 | -2,910 |
| CF from Fin. Activity             | 3,468   | -3,633  | 5,783   | 3,102   | -6,766  | -6,748 | -6,593 |
| Inc/Dec of Cash                   | 832     | 263     | 1,347   | 1,111   | -4,344  | 7,704  | 11,345 |

3,126

4,473

2,862

3,126

4,473

5,584

5,584

1,240

1,240

8,943

2,030

2,862

E: MOFSL Estimates

**Closing Balance** 

Add: Beginning Balance

8,943

20,288

NOTES

| Explanation of Investment Rating |  |
|----------------------------------|--|
| Investment Rating                | Expected return (over 12-month)  |
| BUY                              | >=15%  |
| SELL                             | < - 10%  |
| NEUTRAL                          | < - 10 % to 15%  |
| UNDER REVIEW                     | Rating may undergo a change  |
| NOT RATED                        | We have forward looking estimates for the stock but we refrain from assigning recommendation |

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