

S&P CNX

18,197



# 2 January 2023 Update | Sector: Real estate

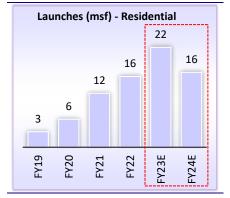
# **Prestige Estates Projects**

BSE SENSEX	
61,168	



Bloomberg	PEPL IN
Equity Shares (m)	401
M.Cap.(INRb)/(USDb)	188.3 / 2.3
52-Week Range (INR)	553 / 375
1, 6, 12 Rel. Per (%)	-5/5/-6
12M Avg Val (INR M)	326

#### Strong launch pipeline ahead



Source: MOFSL, Company

#### OCF will be sufficient to fund BD spends

(INR b)	FY23E	FY24E	FY25E	FY26E	FY27E
Total Inflow	83	99	119	141	162
Construction costs	38	40	49	57	62
Overheads	10	10	11	12	13
Interest	6	6	7	7	7
Taxes	6	7	9	12	14
Total Outflow	59	65	77	88	97
OCF	23	34	43	53	65
BD spends	20	5	20	20	20
OCF post BD	3	29	23	33	45

Note: Assuming pre-sales scale-up to INR150-170b by FY25-26

# CMP: INR470 TP: INR675 (+44%) CY23: To be a defining year

**Buy** 

# Scale-up in residential segment to reduce concerns around leverage

PEPL stock has not seen any major re-rating despite continued strong performance in its residential business. In our opinion, this is likely due to concerns over leverage given a heavy capex cycle ahead of us. We expect CY23 to be a defining year for PEPL as it looks to grow its pre-sales on a strong base, provide growth visibility, and allay concerns of rise in leverage beyond a comfortable level. PEPL's 25msf launch pipeline (over 12 months) and strong business development plans will provide clarity on further scale-up in residential business and robust cash flow generation. While PEPL continues its aggressive stance on commercial strategy, a large part of its capex is likely to be funded from internal accruals, capping the net debt at not more than 0.5-0.6x of equity. We reiterate our BUY rating with a TP of INR675 and rate it as our top pick in real estate sector for CY23.

Key risk downside risks to our target price include (a) slowdown in residential absorption and (b) inability to sign BD deals

### 25msf launch pipeline (next 12m) to help sustain growth trajectory

- PEPL reported sales bookings of INR104b in FY22 and became the first company to breach INR100b pre-sales mark. In FY23, the company has guided for INR120b of pre-sales, of which, it has already clocked INR65b in 1HFY23.
- Its residential segment did well, largely driven by ~INR70b of pre-sales by Prestige City (TPC), Bengaluru, in the last 18 months. With inventory in TPC, Bengaluru, largely exhausted, the company would have to rely on its upcoming 23msf of pipeline to sustain its pre-sales in Bengaluru.
- PEPL plans to launch 25msf of residential projects over the next 12 months (including 12msf in non-Bengaluru markets), which will not only help PEPL sustain its pre-sales in Bengaluru but also boost contribution from Mumbai, NCR, and Hyderabad, thereby, maintaining its pre-sales growth trajectory.
- We expect PEPL to meet its FY23 pre-sales guidance of INR120b, and the same is expected to grow to INR126b in FY24. Launches from new project additions over the next 6-12m will lead to upward revisions in our estimates.

# Aims to spend INR20-25b on business development annually

- PEPL currently has INR65b of inventory in ongoing projects and 57msf of upcoming project pipeline with a revenue potential of INR337b, providing just three years of visibility. Thus, business development is likely to be the focus.
- The company expects to spend INR20-25b annually on new project additions with a target to reach INR150-170b of pre-sales in the next twothree years and targeted contribution from each of its core micro-markets.
- PEPL aspires to generate INR70-80b of pre-sales from Bengaluru, INR30-35b from Mumbai, INR10-15b each from Hyderabad, NCR, and Pune, and INR10b from Chennai and other southern markets.

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Investors are advised to refer through important disclosures made at the last page of the Research Report.

Motilal Oswal research is available on www.motilaloswal.com/Institutional-Equities, Bloomberg, Thomson Reuters, Factset and S&P Capital.



- Based on targeted pre-sales of INR150-170b, its annualized operating cash flow run-rate is expected to increase to ~INR55b over the next two-three years, which will be sufficient to fund its business development spends.
- Additionally, the company has INR20b of capital pending to be deployed from the HDFC platform which will be utilized over the next 12 months and in case required, the company will also roll out its INR25b AIF. Thus, business development spends are likely to be taken care of internally.

# Surplus cash flows sufficient to fund aggressive capex plans

- Excluding the spending on business development, PEPL is expected to generate INR20-30b of free cash available for capex. The company currently has INR145b of pending capex to be spent on ongoing (INR70b) and upcoming (INR75b) office, retail, and hotel projects.
- PEPL remains committed to deliver the ongoing and upcoming commercial portfolio within the next five years, and hence, an annual capex run-rate is expected to increase to INR35b in FY25-27 from INR18b in FY23.
- Strong cash flow generation will ensure a large part of existing construction debt will be paid off once completion and will be replaced by debt on upcoming assets. That said, we do not expect net debt to increase by more than INR20-25b, leading to net debt-to-equity of 0.5-0.6x.
- The portfolio once delivered is expected to generate INR32b of rental income at the existing rental rate (without incorporating any growth/escalations). Off the 32msf leasable area slated to be delivered over the next five years, Bengaluru accounts for ~13msf and with an average annual absorption of ~12msf, we remain confident of healthy leasing traction.
- For the company's upcoming projects in Mumbai, we expect off-take to be healthy in PEPL's BKC project (Prestige 101), while leasing traction in Prestige Liberty towers, Mahalaxmi remains to be seen.

# Valuation and view

- We raise our FY24E pre-sales by 16% to INR126b, on the back of higher-thanexpected launches over the next 12 months. Our recent channel check indicates that demand momentum continues to remain strong in Bengaluru, and thus, we remain confident of PEPL's pre-sales growth trajectory.
- As PEPL's residential segment further scales up, the cash flow generation will be sufficient to take care of business development spending and commercial capex requirement without much increase in net-debt which is key investor concern
- Once fully stabilized over the next five-six years, the commercial portfolio will generate a rental income of INR32b, and the current valuation does not fully reflect this yet.
- We reiterate our BUY rating with an unchanged SOTP-based TP of INR675, implying a 44% upside potential. We believe CY23 is likely to be a defining year for PEPL with respect to sustaining its pre-sales growth momentum and providing cash flow visibility, and hence, we rate it as our top pick for the sector.

# Company will spend INR145b in capex over next five years



Source: MOFSL, Company

# Debt should peak out at D/E of 0.6x



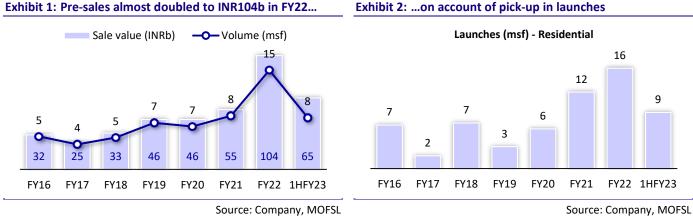
Source: MOFSL, Company

# 25msf of launch pipeline (next 12m) will help sustain growth

# Aims to spend INR20-25b annually on business development

# **Residential segment continues to exhibit strong performance**

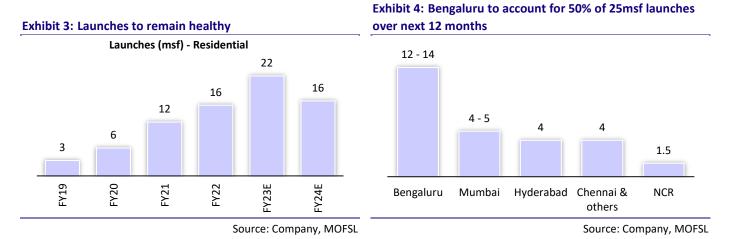
- PEPL reported a 90% jump in sales bookings to INR104b in FY22 and became the first residential developer to breach the INR100b pre-sales mark.
- The residential segment continues to exhibit strong performance as it clocked INR6 5b of pre-sales in 1HFY23, up 129% YoY and more than halfway through the company's FY23 guidance of INR120b.
- The scale-up in the residential segment was led by ramp-up in launches (28msf launched in FY21-22) and strong traction in its township project TPC, Bengaluru, which contributed ~INR70b of pre-sales over the last 18 months.



#### Source: Company, MOFSL

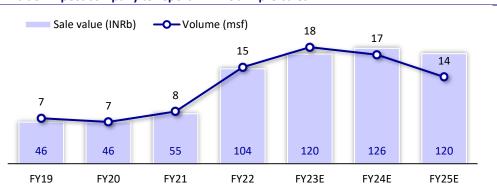
# PEPL to launch 25msf of projects over the next 12 months

- PEPL currently has upcoming residential project pipeline of 57msf (total developable area), of which, it will launch 35msf of projects over the next 12 months. Accounting only for the initial few phases of some large projects, we expect the company to launch ~25msf projects over the next 12 months.
- With inventory of TPC, Bengaluru largely exhausted, it will be a challenge for the company to fill the void but 12-14msf launch pipeline in Bengaluru alone would aid in sustaining the healthy sales run-rate of INR70-80b in the city.
- Launches in non-Bengaluru markets are also expected to ramp up with 12msf of projects slated to be launched in MMR, Hyderabad, NCR, and Chennai, leading to increased contribution in these markets.





Overall, we expect INR120b of pre-sales in FY23, in line with the company's guidance and report 5% YoY growth in FY24 to INR126b. While the estimates account for only the existing pipeline, launches from new project additions over the next 12 months will lead to upward revision in our FY24-25E pre-sales.



#### Exhibit 5: Expect company to report INR126b in pre-sales in FY24

# PEPL will spend INR20-25b on business development; targets INR150-170b pre-sales in near term

- PEPL currently has INR400b of inventory in ongoing (INR65b) and upcoming (INR335b) residential projects, providing visibility for only the next three years.
- Hence, the company's focus will also be on new project additions across its key focus markets, including the entry in Pune. PEPL aims to spend INR20-25b annually on project additions to sustain its pre-sales growth trajectory.
- Over the next two-to-three years, it targets to increase its pre-sales to INR150-170b to sustain INR70-80b of pre-sales from Bengaluru, increase contribution from MMR to INR30-35b, INR10-15b each from Hyderabad, NCR, and Pune while INR10b from other non-Bengaluru south markets.

# Exhibit 6: PEPL targets INR150-170b of pre-sales over the next two-three years



Source: Company, MOFSL

# Aggressive commercial expansion strategy on track

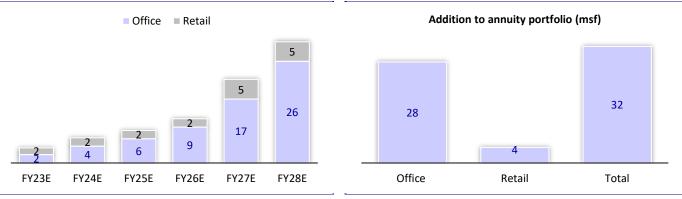
Aims to spend INR145b of capex over the next five years

# About 32msf (TLA) of assets to be delivered over the next five years; rental income to scale up to INR32b once stabilized

- PEPL currently has 43msf of projects comprising: office (37msf) and retail (6msf) assets across the ongoing (22msf) and upcoming (21msf) pipeline, which excludes 6msf earmarked for strata sale.
- The total leasable area for these projects stands at 32msf, which the company is aiming to deliver over the next five years.
- The portfolio once fully leased will generate a rental income of INR32b without incorporating any escalation or growth in rentals.

Exhibit 8: ...driven by 32msf addition to its annuity portfolio

# Exhibit 7: PEPL aspires to scale up the annuity rentals to INR32b over the next five years...



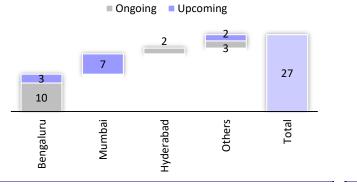
Source: Company, MOFSL

Source: Company, MOFSL

# Office portfolio largely concentrated in Bengaluru

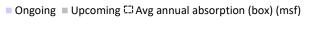
- Of the 27msf of ongoing and upcoming office portfolio (leasable area), ~13msf will be delivered in Bengaluru over the next five years.
- As per Cushman and Wakefield, Bengaluru reported average net leasing of 12msf during CY15-20. Thus, leasing 13msf over the next five years at a market share of ~20% should not be a challenge for PEPL.
- Our micro-market analysis indicates (Exhibit 10), of the 13msf expected to be delivered in Bengaluru, ~7msf is likely in ORR/Whitefield where annual absorption is ~6msf while 3msf/4msf will be delivered in North and South Bengaluru.
- PEPL will also deliver 7msf of office space in Mumbai across the two assets in BKC and Mahalaxmi. While we remain confident of absorption in the company's asset in BKC, considering the location and lack of Grade-A supply, leasing traction in Prestige Liberty Towers, Mahalaxmi remains to be monitored.

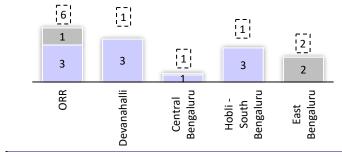
### Exhibit 9: PEPL to deliver 27msf of office space by FY28



PRESTIGE ESTATES PROJECTS







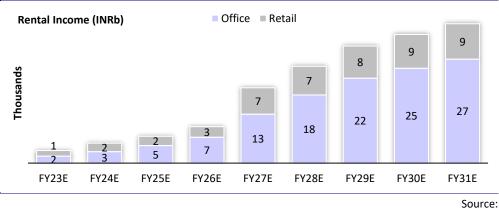
Source: MOSL

Source: MOSL

# We built in a little longer leasing cycle for now...

- While the management remains confident of leasing the whole commercial pipeline by the end of the construction cycle, we have built in a little longer leasing cycle especially for its assets in Mumbai.
- We expect rental income to grow to INR6b by FY25 and forecast PEPL to reach a steady state in FY31 rather than FY28 as assumed by its management.







# Sufficient cash flows to fund BD and a large part of the commercial capex

### Residential scale-up to enable strong cash flows

- While PEPL's current pipeline does not provide any growth visibility beyond two years, it is targeting INR150-170b of pre-sales in the next two to three years through its strong focus on business development.
- According to our analysis, as the residential business further scales up to targeted pre-sales, PEPL will generate INR30-50b of operating cash flows that will be sufficient to fund the business development spends of INR20-25b.
- PEPL will also utilize INR20b of capital pending to be deployed from HDFC platform to acquire projects that will help meet part of its business development requirements in the near term.

INR b	FY23	FY24	FY25	FY26	FY27
Pre-sales	120	132	150	165	182
Collections	77	90	108	126	139
Rental Income	3	5	7	9	17
PMS	6	7	9	10	12
Inflows	86	102	124	146	169
Construction costs	38	40	49	57	62
Annuity overheads	3	4	4	5	6
Overheads	10	10	11	12	13
Interest	6	6	7	7	7
Taxes	6	7	9	12	14
Outflows	62	68	81	93	103
OCF	23	34	43	53	65
BD	20	5	20	20	20
OCF post BD	3	29	23	33	45
Сарех	18	27	35	35	35
Net surplus/deficit	-15	2	-12	-2	10

### Exhibit 12: We expect cash flows to be sufficient to fund the business development and a large part of its capex

Source: Company, MOFSL

# Debt should peak out at ~INR60b with further scale-up in residential

- As of Sep'22, PEPL had an outstanding net debt of INR40b of which over INR20b accounted for the residential segment, which will be paid-off through accruals.
- As the commercial capex intensity accelerates from hereon, our cash flow analysis (Exhibit 12) indicates that a large part of the capex requirement would be funded internally and hence we expect net debt to peak out at ~INR60b or 0.6x of Equity.







# Valuation and view: Reiterate BUY with a TP of INR675

Market not ascribing much value to PEPL's growth potential in residential as well as commercial segments

# Clarity on residential growth and leverage to emerge over the next 12 months

- We believe CY23 will be a defining year for PEPL as it will render further growth visibility through strong business development, scale up in residential business on strong base leading to healthy cash generation that will allay concerns over mounting leverage.
- PEPL's healthy launch pipeline provides confidence that it can fill the void left by exhaustion of inventory in TPC, Bengaluru and grow on a strong base.
- Further scale up will provide clarity on strong cash flow generation and address the key investor concern of mounting leverage.

# We value PEPL using an SoTP approach where:

- its Residential business is valued using DCF of expected cash flows at a WACC of 12.5% and assuming **nil** terminal growth rate
- its operational Commercial assets are valued at a 9% cap rate on Sep'24E
   EBITDA and ongoing and upcoming projects are valued using DCF

its Hospitality business is valued at 17.5x EV/EBITDA on Sep'24E basis.
Based on the above approach, we arrive at a GAV of INR330b. Netting-off FY24E net debt of INR59b, we derive an NAV of INR271b, or INR675/share, indicating an upside potential of 44% from current level. Maintain BUY.

#### per share NAV calculation INR b Rationale % (INR) DCF of five year cash flow at a WACC of 12% and Residential 408 60% 163 nil terminal growth Cap rate of 8.75% for operational assets and Office – Operational 18 45 7% DCF for ongoing and planned assets Cap rate of 8.75% for operational assets and 159 Office – Ongoing and Upcoming 64 24% DCF for ongoing and planned assets Cap rate of 8.75% for operational assets and Retail Malls 36 91 13% DCF for ongoing and planned assets Hospitality FY24E EBITDA at 17.5x EV/EBITDA 40 101 15% FY24E EBITDA at 10x EV/EBITDA **Property Management Services** 8 20 3% **Gross Asset Value** 330 823 122% Less: Net debt FY23E (59)(147)(22%)Net Asset Value 271 100% 675 CMP 469 44% Upside

#### Exhibit 15: Our SoTP-based approach denotes 44% upside for PEPL based on CMP; maintain BUY



# Market not ascribing much value to residential/commercial growth

- PEPL currently trades at an EV of INR247b assuming peak debt of INR59b.
- Operational commercial portfolio at end-FY25 will generate an EBITDA of INR5.5b and @ cap rate of 8.5% is valued at INR75b (including for sale portfolio).
- PMS business will generate revenue of INR8.5b and is valued at INR16b at a margin of 15% and EV/EBITDA of 10x.
- Hospitality business is currently generating EBITDA of INR2.2b and is valued at INR39b at 17.5x EV/EBITDA.
- Thus we derive a value of INR129b for its commercial and hospitality businesses, implying INR118b value for its residential business.
- Net asset value of PEPL's current residential pipeline is INR95b based on its INR160b OCF potential and monetization timeline of six to seven years; hence, its residential business is currently trading at 24% premium to NAV of its existing pipeline.
- The above analysis also indicates that the market is not ascribing much value to its upcoming commercial projects, which has the potential to generate additional rental income of INR23b (not accounted for above) at current rental run-rate.

Exhibit 16: Current valuation ascribes limited value to PEPL's growth potential in residential/commercial segments
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	Description	Value (INR b)
Market cap	Valued at CMP of INR469	188
Net debt	Peak debt at FY24E	59
Enterprise value		247
Operation portfolio at FY25	FY25 EBITDA of INR5.5b @ 8.5% cap rate + value of for-sale commercial	75
PMS	INR8.5b revenue (FY25) at 15% EBITDA margin valued at 10x EV/EBITDA	16
Hospitality	INR2.2b of EBITDA valued at 17.5x EV/EBITDA	39
Total value of commercial and hospitality		129
Implied residential value		118
NAV of existing pipeline	INR160b OCF potential to be realized in 6-7 years	95
Premium to NAV		24%

Source: MOFSL

# **Financials and valuations**

#### **Consolidated Profit & Loss**

Y/E March	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E	FY25E
Total Income from Operations	55.0	51.7	81.2	72.6	63.9	73.9	81.4	87.3
Change (%)	15.2	-5.9	57.1	-10.6	-12.0	15.7	10.2	7.1
Construction Cost	35.8	28.6	47.9	44.8	38.9	45.5	47.6	50.2
Employees Cost	3.0	4.0	4.2	4.2	4.5	5.2	5.7	6.2
Other Expenses	3.5	4.6	5.6	4.0	5.1	6.0	6.6	7.0
Total Expenditure	42.2	37.2	57.7	52.9	48.6	56.6	59.9	63.4
% of Sales	76.8	71.9	71.0	72.9	76.0	76.6	73.6	72.6
EBITDA	12.8	14.5	23.6	19.7	15.3	17.3	21.5	23.9
Margin (%)	23.2	28.1	29.0	27.1	24.0	23.4	26.4	27.4
Depreciation	1.5	3.2	6.7	5.9	4.7	6.1	7.3	8.5
EBIT	11.2	11.3	16.9	13.8	10.6	11.2	14.2	15.4
Int. and Finance Charges	5.7	7.2	10.2	9.9	5.6	7.2	8.5	9.1
Other Income	0.7	1.1	1.2	2.4	2.1	2.4	2.7	2.9
PBT bef. EO Exp.	6.2	5.2	7.8	6.3	7.2	6.5	8.4	9.2
EO Items	0.0	0.9	0.4	14.7	8.1	3.0	0.0	0.0
PBT after EO Exp.	6.2	6.1	8.2	21.0	15.3	9.4	8.4	9.2
Total Tax	2.1	2.0	2.8	5.2	2.9	2.4	2.1	2.3
Tax Rate (%)	34.2	32.6	33.8	24.8	19.3	25.0	25.0	25.0
Minority Interest	-0.1	-0.3	0.0	0.3	0.2	0.0	0.0	0.0
Reported PAT	4.2	4.4	5.5	15.5	12.1	7.1	6.3	6.9
Adjusted PAT	4.2	3.8	5.2	4.5	5.6	4.9	6.3	6.9
Change (%)	13.4	-10.1	37.2	-14.7	26.0	-13.6	29.8	8.8
Margin (%)	7.7	7.4	6.4	6.1	8.8	6.6	7.8	7.9

### **Consolidated Balance Sheet**

Y/E March	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E	FY25E
Equity Share Capital	4	4	4	4	4	4	4	4
Total Reserves	44	39	50	63	87	93	99	105
Net Worth	47	42	54	67	91	97	103	109
Minority Interest	2	1	2	4	5	5	5	5
Total Loans	69	82	86	36	65	78	91	91
Deferred Tax Liabilities	2	3	3	3	3	3	3	3
Capital Employed	121	128	145	110	163	183	201	207
Gross Block	53	73	101	50	76	98	120	142
Less: Accum. Deprn.	5	9	16	13	18	24	31	40
Net Fixed Assets	48	64	85	37	58	74	89	102
Goodwill on Consolidation	3	3	5	1	1	1	1	1
Capital WIP	25	16	21	27	17	12	15	14
Total Investments	4	8	8	9	8	8	8	8
Curr. Assets, Loans&Adv.	109	195	179	193	221	218	226	234
Inventory	57	132	114	96	116	124	131	137
Account Receivables	10	17	15	14	14	14	15	16
Cash and Bank Balance	7	7	10	24	22	6	6	4
Loans and Advances	35	40	41	59	69	74	73	77
Curr. Liability & Prov.	69	159	153	157	141	130	137	151
Account Payables	14	13	12	11	10	12	13	14
Other Current Liabilities	54	144	135	142	123	113	118	131
Provisions	2	3	5	5	8	5	5	6
Net Current Assets	40	37	26	35	80	88	90	83
Appl. of Funds	121	128	145	110	163	183	201	207

# **Financials and valuations**

Ratios								
Y/E March	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E	FY25E
Basic (INR)								
EPS	11.3	10.2	14.0	11.9	15.0	13.0	16.8	18.3
Cash EPS	15.4	18.8	31.7	27.7	27.6	29.2	36.3	41.0
BV/Share	126.2	112.7	142.9	178.0	242.5	259.6	274.5	290.8
DPS	0.7	0.8	0.7	2.6	0.0	0.0	0.0	0.0
Payout (%)	7.7	8.2	6.4	8.2	0.0	0.0	0.0	0.0
Valuation (x)								
P/E	41.2	45.8	33.4	39.1	31.0	35.9	27.7	25.4
Cash P/E	30.2	24.8	14.7	16.8	16.9	16.0	12.8	11.4
P/BV	3.7	4.1	3.3	2.6	1.9	1.8	1.7	1.6
EV/Sales	4.3	4.8	3.2	2.7	3.6	3.5	3.3	3.1
EV/EBITDA	18.5	17.2	11.2	10.1	15.0	15.0	12.6	11.5
Dividend Yield (%)	0.2	0.2	0.2	0.6	0.0	0.0	0.0	0.0
FCF per share	-9.9	11.6	-2.8	27.3	-3.3	-58.9	-14.7	12.2
Return Ratios (%)								
RoE	9.3	8.5	10.9	7.4	7.1	5.2	6.3	6.5
RoCE	7.1	7.0	9.1	10.0	7.9	6.2	6.9	7.0
RoIC	8.6	8.4	11.0	13.3	10.3	6.1	6.5	6.5
Working Capital Ratios								
Fixed Asset Turnover (x)	1.0	0.7	0.8	1.4	0.8	0.8	0.7	0.6
Asset Turnover (x)	0.5	0.4	0.6	0.7	0.4	0.4	0.4	0.4
Inventory (Days)	379	928	511	481	661	613	589	574
Debtor (Days)	64	117	66	69	81	69	69	65
Creditor (Days)	90	88	55	54	56	57	59	58
Leverage Ratio (x)								
Current Ratio	1.6	1.2	1.2	1.2	1.6	1.7	1.7	1.6
Interest Cover Ratio	2.0	1.6	1.7	1.4	1.9	1.6	1.7	1.7
Net Debt/Equity	1.2	1.6	1.3	0.0	0.4	0.5	0.6	0.0

# **Consolidated Cash flow**

OP/Loss) before Tax         6.2         5.2         7.8         20.7         15.1         6.5         8.4         9.9           Depreciation         1.5         3.2         6.7         5.9         4.7         6.1         7.3         8.1           Interest & Finance Charges         5.0         6.1         9.0         9.9         5.6         4.7         5.8         6.6           Direct Taxes Paid         -2.1         -2.0         -2.8         -2.1         -2.4         -2.4         -2.1         -2.2         (10.2)         0.5         8.1         -24.4         -1.0         4.4           (Inc)/Dec in WC         8.2         3.5         13.0         0.5         8.1         -24.4         -1.0         4.4           CF from Operations         18.8         16.1         33.8         35.0         31.1         -9.5         18.4         26.6           Others         0.0         0.0         0.0         -16.5         -9.7         3.0         0.0         0.0           CF from Operating incl EO         18.8         16.1         33.8         18.5         21.4         -6.5         18.4         26.           (Inc)/Dec in FA         -22.5         -11.7         -3	consonaucca cash now								
Depreciation1.53.26.75.94.76.17.38.8Interest & Finance Charges5.06.19.09.95.64.75.86.0Direct Taxes Paid-2.1-2.0-2.8-2.1-2.4-2.4-2.1-2.2(Inc)/Dec in WC8.23.513.00.58.1-2.4.4-1.04.4CF from Operations18.816.133.835.031.1-9.518.426.Others0.00.00.0-16.5-9.73.00.00.00.0CF from Operating incl EO18.816.133.818.521.4-6.518.426.(Inc)/Dec in FA-22.5-11.7-34.9-7.6-22.7-17.1-24.2-2.1(Pur)/Sale of Investments-1.8-3.4-0.1-4.1-18.10.00.00.0Others0.71.11.216.60.42.42.72.7CF from Investments-23.6-14.0-33.94.9-40.5-14.7-21.6-18.8Issue of Shares0.00.00.30.00.00.00.00.00.0Interest Paid-5.7-7.2-10.2-9.8-5.3-7.2-8.5-9.0Dividend Paid-0.3-0.4-0.40.00.00.00.00.00.0Others-0.5-0.3-1.5-1.40.0-0.7-7.7	Y/E March	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E	FY25E
Interest & Finance Charges5.06.19.09.95.64.75.86.6Direct Taxes Paid-2.1-2.0-2.8-2.1-2.4-2.4-2.1-2.2(Inc)/Dec in WC8.23.513.00.58.1-24.4-1.04.4CF from Operations18.816.133.835.031.1-9.518.426.6Others0.00.00.0-16.5-9.73.00.00.00.0CF from Operating incl EO18.816.133.818.521.4-6.518.426.6(Inc)/Dec in FA-22.5-11.7-34.9-7.6-22.7-7.1-24.2-2.1(Pur)/Sale of Investments-1.8-3.4-0.1-4.1-18.10.00.00.0Others0.71.11.216.60.42.42.72.7CF from Investments-23.6-14.0-33.94.9-40.5-14.7-21.6-18.8Issue of Shares0.00.00.30.00.00.00.00.00.0Interest Paid-5.7-7.2-10.2-9.8-5.3-7.2-8.5-9.9Dividend Paid-0.3-0.4-0.00.00.00.00.00.00.0CF from Investments-5.7-7.2-10.2-9.8-5.3-7.2-8.5-9.9Dividend Paid-0.3-0.4-0.00.00.0 <td>OP/(Loss) before Tax</td> <td>6.2</td> <td>5.2</td> <td>7.8</td> <td>20.7</td> <td>15.1</td> <td>6.5</td> <td>8.4</td> <td>9.2</td>	OP/(Loss) before Tax	6.2	5.2	7.8	20.7	15.1	6.5	8.4	9.2
Direct Taxes Paid-2.1-2.0-2.8-2.1-2.4-2.4-2.1-2.2(Inc)/Dec in WC8.23.513.00.58.1-24.4-1.04.4CF from Operations18.816.133.835.031.1-9.518.426.0Others0.00.0-16.5-9.73.00.00.0CF from Operating incl EO18.816.133.818.521.4-6.518.426.0(Inc)/Dec in FA-22.5-11.7-34.9-7.6-22.7-17.1-24.2-21.1Free Cash Flow-3.74.3-1.110.9-1.3-23.6-5.94.(Pur)/Sale of Investments-1.8-3.4-0.1-4.1-18.10.00.00.0Others0.71.11.216.60.42.42.72.72.7CF from Investments-23.6-14.0-33.94.9-40.5-14.7-21.6-18.8Issue of Shares0.00.00.30.00.00.00.00.0Inc/(Dec) in Debt9.513.04.24.821.413.013.00.0Interest Paid-5.7-7.2-10.2-9.8-5.3-7.2-8.5-9.9Dividend Paid-0.3-0.4-0.40.00.00.00.00.0Others-0.5-0.3-1.5-1.40.0-0.7-0.7-0.0	Depreciation	1.5	3.2	6.7	5.9	4.7	6.1	7.3	8.5
(Inc)/Dec in WC8.23.513.00.58.1-24.4-1.04.4CF from Operations18.816.133.835.031.1-9.518.426.0Others0.00.00.0-16.5-9.73.00.00.0CF from Operating incl EO18.816.133.818.521.4-6.518.426.0(Inc)/Dec in FA-22.5-11.7-34.9-7.6-22.7-17.1-24.2-21.0Free Cash Flow-3.74.3-1.110.9-1.3-23.6-5.94.4(Pur)/Sale of Investments-1.8-3.4-0.1-4.1-18.10.00.00.0Others0.71.11.216.60.42.42.72.72.7CF from Investments-23.6-14.0-33.94.9-40.5-14.7-21.6-18.1Issue of Shares0.00.00.30.00.00.00.00.0Inc/(Dec) in Debt9.513.04.24.821.413.013.00.0Interest Paid-5.7-7.2-10.2-9.8-5.3-7.2-8.5-9.9Dividend Paid-0.3-0.4-0.00.00.00.00.00.0Others-0.5-0.3-1.5-1.40.0-0.7-0.7-0.0CF from Fin. Activity3.05.2-7.6-6.516.05.23.8-9.9	Interest & Finance Charges	5.0	6.1	9.0	9.9	5.6	4.7	5.8	6.2
CF mon Operations18.816.133.835.031.1-9.518.426.6Others0.00.00.0-16.5-9.73.00.00.0CF from Operating incl EO18.816.133.818.521.4-6.518.426.6(Inc)/Dec in FA-22.5-11.7-34.9-7.6-22.7-17.1-24.2-21.7Free Cash Flow-3.74.3-1.110.9-1.3-23.6-5.94.4(Pur)/Sale of Investments-1.8-3.4-0.1-4.1-18.10.00.00.0Others0.71.11.216.60.42.42.72.7CF from Investments-23.6-14.0-33.94.9-40.5-14.7-21.6-18.1Issue of Shares0.00.00.30.00.00.00.00.0Inc/(Dec) in Debt9.513.04.24.821.413.013.00.0Interest Paid-5.7-7.2-10.2-9.8-5.3-7.2-8.5-9.9Dividend Paid-0.3-0.4-0.40.00.00.00.00.0Others-0.5-0.3-1.5-1.40.0-0.7-0.7-0.0CF from Fin. Activity3.05.2-7.6-6.516.05.23.8-9.9Inc/Dec of Cash-1.87.2-7.717.0-3.1-16.00.6-2.7<	Direct Taxes Paid	-2.1	-2.0	-2.8	-2.1	-2.4	-2.4	-2.1	-2.3
Others0.00.00.0-16.5-9.73.00.00.0CF from Operating incl EO18.816.133.818.521.4-6.518.426.6(Inc)/Dec in FA-22.5-11.7-34.9-7.6-22.7-17.1-24.2-21.7Free Cash Flow-3.74.3-1.110.9-1.3-23.6-5.94.7(Pur)/Sale of Investments-1.8-3.4-0.1-4.1-18.10.00.00.0Others0.71.11.216.60.42.42.72.7CF from Investments-23.6-14.0-33.94.9-40.5-14.7-21.6-18.Issue of Shares0.00.00.30.00.00.00.00.0Inc/(Dec) in Debt9.513.04.24.821.413.013.00.0Interest Paid-5.7-7.2-10.2-9.8-5.3-7.2-8.5-9.5Dividend Paid-0.3-0.4-0.40.00.00.00.00.0Others-0.5-0.3-1.5-1.40.0-0.7-0.7-0.7CF from Fin. Activity3.05.2-7.6-6.516.05.23.8-9.1Dividend Paid-1.87.2-7.717.0-3.1-16.00.6-2.2Opening Balance15.914.121.37.024.021.75.76.7 <td>(Inc)/Dec in WC</td> <td>8.2</td> <td>3.5</td> <td>13.0</td> <td>0.5</td> <td>8.1</td> <td>-24.4</td> <td>-1.0</td> <td>4.6</td>	(Inc)/Dec in WC	8.2	3.5	13.0	0.5	8.1	-24.4	-1.0	4.6
CF from Operating incl EO18.816.133.818.521.4-6.518.426.6(Inc)/Dec in FA-22.5-11.7-34.9-7.6-22.7-17.1-24.2-21.7Free Cash Flow-3.74.3-1.110.9-1.3-23.6-5.94.4(Pur)/Sale of Investments-1.8-3.4-0.1-4.1-18.10.00.00.0Others0.71.11.216.60.42.42.72.7CF from Investments-23.6-14.0-33.94.9-40.5-14.7-21.6-18.8Issue of Shares0.00.00.30.00.00.00.00.0Inc/(Dec) in Debt9.513.04.24.821.413.013.00.0Interest Paid-5.7-7.2-10.2-9.8-5.3-7.2-8.5-9.9Dividend Paid-0.3-0.4-0.40.00.00.00.00.0Others-0.5-0.3-1.5-1.40.0-0.7-0.7-0.0CF from Fin. Activity3.05.2-7.6-6.516.05.23.8-9.9Inc/Dec of Cash-1.87.2-7.717.0-3.1-16.00.6-2.0Opening Balance15.914.121.37.024.021.75.76.1	CF from Operations	18.8	16.1	33.8	35.0	31.1	-9.5	18.4	26.2
(Inc)/Dec in FA-22.5-11.7-34.9-7.6-22.7-17.1-24.2-21.1Free Cash Flow-3.74.3-1.110.9-1.3-23.6-5.94.4(Pur)/Sale of Investments-1.8-3.4-0.1-4.1-18.10.00.00.0Others0.71.11.216.60.42.42.72.7CF from Investments-23.6-14.0-33.94.9-40.5-14.7-21.6-18.7Issue of Shares0.00.00.30.00.00.00.00.0Inc/(Dec) in Debt9.513.04.24.821.413.013.00.0Interest Paid-5.7-7.2-10.2-9.8-5.3-7.2-8.5-9.9Dividend Paid-0.3-0.4-0.40.00.00.00.00.0Others-0.5-0.3-1.5-1.40.0-0.7-0.7-0.7Dividend Paid-0.5-0.3-1.5-1.40.0-0.7-0.7-0.7Others-0.5-0.3-1.5-1.40.0-0.7-0.7-0.7-0.7Others-0.5-0.3-1.5-1.40.0-0.7-0.	Others	0.0	0.0	0.0	-16.5	-9.7	3.0	0.0	0.0
Free Cash Flow-3.74.3-1.110.9-1.3-23.6-5.94.4(Pur)/Sale of Investments-1.8-3.4-0.1-4.1-18.10.00.00.0Others0.71.11.216.60.42.42.72.7CF from Investments-23.6-14.0-33.94.9-40.5-14.7-21.6-18.8Issue of Shares0.00.00.30.00.00.00.00.0Inc/(Dec) in Debt9.513.04.24.821.413.013.00.0Interest Paid-5.7-7.2-10.2-9.8-5.3-7.2-8.5-9.9Dividend Paid-0.3-0.4-0.40.00.00.00.00.0Others-0.5-0.3-1.5-1.40.0-0.7-0.7-0.7Dividend Paid-0.5-0.3-1.5-1.40.00.00.00.0Others-0.5-0.3-1.5-1.40.00.00.00.0Others-0.5-0.3-1.5-1.40.0-0.7-0.7-0.7CF from Fin. Activity3.05.2-7.6-6.516.05.23.8-9.9Inc/Dec of Cash-1.87.2-7.717.0-3.1-16.00.6-2.7Opening Balance15.914.121.37.024.021.75.76.7	CF from Operating incl EO	18.8	16.1	33.8	18.5	21.4	-6.5	18.4	26.2
(Pur)/Sale of Investments       -1.8       -3.4       -0.1       -4.1       -18.1       0.0       0.0       0.0         Others       0.7       1.1       1.2       16.6       0.4       2.4       2.7       2.7         CF from Investments       -23.6       -14.0       -33.9       4.9       -40.5       -14.7       -21.6       -18.1         Issue of Shares       0.0       0.0       0.3       0.0	(Inc)/Dec in FA	-22.5	-11.7	-34.9	-7.6	-22.7	-17.1	-24.2	-21.3
Others         0.7         1.1         1.2         16.6         0.4         2.4         2.7         2.7           CF from Investments         -23.6         -14.0         -33.9         4.9         -40.5         -14.7         -21.6         -18.           Issue of Shares         0.0         0.0         0.3         0.0	Free Cash Flow	-3.7	4.3	-1.1	10.9	-1.3	-23.6	-5.9	4.9
CF from Investments-23.6-14.0-33.94.9-40.5-14.7-21.6-18.7Issue of Shares0.00.00.30.00.00.00.00.0Inc/(Dec) in Debt9.513.04.24.821.413.013.00.0Interest Paid-5.7-7.2-10.2-9.8-5.3-7.2-8.5-9.0Dividend Paid-0.3-0.4-0.40.00.00.00.00.0Others-0.5-0.3-1.5-1.40.0-0.7-0.7-0.7CF from Fin. Activity3.05.2-7.6-6.516.05.23.8-9.4Inc/Dec of Cash-1.87.2-7.717.0-3.1-16.00.6-2.4Opening Balance15.914.121.37.024.021.75.76.1	(Pur)/Sale of Investments	-1.8	-3.4	-0.1	-4.1	-18.1	0.0	0.0	0.0
Issue of Shares       0.0       0.0       0.3       0.0       0.0       0.0       0.0         Inc/(Dec) in Debt       9.5       13.0       4.2       4.8       21.4       13.0       13.0       0.0         Interest Paid       -5.7       -7.2       -10.2       -9.8       -5.3       -7.2       -8.5       -9.0         Dividend Paid       -0.3       -0.4       -0.4       0.0       0.0       0.0       0.0         Others       -0.5       -0.3       -1.5       -1.4       0.0       -0.7       -0.7       -0.0         CF from Fin. Activity       3.0       5.2       -7.6       -6.5       16.0       5.2       3.8       -9.1         Inc/Dec of Cash       -1.8       7.2       -7.7       17.0       -3.1       -16.0       0.6       -2.2         Opening Balance       15.9       14.1       21.3       7.0       24.0       21.7       5.7       6.0	Others	0.7	1.1	1.2	16.6	0.4	2.4	2.7	2.9
Inc/(Dec) in Debt9.513.04.24.821.413.013.00.0Interest Paid-5.7-7.2-10.2-9.8-5.3-7.2-8.5-9.0Dividend Paid-0.3-0.4-0.40.00.00.00.00.0Others-0.5-0.3-1.5-1.40.0-0.7-0.7-0.7CF from Fin. Activity3.05.2-7.717.0-3.1-16.00.6-2.2Opening Balance15.914.121.37.024.021.75.76.5	CF from Investments	-23.6	-14.0	-33.9	4.9	-40.5	-14.7	-21.6	-18.4
Interest Paid-5.7-7.2-10.2-9.8-5.3-7.2-8.5-9.1Dividend Paid-0.3-0.4-0.40.00.00.00.00.0Others-0.5-0.3-1.5-1.40.0-0.7-0.7-0.7CF from Fin. Activity3.05.2-7.6-6.516.05.23.8-9.1Inc/Dec of Cash-1.87.2-7.717.0-3.1-16.00.6-2.2Opening Balance15.914.121.37.024.021.75.76.1	Issue of Shares	0.0	0.0	0.3	0.0	0.0	0.0	0.0	0.0
Dividend Paid         -0.3         -0.4         -0.4         0.0	Inc/(Dec) in Debt	9.5	13.0	4.2	4.8	21.4	13.0	13.0	0.0
Others         -0.5         -0.3         -1.5         -1.4         0.0         -0.7         -0.7         -0.7           CF from Fin. Activity         3.0         5.2         -7.6         -6.5         16.0         5.2         3.8         -9.9           Inc/Dec of Cash         -1.8         7.2         -7.7         17.0         -3.1         -16.0         0.6         -2.9           Opening Balance         15.9         14.1         21.3         7.0         24.0         21.7         5.7         6.5	Interest Paid	-5.7	-7.2	-10.2	-9.8	-5.3	-7.2	-8.5	-9.1
CF from Fin. Activity         3.0         5.2         -7.6         -6.5         16.0         5.2         3.8         -9.           Inc/Dec of Cash         -1.8         7.2         -7.7         17.0         -3.1         -16.0         0.6         -2.           Opening Balance         15.9         14.1         21.3         7.0         24.0         21.7         5.7         6.5	Dividend Paid	-0.3	-0.4	-0.4	0.0	0.0	0.0	0.0	0.0
Inc/Dec of Cash         -1.8         7.2         -7.7         17.0         -3.1         -16.0         0.6         -2.0           Opening Balance         15.9         14.1         21.3         7.0         24.0         21.7         5.7         6.0	Others	-0.5	-0.3	-1.5	-1.4	0.0	-0.7	-0.7	-0.8
Opening Balance         15.9         14.1         21.3         7.0         24.0         21.7         5.7         6.	CF from Fin. Activity	3.0	5.2	-7.6	-6.5	16.0	5.2	3.8	-9.9
	Inc/Dec of Cash	-1.8	7.2	-7.7	17.0	-3.1	-16.0	0.6	-2.1
Closing Balance 14.1 21.3 13.6 24.0 20.9 5.7 6.3 4.	Opening Balance	15.9	14.1	21.3	7.0	24.0	21.7	5.7	6.3
	Closing Balance	14.1	21.3	13.6	24.0	20.9	5.7	6.3	4.2

ΝΟΤΕS



Explanation of Investment Rating	
Investment Rating	Expected return (over 12-month)
BUY	>=15%
SELL	< - 10%
NEUTRAL	< - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

\*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall be within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

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