Bharat Forge

BSE SENSEX

62,182



S&P CNX

Motilal Oswai

Stock Info

Bloomberg	BHFC IN
Equity Shares (m)	466
M.Cap.(INRb)/(USDb)	398.8 / 4.8
52-Week Range (INR)	896 / 596
1, 6, 12 Rel. Per (%)	-4/14/12
12M Avg Val (INR M)	1176
Free float (%)	54.8

Consol. Financials & Valuations (INR b)				
Y/E Mar	2022	2023E	2024E	
Sales	104.6	126.3	140.7	
EBITDA (%)	18.9	17.6	20.5	
Adj. PAT	10.1	9.9	15.6	
EPS (INR)	21.7	21.2	33.5	
EPS Gr. (%)	1047.8	-2.2	58.0	
BV/Sh. (INR)	141.1	156.1	183.3	
Ratios				
Net D:E	0.9	0.8	0.6	
RoE (%)	16.9	14.3	19.8	
RoCE (%)	10.5	8.9	12.8	
ROIC(%)	13.7	11.1	15.6	
Payout (%)	23.2	29.6	18.7	
Valuations				
P/E (x)	39.5	40.4	25.6	
P/BV (x)	6.1	5.5	4.7	
EV/EBITDA (x)	22.7	20.3	15.3	
Div. Yield (%)	0.6	0.7	0.7	
FCF Yield (%)	-1.4	1.1	4.1	
Shareholding pattern (%)				

As On	Sep-22	Jun-22	Sep-21
Promoter	45.3	45.3	44.8
DII	24.7	24.5	13.5
FII	19.3	18.8	25.1
Others	10.7	11.4	16.7

FII Includes depository receipts

Stock Performance (1-year)



CMP: INR857 TP: INR985(+15%)

Buy

BFL 2.0: Moving from investing to harvesting phase Targeting 12-15% revenue CAGR, EBITDA margins/RoCE of >20%/25%

Bharat Forge's Analyst Meet 2022 emphasized its preparedness of growing beyond its core business, with investment in capabilities and capacities in place. The senior management team gave insights on initiatives on new businesses (Industrials, lightweighting, E-mobility, Defence, and Aerospace) as well as focus areas for the existing businesses. While the core businesses have a stable outlook for CY23 in both India and exports, it is focusing on being the last man standing globally. With new businesses at their infection points, the company is targeting a 12-15% consolidated revenue CAGR of 12-15% over FY22-30, EBITDA margins greater than 20% (19% in FY22) and RoCE of ~25% (v/s 20% core RoCE).

Moving from investing to harvesting phase

- BHFC has incubated several new businesses over the last 10 years, biz a) Defence (2012), b) EV components (2016-), c) Aerospace (2016-17), and d) light weighing (2018) and has incurred a capex of ~INR45b and ~INR11b in subsidiaries (consolidated capex of INR84.5b). However, revenue delta at the consolidated level was just ~INR42b.
- With a large part of investments already done, it is entering into the era of harvesting from the era of investing. These new businesses will expand addressable markets and offer good profitability.
- BHFC's Vision 2030 is to register its consolidated revenue CAGR at 12-15% over FY22-30, with EBITDA margins greater than 20%, and expand consolidated RoCEs by 500bp from FY22 levels of 20%. It plans to maintain its dividend payout of over 30%.

Core business CY23 outlook stable; focus on being last man standing

- CY23 outlook for its core businesses is stable based on inputs from its customers. It expects Industry volumes for US CVs to decline 4%, US PVs to grow 6.5%, EU CVs to be flat, and EU PVs to grow 9.3%. India CV volumes are expected to grow 7% and PVs to grow 6.5%. Non-auto business across domestic and exports is expected to be stable.
- The company is focused on being the last man standing globally, driven by product innovations and growth in new segments and technologies (expanding core plus ramping up in Industrial, EVs, and Aerospace). To improve its competitiveness, the company's focus is on maximizing asset utilization and increasing productivity while maintaining the leanest cost structure. The company's prime focus is on increasing its market share and benefitting from consolidation via M&A.
- It is securing more businesses as supply chain consolidates, with benefit coming in from realignment of global supply chain (China+1 and EU+1).
- EV risk in the core business till 2030 is limited, with 21% of exports (PV business) at risk. It is getting order wins in programs in ICE PVs running till mid-2030s. In CVs, it expects 75-80% of CV volumes to come from ICE till FY32.

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Investors are advised to refer through important disclosures made at the last page of the Research Report.

Motilal Oswal research is available on www.motilaloswal.com/Institutional-Equities, Bloomberg, Thomson Reuters, Factset and S&P Capital.

JS Autocast: Adds capabilities and expands Industrial business

- The recent acquisition of JS Autocast adds casting capabilities in castings for the industrial segment, catering to wind energy, hydraulics, automotive, and power generation sectors. JS Autocast derives 50% of its revenues from exports and 100% of the products are machined in-house. It offers full-service capabilities and is global leader in small-sized wind turbine castings (55-60% share globally).
- Since the acquisition of JSA Autocast, BHFC has been adding new customers and new products over the past six months. It has added Oil &Gas as a sector.
- BHFC is seeing very strong business traction with opportunities opening up globally, especially post covid. With a young team and a technology focus, Mr Baba Kalyani believes JSA can be 10x in size by 2030, as JSA is where BHFC was two decades ago.
- The growth strategy for JS Autocast/Industrial business is based on a) growth from key existing customers, b) adding new customers, c) focus on hydraulics, earthmoving, and off-highway segment, d) investing in new technology, and f) expanding product portfolio across small and medium castings. In six months, 100% of power for castings will be from renewable energy, making it supplier of green castings.

Aluminum forging/die-casting to leverage on light-weighting opportunity

- BHFC is focused on leveraging light-weighting opportunity in autos through aluminum (Al), as it has developed strong capabilities in Al forging (EU & US) and die-casting (India). In Al forgings, it is focused on lower control arms, knuckles, and wheel carriers. In Al die-casting, it offers components for powertrain, chassis, EV motors, and battery housings.
- In Al forging, BFL's early investment has led to the development of a robust product portfolio of lightweight products positioned to capture meaningful market share, particularly with the premium auto OEMs.
- Its expanded capacity of 40k tons (and 9m pieces) is largely sold out and full benefit is expected to reflect in a couple of years. Considering the ramp-up phase at its recently commissioned US plant, it expects to struggle for a couple of quarters with benefits coming in from FY24. On full ramp-up, it expects the share of Al forgings to increase to 40-45% of overseas manufacturing revenues (from 25% in FY22).

Defence - The wait seems to be getting over

- It incubated defence businesses 10 years ago and has invested in honing skills at system manufacturing. A large part of its products in defence are without any JV partner.
- It has a four-pronged strategy for defence, viz a) artillery guns, b) protected vehicles, c) MRO and supplies, and d) unmanned vehicles.
- In artillery guns, it has eight platforms, for which, IP is with BHFC and testing is done. Its artillery systems are cost competitive globally. It expects orders for ATAGs before Mar-Apr'23, as it is a matter of process. It will be making 6 guns per month by Oct-23 and 12 by end-FY24. It has plans to make 20 guns, but cannot assemble them, and hence, it is making a small investment in a new plant.
- For Armoured vehicles, it already has orders from the government to supply KM4 to the India Army and UN. It has started supply for these vehicles.

- For Defence exports, it has substantial orders for exports for guns (USD155m), with deliveries starting from Apr-23. It sees a good potential in exports, as Garuda 105mm gun is currently being tested in the US.
- Additionally, it sees opportunities in MRO/AMC and supplies of ammunition. AMC for guns and armoured vehicles will be an annuity opportunity running over the life of the program. Also, ammunition is a very large part of defence procurement and it plans to supply empty shells (without explosives).

e-mobility: Building blocks in place in very large TAM

- In e-mobility component, it is focused on power electronics, traction/drivetrain, mechanical (light weighting), and energy storage (BMS, battery pack), across all the segments of autos.
- Over the last five years, BHFC has systematically invested in building its product portfolio in EV components through a mixture of partnerships/JVs (Refu Drive, Harbinger Motors), acquisitions (Tevva Motors, Tork Motors), and in-house development (US/UK tech centre, CLWT India). Its recent JV ElectroForge (with Harbinger Motors, US) plugs the gap in its portfolio by bringing in high power traction motor-controller.
- Over the next 12-18 months, it would be launching all its products, with power & control products in 1HCY23, Traction drives, EDU & e-axles in FY24 and CV repowering (EV retro-fitment in ICV). Tork Motorcycle is gradually scaling up and has appointed dealers in three cities (beyond Pune), as it received FAME-2 certification in Oct-22. It has bookings of ~4.6k units.
- The company will have three plants catering to EV components starting from 1QCY23 viz a) e-2W/3W kits for e-motors, battery pack & bike assembly, b) CV re-powering with capacity of 1,000 trucks per annum, and c) electronic components such as DC-DC and VCU with annual initial capacity of 150k units. Two of these three plants are eligible for PLI incentives.
- It also plans to work on future products (beyond 2025) with focus on a) H2 Fuel cell-based powertrain solutions, b) advanced electric chassis, c) H2 fuel cell membranes, d) advanced e-axle, e) carbon fibre composites, f) sodium ion battery, and g) hydrogen cylinder.

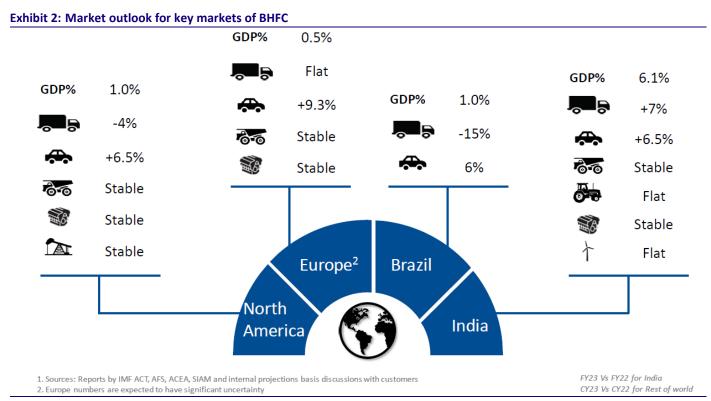
Valuation & view

- While its core business is seeing cyclical recovery, underlying macroenvironment in US/EU is weakening.
- However, these new businesses incubated in the last 5-10 years are at their inflection points and could more than dilute for any weakness expected in its core businesses. Of these new businesses, we expect industrials and aluminum business to see a sharp scale-up over the next couple of years. Defence business is fully ready for take off and is waiting for orders to come in. E-mobility business offers a large opportunity and has building blocks in place, but the competitive landscape is yet to evolve.
- We estimate a consolidated revenue/EBITDA/PAT CAGR of 14%/20%/24%, respectively, over FY22-25E. The stock trades at 25.6x/20.7x FY24E/FY25E consolidated EPS. We reiterate our Buy rating, with a TP of INR985 (at 25x Dec'24E EPS).

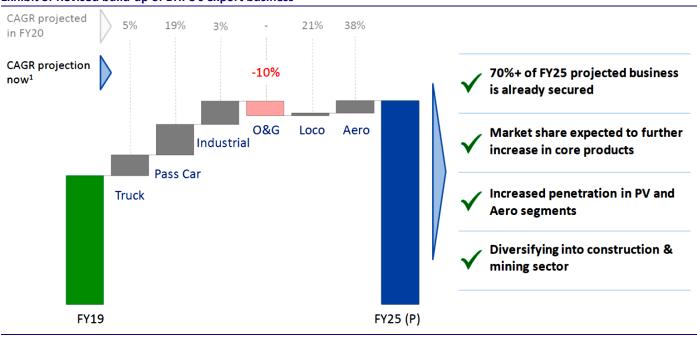
Exhibit 1: BFL 2.0 – Building on core



Source: Company, MOFSL



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Source: Company, MOFSL

Exhibit 4: Revised build-up of BHFC's domestic business

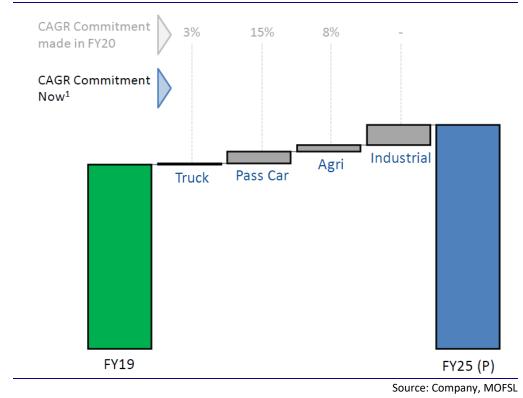
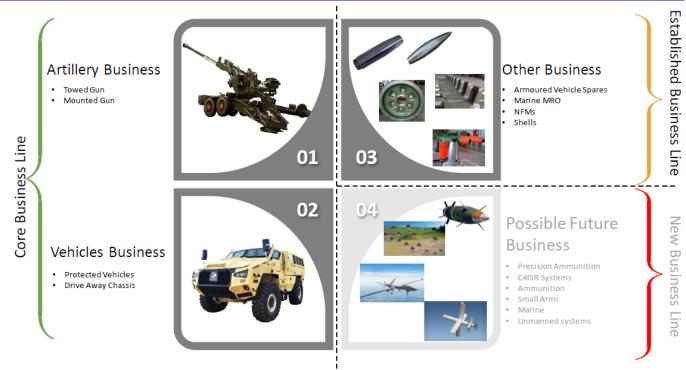


Exhibit 3: Revised build-up of BHFC's export business

Exhibit 5: Defence – Mix of platforms and recurring revenues



Source: Company, MOFSL

Exhibit 6: Aerospace – Building a value-added product portfolio

Integrated Systems & Projects	 Gas Turbines - Marine, Aerial (Microturbines & APUs) Turbomachinery - Aerospace, IC. Engines-Railways, Submarines, Tanks 	
Sub- Assemblies	 Undercarriage Transmission System LRUs for Engines, Rotary Wing & Fixed wing Platforms 	
Components	 Engine Rotative's, Transmission, Undercarriage & Aircraft Structural Commercial Aviation - Exports Defence Aviation/GTs- IAF & IN Indigenization & HAL 	

Source: Company, MOFSL

Exhibit 7: E-mobility – Product portfolio and capabilities of BHFC

Advanced Technologies	Product Portfolio a	Future products (2025)	
Embedded Systems	Power Electronics	Traction / Drivetrain	H2 Fuel cell based powertrain solutions
Data Analytics			
Artificial Intelligence (AI)	Auxiliary DC DC Converter Inverter Motor	PMSM Axial Flux	Advanced Electric Chassis
Telematics & Remote	Controller	motors Motor	H2 Fuel Cell Membranes
Diagnostics	Traction On Board	Diff Final Drive	Advanced e-Axle
Connected Vehicles	I Inverter Charger VCU	Gears assembly	
V2G & V2V Charging	<u>Mechanical (Light Weighting)</u>	Energy Storage	Carbon Fiber Composites
Advanced Cell Chemistries	۵ 🔅 🛄		Sodium ion Battery
Nano Technology	Battery AI. Castings Housings	Battery & BMS Nano enriched	Hydrogen Cylinders
	Heat Sink Al. & Mg. Structural Parts	advanced Lead Acid Battery Li-ion battery Pack	

Source: Company, MOFSL

Exhibit 8: BHFC's e-mobility business verticals



Source: Company, MOSL

Exhibit 9: EV risk for the export business portfolio

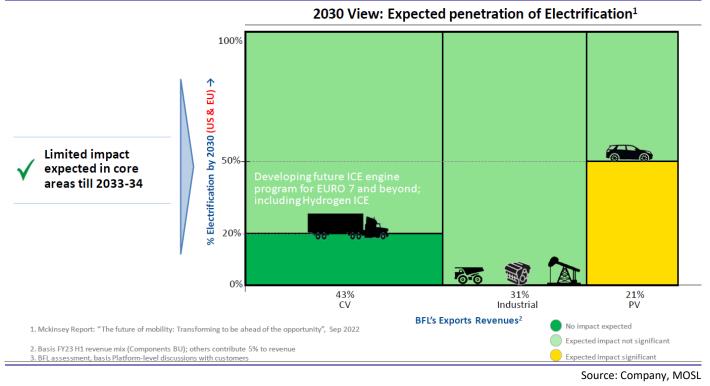
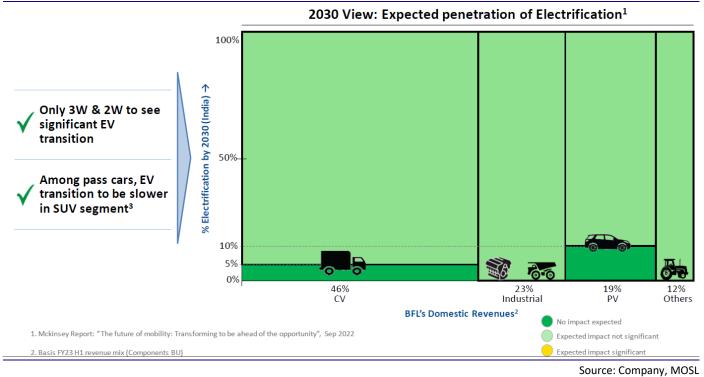
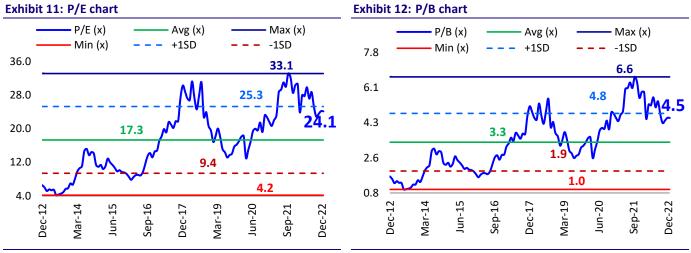


Exhibit 10: EV risk for the domestic business portfolio







Key operating metrics

Revenue model

INR M	FY19	FY20	FY21	FY22	FY23E	FY24E	FY25E
Autos	34,148	25,194	21,359	33,143	41,070	43,839	48,213
% of total revenues	56	60	62	56	59	57	56
CV	26,900	17,884	14,702	24,597	28,197	29,197	31,814
% of total revenues	44	43	43	42	41	38	37
PV	7,248	7,310	6,657	8,546	12,873	14,642	16,399
% of total revenues	12	17	19	15	19	19	19
Non-Autos	26,565	16,811	13,001	25,573	27,969	32,812	37,646
% of total revenues	44	40	38	44	41	43	44
Market mix (net sales incl Op Income)							
India	27,942	19,137	16,873	25,737	30,726	35,871	41,667
% of total revenues	43	42	46	41	42	44	46
Growth (%)	19	-32	-12	53	19	17	16
Exports	37,258	26,502	19,642	36,699	42,721	45,144	48,982
% of total revenues	57	58	54	59	0	0	0
Growth (%)	25	-29	-26	87	0	0	0
Total Net Op Revenues	65,200	45,639	36,515	62,436	73,447	81,015	90,649
Growth (%)	23	-30	-20	71	0	0	0
Subsidiary Revenues	36,257	34,919	26,848	42,175	52,839	59,710	65,799
Growth (%)	19	-4	-23	57	25	13	10
Net Consolidated Revenues	1,01,457	80,558	63,363	1,04,611	1,26,286	1,40,724	1,56,448
Growth (%)	21	-21	-21	65	21	11	11
S/A EBITDA margins (%)	28.8	22.8	20.1	26.7	25.7	26.7	27.2
Consol EBITDA margins (%)	20.3	14.1	13.6	18.9	17.6	20.5	21.6
Consol EPS (INR)	22.2	8.8	1.9	21.7	21.2	33.5	41.4
Growth (%)	25.5	-60.3	-78.5	1,047.8	-2.2	58.0	23.6

Financials and valuations

Y/E March	FY19	FY20	FY21	FY22	FY23E	FY24E	FY25E
Net Sales	1,01,457	80,558	63,363	1,04,611	1,26,286	1,40,724	1,56,448
Change (%)	21.4	-20.6	-21.3	65.1	20.7	11.4	11.2
EBITDA	20,556	11,389	8,634	19,810	22,251	28,882	33,860
Margin (%)	20.3	14.1	13.6	18.9	17.6	20.5	21.6
Depreciation	5,208	5,477	6,122	7,303	7,942	8,368	8,754
EBIT	15,348	5,912	2,512	12,507	14,309	20,514	25,106
Int. and Finance Charges	1,272	1,713	1,077	1,604	1,856	1,838	1,683
Other Income - Rec.	2,028	1,637	1,673	2,308	1,616	1,923	2,207
PBT bef. EO Exp.	16,104	5,835	3,107	13,211	14,069	20,599	25,630
EO Expense/(Income)	0	789	3,062	-924	0	0	0
PBT after EO Exp.	16,104	5,046	45	14,135	14,069	20,599	25,630
Tax Rate (%)	35.2	22.3	2245.8	21.5	30.1	24.5	24.9
Reported PAT	10,440	3,921	-970	11,101	9,832	15,561	19,248
PAT Adj for EO items	10,440	4,518	1,174	10,375	9,832	15,561	19,248
Change (%)	28.2	-56.7	-74.0	784.0	-5.2	58.3	23.7
Margin (%)	10.3	5.6	1.9	9.9	7.8	11.1	12.3
Less: Minority Interest	118	423	294	281	-47	-47	-47
Adj PAT	10,322	4,095	880	10,098	9,879	15,608	19,295
Y/E March Equity Share Capital	FY19 931	FY20 931	FY21 931	FY22 931	FY23E 931	FY24E 931	FY25E 931
Y/E March	FY19	FY20	FY21	FY22	FY23E	FY24E	FY25E
Total Reserves	52,829	51,266	53,220	64,775	71,744	84,441	1,00,826
Net Worth	53,761	52,197	54,151	65,707	72,675	85,372	1,01,757
Minority Interest	298	320	317	561	561	561	561
Deferred Liabilities	2,062	507	1,445	1,718	1,718	1,718	1,718
Total Loans	37,728	38,784	45,798	56,545	54,545	52,545	50,545
Capital Employed	93,850	91,807	1,01,711	1,24,531	1,29,499	1,40,197	1,54,582
Gross Block							
	54,985	63,299	76,756	81,926	97,424	1,01,924	1,06,424
Less: Accum. Deprn.	54,985 18,739			,	97,424 41,168		
· · · · · · · · · · · · · · · · · · ·		63,299 23,279 40,020	29,256	81,926 33,226 48,700		49,536	1,06,424 58,290 48,134
Net Fixed Assets	18,739 36,246	23,279 40,020		33,226	41,168 56,255		58,290 48,134
Net Fixed Assets Capital WIP	18,739	23,279	29,256 47,500	33,226 48,700	41,168	49,536 52,388	58,290
Net Fixed Assets Capital WIP Total Investments	18,739 36,246 8,307	23,279 40,020 11,427	29,256 47,500 9,001	33,226 48,700 11,248	41,168 56,255 1,000	49,536 52,388 1,000	58,290 48,134 1,000 32,038
Net Fixed Assets Capital WIP Total Investments	18,739 36,246 8,307 15,237	23,279 40,020 11,427 16,180	29,256 47,500 9,001 26,068	33,226 48,700 11,248 26,038	41,168 56,255 1,000 28,038	49,536 52,388 1,000 30,038	58,290 48,134 1,000 32,038 1,15,889
Net Fixed Assets Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory	18,739 36,246 8,307 15,237 55,993	23,279 40,020 11,427 16,180 47,197	29,256 47,500 9,001 26,068 48,309	33,226 48,700 11,248 26,038 68,933	41,168 56,255 1,000 28,038 78,496	49,536 52,388 1,000 30,038 94,981	58,290 48,134 1,000 32,038 1,15,889 42,863
Net Fixed Assets Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables	18,739 36,246 8,307 15,237 55,993 18,447	23,279 40,020 11,427 16,180 47,197 17,347	29,256 47,500 9,001 26,068 48,309 17,939	33,226 48,700 11,248 26,038 68,933 27,105	41,168 56,255 1,000 28,038 78,496 34,599	49,536 52,388 1,000 30,038 94,981 38,555	58,290 48,134 1,000 32,038 1,15,889 42,863 32,147
Net Fixed Assets Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance	18,739 36,246 8,307 15,237 55,993 18,447 21,478	23,279 40,020 11,427 16,180 47,197 17,347 14,938	29,256 47,500 9,001 26,068 48,309 17,939 14,096	33,226 48,700 11,248 26,038 68,933 27,105 21,623	41,168 56,255 1,000 28,038 78,496 34,599 25,949	49,536 52,388 1,000 30,038 94,981 38,555 28,916	58,290 48,134 1,000 32,038 1,15,889 42,863 32,147 20,734
Net Fixed Assets Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances	18,739 36,246 8,307 15,237 55,993 18,447 21,478 4,755	23,279 40,020 11,427 16,180 47,197 17,347 14,938 5,751	29,256 47,500 9,001 26,068 48,309 17,939 14,096 4,729	33,226 48,700 11,248 26,038 68,933 27,105 21,623 6,030	41,168 56,255 1,000 28,038 78,496 34,599 25,949 1,686	49,536 52,388 1,000 30,038 94,981 38,555 28,916 9,390	58,290 48,134 1,000 32,038 1,15,889 42,863 32,147 20,734 20,734
Net Fixed Assets Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov.	18,739 36,246 8,307 15,237 55,993 18,447 21,478 4,755 11,314	23,279 40,020 11,427 16,180 47,197 17,347 14,938 5,751 9,161	29,256 47,500 9,001 26,068 48,309 17,939 14,096 4,729 11,546	33,226 48,700 11,248 26,038 68,933 27,105 21,623 6,030 14,176	41,168 56,255 1,000 28,038 78,496 34,599 25,949 1,686 16,262	49,536 52,388 1,000 30,038 94,981 38,555 28,916 9,390 18,121	58,290 48,134 1,000 32,038 42,863 32,147 20,734 20,145 42,479
Net Fixed Assets Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov. Creditors	18,739 36,246 8,307 15,237 55,993 18,447 21,478 4,755 11,314 21,933	23,279 40,020 11,427 16,180 47,197 17,347 14,938 5,751 9,161 23,017	29,256 47,500 9,001 26,068 48,309 17,939 14,096 4,729 11,546 29,167	33,226 48,700 11,248 26,038 68,933 27,105 21,623 6,030 14,176 30,387	41,168 56,255 1,000 28,038 78,496 34,599 25,949 1,686 16,262 34,289	49,536 52,388 1,000 30,038 94,981 38,555 28,916 9,390 18,121 38,209	58,290 48,134 1,000
Net Fixed Assets Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov. Creditors	18,739 36,246 8,307 15,237 55,993 18,447 21,478 4,755 11,314 21,933 13,664	23,279 40,020 11,427 16,180 47,197 17,347 14,938 5,751 9,161 23,017 10,309	29,256 47,500 9,001 26,068 48,309 17,939 14,096 4,729 11,546 29,167 12,068	33,226 48,700 11,248 26,038 68,933 27,105 21,623 6,030 14,176 30,387 16,314	41,168 56,255 1,000 28,038 78,496 34,599 25,949 1,686 16,262 34,289 17,299	49,536 52,388 1,000 30,038 94,981 38,555 28,916 9,390 18,121 38,209 19,277	58,290 48,134 1,000 32,038 1,15,889 42,863 32,147 20,734 20,145 42,479 21,431
Net Fixed Assets Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov. Creditors Other Current Liabilities	18,739 36,246 8,307 15,237 55,993 18,447 21,478 4,755 11,314 21,933 13,664 6,200	23,279 40,020 11,427 16,180 47,197 17,347 14,938 5,751 9,161 23,017 10,309 10,000	29,256 47,500 9,001 26,068 48,309 17,939 14,096 4,729 11,546 29,167 12,068 14,093	33,226 48,700 11,248 26,038 68,933 27,105 21,623 6,030 14,176 30,387 16,314 11,396	41,168 56,255 1,000 28,038 78,496 34,599 25,949 1,686 16,262 34,289 17,299 13,758	49,536 52,388 1,000 30,038 94,981 38,555 28,916 9,390 18,121 38,209 19,277 15,331	58,290 48,134 1,000 32,038 42,863 32,147 20,734 20,734 20,145 42,479 21,431 17,044

E: MOFSL Estimates

Financials and valuations

Ratios							
Y/E March	FY19	FY20	FY21	FY22	FY23E	FY24E	FY25E
Basic (INR)							
EPS	22.2	8.8	1.9	21.7	21.2	33.5	41.4
Cash EPS	33.4	20.6	15.0	37.4	38.3	51.5	60.2
BV/Share	115.5	112.1	116.3	141.1	156.1	183.3	218.5
DPS	5.5	2.0	2.0	5.5	6.3	6.3	6.3
Payout (%)	24.5	28.5	-96.0	23.2	29.6	18.7	15.1
Valuation (x)							
P/E	38.6	97.4	453.3	39.5	40.4	25.6	20.7
Cash P/E	25.7	41.7	57.0	22.9	22.4	16.6	14.2
P/BV	7.4	7.6	7.4	6.1	5.5	4.7	3.9
EV/Sales	4.3	5.4	6.9	4.3	3.6	3.1	2.7
EV/EBITDA	21.0	37.9	51.0	22.7	20.3	15.3	12.7
Dividend Yield (%)	0.6	0.2	0.2	0.6	0.7	0.7	0.7
FCF per share	-4.7	12.0	2.3	-12.1	9.5	35.3	42.8
Return Ratios (%)							
RoE	20.6	7.7	1.7	16.9	14.3	19.8	20.6
RoCE (Post-tax)	13.2	6.4	3.2	10.5	8.9	12.8	14.1
RoIC	15.8	7.4	3.0	13.7	11.1	15.6	18.8
Working Capital Ratios							
Fixed Asset Turnover (x)	1.8	1.3	0.8	1.3	1.3	1.4	1.5
Inventory (Days)	66	79	103	95	100	100	100
Debtor (Days)	77	68	81	75	75	75	75
Creditor (Days)	49	47	70	57	50	50	50
Working Capital (Days)	105	84	83	113	123	123	123
Leverage Ratio (x)							
Debt/Equity	0.7	0.7	0.8	0.9	0.8	0.6	0.5
Consolidated - Cash Flow Statement							(INR m)
Y/E March	FY19	FY20	FY21	FY22	FY23E	FY24E	FY25E
Operating PBT	16,104	5,046	45	14,135	14,309	20,514	25,106
Depreciation	5,208	5,477	6,122	7,303	7,942	8,368	8,754
Other income	52	3,208	4,101	-1,510	1,663	1,970	2,254
Direct Taxes Paid	-5,502	-2,331	-934	-3,525	-4,238	-5,038	-6,382
(Inc)/Dec in WC	-6,747	4,607	3,837	-12,269	-10,005	-4,861	-5,294
CF from Operations	9,115	16,008	13,171	4,134	9,672	20,952	24,438
CF from Operating incl EO	9,115	15,219	10,200	5,058	9,672	20,952	24,438
(inc)/dec in FA	-11,318	-9,618	-9,143	-10,683	-5,250	-4,500	-4,500
Free Cash Flow	-2,203	5,601	1,058	-5,625	4,422	16,452	19,938
(Pur)/Sale of Investments	-433	-1,705	-5,494	3,634	-2,000	-2,000	-2,000
CF from Investments	-11,751	-11,322	-14,636	-7,049	-7,250	-6,500	-6,500
Inc/(Dec) in Debt	7,313	1,082	6,591	6,517	-2,000	-2,000	-2,000
Interest Paid	-1,038	-1,380	-808	-1,444	-1,856	-1,838	-1,683
Dividend Paid	-2,806	-3,335	0	-1,642	-2,910	-2,910	-2,910
CF from Fin. Activity	3,468	-3,633	5,783	3,102	-6,766	-6,748	-6,593
Inc/Dec of Cash	832	263	1,347	1,111	-4,344	7,704	11,345
Add: Beginning Balance	2,030	2,862	3,126	4,473	5,584	1,240	8,943
Closing Balance	2,862	3,126	4,473	5,584	1,240	8,943	20,288
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E: MOFSL Estimates;

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Investment Rating	Expected return (over 12-month)
BUY	>=15%
SELL	< - 10%
NEUTRAL	< - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

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