

November 18, 2022

Analyst Meet Update

Change in Estimates | Target | Reco

Change in Estimates

	Cu FY24E	rrent FY25E	Pre FY24E	vious FY25E
Deting				
Rating		MULATE	ACCU	MULATE
Target Price	2,	798	2	,798
Sales (Rs. m)	6,66,937	7,34,333	6,66,937	7,34,333
% Chng.	-	-		
EBITDA (Rs. n	n)1,72,980	1,91,559	1,72,980	1,91,559
% Chng.	-	-		
EPS (Rs.)	53.8	60.2	53.8	60.2
% Chng.	-	-		

Key Financials - Standalone

Y/e Mar	FY22	FY23E	FY24E	FY25E
Sales (Rs. bn)	520	594	667	734
EBITDA (Rs. bn)	134	138	173	192
Margin (%)	25.7	23.2	25.9	26.1
PAT (Rs. bn)	97	99	126	141
EPS (Rs.)	41.3	42.2	53.8	60.2
Gr. (%)	9.5	2.2	27.5	11.9
DPS (Rs.)	32.0	36.0	42.0	48.0
Yield (%)	1.3	1.4	1.7	1.9
RoE (%)	20.2	20.0	24.5	25.9
RoCE (%)	25.6	25.7	31.2	32.9
EV/Sales (x)	11.1	9.7	8.6	7.7
EV/EBITDA (x)	43.2	41.6	33.0	29.6
PE (x)	60.1	58.8	46.1	41.3
P/BV (x)	12.0	11.6	11.0	10.4

Key Data	HLL.BO HUVR IN
52-W High / Low	Rs.2,734 / Rs.1,902
Sensex / Nifty	61,663 / 18,308
Market Cap	Rs.5,836bn/ \$ 71,425m
Shares Outstanding	2,350m
3M Avg. Daily Value	Rs.4109.96m

Shareholding Pattern (%)

Promoter's	61.90
Foreign	14.05
Domestic Institution	11.75
Public & Others	12.30
Promoter Pledge (Rs bn)	-

Stock Performance (%)

	1M	6M	12N
Absolute	(4.6)	8.4	3.5
Relative	(8.7)	(4.7)	0.1

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Hindustan Unilever (HUVR IN)

Rating: ACCUMULATE | CMP: Rs2,484 | TP: Rs2,798

Growth levers in place

We attended HUVR's analyst meet where the management reiterated its strategy to grow the consumer franchise through 1) competitive growth in core offerings 2) premiumisation initiatives 3) market development activities 4) winning in future channels like MT/E-com.

HUL continues to leverage its WIMI strategy to drive penetration by providing differentiated products across regions. The company continues to nurture future categories which includes body wash, liquid detergent, hair conditioners, face wash, body lotions, sunscreens, BB/CC creams etc. We believe market development initiatives in emerging categories and higher share in MT/E-com can result in growth acceleration in coming years.

HUL will continue to compete at the bottom of pyramid as large mass of customers will take time to graduate to more premium products. We believe this will continue to provide competitive growth to the company. Adoption of technology across the organization continues to help the company predict demand patterns, take pricing decisions, reduce time for innovation amongst other benefits.

HUVR's long term story remains intact (24-25% margin guidance) with input costs having peaked out. We estimate 16.6% PAT CAGR over FY22-25 and arrive at DCF based target price of Rs2798 (unchanged). Maintain Accumulate.

- **FMCG sector outlook remains positive:** HUVR remains bullish on the sector given low penetration in several product categories and low FMCG per capita consumption (USD 46) vs other developing countries. HUVR remains positive on growth given 1) low penetration of Rural with 31% of consumption (69% of population) and its strong reach 2) rising affluence increasing scope of premiumisation 3) favorable demographics with larger share of millennials and Gen Z 4) portfolio straddling price segments to cater to cater to all class of customers 5) sustained innovation, renovation and new launches and 6) higher growth and market share in channels of future Modern Trade & E-comm.
- HUVR's growth strategy across segments will rotate around 1) growing the core 2) market development and premiumisation 3) winning in the channels of future and leveraging WIMI.
- Increased focus on R&D and digitization: HUL with its world class R&D continues to demonstrate its product superiority. Increased reliance in technology has been able to spot trends and shorten innovation cycle allowing the company to introduce offerings (Acne Squad) in minimal times.

HUL to focus on growth levers of future

HUVR Analyst meet highlighted on the sustenance of consistent, profitable and competitive growth which will be driven by the following principles

- Grow the core portfolio: HUL plans to focus on growing the core brands in each segment to drive growth. Given the size, market position and scale, core portfolio has to report strong growth to drive overall growth in the company.
- Market development: Given category leadership or strong No2 in most large categories HUL will take the onus of developing and growing the categories by increasing consumer awareness and penetration. HUL achieved Rs100bn sales in FY22 from market development in past 10 years.
- Turbocharge Premiumisation: HUVR will focus on growing premium products in each category given rising proportion of affluent and elite class in the country (Increased from 8% in 2017 to 15% in 2022). Share of premium products has increased from 22% to 33% in past 10 years.
- Win in channels of the future: HUVR has higher market share in Modern Trade and E-com. HUL will strive to increase presence in MT/ E-com to achieve superior growth. Digital has grown from nil to 25% in last 10 years.
- Sustainable growth: HUL will demonstrate purpose-led, future-fit business model drive superior performance delivering consistent, competitive, profitable sustainable and responsible growth.

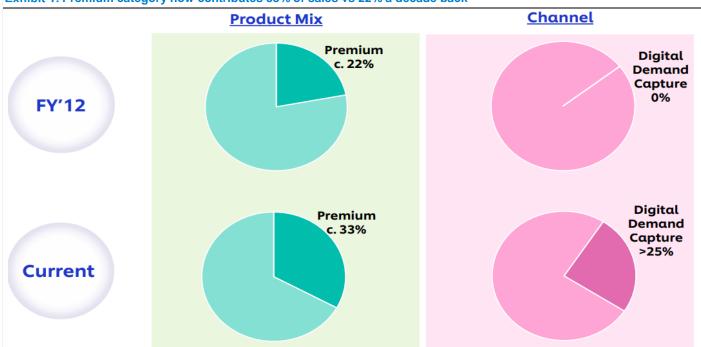
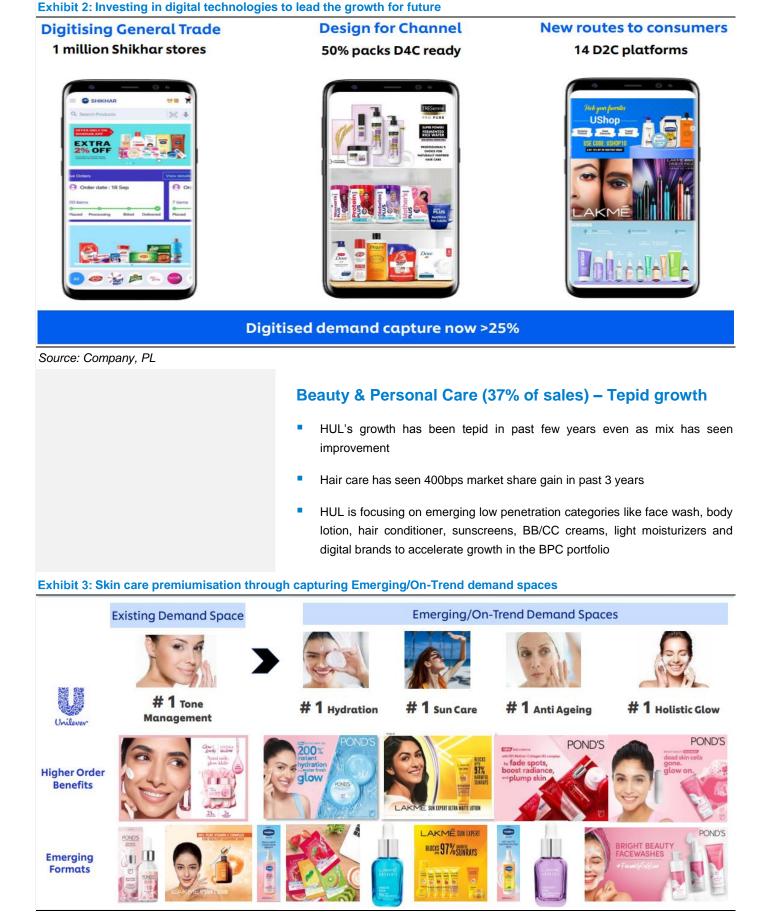


Exhibit 1: Premium category now contributes 33% of sales vs 22% a decade back

Source: Company, PL



Source: Company, PL

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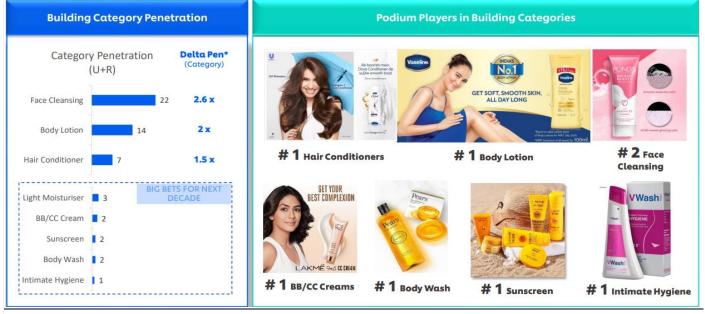


Exhibit 4: HUL betting on new categories for growth in the next decade

Source: Company, PL

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Home Care (32% of sales) – Key profit driver

- HUVR has seen 2.6x sales and 7.3x profits with 500bps market share in HPC segment in past 10 years
- Key to success has been a shift in mix as the share of mass laundry has declined from 58% to 33% and premium share has increased from 31% to 52%
- HUL has 3.5x and 2.1x share in the premium and mid segments vs market mix which has benefitted the company
- HUL is looking at Liquid detergents, Matic, fabric conditioners and Dish wash liquids as key drivers of growth in coming years

Exhibit 5: Laundry - Premiumisation holds growth opportunity given HUL's dominance in the upper end of market

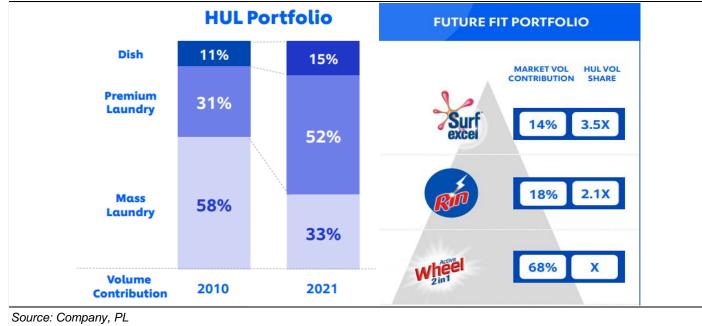




Exhibit 6: Different assortment of packs for different channels

Source: Company, PL

Food & Refreshment (27% of sales) – Market share gains and innovations

- Brooke Bond, Horlicks, Kissan Ketchup and Kwality Wall's have seen market share gains of 450bps, 150bps, 350bps and 100bps respectively.
- Post covid environment has seen rebound in sales of Ice creams, Jams and Ketchup etc.
- Peanut Butter, Hellman Mayonnaise, Knorr Soups and condiments (Premium Segment) are new categories in Foods and HUL has strong right to win in Hellman and Peanut Butter.

Exhibit 7: Food and Refreshments - Long term competitive wins of the company



Source: Company, PL

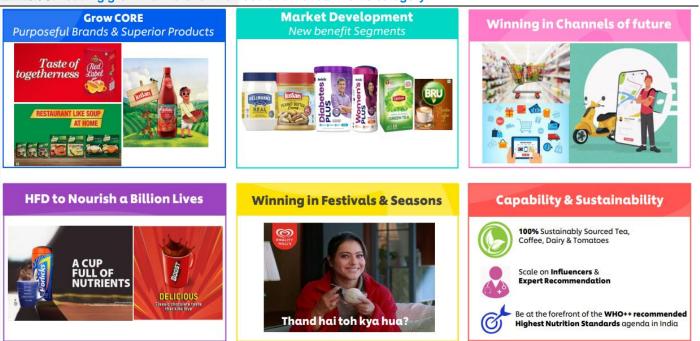
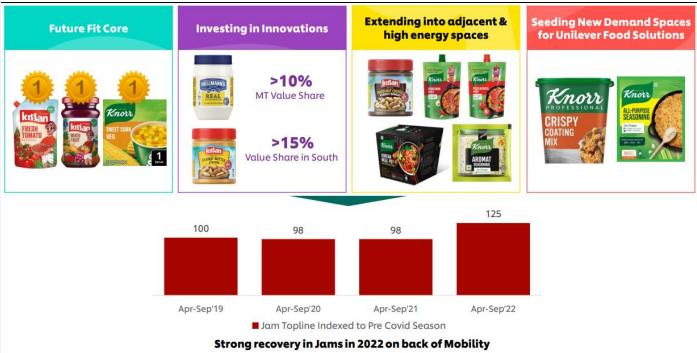


Exhibit 8: Leading growth drivers for the Food and Refreshments category

Source: Company, PL

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Exhibit 9: Investing in innovating new food categories to capture the new-age class of people



Source: Company, PL

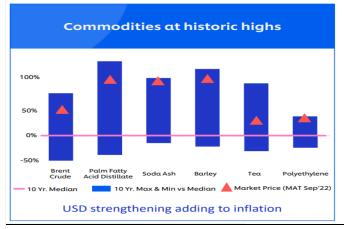


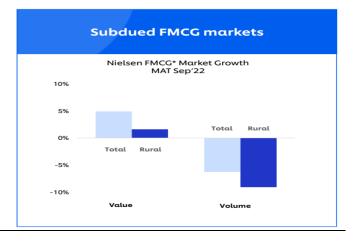
Exhibit 10: Accelerating HFD consumption in an inflationary environment

Source: Company, PL

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Exhibit 11: Navigating through a challenging inflationary environment





Source: Company, PL

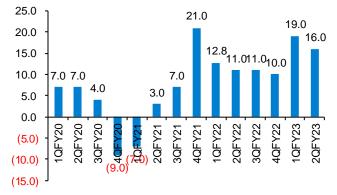
Exhibit 12: HUL exhibiting pricing agility and Net Revenue Management in a challenging environment



Key Takeaways from Q/A

- Demand: Demand volatility is on account of geopolitical environment & resultant inflationary impact on several commodities. HUL has taken price hikes to prevent significant margin slippage. As a result, rural markets tend to see demand shrinkage due to higher prices.
- 2H23 Growth: 1H value growth in the market was 6-7% while volumes declined. Industry expects 2H to witness higher growth with fall in inflationary pressure. Large parts of population see pressure on incomes which causes volumes to remain subdued.
- Distribution: HUL has the highest reach amongst FMCG companies with total coverage of 9mn outlets. Distribution expansion will now be at a moderate pace with 100k outlets added each year. Company plans to extract more value out of the 2.2mn direct reach outlets.
- Homecare: The division is the largest across all Unilever entities worldwide. The company gained 500bps in marketshare between 2012-22 due to its core offerings, market development efforts and portfolio premiumisation.
- Premium Beauty: Premium Beauty has grown at 2x of BPC market. The unit has been in existence for 2 years and has launched 5 new brands Simple, Acne Squad, Love Beauty and Planet, Baby Dove and Find Your Happy Place. The unit is able to innovate faster (weeks and not years) and address market needs with their nano factories as per customer specifications.
- Horlicks: The brand was acquired for its low category penetration, nutritional offering, opportunity to scale up distribution capabilities, entry into new adjacencies like Health Sciences, Diabetes & Women's ranges. HUL has been successful in conducting trials and converting users to consumers which has increased 177bps market share over the past 1 year. Rs10 Horlicks sachets is an endeavor to address the micronutrient deficiencies in the Indian population.
- Premiumisation: Premium products contribute 33% of HUL's sales in FY22 vs 22% in FY12. Margins are expected to grow at a moderate pace with investments to be made in market development. Focus on premiumisation would entail 1) extending brand equity into higher order benefits 2) driving market development & penetration and 3) superior product quality vs peers.
- GSK OTC agreement: GSK sale agreement was for a period of 5 years but was ended early due to a change in strategy. GSK now plans to have their own sales infrastructure and requires HUL's support in the interim. HUL generated Rs3bn in sales through this agreement.
- Machine Based Decisions: HUL's proprietary system 'Jarvis' is always on to help category teams make better decisions with mix of data & variables. This decision making automation is incorporated at every level of the company. It helps optimize market needs and make strategic decisions.
- Supply Chain: Information, resilience and business agility are the key drivers in a successful supply chain network. This has resulted in lower inventory over the years with products closer to market & lower lead times (N+1 vs N+3 days). This allows the company's retailers to have a wider depth of assortments.

Exhibit 13: Comparable Domestic FMCG sales grew 16.0%

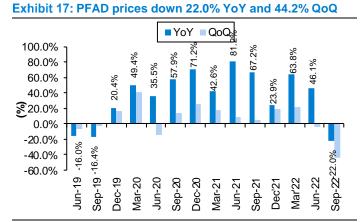


Source: Company, PL

Exhibit 15: Ad-spends down 249bps YoY

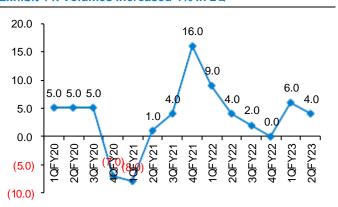


Source: Company, PL



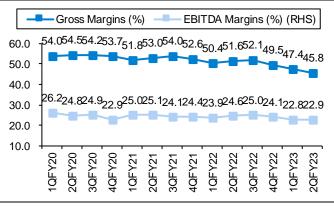
Source: Company, PL





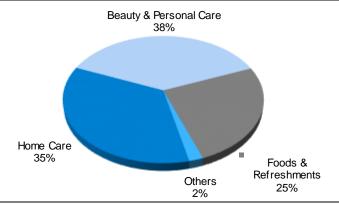
Source: Company, PL

Exhibit 16: GM down 580bps, EBITDA margin down 172bps



Source: Company, PL

Exhibit 18: GSK-merger leads to rise in FR contribution



Source: Company, PL

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Hindustan Unilever

Financials

Income Statement (Rs m)

Y/e Mar	FY22	FY23E	FY24E	FY25E
Net Revenues	5,20,500	5,93,579	6,66,937	7,34,333
YoY gr. (%)	11.5	14.0	12.4	10.1
Cost of Goods Sold	2,51,240	3,09,528	3,19,600	3,48,265
Gross Profit	2,69,260	2,84,051	3,47,337	3,86,069
Margin (%)	51.7	47.9	52.1	52.6
Employee Cost	23,990	26,312	29,602	32,619
Other Expenses	-	-	-	-
EBITDA	1,33,600	1,37,949	1,72,980	1,91,559
YoY gr. (%)	11.2	3.3	25.4	10.7
Margin (%)	25.7	23.2	25.9	26.1
Depreciation and Amortization	10,250	10,919	11,519	12,301
EBIT	1,23,350	1,27,030	1,61,461	1,79,259
Margin (%)	23.7	21.4	24.2	24.4
Net Interest	980	1,030	1,055	1,108
Other Income	3,930	5,374	7,131	9,245
Profit Before Tax	1,26,300	1,31,374	1,67,538	1,87,396
Margin (%)	24.3	22.1	25.1	25.5
Total Tax	29,210	32,187	41,047	45,912
Effective tax rate (%)	23.1	24.5	24.5	24.5
Profit after tax	97,090	99,187	1,26,491	1,41,484
Minority interest	-	-	-	-
Share Profit from Associate	-	-	-	-
Adjusted PAT	97,090	99,187	1,26,491	1,41,484
YoY gr. (%)	9.5	2.2	27.5	11.9
Margin (%)	18.7	16.7	19.0	19.3
Extra Ord. Income / (Exp)	(340)	500	500	500
Reported PAT	96,750	99,687	1,26,991	1,41,984
YoY gr. (%)	12.0	3.0	27.4	11.8
Margin (%)	18.6	16.8	19.0	19.3
Other Comprehensive Income	1,150	(200)	(200)	(200)
Total Comprehensive Income	97,900	99,487	1,26,791	1,41,784
Equity Shares O/s (m)	2,350	2,350	2,350	2,350
EPS (Rs)	41.3	42.2	53.8	60.2

Source: Company Data, PL Research

Balance Sheet Abstract (Rs m)

Tangibles	FY22 3,74,830 94,730 2,80,100 36,600 1,050 3,37,180	FY23E 3,95,415 1,15,315 2,80,100 46,569 45,269 1,300	FY24E 4,06,674 1,26,574 2,80,100 56,087 54,537 1,550	4,19,098 1,38,998 2,80,100 66,388 64,588
Gross Block Tangibles Intangibles Acc: Dep / Amortization Tangibles	94,730 2,80,100 37,650 36,600 1,050	1,15,315 2,80,100 46,569 45,269	1,26,574 2,80,100 56,087 54,537	1,38,998 2,80,100 66,388
Tangibles Intangibles Acc: Dep / Amortization Tangibles	94,730 2,80,100 37,650 36,600 1,050	1,15,315 2,80,100 46,569 45,269	1,26,574 2,80,100 56,087 54,537	1,38,998 2,80,100 66,388
Intangibles Acc: Dep / Amortization Tangibles	2,80,100 37,650 36,600 1,050	2,80,100 46,569 45,269	2,80,100 56,087 54,537	2,80,100 66,388
Acc: Dep / Amortization Tangibles	37,650 36,600 1,050	46,569 45,269	56,087 54,537	66,388
Tangibles	36,600 1,050	45,269	54,537	
•	1,050	,	,	64,588
Intangibles	ŗ	1,300	1,550	
	3.37.180			1,800
Net fixed assets		3,48,847	3,50,587	3,52,710
Tangibles	58,130	70,047	72,037	74,410
Intangibles	2,79,050	2,78,800	2,78,550	2,78,300
Capital Work In Progress	9,010	9,461	9,934	10,430
Goodwill	1,73,160	1,73,160	1,73,160	1,73,160
Non-Current Investments	18,730	19,050	19,385	19,737
Net Deferred tax assets	(61,410)	(62,724)	(64,399)	(66,273)
Other Non-Current Assets	12,820	14,524	16,185	17,821
Current Assets				
Investments	35,100	52,650	52,650	60,548
Inventories	38,900	44,855	48,661	52,627
Trade receivables	19,320	21,626	23,880	25,817
Cash & Bank Balance	36,180	41,963	69,843	99,203
Other Current Assets	5,800	6,529	7,336	8,078
Total Assets	6,97,370	7,46,446	7,86,224	8,36,206
Equity				
Equity Share Capital	2,350	2,350	2,350	2,350
Other Equity	4,85,250	5,00,250	5,28,402	5,57,444
Total Networth	4,87,600	5,02,600	5,30,752	5,59,794
Non-Current Liabilities				
Long Term borrowings	-	-	-	-
Provisions	15,530	18,468	19,461	21,082
Other non current liabilities	3,010	3,236	3,478	3,739
Current Liabilities				
ST Debt / Current of LT Debt	-	-	-	-
Trade payables	88,640	1,14,483	1,19,959	1,33,581
Other current liabilities	20,800	23,735	25,176	26,518
Total Equity & Liabilities	6,97,370	7,46,446	7,86,224	8,36,206

Source: Company Data, PL Research

Hindustan Unilever

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10,250	10,919	11,519	12,30
	1,31,374	1,67,538	
	FY23E	FY24E	FY25
	FY22 1,26,300 10,250 - 620 1,37,170 (8,330) (29,210) 99,630 (16,100) - (4,340) (20,440)	1,26,300 1,31,374 10,250 10,919 620 4,468 1,37,170 1,46,760 (8,330) 11,365 (29,210) (32,187) 99,630 1,25,938 (16,100) (23,036) (4,340) (12,176)	1,26,300 1,31,374 1,67,538 10,250 10,919 11,519 - - - 620 4,468 3,290 1,37,170 1,46,760 1,82,346 (8,330) 11,365 (23,689) (29,210) (32,187) (41,047) 99,630 1,25,938 1,17,611 (16,100) (23,036) (13,732) - - - (4,340) (12,176) 7,131

Y/e Mar	FY22	FY23E	FY24E	FY25E
Per Share(Rs)				
EPS	41.3	42.2	53.8	60.2
CEPS	45.7	46.9	58.7	65.4
BVPS	207.5	213.9	225.9	238.2
FCF	35.5	43.8	44.2	55.3
DPS	32.0	36.0	42.0	48.0
Return Ratio(%)				
RoCE	25.6	25.7	31.2	32.9
ROIC	23.1	23.9	30.9	35.1
RoE	20.2	20.0	24.5	25.9
Balance Sheet				
Net Debt : Equity (x)	(0.1)	(0.2)	(0.2)	(0.3)
Net Working Capital (Days)	(21)	(30)	(26)	(27)
Valuation(x)				
PER	60.1	58.8	46.1	41.3
P/B	12.0	11.6	11.0	10.4
P/CEPS	54.4	53.0	42.3	38.0
EV/EBITDA	43.2	41.6	33.0	29.6
EV/Sales	11.1	9.7	8.6	7.7
Dividend Yield (%)	1.3	1.4	1.7	1.9

Source: Company Data, PL Research

Quarterly Financials (Rs m)

Free Cash Flow

Y/e Mar	Q3FY22	Q4FY22	Q1FY23	Q2FY23
Net Revenue	1,30,920	1,34,620	1,42,720	1,47,510
YoY gr. (%)	10.4	11.0	19.8	15.9
Raw Material Expenses	62,690	67,920	75,140	79,940
Gross Profit	68,230	66,700	67,580	67,570
Margin (%)	52.1	49.5	47.4	45.8
EBITDA	32,790	32,450	32,470	33,770
YoY gr. (%)	14.9	9.7	14.0	7.8
Margin (%)	25.0	24.1	22.8	22.9
Depreciation / Depletion	2,550	2,610	2,600	2,480
EBIT	30,240	29,840	29,870	31,290
Margin (%)	23.1	22.2	20.9	21.2
Net Interest	250	360	260	250
Other Income	910	1,220	1,370	1,150
Profit before Tax	30,900	30,700	30,980	32,190
Margin (%)	23.6	22.8	21.7	21.8
Total Tax	7,980	8,010	8,090	8,400
Effective tax rate (%)	25.8	26.1	26.1	26.1
Profit after Tax	22,920	22,690	22,890	23,790
Minority interest	-	-	-	-
Share Profit from Associates	-	-	-	-
Adjusted PAT	22,920	22,690	22,890	23,790
YoY gr. (%)	17.5	7.9	16.7	8.8
Margin (%)	17.5	16.9	16.0	16.1
Extra Ord. Income / (Exp)	(490)	580	-	2,370
Reported PAT	22,430	23,270	22,890	26,160
YoY gr. (%)	17.5	8.6	22.9	19.6
Margin (%)	17.1	17.3	16.0	17.7
Other Comprehensive Income	220	570	350	(530)
Total Comprehensive Income	22,650	23,840	23,240	25,630
Avg. Shares O/s (m)	2,350	2,350	2,350	2,350
EPS (Rs)	9.8	9.7	9.7	10.1

Source: Company Data, PL Research

83,530 1,02,903 1,03,879 1,30,072

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Price Chart



Recommendation History

No.	Date	Rating	TP (Rs.) Share P	rice (Rs.)
1	21-Oct-22	Accumulate	2,798	2,654
2	04-Oct-22	Accumulate	2,827	2,623
3	19-Jul-22	Accumulate	2,699	2,568
4	07-Jul-22	UR -		2,473
5	27-Apr-22	BUY	2,384	2,145
6	08-Apr-22	BUY	2,356	2,183
7	21-Mar-22	BUY	2,356	2,051
8	20-Jan-22	BUY	2,900	2,262
9	06-Jan-22	Accumulate	2,930	2,416
10	22-Dec-21	Accumulate	2,930	2,280

Analyst Coverage Universe

Sr. No.	Company Name	Rating	TP (Rs)	Share Price (Rs)
1	Asian Paints	Accumulate	3,326	3,141
2	Avenue Supermarts	BUY	5,121	4,306
3	Britannia Industries	Hold	4,142	3,804
4	Colgate Palmolive	Accumulate	1,639	1,605
5	Dabur India	Accumulate	615	549
6	Emami	Accumulate	555	465
7	Hindustan Unilever	Accumulate	2,798	2,654
8	ITC	Accumulate	365	350
9	Jubilant FoodWorks	BUY	685	613
10	Kansai Nerolac Paints	Accumulate	563	465
11	Marico	Hold	543	539
12	Mold-tek Packaging	Hold	947	939
13	Nestle India	Accumulate	20,111	19,388
14	Pidilite Industries	Hold	2,737	2,656
15	Restaurant Brands Asia	Accumulate	156	126
16	Titan Company	Accumulate	2,875	2,770
17	Westlife Foodworld	BUY	847	781

PL's Recommendation Nomenclature (Absolute Performance)

Buy	:	> 15%
Accumulate	:	5% to 15%
Hold	:	+5% to -5%
Reduce	:	-5% to -15%
Sell	:	< -15%
Not Rated (NR)	:	No specific call on the stock
Under Review (UR)	:	Rating likely to change shortly

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